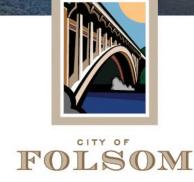
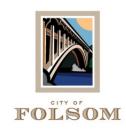


Presentation to the Folsom City Council February 9, 2021

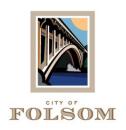


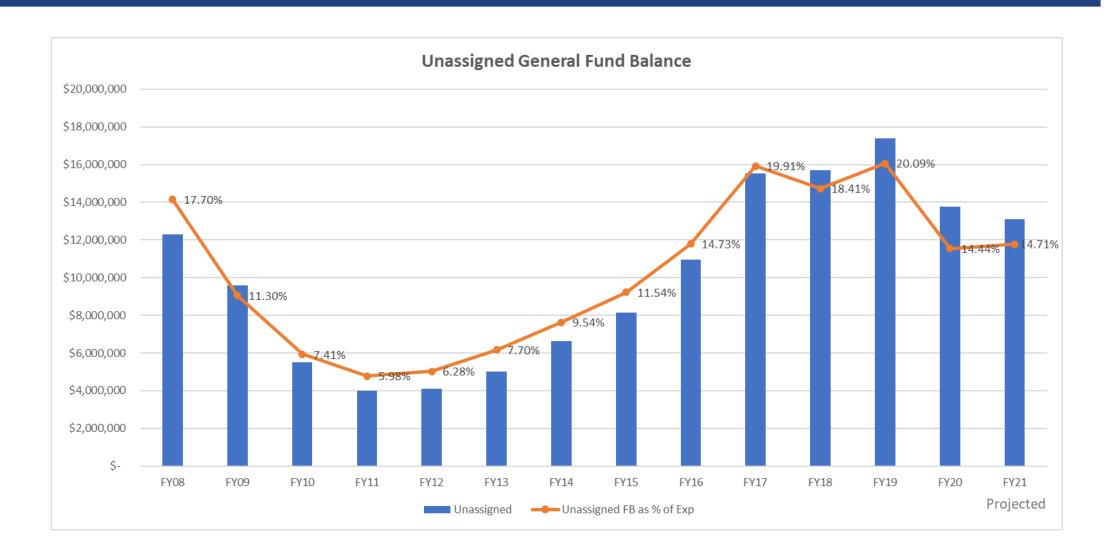
# General Fund Summary



	CAFR	CAFR	Projected
	FY 18-19	FY 19-20	FY 20-21
Revenue	\$ 92,260,837	\$ 87,429,976	\$ 87,644,925
Expenditures	(86,601,533)	(95,402,366)	(89,057,102)
Adj. for Transit Annexation	(2,900,000)	2,900,000	-
CARES Act Reimbursement	_	-	1,007,649
Change in Total Fund Balance	\$ 2,759,304	\$ (5,072,390)	\$ (404,528)
Estimated Encumbrances	2,214,552	1,018,076	1,286,552
<b>Unassigned Fund Balance</b>	\$17,364,046	\$13,776,114	\$13,103,110
% of Expenditures	20.1%	14.4%	14.7%

# General Fund Summary



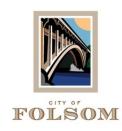


### General Fund – Revenues



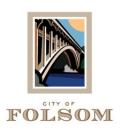
	FY 19-20	FY 20-21	FY 20-21	Over/(Under)	% of
	Actual	Budgeted	Projected	Budget	Budget
Property Tax	\$ 28,803,455	\$ 29,884,989	\$ 29,884,989	\$ -	100.0%
Sales Tax	22,616,404	22,784,063	22,784,063	\$ -	100.0%
Transient Occupancy Tax	1,677,631	1,255,000	1,255,000	\$ -	100.0%
Charges for Services	12,244,065	11,481,205	9,587,656	\$ (1,893,549)	83.5%
Licenses, Permits & VLF	10,777,411	10,565,421	10,565,421	\$ -	100.0%
Transfers In	6,483,635	10,043,152	10,043,152	\$ -	100.0%
All other	4,827,375	3,524,644	3,524,644	\$ -	100.0%
<b>Subtotal Revenue</b>	\$ 87,429,976	\$ 89,538,474	\$ 87,644,925	\$ (1,893,549)	97.9%
CARES Act funding	_		1,007,649	1,007,649	
<b>Total Revenue</b>	\$ 87,429,976	\$ 89,538,474	\$ 88,652,574	\$ (885,900)	99.0%

### General Fund – Revenues



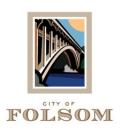
	FY 19-20 Actual	FY 20-21 Budgeted	FY 20-21 Projected
All Tax Related Revenue	\$55,301,518	\$56,445,052	\$56,445,052
All Non-Tax Revenue	\$32,128,458	\$33,093,422	\$32,207,522
Development Fees	2,822,758	2,774,056	2,774,056
<b>Building Permits</b>	2,261,039	1,502,000	1,502,000
Parks & Rec Fees	3,484,262	2,697,445	1,228,896
Fire Charges for Svcs	4,942,558	4,971,100	4,546,100
<b>Total Revenue</b>	\$87,429,976	\$89,538,474	\$88,652,574

## General Fund - Expenditures



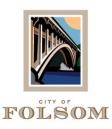
	FY 19-20	FY 20-21	FY 20-21	Over/(Under)	% of
	Actual	Budgeted	Projected	Budget	Budget
Salaries	\$38,557,657	\$38,299,058	\$38,944,512	\$645,454	101.7%
Benefits	26,692,687	27,628,885	\$26,825,658	(\$803,227)	97.1%
O&M	26,420,864	19,805,650	\$19,757,108	(\$48,542)	99.8%
Capital Outlay	2,825,424	2,900,000	\$2,624,943	(\$275,057)	90.5%
Debt Service	905,734	904,881	\$904,881	\$0	100.0%
<b>Total Expenditures</b>	\$95,402,366	\$89,538,474	\$89,057,102	(\$481,372)	99.5%

# General Fund - Expenditures



	FY 20-21 Budgeted		FY 20-21 Projected	% of Budget
City Council	\$	126,140	\$ 104,435	82.8%
City Manager		1,311,117	1,151,651	87.8%
City Clerk		682,889	682,203	99.9%
City Attorney		1,056,421	998,818	94.5%
Management & Budget		4,864,469	4,936,029	101.5%
Human Resources		863,321	651,920	75.5%
Police		24,102,279	23,570,529	97.8%
Fire		20,746,292	22,358,986	107.8%
Community Development		5,606,333	6,752,610	120.4%
Parks & Recreation		15,121,284	14,168,585	93.7%
Library		1,945,379	1,808,628	93.0%
Public Works		7,246,322	6,841,902	94.4%
Non-Dept		5,866,228	5,030,806	85.8%
<b>Total Expenditures</b>	\$	89,538,474	\$ 89,057,102	99.5%

# Looking Forward...

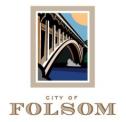


#### Budget monitoring:

Continue to spend cautiously, looking for savings wherever possible

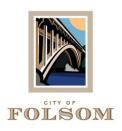
#### Tracking revenue and economic indicators:

- Home sales/New home construction
- Building permit activity
- Sales taxes
- Charges for Services and Parks and Recreation program revenue



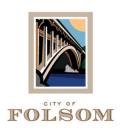
# Enterprise Funds

### Water Enterprise Fund



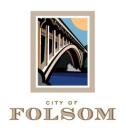
	Actual FY 19-20	Budget FY 20-21	Projected FY 20-21		
Program Revenues	\$ 15,561,068	\$ 16,116,000	\$	17,732,000	
Salaries	\$ 2,868,518	\$ 3,158,943	\$	2,960,792	
Benefits	2,830,891	2,296,088		2,193,470	
Operating Expenses	4,868,514	6,687,690		5,048,404	
Transfers Out	829,126	1,093,215		1,093,215	
Debt Service	2,158,623	1,891,604		1,891,727	
	\$ 13,555,672	\$ 15,127,540	\$	13,187,608	
Capital Expenses	\$ 4,189,593	\$ 13,688,467	\$	2,920,438	
<b>Working Capital</b>	\$ 18,611,833	\$ 18,611,833	\$	21,253,191	

### Wastewater Enterprise Fund

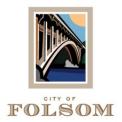


	Actual FY 19-20	Budget FY 20-21	Projected FY 20-21		
Program Revenues	\$ 7,459,060	\$ 8,112,200	\$	8,962,200	
Salaries	\$ 1,466,851	\$ 1,601,114	\$	1,592,824	
Benefits Operating Expenses	1,540,262 1,674,492	1,238,988 1,983,322		1,214,117 1,110,911	
Transfers Out	584,539	680,207		650,074	
	\$ 5,266,144	\$ 5,503,631	\$	4,567,926	
Capital Expenses	\$ 450,886	\$ 6,083,444	\$	536,831	
<b>Working Capital</b>	\$ 13,751,542	\$ 13,751,542	\$	18,103,182	

### Solid Waste Enterprise Fund

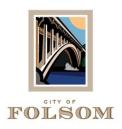


	Actual FY 19-20	Budget FY 20-21	Projected FY 20-21		
Program Revenues	\$ 11,774,722	\$ 12,997,607	\$	14,257,607	
Salaries	\$ 2,982,266	\$ 3,281,185	\$	3,173,048	
Benefits Operating Expenses	3,027,142 5,478,006	2,609,912 5,327,692		2,520,346 5,589,707	
Transfers Out	1,321,973	1,473,555		1,473,555	
	\$ 12,809,387	\$ 12,692,344	\$	12,756,656	
Capital Expenses	\$ 1,103,425	\$ 2,500,000	\$	2,500,000	
<b>Working Capital</b>	\$ 5,368,058	\$ 5,368,058	\$	4,369,009	

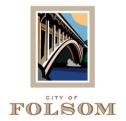


### Internal Service Fund

# Risk Management

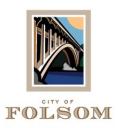


	Actual		Budget		Projected	
	FY 19-20			FY 20-21		FY 20-21
Charges for Services	\$	16,414,501	\$	14,084,858	\$	14,084,858
Operating Expenses	\$	17,470,924	\$	19,681,740	\$	19,643,604
Unrestricted Net Position	\$	9,104,987	\$	9,104,987	\$	5,458,726
Major Expense Categories:						
Act Employee Health	\$	7,269,360	\$	8,119,592	\$	8,078,354
Retiree Health	\$	4,626,712	\$	4,745,558	\$	4,738,558
Workers Comp	\$	2,054,908	\$	2,320,236	\$	2,320,236
Liability Ins	\$	1,791,980	\$	2,331,720	\$	2,331,720



# Budget Principles

### The budget should:



- Maintain the functional balance of services that provide the unique Folsom experience.
- Allocate financial resources based on functional priorities and programmatic goals.
- Ensure that the financial stability of the City is sustainable beyond the next fiscal year.
- Maintain effectiveness of our primary services and functions.
- Maintain or grow the general fund balance.
- Consider alternative service delivery models in order to preserve services to the community.
- Be transparent to the public.
- Be accountable for results.
- Be responsive to the community.



# QUESTIONS / COMMENTS