



*City of Folsom
Fiscal Year 2020-21
Operating Budget and
Capital Improvement Plan*



CITY OF
FOLSOM

Folsom Plan Area

The Folsom Plan Area was annexed into the City in January of 2012 and is 3,585 acres bounded by Highway 50 to the north, Prairie City Road to the west, White Rock Road to the south and the Sacramento / El Dorado County line to the east. The cover photo shows only one neighborhood where homes are completed and occupied by Folsom residents. There have been over 500 building permits issued to date and there are approximately 300 families already living in the newest area of Folsom.

Several builders are already working to build infrastructure and homes. The builders already working in the area are Taylor Morrison, Lennar Homes, Tri Pointe Homes, The New Home Company, Anthem United Homes, Meritage Homes, KB Homes and Richmond American Homes.

City of Folsom, California

Operating Budget Fiscal Year 2020-21

City Council

Sarah Aquino, Mayor

Ernie Sheldon, Vice Mayor

Roger Gaylord III, Council Member

Kerri Howell, Council Member

Mike Kozlowski, Council Member

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April 2020

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Introduction

CITY OF FOLSOM

50 Natoma Street
Folsom, CA 95630



Dear Honorable Mayor and Council Members:

On behalf of the City's Executive Management Team, please accept the Operating and Capital Budgets for Fiscal Year 2020-21. These budget documents provide detailed information about the projected revenues and proposed expenditures for the City in the coming fiscal year.

CURRENT FISCAL YEAR 2019-20

The City of Folsom began FY 2019-20 in a strong position, with the benefit of continued growth in the economy in addition to steady new home development in the Folsom Plan Area, south of Highway 50. Vigilant control over expenditures and the implementation of efficiencies whenever possible put the City in a position to mark its ninth consecutive year of surpluses.

Very unfortunately, late in the third quarter of the fiscal year, the economy began a sharp downturn due to impacts of the COVID-19 pandemic and related stay-at-home orders that required non-essential businesses to shut their doors and the City to stop all non-essential programming. This has resulted in nearly \$5.8 million in losses in sales tax, transient occupancy tax, and parks and recreation programming revenues alone in FY 2019-20. Immediate action was taken to reduce expenditures for the remainder of the fiscal year, and this has lessened the impact on the General Fund's reserves. Even so, we project that a \$5.5 million use of the City's \$17.4 million reserve fund will be necessary to finish out the fiscal year. As the economy recovers, careful savings, vigilant attention to spending, and a continued sharp eye on our priorities will be critical in maintaining our high service levels and the high quality of our community.

CHALLENGES FOR FISCAL YEAR 2020-21

As we begin the process of adopting a FY 2020-21 Budget, it is important to note that although the total impact of the COVID-19 emergency on the City's finances continues to be uncertain, the City of Folsom remains fiscally sound thanks to prudent and conservative planning by the City Council. Focusing on maintaining our core services and minimizing the use of our reserves during this unprecedented time are the primary goals of this budget process.

The FY 2020-21 General Fund budget is \$89,538,474. This is a \$2.3 million reduction from the adopted FY 2019-20 Budget. This reduction is the result of total tax revenue and total non-tax revenue decreasing. These revenue shortfalls are partially offset by a large increase in transfers in from other funds as a one-time solution to balance the budget during this economic downturn. A more detailed look at these trends follows.

First, in recent years, the City of Folsom experienced a significant increase in property tax revenues, and a gradual increase in residential and commercial development (resulting in an increase in service charges and development fee revenues). Property tax trends for future fiscal years are uncertain, but at this point we continue to project an upward trend for FY 20-21. Conversely, sales taxes will experience a downturn as the result of restaurants and retail establishments being closed during stay-at-home orders related to COVID-19. Sales taxes are

expected to recover by mid-year of FY 20-21 and we then hope to see an increase year over year beginning in FY 21-22. Together, this results in our property, sales, and other tax estimates decreasing by \$2.6 million from the FY 2019-20 budget.

Secondly, non-tax revenue has decreased by \$2.5 million from the FY 2019-20 Budget. This decrease reflects significant revenue losses due to cancelled Parks and Recreation programs and City facilities being closed or operating at a reduced capacity in response to some level of social distancing and other precautions in place at least through the first quarter of FY 2020-21.

Finally, transfers in from other funds are projected to partially offset the other revenue decreases and increase by \$2.8 million from the projected FY 2019-20 budget. This projected increase is due primarily to the use of capital funds for related capital projects. As a result, capital appropriations are up on the expense side.

On the expense side, we calculate that to provide the same service levels that we currently offer will require an additional \$1.7 million over the FY 2019-20 Budget. With reductions in both tax and non-tax revenues this year, we were left with a \$7 million shortfall. We also had \$3.3 million of critical additions to be added to the budget. These are mostly capital in nature, where we had other funding sources available to fund the project. In order to avoid the use of any additional reserves to balance the budget, we had two mechanisms: reduce expenditures (of which this Budget proposes a \$7.2 million reduction), and use one-time revenue sources (this year in the amount of \$3.2 million), which was included in transfers in from other funds.

The \$7.2 million reduction in expenditures was achieved through the following mechanisms:

- Reduce temporary staff budgets in all departments by 50%. Temporary positions will not be filled until public health orders allow and programming needs call for additional personnel.
- No new positions have been added to any department.
- Implement a hiring freeze, except for critical positions.
- Reduce all department O&M budgets by 2.3%.
- Defer some capital purchases, such as vehicles.
- Reduce the Parks & Recreation operating budget by about \$1 million, related to closed facilities and reduced operations during the public health emergency.

As the economy improves, we must look at continuing to support our existing core programs and services as well as examining which temporarily cancelled programs to bring back when public health orders allow. We must also consider abandoning programs and services that may no longer be effective or serve their purpose. In short, we must carefully execute according to our current and anticipated priorities.

When I began the Budget development process months ago, I asked department heads to carefully review their departmental programmatic priorities and to prepare an initial budget that kept priority programs intact or even at improved levels and to propose expenditures based on priorities, mandates, and needs. When the economic environment drastically changed with the COVID-19 emergency, my budget team and I had to scale back all department budgets. I selected the options

I felt would best serve the community and prepared the proposed budget on that basis. I also took the historical allocation of the General Fund as a guide and have preserved the balance that has distinguished our service provision. My goal was to prepare a structurally sound and balanced budget that allows us to maintain our core essential services during the COVID-19 emergency, maintains the historical balance of expenditures by function, and provides a balanced budget that does not draw upon the City's unassigned, unreserved General Fund balance.

This budget also provides flexibility for us to ramp up our programming and services as public health orders and General Fund revenues allow. We expect to return to the Council in the fall of FY 2020-21 when we have more information related to sales tax results and the impacts of the stay-at-home orders, and if revenues allow, possibly request supplemental appropriations to this budget.

ASSUMPTIONS

Please note that the FY 2020-21 Budget was built upon a series of assumptions related to employee compensation, insurance rates, program fees, and utility rates. Additionally, in preparing General Fund revenue forecasts, realistic and conservative revenue projections were used. These are further explained in the budget document.

All known employee union contract changes are built into this budget. Further, preparing the cost of providing services we assumed:

- PERS rates of 42.766% for Miscellaneous employees and 52.179% for safety employees;
- 2.3% decrease in non-personnel operational costs;
- 2.5% increase in salaries due to COLA's, step increases, minimum wage adjustments, and restructured salary ranges;
- Reduction of compensated leaves from 1.50% to 0% of base salary;
- Slight reduction in the budgets for health care for active employees and retirees due to favorable negotiated rates and rate stabilization through the Risk Management Fund;
- Contingency of 1.0% of revenues;
- Flat debt service payment schedule due to no new debt being issued in the fiscal year, and
- Continuation of accounts set up to provide on-going maintenance of assets. These include trail maintenance, garage maintenance, city hall complex maintenance, fire station maintenance, and information technology capital maintenance.

ANALYSIS OF FUND BALANCE IN THE GENERAL FUND

The City Council has an established financial policy of maintaining a reserve of 15% of the General Fund's annual operating expenditures as the unassigned fund balance. This balance is to be used to provide for temporary financing for unanticipated extraordinary needs of an emergency nature -- for example, costs related to a natural disaster or calamity, economic recession, or an unexpected liability created by Federal or State legislative action.

There is an expected use of this reserve in FY 2019-20 due to the COVID-19 public health emergency in the amount of \$5.5 million, bringing the General Fund reserve down from 20% of annual operating expenditures to 12.53%.

The proposed FY 2020-21 Budget is expected to maintain the General Fund reserve of about \$11.8 million, and because of a reduction in budgeted expenditures in this budget, increase the percentage to 13.22% of budgeted expenditures. This reserve percentage is below the Council's adopted financial policies because of the emergency use of the reserve in FY 2019-20. In the FY 2020-21 Budget, I have proposed to budget 1.0%, or \$900,000, of the General Fund as contingency. If we do not utilize these monies, they will automatically revert to Fund Balance. Between the contingency account and position vacancies, we anticipate being able to add \$900,000 to the Fund Balance at the end of FY 2020-21. This will increase our unassigned fund balance to \$12.7 million or 14.2% of expenditures.

While this Budget responds appropriately to the economic realities and prepares the City to respond as needed in this year and in the years ahead, it will still be a difficult road to travel. Growth of the unassigned General Fund balance will depend on expenditure levels during FY 2020-21 and in future years. This will be achieved primarily by our ongoing diligence in filling only critical vacant positions and by our careful review of all ongoing expenditures. Staff remains committed to prudent fiscal planning, while providing excellent services to the community.

CONCLUSION/ACKNOWLEDGEMENTS

This year's Budget document is the culmination of continuous budget review and dialogue with department heads and their staff over the past several months. This budget could not have been produced without their creative ideas, open discourse, professionalism, and desire to serve the community.

I would like to thank the City staff that prepared this document and diligently sacrificed their evenings and weekends to see that this document was prepared accurately and clearly. The preparation of this budget document could not have been possible without the efforts dedicated by Financial Services Manager Terri Hemley. I also want to thank other City staff members who significantly assisted in the preparation and timely delivery of this budget, including Senior Financial Analyst Scott Denny, Senior Financial Analyst Fawn Merrill, and Deputy Treasurer John Donoghue. My thanks also extend to Assistant City Manager/Chief Financial Officer Jim Francis and Finance Director Stacey Tamagni for their insights, reflections, suggestions, and constant focus on the bigger picture.

Finally, I also want to thank the City Council for their support of the entire City organization, particularly during the COVID-19 emergency. My staff and I look forward to working with you during the remainder of the FY 2019-20 fiscal year and in the coming FY 2020-21.

Respectfully submitted,



Elaine Andersen
City Manager

Long-term Financial Planning and the Budget Process

In presenting previous budgets we have tried to balance immediate needs with long-term financial stability. In doing so we have followed a few basic guiding principles as set by the City Council. These principles are:

1. **Build Sustainability** – Can we sustain our services if the economy changes? Are there funds that need attention?
2. **Address Deferred Maintenance** – What deferred maintenance projects need to be addressed in the near future? With what priority?
3. **Strengthen Core Services** – How do we ensure that our core services are built up and supported?
4. **Invest for the Future** – What investments do we need to make for the future? How should we fund our benefit liabilities? What do we need to do to support South of Hwy 50 development?
5. **Community Balance of Services** – How do we maintain the balance of services that makes this a community?

In incorporating various strategies to implement these principles we have committed to a long-term investment in these topics. We want to make each of these clear to the City Council and other readers of this document, so we have prepared this section of the budget with these issues in mind. In this section we will present to you a review of these specific areas and discuss the history of how we have addressed them in part or completely in the last several budgets and in the recommended FY 2020-21 budget. We will also present our strategy for future action to address these topics:

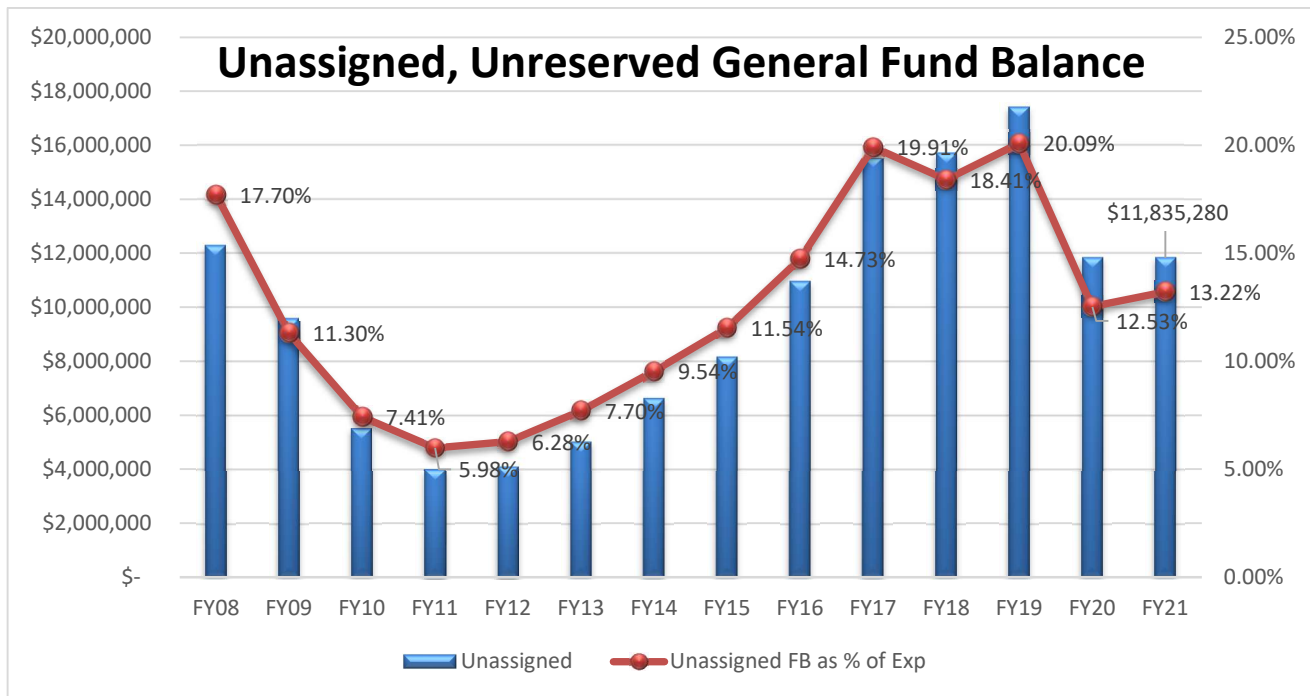
Unassigned General Fund Balance

The City Council has an adopted a policy of maintaining an unassigned fund balance of at least 15% of the General Fund's annual operating expenditures. This balance is to be used to provide for temporary financing for unanticipated extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, economic recession, or an unexpected liability created by Federal or State legislative action. On June 30, 2006, the unassigned fund balance was \$16,123,193 or 26.6% of operating expenses. On June 30, 2011, we were at our lowest point at \$3,993,214. Thanks to prudent and conservative planning by the City Council, and vigilant control over expenses, the City's unassigned general fund balance grew by roughly \$13.4 million to \$17,397,043 or 20.09% of operating expenses as of June 30, 2019. Severe revenue shortfalls in FY 2019-20 due to the COVID-19 emergency will require that the unassigned fund balance be used, in the projected amount of \$5.5 million. Use of this reserve will help mitigate the effects of the revenue shortfall and lessen the impact on delivery of essential services and will bring our unassigned fund balance down to \$11,835,280 or 12.53% of operating expenses. The FY 2020-21 budget is anticipated to have no additional effect on unassigned fund balance as we have taken measures to significantly reduce expenditures during this time, by reducing the use of temporary staff, implementing a hiring freeze, except for critical positions,

reducing department O&M budgets by 2.3% and using one-time sources of revenue to bridge the budget gap. As in years past, the FY 20-21 budget also includes a contribution to a Contingency Fund which allows for a \$900,000 increase to the unassigned general fund balance if the funds are not used by June 30, 2021. This will begin the replenishment of the unassigned fund balance used in FY 2019-20 and we plan on continuing this level of unassigned fund balance growth in the future.

Contingency Item

The Council has a policy of including a 1% contingency in the budget. This Fund would be for unforeseen transactions such as revenue shortfalls, required over expenditure of the budget, emergency events, and any authorized but unbudgeted activities. The use of such a contingency is only upon approval of the Council. Any non-capital amount not utilized in the fiscal year automatically becomes a contribution to fund balance as long as all other expenditures are within the budget appropriation. We started budgeting for a contingency in the FY15-16 budget at 0.5% of revenues. In this FY20-21 budget, we are recommending budgeting the full 1.0%, or \$900,000.



GASB 75 Fund Commitment

The commitment to prefund retiree health care expenses is a belief that the taxpayer who receives a benefit should bear the responsibility to fund that expense. An employee provides a benefit to the taxpayer today while they are actively working and in return receive a benefit later in the form of health care. In the most recent actuarial report on the Retiree Health Plan, the city’s contribution to the plan was \$4.7 million in FY 2019. The plan’s fiduciary net position at June 30, 2019 was \$6.4 million and the net position is 6.3% as a percentage of the total OPEB liability. Because of budgetary constraints related to the decrease in revenues from COVID-19 stay-at-home orders, we are reducing the contribution to the Trust Fund for FY 2020-21 from \$500,000 to possibly \$240,000. The city will delay the contribution to provide time to evaluate the recovery from the stay-at-home orders. The city

should give consideration in the future, to increasing its contribution up to the normal cost for active employees.

In addition, we are treating this fund as a stabilization fund rather than trying to address all of the unfunded liability from past years. A stabilization fund would limit the pay-as-you-go amount included in the budget for retiree health costs to a 4% increase. Any costs above that increase would be funded from the Trust fund. This would allow the fund to grow and also remove uncertainty from the volatility of retiree health expenses. As of March 31, 2020, the fund had a balance of \$6.4 million and has earned 5.9% annually since inception.

Compensated Absences Fund

This fund is used to account for the payments made to employees for cashing out accrued time as allowed by their collective bargaining agreements. In FY2011-12, the fund had a deficit of nearly \$3.0 million. In FY2012-13 and FY2013-14 we increased the contribution to 7% of base salary in order to not only pay for buy-outs in the fiscal year but also to reduce the deficit. At the end of FY2013-14 we had completely eliminated this deficit. In the FY2014-15 budget, we reduced the contribution from 7% of base salary to 5% of base salary. This was done at the same time as we reduced the amount, through collective bargaining, that could be bought out by employees. In the FY2015-16 budget, we reduced the contribution from 5% to 3% of base salary. In FY2017-18, we reduced the amount to 2.5% of base salary. In FY2018-19 we reduced the amount to 2.0% of base salary. In FY2019-20 we reduced the amount to 1.5% of base salary, which allowed for the fund to break-even for the fiscal year. In the FY2020-21 budget we are pausing the contribution to the compensated absences fund as there is sufficient fund balance to support the payments made to employees for the fiscal year. The city will consider continuing the contribution in the following years.

Apparatus Replacement and Purchase

The use of existing apparatus and equipment beyond its recommended useful service life results in excessive maintenance costs, increased purchasing costs, and inefficient operations. The following amounts are recommended to maintain an on-going vehicle replacement program:

	<u>Annual Appropriation</u>	<u>FY2020-21 Proposed</u>
Fire	\$1,200,000	\$ 350,000
Police	\$ 650,000	\$ 250,000
General Govt	\$ 150,000	\$ 50,000
Public Works	\$ 400,000	\$ 0
Parks & Rec	\$ 100,000	\$ 0
Solid Waste	\$1,100,000	\$1,500,000
Wastewater	\$ 215,000	\$ 215,000
Water	\$ 215,000	\$ 215,000
	<u>\$4,030,000</u>	<u>\$2,580,000</u>

Due to budget constraints related to the COVID-19 emergency, some non-essential capital purchases have been postponed and the corresponding budget reduced. Even with these reductions, as indicated above, we are still funding apparatus and equipment replacement at levels necessary to sustain an on-

going equipment replacement program. The amounts listed for annual appropriations are those that would continue year after year (with CPI adjustments) and be allocated to the equipment replacement fund. As this is a capital fund the amounts are carried over from year to year. Therefore, if a department is allocated \$200,000 and only spends \$150,000 in a given year, \$50,000 is carried over to the next year. This allows for the purchase of equipment that may cost more than is allocated in any one year or for unexpected replacements. In future fiscal years, we will attempt to bring all the areas up to their annual appropriation level. This will be done as funds allow and proposed funding levels will be reviewed annually.

Computer Infrastructure and Technology

In today's world, there are hardly any functions that do not rely on the computer infrastructure that the City has developed. However, to keep this resource running in a cost-effective manner demands constant maintenance and upgrading of software, hardware, and peripheral equipment, as well as a well-established commitment to training employees on how to make optimal use of the resource. Electronic registrations, financial systems, geographical mapping, various data analysis, utility payments, electronic reporting, payroll system, and many more applications are all dependent upon us maintaining our technology. Technology obsolescence can cause unexpected spikes in required spending for replacement and a replacement schedule is an indispensable component of infrastructure planning. Current estimates for basic hardware replacement and upgrade are an on-going annual replacement cost of \$150,000. In the FY 2020-21 General Fund budget there is \$50,000 for the purchase or replacement of hardware and software.

Basic Maintenance

Basic repair and maintenance of our infrastructure, facilities, buildings, parks, and open space require a continuous effort to keep them from disrepair and requiring major investments in the future. This includes not only bricks and mortar but systems maintenance, repair, and replacement, such as HVAC systems. Constant planning and adequate resource allocation to these areas can make the building operations more cost effective and also improve park management through the coordination of utilization schedules and maintenance activities. Some of these activities and projects are more directly dealt with in the Capital Improvement Plan (CIP).

In the FY 2020-21 budget we have maintained the various building and facilities maintenance accounts that we have added in the last few years – Trails – \$60,000, Garage - \$48,000, City Hall complex - \$40,000, and Fire Facilities - \$76,000. Additionally, this fiscal year (FY 2020-21) we have reserved \$150,000 for the replacement of the Community Center Roof.

5-Year Financial Plan

In order to assess the longer-term impacts and trends, we are presenting our long-term (5-year) projection of revenues and expenses. These projections are based on our best estimates of what the future economic environment will be. In general, we are looking at sharp declines in revenues for sales tax, transient occupancy taxes and program revenues due to the COVID-19 emergency, through the fourth quarter of FY 2019-20 and continuing into FY 2020-21. This forecast does not account for a second wave of stay-at-home orders related to the COVID-19 emergency if that were to occur. It does

include the continuing development in The Plan Area, assuming that housing sales and prices will see some growth over the next few years as The Plan Area develops.

There are five major expenditure pressures that will have to be managed in the next five years. These are:

1. **Increase in wages and salaries** - in the last five years, we were fortunate that we had very low wage adjustments due to wage freezes, a new wage scale for all positions, and large turnover due to our planned retirement incentives. Overall, this resulted in about a 1%- 2% wage adjustment per year. In the next five years we will be in a pattern that will mean wage adjustments of about 4% to 5% per year. This will account for about \$2.0 million additional per year.
2. **Increase in the minimum wage** – the State has passed legislation raising the minimum wage to \$15 per hour, effective in FY 2022. This will have a major impact on our Parks and Recreation program costs. We anticipate that the additional cost will be approximately \$80,000 - \$100,000 per year and will increase our part-time costs from \$2,119,000 to \$2,700,000 in the next five years.
3. **CalPERS rate increases** – the California Public Employees Retirement System has taken several actions that will have considerable financial impacts in the immediate future. This includes changes in some of the primary assumptions that the plan operates under, such as increasing expected life spans, reducing amortization time frames, and lowering the expected return on investments. In addition, the CalPERS investment performance over that past several years has been mixed and there will likely be impacts on performance from the downturn in the stock market related to the COVID-19 emergency. Because the balance of funding is provided by employer contributions, when returns decline employer contributions go up. This will mean annual increases of over \$1.0 million and more to our general fund contribution through FY 2022-23, likely continuing with this trend into the future:

<u>Fiscal Year</u>	<u>Total Contribution</u>	<u>\$ Increase</u>	<u>% Increase</u>
FY 17-18	\$ 11,153,501	\$ -	-
FY 18-19	13,657,309	2,503,808	22.4%
FY 19-20	16,874,661	3,217,352	23.6%
FY 20-21	17,832,148	957,487	5.7%
FY 21-22	19,012,717	1,180,569	6.6%
FY 22-23	20,091,987	1,079,270	5.7%
FY 23-24	20,132,719	40,732	0.2%
FY 24-25	20,300,037	167,317	0.8%
FY 25-26	21,012,065	712,029	3.5%

4. **Active and Retiree Health Care Costs** – the market costs of health care have been going up faster than other items and as a result our rates have gone up. We have kept this increase at a minimum the last five years thru negotiations with carriers, the introduction of a high deductible plan option, and other plan changes, including using the retiree health trust fund as a stabilization fund. However, in the next five years we anticipate that these costs will increase faster than other costs.
5. **Deferred Maintenance Capital Costs** – while we have made good strides toward meeting the challenges of deferred maintenance to our facilities and other assets, we still do not have a sustainable level of maintenance expenditures. Several major projects are looming in the

future that need to be addressed. These include major roofing replacements, continued pool renovations, sports field maintenance, park construction, storm drainage maintenance and expansion, bridge construction and maintenance, trail and bike paths, garage maintenance, transportation and traffic improvements, street repair, art and cultural projects, facility repair and construction, and consideration of other projects that may be desired (2nd parking garage, solar paneled parking lot or buildings).

We are projecting a 2.7% increase in revenues in FY 2020-21 as the economy recovers from the COVID-19 emergency. For FY 2021-22 to FY 2025-26 we expect to see an increase in our revenues of about 3.5% - 4.0% per year. This will mean a total revenue increase between \$17 to \$19 million over the five-year timeframe. Our two main sources of revenue, property and sales taxes, will remain our primary sources of growth and will account for about 67% of the increase. Property taxes will grow due to new homes being built and sold, the price of existing homes is expected to continue to increase modestly, and the Assessor will continue to apply the CPI increase to our assessed values. Sales taxes are expected to increase at approximately 3.0%-3.5% per year. The only other revenues that we project will continue to increase are Transient Occupancy Tax due to the addition of hotel rooms and Charges for Services revenue which will grow about 3% per year, after recovery from the COVID-19 emergency. We expect our transfers in from other funds to stay flat or decline slightly.

On the expenditure side, we are projecting from FY 2020-21 to FY 2025-26 we will also see an increase in expenditures of about 4.0% to 5.0% per year. This is contingent on no new positions and no new debt service. The biggest increases will be in employee benefits, especially our CalPERS contribution. A summary of the projected expenditure increase is shown below:

<u>Expense Category</u>	<u>FY21 - FY26 \$ Change</u>	<u>Avg. % Change Per Year</u>
Salaries	\$10,699,188	5%
Benefits	7,730,238	5%
O&M	2,500,483	2%
Capital Outlay	500,000	17%
Debt Service	(410,500)	-8%
	<u>\$21,019,408</u>	<u>4%</u>

Tax Revenue growth	\$15,500,000
Non-Tax Revenue growth	\$ 4,400,000
Transfers In at 1.25%	<u>\$ 700,000</u>
	<u>\$20,600,000</u>

Salaries and wages are kept low through a combination of (1) no new positions, (2) the new salary schedules negotiated in the collective bargaining agreements, and (3) a decrease in compensated leaves based on the new leave policy, also negotiated in the collective bargaining agreements. Key factors will be what, if any, growth there is in wages due to cost-of-living adjustments and the rate of turnover among existing staff.

Benefits are the fastest and largest area of expenditure growth. The \$7.7 million of growth is a function of (1) an expected increase in the City's PERS contribution, (2) growth in active employee health benefit costs, and (3) an increase in retiree health benefits due primarily to an expanded number of retirees.

O&M expenses are projected at 2.5% per year, which is in line with projected cost-of-living adjustments.

There is no additional debt service projected, and, in fact, our debt service was reduced significantly in 2019 when the refunding bonds on City Hall expired.

Capital expenses will ramp up as budgets allow over the next five years as we bring the capital expenses associated with vehicle replacement to a level of sustainability.

Due to the sensitivity of all the revenue and expenditure trends, which is compounded by the COVID-19 emergency, in any given year we may be faced with a surplus or a shortage as we prepare the budget for that year. The fiscal environment will have to be closely monitored and managed, as the margins between revenues and expenditures are narrow. If we have 6% growth in tax revenues, 3% growth in non-tax revenues, and 1% growth in transfers, we will need to limit expenditure growth to 4.75%.

Although the total impact of the COVID-19 emergency on the City's finances continues to be uncertain, the City of Folsom remains fiscally sound thanks to prudent and conservative planning by the City Council and there is a sustainable balance in future budgets. We will still have to address some of the issues outlined earlier in this section and the City will be looking at budgets that reflect today's commitment to service levels while keeping a sharp watch over expenditures and our future commitments.

Our goal is to ensure that the financial stability of the City is sustainable beyond the next fiscal year. We are doing that. These efforts will be guided by the desire to explore all opportunities for collaboration, partnerships, consolidations, and restructuring, both internally and externally, as a means of enhancing the cost-effectiveness of services and functions to the community. As we have done in the past, the key to sustainability is on the expense side, not hoping for some quick revenue fix.

The City of Folsom (the “City”) was founded in 1856, incorporated in 1946, and chartered in 1990. Folsom is a “full service” charter City, serving a population of over 73,800. The City is approximately 110 miles northeast of San Francisco, and 20 miles east of Sacramento. The City is located along the eastern end of the Highway 50 corridor in the Sacramento foothills.

On January 19, 2012 the Sacramento Local Agency Formation Commission (LAFCO) approved the annexation of 3,585 acres into the City’s boundaries. The process for the annexation began over a decade ago and after many meetings with citizens, land owners, Sacramento County and other agency officials, LAFCO, the agency that oversees municipal expansion, voted to approve the expansion. The area just south of Highway 50 will bring the City to approximately 31 square miles.

Folsom is rich in history, established primarily by European and Asian prospectors during the early gold-rush era. Numerous antique dealers make the City one of the oldest and largest centers of the antique trade in the West. The City’s historical district includes the Folsom History Museum and the Folsom Hotel, a landmark since 1885.

Over 135 years ago Folsom was selected as the site for Folsom Prison to provide manpower for the construction of a larger dam and a powerhouse. The Prison has gained notability with the renowned song “Folsom Prison Blues” by Johnny Cash. The Powerhouse provided the world’s first long-distance transmission of electric power. In 1973 the Powerhouse was placed on the National Register of Historic Places and in 1982 was named a National Historic Landmark.

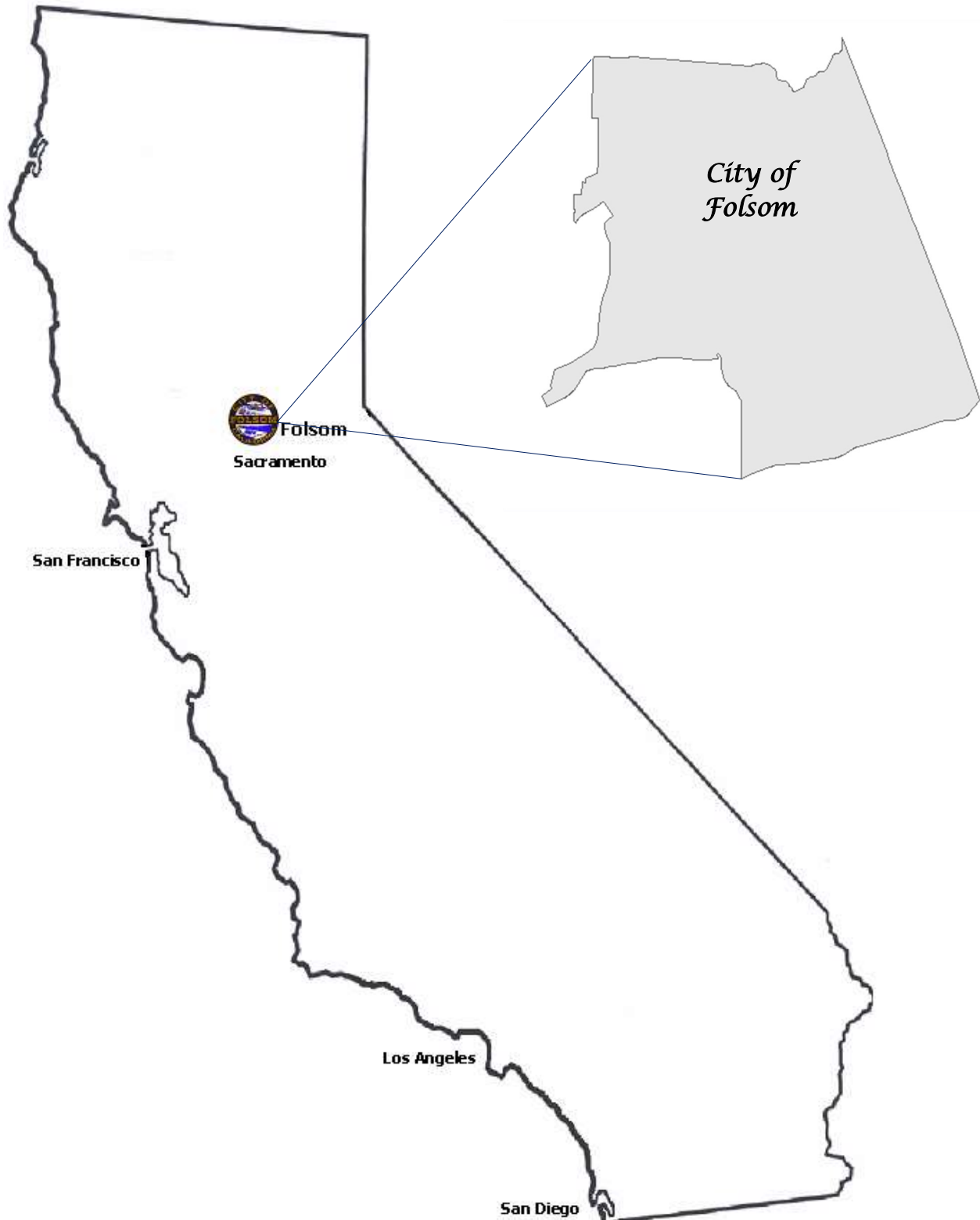
Folsom Lake and Lake Natoma are at the City’s borders offering an abundance of recreational activities. Folsom Lake State Recreation Area is one of the most popular multi-use, year-round recreational areas in the California State Park System. Each year visitors come to the 18,000-acre park—with 120 miles of shoreline—to fish, hike, camp, ride horseback, water ski, boat, swim, and study nature.

The Folsom Aquatic Center is a state-of-the-art swimming pool facility which includes a family play pool, interactive water play climbing structure, a warm water therapy/instructional pool, and an Olympic size pool. Over 100,000 visitors come each year to visit the Folsom Zoo Sanctuary where the primary goal is to teach responsible behavior toward all animals. Folsom Parks cover over 300 acres of playgrounds and recreational facilities. Additionally, Folsom Parks was the recipient of the 1999 Facility Design and Park Planning Award for the John Kemp Park from CPRS.

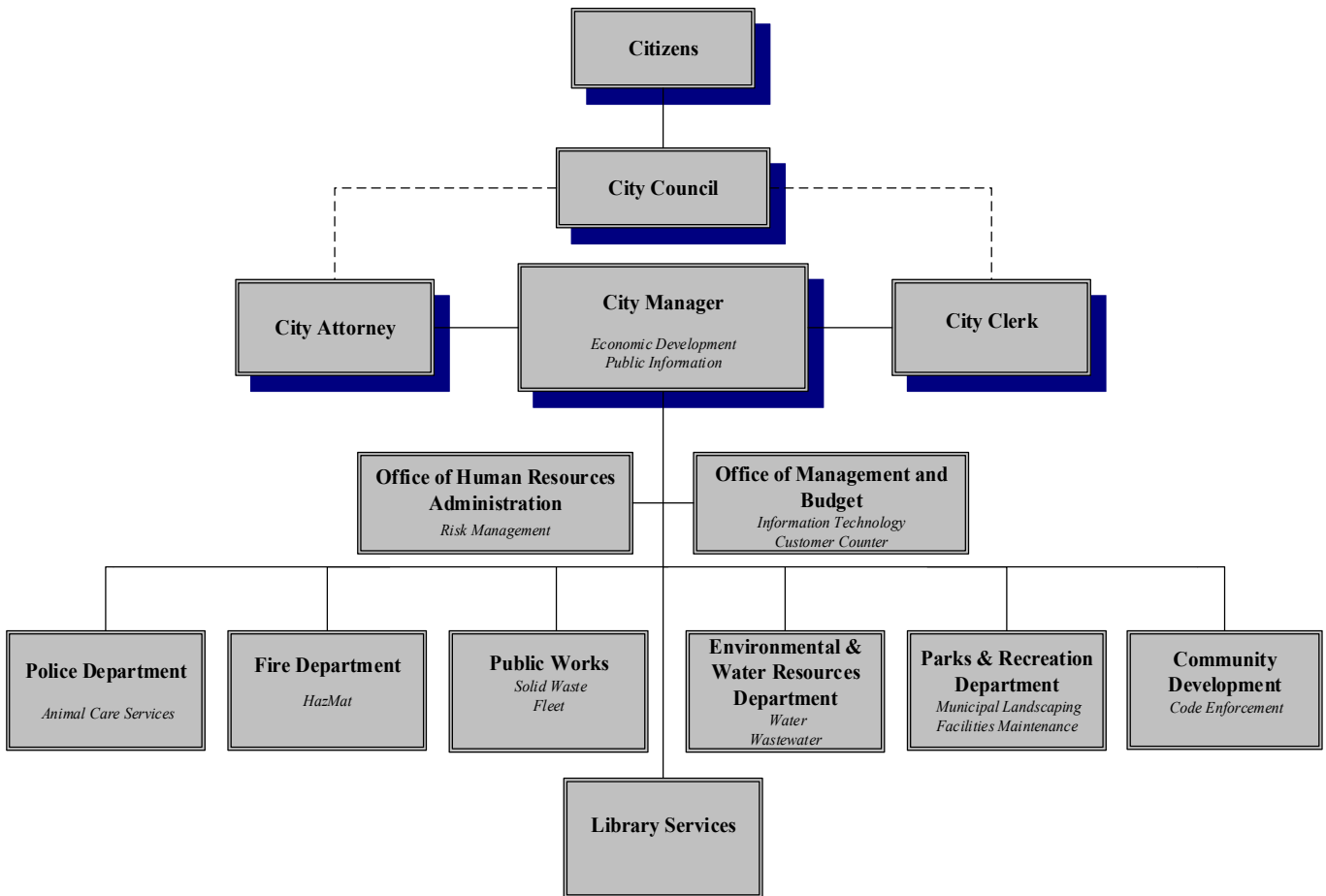
The City provides a number of municipal services including, administration, police, fire, recreation, parks, and public works. In 2007 the City opened the 24,000-square foot Folsom Public Library in the new Georgia Murray Building in City Lions Park. The City is also connected to Sacramento via the Sacramento Regional Transit District Light Rail Service Gold Line with three Light Rail stations in the City.

The Folsom-Cordova Unified School District operates schools both in the City and the City of Rancho Cordova. In the City, the district has three high schools, two middle schools, and eleven elementary schools serving over 11,000 students (over 20,000 students district wide). Additionally, the Folsom Lake College campus is accredited as a branch of the Los Rios Community College District of Sacramento and serves the community of adults achieving higher education. Folsom is also home to the Harris Center, a Regional Visual and Performing Arts Center.

The City acknowledges the importance of and continually strives towards preserving, enhancing, and managing open space, oak trees, wetlands, and riparian habitats. Folsom has now grown to over 19,200 acres, of which over 6,000 acres are parks, schools, and undeveloped open space. City of Folsom is a beautiful and thriving community, and home to many families and businesses.



City Organizational Chart



Vision, Mission and Core Values

Vision Statement of the City of Folsom

The City of Folsom strives to be a role model and regional leader that blends its rich historical roots and diverse recreational and business resources into a great community.

Mission Statement of the City of Folsom

The City of Folsom will provide a safe, healthy, and vibrant community through innovative, responsive, and effective delivery of public services to maintain and enhance the quality of life of our residents.

Core Values

Integrity

We act with integrity, doing what is legally and ethically correct. We recommend the right course of action even if it is unpopular.

Professionalism

We are committed to excellence. We are responsive and accountable.

Teamwork

Collaboration, communication, and cooperation are essential to our success. We consider all stakeholders to be an integral part of serving the public.

Trust and Respect

We are free to express opinions, we listen to understand, and we encourage responsible decision making at all levels.

Innovation

We foster innovation as a means to achieve quality and cost effectiveness. We value employees who demonstrate initiative and creativity.

Workplace of Choice

We have a sense of purpose, take pride in accomplishments, demonstrate compassion for each other, and celebrate our successes.

Budget Principles

In order to propose a budget that focused on preserving the unique Folsom experience, maintained the quality of our priority services, kept to a clear and strong financial plan, and strengthened our fiscal soundness, the FY 2020-21 budget was developed based upon a set of principles and values as follows:

1. The budget must be balanced. Planned expenditures must not exceed expected revenues and actual implementation must keep this balance.
2. Maintain the functional balance of services that provide the unique Folsom experience.
3. Allocate financial resources based on functional priorities and programmatic goals.
4. Insure that the financial stability of the City is sustainable beyond the next fiscal year.
5. Maintain effectiveness of our primary services and functions.
6. Maintain or grow the general fund balance.
7. Consider alternative service delivery models in order to preserve services to the community.
8. Be transparent to the Public
9. Be accountable for Results
10. Be Responsive to the Community

The FY 2020-21 budget was even more specifically focused on the following additional principles:

1. Build Sustainability
2. Address Deferred Maintenance
3. Maintain and Strengthen Core Services
4. Invest for the Future
5. Community Balance of Services

The format for the Fiscal Year (FY) 2020-2021 budget document includes the following six sections: Introduction, Budget Summaries, General Fund Summary, Departmental Presentations, Debt Management, and an Appendix. The Capital Improvement Plan (CIP) is presented following the Operating Budget.

Introduction

The Introduction section includes: City Manger’s Budget Message; Guide to the Budget; City Wide Organizational Chart; Vision, Mission, and Core Values of the City; Budget Process; Calendar; and Management and Budget Policies.

Budget Summaries

The Budget Summaries section includes the following schedules encompassing all funds: Fund Description, Major Revenue Description, Appropriation Description, Summary of Revenues by Fund, Summary of Appropriations by Fund, Summary of Transfers, Summary of Capital Improvement Plan, and Summary of Staffing Positions.

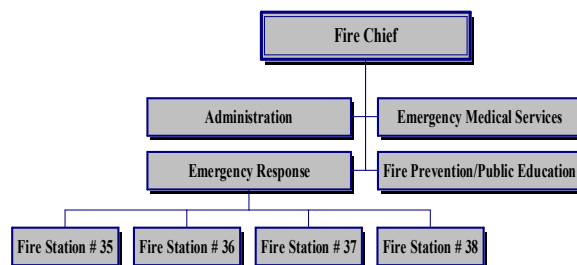
General Fund Summary

The General Fund Summary section includes the schedules pertaining specifically to the general fund.

Department Presentations

Organizational Chart:

Each Department Presentation begins with an Organization Chart. Each chart displays the various functions within that department and their relationship to one another.



Mission Statement:

The Mission Statement outlines the objectives of each department.

Budget Summary:

The Budget Summary includes Expenditures, Number of Positions, and Funding Source. The Expenditure section may include some or all of the following: Salaries, Benefits, Operations and Maintenance, Capital Outlay, Transfers Out, Reimbursement, and Debt Service. The Number of Positions section includes only Full-Time and Permanent Part-Time positions. The Funding Source section includes the various sources of funding for the operation of the department.

Expenditure	Actual FY 2009-10	Budget FY 2010-11	Projected FY 2010-11	Proposed FY 2011-12	Change From 10-11 Budget
Salaries	\$37,200	\$37,200	\$37,200	\$37,200	0.00%
Benefits	\$67,884	\$86,551	\$86,520	\$54,861	-36.61%
Operation & Maintenance	\$19,417	\$11,815	\$4,081	\$11,815	0.00%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Funding Source					
General Fund	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Total	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Full-Time Positions	5.00	5.00	5.00	5.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Program Information:

Program Information includes a detailed description of the department and the specific functions and duties.

Accomplishments:

The Accomplishments are outlined in bullet format and represent each department’s accomplishments for FY 2019-20.

Customer Service Performance Indicators:

Departmental Customer Service Performance indicators for the upcoming fiscal year as well as the prior fiscal year are also outlined in table formats. As part of the city’s ongoing process improvement, each department has identified key customer service performance indicators and targets that will track their customer service to both external and internal customers.

Performance Indicator	Actual 2009-10	Projected 2010-11	Budget 2011-12
Return calls for Customer Billing Inquiries	99% within 1 Business Day	90% within 1 Business Day	90% within 1 Business Day

Statistic and Workload Measures:

Measures derived in order to provide an indication of the fluctuations in workload. The specific measures have been identified by departments.

Key Issues:

FY 2020-21 issues and future issues identified by departments.

Position Information:

The Position Information Table provides the departments number of positions approved for the upcoming fiscal year as well as the four prior fiscal years.

Position	FY 2007-08 Approved	FY 2008-09 Approved	FY 2009-10 Approved	FY 2010-11 Approved	FY 2011-12 Proposed
Human Resources Director	1.00	1.00	1.00	1.00	1.00
Personnel Technician *	3.00	3.00	3.00	3.00	4.00
Senior Management Analyst	2.00	2.00	2.00	2.00	1.00
Senior Office Assistant - PPT	0.75	0.75	-	-	-
Total	6.75	6.75	6.00	6.00	6.00

Major Contracts:

Major Contracts are defined as any contract over \$25,000. At the end of each department presentation is a table for all major contracts for that entire department.

Capital Outlay:

At the end of each department presentation is a table for Capital Outlay expenditures.

Debt Management

The Debt Management section includes Credit Ratings, Types of Debt Financing Instruments, Legal Debt Margin, and a Summary of Debt Positions.

Capital Improvement Plan (CIP)

The budget document also includes a proposed Capital Improvement Plan (CIP) for all capital improvements with a useful life of at least five years. The CIP is developed over a ten-year planning horizon and will be updated annually. The inclusion of a project in the CIP in future years shows the intent to fund the project. Circumstances and priorities may change. Each project is reevaluated in subsequent fiscal years and therefore only the first year of the plan is appropriated.

Appendix

The Appendix includes a City Profile; Demographics; Major Employers in the City; the Detailed Staffing for the entire City; the Appropriation Limit; the City Council Resolution Adopting the Budget and Strategic Plan; Indicators, which provide statistical information; Directory of Acronyms; and Glossary of Terms.

Budget Calendar

The Finance Department has a Budget Preparation Manual and a Capital Improvements Plan Manual to assist the departments. The manuals contain and explain policies, procedures, budget schedules which highlight the milestones and due dates, and forms to be used in the budget process.

Early in 2020 the Executive Management Team met as an introduction to the upcoming budget year. This informational meeting was held as a briefing on the status of the current fiscal year budget as well as the upcoming fiscal year. On January 14, 2020, a Preliminary Budget Discussion was held with the City Council to provide a framework and questions for the budget. On January 15, 2020, the department “As-Is” budgets were distributed as a baseline for the department. During this week a budget schedule and budget process was distributed to the departments. On January 28, 2020, a Budget Workshop was held with the City Council to provide answers to any questions from the meeting on January 14, 2020 and to provide preliminary expenditure information. On February 25, 2020, a second Budget Workshop was held with the City council to provide an outlook of the economic conditions and the upcoming projections for the fiscal year 2021 Budget.

Departments were requested to prepare their departmental budgets as well as provide information as to any items that they requested to be added to their base budgets. Each department was able to decide how to develop their individual budgets and provide information as to what those budgets contained. Each department budget was then reviewed with discussions regarding the impacts to the community as well as sustainability. The departments were also asked to address infrastructure issues that may be in need of attention. Discussion meetings were held with the City Manager, the Finance Director, the Assistant City Manager/Human Resource Director, the Financial Services Manager, the respective departments Director, as well as the individual department representatives. This information was then used to build the respective department budgets.

In March 2020 the State of California issued a stay at home order due to the COVID-19 pandemic. The budget team reconvened to discuss adjustments that would need to be made due to the shutdown of the economy. Revenue and expenditure adjustments and used to build the revised budget to be presented to the City Council.

The Folsom Municipal Code requires that the budget for the ensuing fiscal year shall be presented to the City Council on or before the first working day of the last month of each fiscal year. The preliminary budget was presented to the City Council on May 12, 2020. The City Council also held a budget workshop in order for the Council to ask questions of staff, to receive public comment and to review the components of the proposed budget, prior to formal consideration for adoption. The Fiscal Year 2020-21 Budget may be adopted along with the Capital Improvement Plan on May 26, 2020.

Budgets are adopted on a basis consistent with generally accepted accounting principles. The City Council adopts the annual budget submitted by the City Manager prior to the beginning of the new fiscal year. All appropriations lapse at year-end except for those relating to capital projects which are not completed. The City Manager has the authority to make adjustments within departmental budgets. Adjustments between funds require the approval of the City Council.

Budgetary controls are maintained to ensure compliance with the budget as approved by the City Council. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is at the fund and department level.

Department directors and other management staff with budgetary responsibilities are provided access to monthly budget versus actual expenditure reports with in the financial system. Quarterly financial statements are prepared for the City Council, which include a budget-to-actual analysis for both revenues and expenditures. Revenue projections are revised as part of the mid-year budget analysis, and appropriations are adjusted, if required.

January	<ul style="list-style-type: none">✓ Budget discussion with City Council✓ Management and Budget distributes preliminary budget documents to departments
February	<ul style="list-style-type: none">✓ Budget Revenue Forecast presented to City Council✓ Operating Budgets due to Management and Budget✓ City Manager review begins✓ CIP Budgets due to Management and Budget✓ CIP Budget hearings with the City Manager begin
March	<ul style="list-style-type: none">✓ Operating Budget prepared✓ CIP Budget hearings with the City Manager conclude
April	<ul style="list-style-type: none">✓ Operating Budget and CIP revised
May	<ul style="list-style-type: none">✓ Operating Budget and CIP presented to City Council✓ Workshop held with City Council and Community✓ City Council approves Operating Budget and CIP✓ Management and Budget finalizes budget for input to financial system✓ 3rd Quarter Financial Report presented to City Council
June	<ul style="list-style-type: none">✓ Management and Budget implements Adopted Budget
July	<ul style="list-style-type: none">✓ Budget is monitored through quarterly financial statements to City Council

Management & Budget Policies

On May 25, 2004, the City Council adopted policies pertaining to the City's finances. Below is a summary of those adopted policies.

Financial Plan

A. Through the Financial Plan (the budget document), the City will link resources with results by:

1. Identifying community needs for essential services.
2. Organizing the programs required to provide these essential services.
3. Establishing program policies and goals that define the nature and level of program services required.
4. Identifying activities performed in delivering program services.
5. Proposing objectives for improving the delivery of program services.
6. Identifying and appropriating the resources required in performing program activities, and accomplishing program objectives.
7. Setting standards to measure and evaluate:
 - a. Output of program activities.
 - b. Accomplishment of program objectives.
 - c. Expenditure of program appropriations.

B. Multi Year Financial Planning:

In order to determine the effect of current year decisions on the City's future, a five year financial forecast, projecting revenues and expenditures for all operating funds, shall be developed as a part of each year's budget process and shall be updated during the mid year budget review. This tool shall be used as a planning document for developing the budget guidelines and for evaluating the future impact of current year decisions.

C. Planning for Long Term Liabilities:

To avoid future financial burdens that could affect financial stability, the City shall proactively plan for potential liabilities, such as leave payouts, pension plans, retiree health costs, state and/or federal unfunded mandates.

D. Mid-Year Budget Review:

Approximately six months after the beginning of the fiscal year, the City Council will formally review the City's fiscal condition and amend appropriations if necessary.

E. Balanced Budget:

Section 5.05 (f) of the Folsom City Charter prohibits over expenditures. The Charter requires that the total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

Basis of Accounting and Budget

Basis of accounting and budget refers to the concept of recognizing the time a transaction has occurred for the purpose of recording that transaction. Below is a description of the various fund descriptions and the related basis of accounting used for both the budget and the City's annual financial report.

A. Governmental Funds:

The governmental funds use a modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a related liability is incurred, as under accrual accounting.

B. Proprietary Funds:

The proprietary funds use a full accrual basis of accounting, which recognizes revenues when earned, and expenses are recorded when a liability is incurred.

C. Fiduciary Funds:

The fiduciary funds are treated according to the nature of the fund. Agency funds are custodial in nature (assets equal liabilities) and do not measure results of operations. Fiduciary funds use a modified accrual basis.

D. Account Groups:

The account groups employed by the City are not funds and do not reflect available financial resources and related liabilities. They are accounting records of the general fixed assets and general long-term debt of the City and are not intended to measure or portray financial flows or net income.

The Annual Budget shall comply with the provisions of Section 5.05 (Budget and Accounting) of the Folsom City Charter and Chapter 3.02 (Budgeting, Accounting and Fiscal Procedures) of the Folsom Municipal Code. The Annual Budget shall meet the following criteria:

A. Balanced Budget:

The City shall maintain a balanced budget. The total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

B. Structural Balance:

The Annual Budget shall clearly identify anticipated revenue for all funds for the upcoming fiscal year. Current revenue shall be sufficient to support current expenditures (defined as "structural balance"). Estimates of current revenue shall not include beginning fund balances (whether General Fund, Revenue Funds, or other Specially Designated Funds). Any unreserved fund balance available at the commencement of a fiscal year shall generally be used only to fund capital items in the operating budget or in the capital improvement plan. If projected revenue is insufficient to support projected funding requirements, the City Manager and Chief Financial Officer may recommend allocation of all or a portion of an unreserved fund balance if it appears that (1) the

revenue source leading to the development of the available revenues is likely to remain stable in future years, (2) the expenditure requiring the appropriation of additional revenues is not likely to be recurring, or (3) the City Manager and Chief Financial Officer can otherwise establish an appropriate match of revenue/expenditures that will not lead to structural imbalance in future years.

C. Appropriations Limit:

Appropriations in the Annual Budget shall comply with the annual determination of the City's appropriations limit, calculated in accordance with Article XIII B of the Constitution of the State of California and Government Code section 7900.

D. Operating Carryover:

Operating program appropriations not spent during the fiscal year shall lapse at year end, except for long term projects in progress that are carried forward to the following year and reserved for encumbrances.

E. One-Time Revenues:

One-time revenues shall only be used for one-time expenditures. Prior to allocating any one time revenues, the Chief Financial Officer shall determine that such revenues are not being used to subsidize an imbalance between operating revenues and expenditures. If the Chief Financial Officer determines that one time revenues are needed to correct a structural imbalance, the Chief Financial Officer shall present the City Manager and City Council with a financial forecast demonstrating that the operating deficit will not continue.

F. Internal Service Funds:

The City may establish and operate one or more Internal Service Funds. Internal Service Funds shall be created to report any services that are provided to other City departments and the Cost Allocation Plan does not recoup that cost. At the same time that it adopts the budget ordinance, the City Council must approve a balanced financial plan for each Internal Service Fund. A financial plan is balanced when estimated expenditures do not exceed estimated revenue.

G. Maintenance Accounts:

Equipment and buildings shall be maintained at reasonable levels to avoid service disruptions, and to achieve maximum useful life, and to ensure safety of employees and the public. Maintenance and replacement funding shall be allocated each year consistent with this policy.

H. Level of Contingency Appropriations:

A General Fund Contingency of 1% of total budgeted departmental expenditures shall be budgeted annually. The Contingency Appropriation may be used to provide for unanticipated or unforeseen needs that arise during the year. Funds shall be allocated from the Contingency Fund only after an analysis has been prepared and presented by the Chief Financial Officer and City Manager to the City Council outlining the initial and recurring costs associated with the proposed expenditure. The Contingency Fund will be exhausted prior to any utilization of Undesignated Fund Balance.

I. Strategic Plan Objectives:

The Annual Budget shall establish measurable program objectives consistent with the City's Strategic Plan. The status of major program objectives identified in the Annual Budget and the Strategic Plan shall be formally reported as part of the Quarterly Financial Report.

Financial Reporting and Budget Administration**A. Annual Financial Reporting:**

Annually, the City prepares a budget and a comprehensive annual financial report. These and all other financial reports are prepared with the informational needs of the public and the City Council in mind, as well as meeting the requirements of generally accepted accounting principles, audit standards and the reporting requirements of other governments.

- *Annual Budget*

The City's annual budget includes a budget message by the City Manager for the ensuing fiscal year. The budget message provides an explanation of the budget in fiscal terms and in terms of the City's work programs, major changes in financial policies, expenditures, revenues and debt position. The budget also contains proposed goals, objectives and appropriations for each fund by organization unit and program. The City's annual budget is prepared under the guidelines of the Government Finance Officers Association of the United States and Canada (GFOA) Distinguished Budget Presentation Awards Program.

- *Comprehensive Annual Financial Report*

The City prepares a comprehensive annual financial report (CAFR) at the end of each fiscal year. The report contains the independent auditor's report and financial statements of the City, along with operating results, statistical and demographic information about the City. The funds reported in the CAFR are the same funds that are used in the City's Annual Budget. This report is prepared under the guidelines of the GFOA for Certificate of Achievement for Excellence in Financial Reporting Program. The City has been awarded the Certificate of Achievement by the GFOA for more than twenty consecutive years.

B. Interim Financial Reporting:

- *Quarterly Financial Report*

The City Manager and the Chief Finance Director submit a Quarterly Financial Report to the City Council after the end of each quarter during the fiscal year. The report is required under the City Charter, and provides an analysis of budgeted versus actual revenues and appropriations, expenditures and encumbrances on a year-to-date basis.

- *Investment Report*

The City's Treasurer provides investment reports to the City Council on a quarterly basis. These reports include the elements required under the California Government Code Section 53646.

C. Budget Administration:

As set forth in the City Charter, prior to the City Council making any supplemental appropriation, the City Manager shall certify that monies in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriation may be made for the fiscal year by resolution up to the amount of any excess.

For emergency appropriations, the City Council, by four-fifths vote only, can make emergency appropriations to respond to a public emergency affecting life, health, public welfare, property or the public peace.

Appropriations may be reduced any time during the fiscal year by the City Council or City Manager if it appears probable that either the revenues or fund balances available will be insufficient to finance the expenditures for which appropriations have been authorized.

The City Manager may transfer monies between departments and divisions, programs and accounts within departments and divisions. All such transfers made by the City Manager are reported in writing quarterly to the City Council. Only the City Council, by resolution, may transfer monies between funds and from unappropriated balances or fund balances to any fund or appropriation account.

D. Cost Allocation:

Through meetings with the staff of support departments, a list of services was developed. Time of support department staff was allocated to the sub pools within that department. These allocations were then reviewed numerous times until staff felt comfortable with the allocations. The time allocations were applied to the fully allocated hourly rates developed for each position to arrive at the costs for each sub pool.

Once the costs of each sub-pool was defined, an equitable and easily reproducible means of spreading those costs was developed. Therefore, an allocation factor is developed for each sub pool. The allocation factor varies for each sub pool, depending on what makes sense for the service being provided and also uses data that is, or can be, compiled without creating a major research project for staff. The sub pool costs are then allocated based on the allocation factors. The end result is the cost of the internal support provided to each end user department.

Appropriations Limit

A. Annual Resolution:

The City Council annually adopts a resolution establishing the City's appropriations limit calculated in accordance with Article XIII B of the Constitution of the State of California, Section 7900 of the State of California Government Code. A description of the City's appropriation limit is presented in the Appendix of this budget document.

Investments

The City's Statement of Investment Policy is reviewed and adopted annually by the City Council as required under the California Government Code Section 53646. The major objectives of the City's investment policy are as follows:

A. Safety:

Investment transactions are made to minimize credit risk and ensure the preservation of capital in the portfolio. The City limits investments to the safest types of investment grade securities and diversifies them among a variety of securities and financial institutions offering independent returns.

B. Liquidity:

Sufficient liquidity in the investment portfolio is maintained to enable the City to meet all reasonably anticipated cash flow requirements. Liquidity is accomplished by investing operating funds in primarily shorter-term securities and structuring the portfolio so that investments mature concurrent to meet anticipated demands. Emphasis is placed on securities with low sensitivity to market risk.

C. Return on Investment:

Investment earnings are secondary to meeting the basic requirements of safety and liquidity. The investment portfolio is managed to attain a benchmark rate of return throughout budgetary and economic cycles. The benchmark rate of return against which the portfolio's performance is measured is the U.S. Treasury's one-year Treasury note, as the weighted average maturity of the City's portfolio typically averages one year or less.

Debt Management

The City's Debt Management Policies are discussed in the Debt Management section of this budget document.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Folsom
California**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Folsom, California for its annual budget for the fiscal year beginning July 1, 2019. In order to receive this award a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period for one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2019-2020

Presented to the

City of Folsom

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting



Budget Summaries

Introduction

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts comprised of its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Financial activities are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Funds used in government are classified into three broad categories: Governmental, Proprietary, and Fiduciary.

- Governmental funds are used to account for tax-supported activities. The City maintains five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.
- Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows. The City maintains two different types of proprietary funds: enterprise and internal service funds.
- Fiduciary funds are used in situations where the government is acting in a fiduciary capacity as a trustee or agent.

Governmental Funds

Governmental funds typically are used to account for tax-supported activities.

A. General Fund: The General Fund is the primary operating fund of the City. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

B. Special Revenue Funds:

Used to record and account for the proceeds of specific revenue sources that are legally restricted by outside entities to expenditures for particular purposes. The use of special revenue funds is permissive and not required. The City's Special Revenue Funds are described below.

- 1. Community Development Block Grant:** used to account for grants received from the U.S. Department of Housing and Urban Development (HUD). The grants are used for the redevelopment of a viable community by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income.
- 2. Transportation System Management:** used to account for revenue and disbursements for study of future traffic needs and receipts from Measure A (0.5 percent) sales tax and expenditures.
- 3. Humbug Willow Creek:** used to account for revenues and expenditures related to the planning and construction of trails in the City.

4. **General Plan Amendment:** used to account for fees collected for the update of the general plan.
5. **Tree Planting & Replacement:** used to account for revenues and expenditures related to the mitigation of tree loss in construction.
6. **Community Affordable Housing:** used to account for revenues and expenditures related to affordable housing in the City.
7. **Park Dedication:** used to account for Quimby Act Fees for park development purposes.
8. **Planning Services:** used to account for impact fees and expenditures of special planning services for developers.
9. **Local Transportation Tax:** used to account for receipts of SB-325 transportation tax monies.
10. **Gas Tax Funds:** used to account for the Highway User’s Tax revenues received from the State of California under Sections 2103, 2105, 2106, 2107, and 2107.5 of the Streets and Highways Code. Activities in this fund are restricted to street and road construction and rehabilitation. In April 2017 the Governor of California approved the Road Maintenance and Repair Act which was added to the Highway User’s Tax revenues. The Road Maintenance and Repair Act also approved the re-payment of a loan by the state of Traffic Congestion Relief funds. These funds will only be received for three years of which FY 2019-20 was the final year.
11. **Measure A:** used to account for 2009 “New” Measure A revenues received from a .5% sales tax to be used for local transportation purposes.
12. **Landscaping and Lighting Districts:** used to account for assessments for maintenance pursuant to the 1972 Lighting and Landscaping Act in the following subsidiary funds maintained by the City:

Los Cerros	Natoma Valley	American River Canyon N
Briggs Ranch	Cobble Ridge	Willow Springs
Natoma Station	Prairie Oaks Ranch	Willow Springs Maint Dist
Folsom Heights	Silverbrook	CFD #12 Maintenance Dist
Broadstone Unit 3	Willow Creek East	CFD #13 ARC Maint Dist
Broadstone	Blue Ravine Oaks	American River Canyon #2
Hannaford Cross	Steeplechase	The Residences at ARC N
Lake Natoma Shores	Willow Creek South	ARC N. Dist. #3
Cobble Hills/Reflections	Blue Ravine Oaks #2	Sierra Estates
Folsom Heights #2	Broadstone #4	CFD#16 The Islands
Willow Creek East #2	Prospect Ridge	CFD #18 Maintenance Dist
CFD #19 Maint Dist		
13. **Police Special Revenue:** used to account for revenues and expenditures related to police grants and reimbursements such as, POST, Police Forfeiture 15% and Asset Forfeiture 14607.6 CVC.
14. **Zoo Special Revenue:** used to account for revenues and expenditures related to the Zoo other than the normal operating revenues and expenditures.
15. **Other Special Revenue:** used to account for revenues and expenditures in the following subsidiary funds:
 - Folsom Arts and Culture Commission

- Housing Trust
- Cultural Events
- Historical District
- Sphere of Influence
- Oaks at Willow Springs

C. Debt Service Funds:

These Funds are used to account for the accumulation of resources and the payment of general long-term debt obligations of the City and related entities. Funds included in this category are:

1. **Folsom Community Correctional Facility:** used to account for the debt service on the City of Folsom Certificates of Participation for the former Folsom Community Correctional Facility. This debt obligation is now paid in full.
2. **General Obligation Bonds for School Facilities:** used to account for the debt service on the General Obligation Bonds issued for school facilities. During Fiscal Year 2018 the final payment was made on this debt obligation.
3. **Folsom Public Financing Authority:** used to account for the proceeds of bonds issued for pooled debt financing for other funds and special assessment districts.
4. **City Park and Traffic Signals:** used to account for the debt service on the City of Folsom Refunding Certificates of Participation for City Park and Signals. This debt obligation is now paid in full.
5. **Recreation Facility:** used to account for the debt service on the City of Folsom Certificates of Participation for the Natoma Station Learning Center. This debt obligation is now paid in full.
6. **1915 Act Assessment Districts:** used to account for the debt service on the 1915 Assessment Districts.
7. **Community Facilities Districts:** used to account for the debt service on the Community Facilities Districts.
8. **Folsom Ranch Financing Authority:** used to account for the proceeds of bonds issued for pooled debt financing for projects and special assessment districts in the Folsom Plan Area.

D. Capital Project Funds:

Established to account for financial resources which are used for the acquisition and improvement of major capital facilities (other than the ones that are financed by proprietary and trust funds). Funds included in this category are:

1. **1915 Act Assessment Districts:** used to account for the capital construction proceeds for the 1915 Act Assessment Districts.
2. **Community Facilities Districts:** used to account for the capital construction proceeds for Community Facilities Districts. Construction activity for the following Mello-Roos districts accounted for in these funds are:
 - 1995 Empire Ranch (Russell Ranch) Community Facilities District Number 10
 - 2001 Parkway Community Facilities District Number 14

3. **Transportation Improvement:** used to account for long-term major road projects financed through developer mitigation charges and to account for construction of light rail transportation projects.
4. **Park Capital Improvement:** used to account for long-term park projects financed through developer mitigation charges; to account for grant monies received for park capital outlay and facilities; and to account for the construction bond proceeds for park improvements.
5. **Police Capital:** used to account for development mitigation fees to finance police capital outlay and facilities.
6. **Fire Capital:** used to account for development mitigation fees to finance fire capital outlay and facilities.
7. **General Capital:** used to account for development mitigation fees to finance general capital outlay and facilities.
8. **Drainage Capital:** used to account for development mitigation fees to finance drainage capital outlay and facilities.
9. **Central Folsom Area Capital Projects:** used to account for 2011 bond proceeds that were Non-Housing Redevelopment issued bonds.
10. **Zoo Improvement:** used to account for construction projects for the zoo.
11. **Light Rail Transportation:** used to account for construction of light rail transportation projects.
12. **Water Impact:** used to account for the estimated cost of providing water system capacity for new development.
13. **Library Development:** used to account for construction of a new library.
14. **Folsom Plan Area Infrastructure:** used to account for the public infrastructure costs in the Folsom Plan Area south of Highway 50 that was prefunded by developers.
15. **Major Capital and Renovation:** used to account for governmental building costs, which will be charged to other funds and accounts, and provide for replacement.
16. **General Park Equipment Capital:** used to account for development mitigation fees to finance general park equipment.
17. **Johnny Cash Trail Art Development:** used to account for development of the art along the Johnny Cash Trail.
18. **Folsom Plan Area Transit Capital:** used to account for development mitigation fees to finance transit capital outlay and facilities.
19. **Folsom Plan Area Corporation Yard Capital:** used to account for development mitigation fees to finance the relocation and expansion of the City Corporation Yard capital outlay and facilities.
20. **Folsom Plan Area Highway 50 Improvement:** used to account for development mitigation fees to finance improvements to Highway 50.
21. **Folsom Plan Area Highway 50 Interchange:** used to account for development mitigation fees to finance additional and modifications to Highway 50 interchanges.
22. **Folsom Plan Area Capital:** used to account for development mitigation fees to finance the public facilities related to General Capital Facilities, Library, Municipal Service Center, Police Facilities, Parks and Trails.

E. Permanent Funds:

Permanent Funds are used to preserve a sum of money as capital, and used to generate interest income to provide payment for a specific obligation or benefit.

1. **Wetlands Preservation:** used to account for revenues and expenditures in the following subsidiary funds for the preservation of open space and wetland areas:
 - Willow Springs Wetlands Preserve
 - Lexington Hills Wetlands Maintenance
 - Willow Creek Wetland Preservation
 - Sierra Estates Open Space Maintenance
 - Prairie Oak Elderberry Open Space Maintenance
 - Natoma Station Wetlands
 - Blue Ravine & Riley – PG&E

Proprietary Funds

Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows.

A. Enterprise Funds:

These funds are used to account for activities that are financed and operated in a manner similar to private business enterprises. Costs are financed or recovered primarily through user charges. These funds include:

1. **Transit:** used to account for the operation and maintenance of the City's bus system.
2. **Water:** used to account for the operation and maintenance of the City's water productions, transmission and distribution system.
3. **Water Capital:** used to account for development mitigation fees to finance major capital improvements such as water treatment plant storage and transmission mains.
4. **Water Meters:** used to account for funds collected for purchase and sale of water meters.
5. **Wastewater:** used to account for the operation and maintenance of the City's wastewater collection and transmission system.
6. **Wastewater Capital:** used to account for development mitigation fees to finance wastewater facilities.
7. **Facilities Augmentation:** used to account for additional services, including capital improvements of the Folsom South Area Facilities Plan.
8. **Solid Waste:** used to account for the operation and maintenance of the City's solid waste pick-up operation.
9. **Solid Waste Capital:** used to account for development mitigation fees to finance solid waste capital outlay and facilities.
10. **Landfill Closure:** used to account for the closure of the Corporation Yard Landfill.
11. **Solid Waste Plan Area Capital:** used to account for development mitigation fees to finance solid waste capital outlay and facilities related to the Folsom Plan Area.

B. Internal Service Funds:

Used to account for the financing of goods and services by one department to others within the government on a cost reimbursement basis.

1. **Capital Replacement:** used to account for general governmental capital expenditures, which will be charged to other funds and accounts, and provide for replacement.
2. **Risk Management:** used to account for insurance costs that are charged to other funds on a per employee basis.
3. **Compensated Leaves:** used to account for costs associated with accrued leave balances due employees.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs.

A. Agency Funds:

Agency funds are used to account for situations where the government's role is purely custodial.

1. **1915 Act Assessment Districts:** used to account for the various assessments within the City of Folsom pursuant to the 1915 Bond Act.
2. **Community Facilities Districts:** used to account for the various Mello-Roos Districts within the City of Folsom.
3. **Folsom Plan Area Specific Plan Infrastructure Fee (SPIF):** used to account for the fees received from builders and others which will be used to equitably spread the cost burden of improvements of sewer facilities, potable water facilities, recycled water facilities, storm drainage facilities, and habitat mitigation and other cost in the Folsom Plan Area.

B. Private Purpose Trust Funds:

Private purpose trust funds are used to report trust arrangements other than pension and investment trusts, under which principal and income benefit individuals, private organizations or other governments.

1. **Redevelopment Property Tax Trust:** used to account for the property tax received to be used for obligations of the former Redevelopment Agencies per AB X1 26.
2. **Redevelopment SA Trust – Housing:** used to account for the housing bond proceeds of the former Redevelopment Agency.

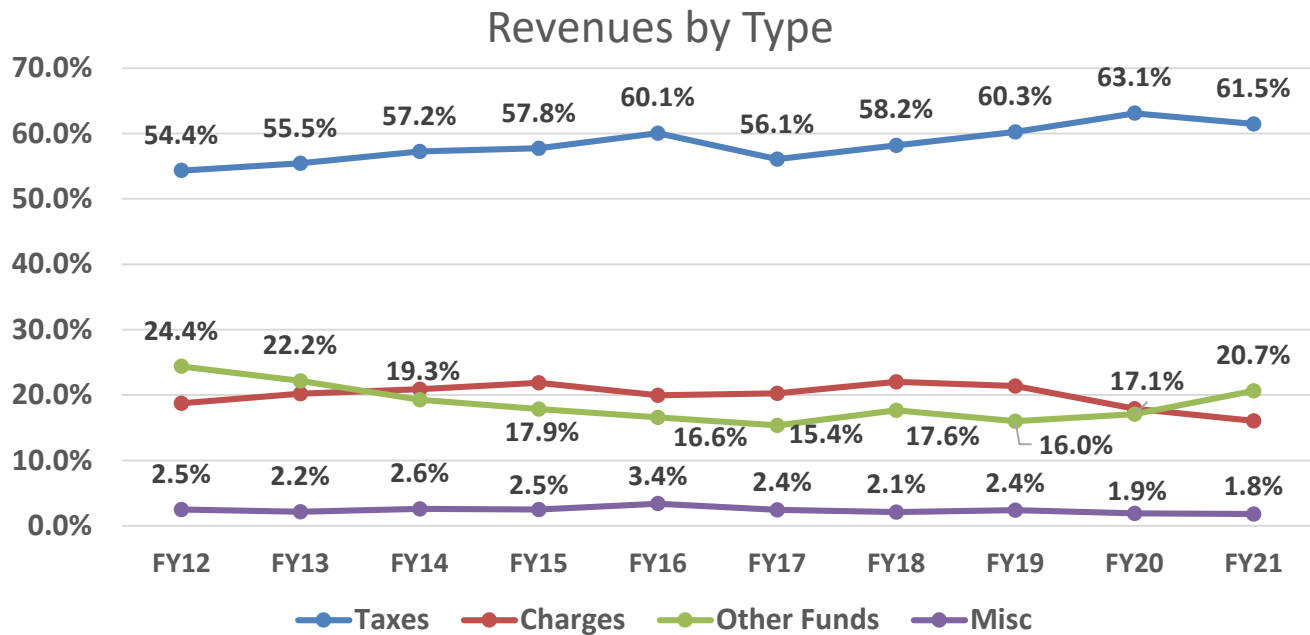
Major Revenue Description & Projection

FY 2020 - 21 Revenue Outlook and Projections

General Fund Revenues

The General Fund has five major revenue categories— property taxes, sales taxes, charges for services, intergovernmental, and transfers in from other funds. They each have their own history of growth and of how they are affected by changes in the economy.

Property and sales taxes are the largest revenue source (approximately 60% of general fund revenues) but have different reactions to economic changes. During a downturn sales taxes react sooner and by a larger amount. In fact, sales taxes will fall about twice as much as property taxes and will fall faster. Since the “great recession” both sources of revenue had continuous growth and faster growth than any other source. With the downturn in the economy from the COVID-19 emergency, beginning in the second half of FY 2019-20, sales taxes are expected to experience a sharp 8.6% decline from the prior year and is anticipated to have an additional 1.6% decline in FY 2020-21. For FY 2020-21, tax revenues will account for 61.5% of the general fund revenue.

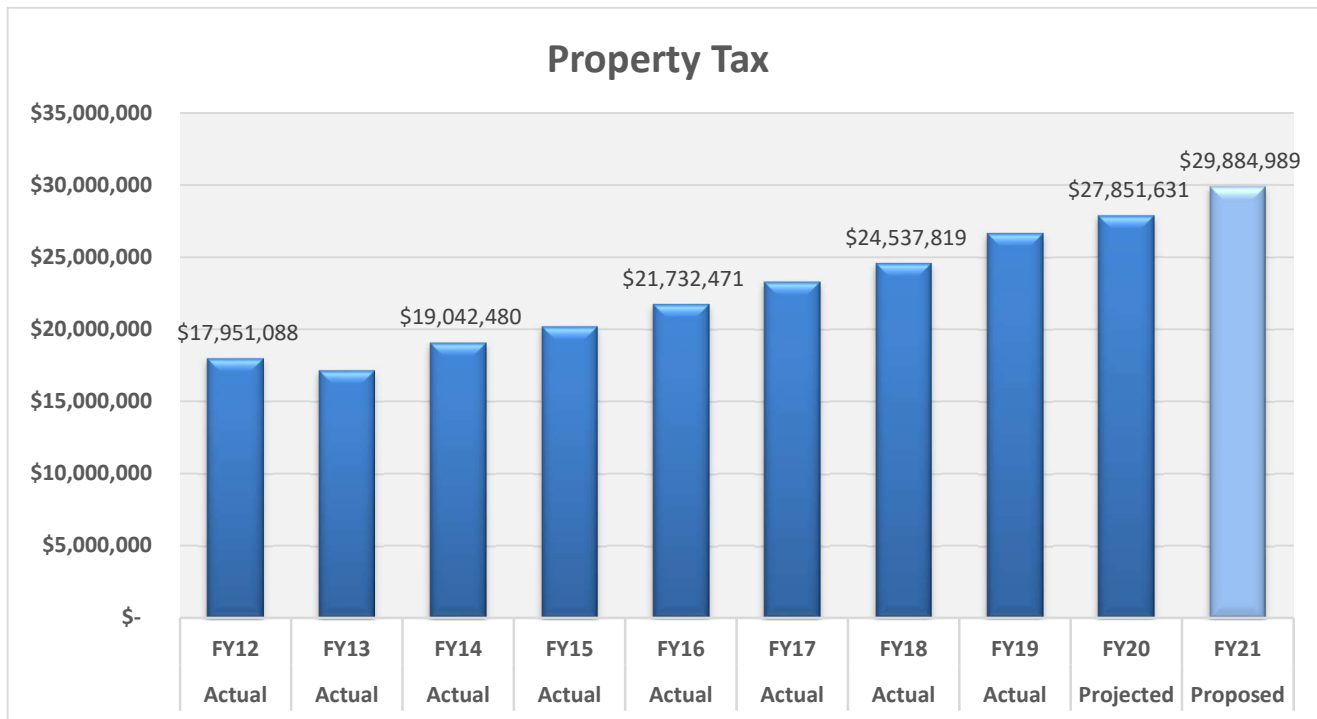


Charges for services are mainly subject to utilization trends (such as ambulance fees). Included in Charges for services are Parks and Recreation programs which are impacted by the COVID-19 emergency. For both FY 2019-20 and FY 2020-21, we expect a steep decline in these revenues due to programs and City facilities being closed or operating at a reduced capacity in response to some level of social distancing and other precautions in place at least through the first quarter of FY 2020-21. In total, over the past two years, charges are projected to decrease from 21.4% of the General Fund revenue in FY 2018-19 to 16.0% in FY 2020-21.

Transfers in from other funds and Intergovernmental revenue are both listed as other funds in the graph above. Transfers in from other funds increased from 7.9% in FY 2019-20 to 11.2% in FY 2020-21. The current year includes an intended use of funds on a one-time basis (Capital Replacement Fund). Intergovernmental revenue has stayed relatively flat and reflects primarily the motor vehicle license fee. In general, other funds remain flat as a proportion of the general fund and is expected to be 20.7% of the general fund revenue in FY 2020-21.

Property Tax:

Property Taxes are the largest revenue received by the City, accounting for 33.3% of the total general fund revenue. These taxes are used for a variety of purposes, at the discretion of the City Council. Property tax revenues continued to increase throughout the recession reaching a peak in FY 2008-09 when we received \$19,936,202. Since then there was a steady reduction in property values through FY 2012-13 when we received \$17,138,883. In FY 2013-14, for the first time in five years, we had an increase in property taxes. For FY 2020-21 we are proposing \$29,884,989 which is a \$2,033,358, or 7.3% increase in property tax revenue. This projection is due primarily to increasing property values, as reflected in the County Assessor’s assessed value role; no increase in the number of homes sold; an increase of approximately 6.0% in the price of housing; and an expected increase in the number of single-family home building permits. We do not expect property taxes to be impacted in the FY 2020-21 by the COVID-19 emergency. The graph below shows the property tax received for FY 2011-12 through the proposed amount in the FY 2020-21 Budget.



Property Tax is also collected for purposes other than those stipulated under Proposition 13. In prior years an additional levy, above the one percent Prop 13 property tax, was collected to pay for debt service on voter approved debt. Revenue collected from this source was not used to offset General

Fund expenditures. These funds were appropriated directly to a debt service fund for payment of principal and interest on school facilities bonds. In August 2017 the final payment on this debt was made. In addition, the Folsom Cordova Unified School District, the Los Rios Community College District, and the Sacramento Regional County Sanitation District collect funds for voter approved bond debt, in addition to the countywide one percent tax. Certain areas of the City of Folsom also have additional levies for debt service by Community Facilities Districts, Assessment Districts, L&L Districts, and the San Juan Water District.

The City of Folsom has elected to be the Successor Agency to the Redevelopment Agency and the Oversight Board has now transitioned to a county-wide Oversight Board as per legislation. The projection for the revenue to be received for FY 2020-21 is \$3.94 million. The amounts received for FY 2020-21 and for future years will be used to pay the debt of the Agency and for any contractual obligations that the Agency had at the time of dissolution.

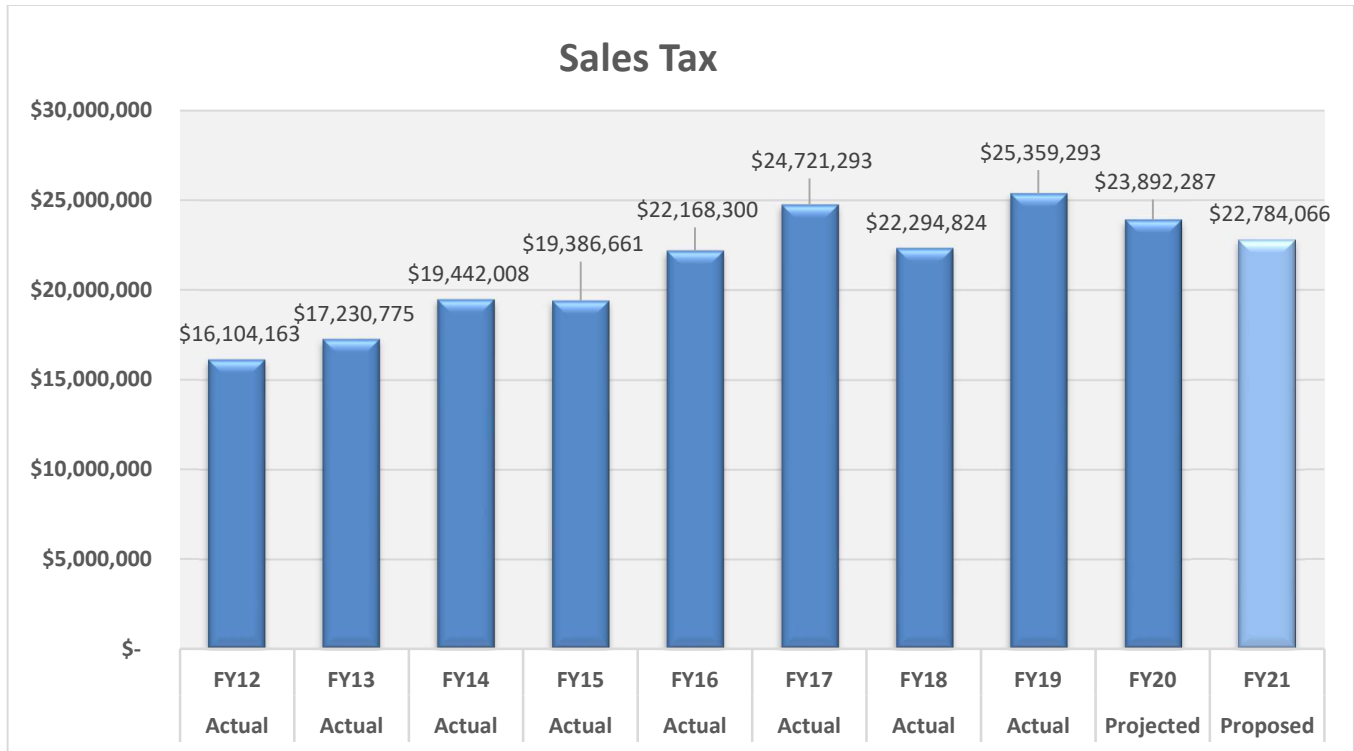
Property Transfer Tax:

A property transfer tax is imposed on the transfer of real estate over \$500 in value. The County of Sacramento and the City of Folsom each receive 27.5 cents per \$500 value. The FY 2020-21 Proposed Budget includes \$575,000 from this source, which is flat when compared to the amount anticipated for FY 2019-20 (\$600,000). For the first nine months (July 2019 through March 2020) of FY 2019-20 we have averaged 85 sales per month at a median average sales price of \$595,000. The fourth quarter of FY 2019-20 is expected to see a decline from this average sales figure, due to impacts on the housing market from the COVID-19 emergency but is expected to return to previous levels early in FY 2020-21.

Sales Tax:

Sales tax represents the General Fund's second largest revenue source, accounting for 25.4% of the total general fund revenue for FY 2020-21 and is the most volatile source of revenue. The City receives monthly sales tax revenue payments based on estimates with quarterly adjustments for actual receipts. The City receives one cent of the total 7.25 cent statewide Sales Tax levied on each dollar of taxable sales. In addition, Sacramento County voters approved a half-cent supplemental Sales Tax in 1988 to fund a twenty-year transportation improvement plan for Sacramento County (Measure A). In 2004 Sacramento County voters renewed the Measure for 30 more years which took effect April 2009 ("New" Measure A). This has resulted in a 7.75% countywide sales tax rate.

Sales tax revenue can be used for any general purpose, and the City Council has discretion on its allocation. Currently all of the sales tax received by the City is used by the General Fund. For FY 2019-20, the projected revenue from sales tax is \$23,892,287. This is a 5.8% decrease from the previous year due to impacts on taxable transactions during the third and fourth quarters of the fiscal year due to the COVID-19 emergency. The amount proposed for FY 2020-21 assumes that the economy will recover by the third quarter of the fiscal year, and internet sales will boost revenues as they continue to be the fastest growing sector. It is estimated that the FY 2020-21 sales tax received will total \$22,784,066, which is a 4.6% decrease over the current fiscal year.



Transient Occupancy Tax:

Transient Occupancy Tax (TOT) is imposed on the daily rental price of a room in a lodging facility when used by visitors staying in Folsom for less than 30 days. The TOT for the City is 8% of gross room receipts and is allocated directly to General Fund functions. In FY 2018-19 the City received a total of \$2,377,895. It is estimated that revenue for FY 2019-20 will experience a sharp downturn due to the COVID-19 emergency and decline to \$1,719,693. The proposed TOT revenue for FY 2020-21 is \$1,255,000 and anticipates further disruption from the economic effects of COVID-19.

In October 2002, the City Council established the Folsom Tourism Business Improvement District (FTBID). FTBID was established to put forth a positive image for Folsom to attract more visitors to the City. With the creation of FTBID the City Council authorized an assessment of 2% of gross room receipts, effective January 2003, on all existing and future hotels within the City having more than 16 rooms. This special assessment was in effect until January 2013 when it was raised to 4%. Revenue from this assessment is not available for general fund purposes but rather is to be used by the FTBID to promote tourism for the City. This assessment is estimated at \$839,305 in FY 2019-20. For FY 2020-21, \$1,000,000 is proposed.

Franchise Fees

Private utility companies pay franchise fees to the City of Folsom in exchange for the use of the City’s rights-of-way. Franchise fees are set through Franchise Agreements negotiated between the City and individual utility companies. The City of Folsom currently has a franchise agreement with Pacific Gas & Electric. The City also receives a franchise fee from Comcast Cable Company through an agreement negotiated by the Sacramento Cable Commission. The FY 2019-20 General Fund estimate for this revenue source is \$781,000. The amount proposed for FY 2020-21 is \$826,000

Licenses and Permits

The Licenses and Permits category reflects revenue generated for licenses and permits issued to conduct business activities within the City's jurisdiction. Building permits are the major source of revenue for the City under this category. These fees are paid by the developers to offset costs of providing construction inspection and plan review services. For FY 2019-20 the projected amount of license and permits revenue is \$3.0 million. It is estimated that in FY 2020-21 revenue from licenses and permits will have slightly lower value for permits taken and a level amount for business licenses. We are proposing FY 2020-21 revenue in the amount of \$2,415,416.

Intergovernmental Revenues

Motor Vehicles License Fee (VLF):

There are two primary sources of VLF revenue to the City and together they represent the General Fund's third largest revenue source. The first source, commonly referred to as the "motor vehicle in-lieu tax" was allocated under California Revenue and Taxation Code 11005. The VLF was calculated at a percentage of the vehicle's market value, as adjusted for depreciation. These fees are paid annually to the Department of Motor Vehicles at registration and renewal. The fee is imposed by the State "in lieu" of local property taxes on the vehicle. This revenue has a long history of changes in the total amount collected and the allocation process to cities. In 2011 SB89 eliminated, effective July 1, 2011 this revenue source. As a part of the Legislature's efforts to solve the state's budget problems, the bill shifted all city VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and – prior to that – by the state general fund. The League of California Cities has challenged this action in court as a Constitutional violation; but until a resolution is reached on that, are anticipating only \$30,000 VLF revenue from this source.

The second source of VLF revenue is revenues collected by the Department of Motor Vehicles as a result of certain compliance procedures and are allocated under Revenue and Taxation Code Section 11001.5(b). Half of these revenues go to counties and half go to cities apportioned on a population basis. SB89 does not alter these revenues. In FY 2019-20 we expect to receive \$7,293,844 and are expecting to receive \$7,695,005 in FY 2020-21.

Federal/State Revenue and Grants:

Grants are received from both Federal Agencies and State Agencies and are awarded for specific purposes and generally require some percentage of matching funds. They are generally not budgeted until awarded and become budget amendments. Other Federal and State revenue includes Homeowners tax relief and vehicle abatement. We are proposing to receive \$270,000 from Homeowners tax relief and \$65,000 in State reimbursement for vehicle abatement in the FY 2020-21 budget.

Charges for Services

Charges or fees are imposed on the user for a specific service rendered based on the rationale that the benefiting party should bear the cost of the service rather than the general public. In FY 2019-20 we are projecting \$11,671,967 from charges for services. This a significant drop from FY 2018-19 (\$2.8 million) due to the closure facilities and cancellation of parks and recreation programming related to

COVID-19 County orders. The impacts will continue at least through the first quarter of FY 2020-21 and we are proposing \$11,182,205. The proposed amount does not budget for OES reimbursements for Fire labor and equipment or FEMA reimbursement for COVID-19 response. A summary of the fees charged for services provided by the City are listed below by department:

<u>Program</u>	<u>FY 20 Projected</u>	<u>FY21 Proposed</u>
Parks & Rec	2,949,918	2,319,945
Fire	4,561,233	4,971,100
Comm Dev	2,643,558	2,464,056
Gen Govt	182,024	157,444
Public Works	942,489	907,860
Police	424,674	361,800
	<u>\$ 11,703,896</u>	<u>\$ 11,182,205</u>

Fines and Forfeitures

The California Vehicle and Penal Codes impose fines and penalties for traffic violations and vehicular parking. These revenues are collected by Sacramento County and a portion is distributed to the City, less an administrative overhead cost. The City has the responsibility for administering and collecting parking citation fees. The FY 2019-20 General Fund Budget anticipates revenue for Fines and Forfeitures to total \$142,740. For FY 2020-21 we are proposing \$196,500.

Interest

The City earns interest income by investing its cash not immediately required for disbursements. The City's goal is to achieve a market average rate of return throughout budgetary and economic cycles while maintaining the required liquidity to meet cash flow needs, and protecting the safety of those funds. The City's investment portfolio is managed within the parameters stated in the City's Investment Policy. Interest income is distributed to all funds based on their proportionate cash balances. Interest income for the General Fund in FY 2019-20 is estimated at \$278,373. The proposed interest earnings for FY 2020-21 is \$230,000, based on an estimated return rate of 2.39%.

Transfers from Other Funds

Each year revenues from other funds are contributed to the General Fund to offset staffing, equipment, and CIP projects. For example, a portion of Gas Tax revenues are contributed to the General Fund to offset the cost of street and other support personnel for road construction projects. In the past few years there has been a consistent decrease in funds transferred into the General Fund due primarily to the reduction from the Redevelopment Agency. For FY 2020-21, Transfers from Other Funds is proposed to be \$10,118,859, which is a \$3.3 million increase from the FY 2019-20 projection of \$6,813,833. This increase is the result of the use in FY 2020-21 of the capital investment fund for several capital expenditures, which was not proposed in FY 2019-20.

Enterprise Revenues

Enterprise funds are used to account for self-supporting activities that provide services on a user-charge basis. The City provides water treatment, water distribution, wastewater collection, and solid waste collection services to its residents on this basis. Users of these services pay utility fees, which the City deposits in enterprise funds, which are accounted for on a business-like basis. The FY 2020-21 proposed Charges for Services for the Utilities are as follows:

<u>Utility</u>	<u>FY19 Actual</u>	<u>FY20 Projected</u>	<u>FY21 Proposed</u>
Water	\$13,700,829	\$15,030,047	\$15,936,000
Wastewater	\$ 6,619,794	\$ 7,134,114	\$ 8,112,200
Solid Waste	\$10,602,033	\$12,105,370	\$12,928,607

The water utility revenue is based primarily on an expected and continued increase in use due to the return to normal usage since the drought was declared over. The FY 2020-21 proposed amount includes anticipated additional connections due to homes in the Folsom Plan Area as well as an approved rate increase.

The wastewater program revenues are expected to remain at about the same level, reflecting a small increase in connections or service locations as well as an approved increase to rates.

The solid waste program revenues increased in FY 2019-20 compared to the prior year, mostly due to a change in how revenues for recyclables are recorded. In the past, the cost of the recyclables was netted against the amount that the recyclables could be sold for. Recently there has been a dramatic change in the ability to sell recyclables due to no one wanting to purchase the recyclables. In order to more accurately report this information, we have separated the cost to sell the recyclables from the revenue associated with the sell of recyclables. While, the revenue amount is considerably higher than in previous years there is a corresponding increase in the expense to dispose of the recyclables. Also, a rate study was completed, and new rates were implemented, beginning in the spring of FY 2019-20. The solid waste fund will see the impact of these new rates reflected in FY 2020-21 revenues.

Appropriation Description

Salaries

Salaries are costs associated with compensation paid to employees of the City. These costs include any cost-of-living adjustments (as provided under memoranda of understanding between the City and employee bargaining units), overtime, part-time, and pay differentials.

Benefits

Benefits are costs associated with the provision of employee benefits, such as the City's contributions for retirement, social security, deferred compensation, group insurance, uniform allowance, and workers' compensation insurance.

Operations and Maintenance

Operations and maintenance costs include supplies and other materials used in the operations of City departments, typically having a unit cost of less than \$5,000, and are consumed during the course of the fiscal year. Such items include stationery, pencils, printed forms, small tools, and books. This section also covers services performed by outside consulting firms; individuals or other City departments; and includes telephone services, office equipment maintenance, insurance, and utilities.

Capital Outlay

Capital Outlay includes expenditures which result in acquisitions of or addition to fixed assets—including furniture, vehicles, machinery and equipment—and the costs necessary to place the capital outlay item into service. A capital outlay expenditure must comprise the following elements: an estimated useful life of one year or more; a unit cost of more than \$5,000; and represent a betterment or improvement.

Debt Service

Debt Service is the cost of the principal and interest due during the fiscal year on debt issued by the City of Folsom, the Redevelopment Successor Agency, the Public Financing Authorities, 1915 Act Assessment Districts, and Community Facilities Districts.

Capital Improvement Plan (CIP)

CIP includes projects that have a budget of over \$100,000. These projects are often funded and constructed over a multiyear period, and are typically improvements to or result in a fixed asset.

Transfers Out

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the revenue. This item also includes indirect cost charges that are charged to various funds for General Fund operations.

Fund Balance Summary

Title	Actual Fund Balance 6/30/2019	Estimated Fund Balance 6/30/2020	CIP and Operating Revenue	Capital and Operating Expenditures	Use of Fund Balance	Estimated Fund Balance 6/30/2021
General Funds						
General Fund	\$ 23,670,012	\$ 15,241,246	\$ 89,538,474	\$ 89,538,474	\$ -	\$ 15,241,246
Subtotal General Funds	\$ 23,670,012	\$ 15,241,246	\$ 89,538,474	\$ 89,538,474	\$ -	\$ 15,241,246
Special Revenue Funds						
Community Dev. Block Grant	\$ 186,261	\$ 187,476	\$ 166,200	\$ 168,457	\$ 2,257	\$ 185,219
Transportation System Mgmt.	119,427	159,379	26,500	30,457	3,957	155,422
Folsom Arts & Culture Commission	12,975	24,457	1,700	20,000	18,300	6,157
Housing Trust	1,888,839	1,924,255	60,000	101,956	41,956	1,882,299
Humbug Willow Creek	(824,527)	(1,276,481)	87,790	79,472	(8,318)	(1,268,163)
General Plan	(30,587)	34,022	80,500	53,034	(27,466)	61,488
Tree Planting & Replacement	1,007,191	1,033,216	143,000	430,972	287,972	745,244
Community Affordable Housing	22,725,393	24,945,189	300,000	372,360	72,360	24,872,829
Park Dedication	2,410,538	2,425,366	70,000	198,783	128,783	2,296,583
Planning Services	(7,657)	26,419	208,000	189,503	(18,497)	44,916
Local Transportation Tax	161,543	187,833	117,000	170,000	53,000	134,833
Historical District	3	873	5,650	5,190	(460)	1,333
Gas Tax - Road Maint & Repair	758,225	810,162	1,517,831	1,905,000	387,169	422,993
Gas Tax 2106	534,903	281,776	315,900	225,014	(90,886)	372,662
Gas Tax 2107	284,123	(2,068)	555,824	651,803	95,979	(98,047)
Gas Tax 2107.5	118,803	22,966	719,263	567,085	(152,178)	175,144
Gas Tax 2105	411,506	481,598	467,368	552,802	85,434	396,164
Measure A	(1,628,970)	26,838	2,693,470	2,064,740	(628,730)	655,568
Traffic Cong Relief	103,161	150,746	-	-	-	150,746
Los Cerros L & L	159,778	166,188	44,400	52,588	8,188	158,000
Briggs Ranch L & L	42,229	6,871	81,200	113,643	32,443	(25,572)
Natoma Station L & L	(92,390)	(139,681)	172,000	220,375	48,375	(188,056)
Folsom Heights L & L	28,582	24,822	22,500	19,613	(2,887)	27,709
Broadstone Unit 3 L & L	81,544	36,603	22,300	41,010	18,710	17,893
Broadstone L & L	(277,391)	(275,145)	390,000	206,338	(183,662)	(91,483)
Hannaford Cross L & L	33,621	23,946	19,600	42,404	22,804	1,142
Lake Natoma Shores L & L	107,897	99,790	22,200	42,556	20,356	79,434
Cobble Hills/Reflections L & L	35,941	(6,221)	42,950	113,013	70,063	(76,284)
Sierra Estates L & L	20,524	15,739	9,350	22,252	12,902	2,837
Lakeridge Estates L & L	199,698	198,087	69,500	62,972	(6,528)	204,615
Cobble Ridge L & L	96,534	106,704	15,000	26,145	11,145	95,559
Prairie Oaks Ranch L & L	(366,133)	(436,816)	195,000	300,419	105,419	(542,235)
Silverbrook L & L	117,845	99,620	2,100	22,019	19,919	79,701
Willow Creek East L & L	(116,277)	(138,379)	59,100	52,820	(6,280)	(132,099)
Blue Ravine Oaks L & L	109,585	91,918	38,000	25,546	(12,454)	104,372
Steeplechase L & L	90,472	85,956	25,500	31,737	6,237	79,719
Willow Creek So. L & L	637,002	649,608	174,000	162,767	(11,233)	660,841
American River Canyon N. L & L	161,866	84,307	107,000	137,367	30,367	53,940
Willow Springs L & L	41,533	31,360	14,800	46,230	31,430	(70)

Title	Actual Fund Balance 6/30/2019	Estimated Fund Balance 6/30/2020	CIP and Operating Revenue	Capital and Operating Expenditures	Use of Fund Balance	Estimated Fund Balance 6/30/2021
Willow Springs CFD 11 Mtn Dist.	761,345	710,192	118,000	279,811	161,811	548,381
CFD #12 Mtn. Dist.	1,328,121	1,455,833	619,000	878,946	259,946	1,195,887
CFD #13 ARC Mtn. Dist.	97,743	53,652	104,300	153,295	48,995	4,657
ARC N. L & L Dist. #2	164,961	166,540	16,000	17,004	1,004	165,536
The Resdncs at ARC, North L & L	79,879	66,181	21,500	31,231	9,731	56,450
Sphere of Influence	38,483	3,300	4,000	-	(4,000)	7,300
Oaks at Willow Springs	2,852,403	2,852,763	450	-	(450)	2,853,213
ARC N. L & L Dist #3	850,466	998,744	216,000	179,766	(36,234)	1,034,978
Blue Ravine Oaks L & L #2	185,142	190,472	35,900	71,696	35,796	154,676
Folsom Heights L & L #2	214,244	237,584	65,800	53,600	(12,200)	249,784
Broadstone #4	291,314	305,173	307,800	286,757	(21,043)	326,216
CFD #16 The Islands	254,331	266,323	127,500	121,112	(6,388)	272,711
Willow Creek Estates East L & L	85,382	108,209	97,000	110,284	13,284	94,925
Prospect Ridge L & L Dist	13,594	806	10,200	24,310	14,110	(13,304)
CFD #18 Maint Dist	103,268	41,001	327,000	62,294	(264,706)	305,707
CFD #19 Maint Dist	200,119	182,356	103,000	21,551	(81,449)	263,805
Police Special Revenue	800,658	790,708	62,000	53,127	(8,873)	799,581
Zoo Special Revenue	135,874	139,710	94,000	160,246	66,246	73,464
Wetland/Open Space Maintenance	43,949	47,411	9,000	10,698	1,698	45,713
Police Impound	8,443	10,204	-	-	-	10,204
Subtotal Special Revenue Funds	\$ 37,853,328	\$ 40,796,460	\$ 11,400,946	\$ 12,044,170	\$ 643,224	\$ 40,153,236
Debt Service Funds						
CCF Debt Service	304,430	\$ 309,241	\$ -	\$ -	\$ -	\$ 309,241
G O School Facilities Bonds DS	47,382	49,212	-	-	-	49,212
Folsom South AD Refunding	240,923	244,349	3,500	-	(3,500)	247,849
1982-1 Nimbus AD	842,536	854,516	9,000	-	(9,000)	863,516
Traffic Signal Refunding	(29,269)	(28,476)	-	-	-	(28,476)
Recreation Facility COP DS	87,437	88,289	-	-	-	88,289
Folsom Public Financing Authority	74,435,394	70,780,731	9,176,034	9,166,195	(9,839)	70,790,570
Folsom Ranch Financing Authority	62,494,513	61,798,111	3,904,669	3,904,669	-	61,798,111
Subtotal Debt Service Funds	\$138,423,346	\$134,095,972	\$ 13,093,203	\$ 13,070,864	\$ (22,339)	\$134,118,311
Capital Project Funds						
Supplemental Park Fee	\$ 275,375	\$ 279,291	\$ 4,000	\$ -	\$ (4,000)	\$ 283,291
Park Improvement	1,974,203	3,586,714	2,363,800	584,464	(1,779,336)	5,366,050
Johnny Cash Trail Art	162,807	177,496	5,000	5,000	-	177,496
Zoo Capital Projects	(36,166)	(36,166)	34	34	-	(36,166)
Police Capital	764,598	984,280	280,052	830,000	549,948	434,332
Central Folsom Area Capital Projects	148,910	146,784	2,000	265	(1,735)	148,519
Fire Capital	1,193,723	1,533,708	536,100	664,214	128,114	1,405,594
General Capital	205,075	763,649	827,105	501,582	(325,523)	1,089,172
Transportation Improvement	12,886,574	9,363,272	3,343,060	4,779,708	1,436,648	7,926,624
Drainage Capital	1,090,456	1,075,527	518,330	1,054,365	536,035	539,492
Light Rail Transportation	895,260	1,086,982	254,000	224,957	(29,043)	1,116,025
General Park Equipment Capital	86,704	90,797	46,080	120,137	74,057	16,740
Water Impact	2,411,974	2,301,831	244,480	361,486	117,006	2,184,825
Library Development	68,971	70,061	-	-	-	70,061
Folsom Plan Area Infrastructure	16,733	13,890	-	-	-	13,890
Folsom Plan Area Transit Capital	354,927	725,878	670,745	100,000	(570,745)	1,296,623

Title	Actual Fund Balance 6/30/2019	Estimated Fund Balance 6/30/2020	CIP and Operating Revenue	Capital and Operating Expenditures	Use of Fund Balance	Estimated Fund Balance 6/30/2021
Folsom Plan Area Corp Yard Capital	334,096	270	422,665	420,588	(2,077)	2,347
Folsom Plan Area Hwy 50 Imp	307,982	629,330	640,145	100,000	(540,145)	1,169,475
Folsom Plan Area Hwy 50 Intch	675,041	1,461,990	1,301,920	100,000	(1,201,920)	2,663,910
Folsom Plan Area Capital	3,351,364	7,367,327	6,830,445	1,040,000	(5,790,445)	13,157,772
Major Capital & Renovation	74,342	56,948	2,000	50,000	48,000	8,948
Prairie Oak 1915 AD	330	337	-	-	-	337
CFD #10 Russell Ranch	578,860	508,656	10,000	1,301	(8,699)	517,355
CFD #14 Parkway II	1,936,089	2,014,023	40,000	-	(40,000)	2,054,023
Subtotal Capital Project Funds	\$ 29,758,226	\$ 34,202,871	\$ 18,341,961	\$ 10,938,101	\$ (7,403,860)	\$ 41,606,731
Enterprise Funds						
Transit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water	87,532,048	87,555,639	16,334,833	18,470,939	2,136,106	85,419,533
Water Capital	5,493,310	5,462,518	542,490	745,980	203,490	5,259,028
Water Meters	696,267	775,229	192,000	331,529	139,529	635,700
Wastewater	59,282,461	61,358,524	8,272,333	11,587,074	3,314,741	58,043,783
Wastewater Capital	356,144	420,643	211,215	495,949	284,734	135,909
Critical Augmentation	41,867	31,074	800	144	(656)	31,730
General Augmentation	110,497	(7,462)	1,200	4,970	3,770	(11,232)
Solid Waste	(5,340,414)	(5,463,523)	13,701,426	14,142,344	440,918	(5,904,441)
Solid Waste Capital	349,830	473,938	179,000	441,465	262,465	211,473
Landfill Closure	(25,171)	(20,355)	100,000	100,000	-	(20,355)
Solid Waste Plan Area Capital	126,459	290,709	260,545	100,000	(160,545)	451,254
Subtotal Enterprise Funds	\$148,623,298	\$150,876,934	\$ 39,795,842	\$ 46,420,394	\$ 6,624,552	\$144,252,382
Internal Service Funds						
Capital Replacement	\$ 5,789,721	\$ 5,908,491	\$ 45,000	\$ 2,059,674	\$ 2,014,674	\$ 3,893,817
Risk Management	12,335,083	12,670,902	16,190,093	19,882,019	3,691,926	8,978,976
Compensated Leaves	927,736	711,352	15,000	575,000	560,000	151,352
Subtotal Internal Service Funds	\$ 19,052,540	\$ 19,290,745	\$ 16,250,093	\$ 22,516,693	\$ 6,266,600	\$ 13,024,145
Trust Funds						
1915 Act Assessment District	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mello-Roos Agency Funds	-	-	15,646,113	14,669,968	(976,145)	976,145
Redevelopment Prop Tax Trust	4,192,656	4,156,316	3,829,514	3,935,000	105,486	4,050,830
Redevelopment SA Trust - Housing	147,568	149,721	3,000	-	(3,000)	152,721
Folsom Plan Area Specific Plan Fee	12,183	43,539	15,000	-	(15,000)	58,539
Subtotal Trust Funds	\$ 4,352,407	\$ 4,349,576	\$ 19,493,627	\$ 18,604,968	\$ (888,659)	\$ 5,238,235
Total Funds	\$401,733,157	\$398,853,804	\$207,914,146	\$213,133,664	\$ 5,219,518	\$393,634,286

Historical Revenue Summary

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Proposed
General Funds						
General Fund	\$ 82,625,199	\$ 85,937,724	\$ 92,248,899	\$ 91,367,726	\$ 86,028,644	\$ 89,538,474
Subtotal General Funds	\$ 82,625,199	\$ 85,937,724	\$ 92,248,899	\$ 91,367,726	\$ 86,028,644	\$ 89,538,474
Special Revenue Funds						
Community Dev. Block Grant	\$ 178,809	\$ 80,700	\$ 121,389	\$ 167,000	\$ 158,160	\$ 166,200
Traffic System Mgmt.	33,017	31,082	29,523	26,800	40,055	26,500
Folsom Arts & Culture Commission	3,522	1,245	1,696	1,700	20,580	1,700
Housing Trust	279,328	103,462	90,188	61,500	59,631	60,000
Humbug Willow Creek	2,371,103	2,777,246	2,753,940	100,178	268,447	87,790
General Plan	136,554	83,274	80,116	70,000	96,340	80,500
Tree Planting & Replacement	217,358	225,385	101,150	92,000	158,936	143,000
Community Affordable Housing	402,681	10,475,884	2,580,493	270,000	2,305,386	300,000
Park Dedication	13,856	1,580,825	258,218	130,000	313,666	70,000
Planning Services	281,623	386,514	282,060	260,000	341,402	208,000
Local Transportation Tax	86,962	114,579	120,593	88,500	88,500	117,000
Historical District	7,829	7,284	6,433	5,200	5,868	5,650
Gas Tax - Road Maint & Repair	-	461,253	1,451,958	1,298,426	1,223,921	1,517,831
Gas Tax 2106	308,716	309,570	327,309	312,767	299,925	315,900
Gas Tax 2107	572,076	568,488	554,720	579,080	539,284	555,824
Gas Tax 2107.5	225,397	329,466	276,145	683,552	634,332	719,263
Gas Tax 2105	455,493	435,330	443,386	442,418	423,634	467,368
Measure A	2,290,689	2,419,869	2,554,296	2,765,438	2,677,792	2,693,470
Traffic Congestion Relief	-	90,043	91,290	88,611	91,901	-
Los Cerros L & L	42,587	42,544	43,806	43,100	44,152	44,400
Briggs Ranch L & L	81,022	80,785	81,601	81,000	80,793	81,200
Natoma Station L & L	176,918	173,833	172,072	173,000	173,419	172,000
Folsom Heights L & L	26,037	22,192	22,633	20,300	21,240	22,500
Broadstone Unit 3 L & L	20,856	21,371	32,652	20,500	22,163	22,300
Broadstone L & L	389,610	391,952	390,083	390,000	391,066	390,000
Hannaford Cross L & L	20,803	20,683	20,927	21,800	19,350	19,600
Lake Natoma Shores L & L	22,090	22,263	22,966	22,500	24,442	22,200
Cobble Hills/Reflections L & L	49,961	44,695	44,545	45,200	43,225	42,950
Sierra Estates L & L	8,251	8,224	9,422	8,400	8,299	9,350
Natoma Valley L & L	63,132	63,464	71,426	64,000	63,866	69,500
Cobble Ridge L & L	14,920	14,840	15,699	15,100	23,480	15,000
Prairie Oaks Ranch L & L	205,791	195,389	195,674	196,000	218,414	195,000
Silverbrook L & L	17,274	17,033	2,683	1,200	2,380	2,100
Willow Creek East L & L	59,615	59,623	59,474	59,700	59,269	59,100
Blue Ravine Oaks L & L	37,529	37,561	38,312	38,000	36,544	38,000
Steeplechase L & L	25,469	25,385	26,202	25,600	25,877	25,500
Willow Creek So. L & L	168,857	173,066	173,571	169,000	172,804	174,000
American River Canyon N. L & L	107,021	108,249	109,533	108,000	105,988	107,000
Willow Springs L & L	14,762	14,791	15,123	14,600	14,597	14,800

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Proposed
Willow Springs CFD 11 Mtn. Dist.	136,691	47,567	232,560	38,000	131,768	118,000
CFD #12 Mtn. Dist.	613,754	609,469	636,343	610,000	599,688	619,000
CFD #13 ARC Mtn. Dist.	97,105	101,520	105,343	102,000	105,462	104,300
ARC N. L & L Dist. #2	14,824	14,566	15,740	14,600	15,451	16,000
The Residences at ARC, North	21,823	21,732	22,424	22,100	20,273	21,500
Sphere of Influence	161,954	521,415	21,116	3,000	4,598	4,000
Oaks at Willow Springs	336	334	502	200	360	450
ARC N. L & L Dist. #3	215,852	210,786	215,308	320,000	266,094	216,000
Blue Ravine Oaks L & L #2	33,391	33,809	37,520	34,100	35,301	35,900
Folsom Heights L & L #2	65,177	62,511	65,394	63,000	63,623	65,800
Broadstone #4	312,772	309,780	309,782	310,000	310,194	307,800
CFD #16 The Islands	87,332	2,180	215,632	86,000	83,738	127,500
Willow Creek Estates East L & L	-	96,656	97,861	96,700	97,517	97,000
Prospect Ridge L & L Dist	-	9,870	9,677	12,500	8,662	10,200
CFD #18 Maint Dist	-	-	125,176	400,000	2,050	327,000
CFD #19 Maint Dist	-	-	201,912	205,950	4,270	103,000
Police Special Revenue	285,539	108,435	57,786	80,000	29,183	62,000
Zoo Special Revenue	30,271	33,483	38,552	33,100	36,591	94,000
Wetland Open Space Maintenance	6,492	6,339	9,498	8,000	6,988	9,000
Police Impound	1,414	1,520	2,272	-	1,761	-
Subtotal Special Revenue Funds	\$ 11,502,245	\$ 24,211,416	\$ 16,093,705	\$ 11,399,420	\$ 13,122,697	\$ 11,400,946
Debt Service Funds						
CCF Debt Service	\$ 4,380	\$ 4,353	\$ 6,536	\$ -	\$ 4,811	\$ -
G O School Facilities Bonds DS	913,105	34,673	6,442	300	1,829	-
Folsom South AD Refunding	3,466	3,445	5,172	3,500	3,807	3,500
1982-1 Nimbus AD	12,121	12,049	18,088	3,000	13,311	9,000
Traffic Signal Refunding	759	728	1,073	-	793	-
Recreation Facility COP DS	810	763	1,155	-	852	-
Folsom Public Financing Authority	2,563,219	(10,921,107)	5,857,682	13,277,639	8,159,540	9,176,034
Folsom Ranch Financing Authority	(564,878)	9,468,486	7,540,182	2,818,394	2,378,394	3,904,669
Subtotal Debt Service Funds	\$ 2,932,982	\$ (1,396,609)	\$ 13,436,330	\$ 16,102,833	\$ 10,563,337	\$ 13,093,203
Capital Project Funds						
Supplemental Park Fee	\$ 3,962	\$ 3,938	\$ 5,912	\$ 4,000	\$ 4,351	\$ 4,000
Park Improvement	1,253,461	3,854,248	2,584,905	2,657,837	2,344,276	2,363,800
Johnny Cash Trail Art	44,887	283,572	59,466	28,000	35,621	5,000
Zoo Capital Projects	275,451	101,571	16,548	2,608	2,608	34
Police Capital	249,656	542,796	321,033	333,768	338,194	280,052
Central Folsom Area Capital Proj.	-	433,157	5,789	-	2,186	2,000
Fire Capital	261,534	854,252	555,116	546,515	514,985	536,100
General Capital	368,126	1,262,502	738,387	807,323	714,104	827,105
Transportation Improvements	4,147,236	5,585,431	4,160,235	2,910,000	3,146,927	3,343,060
Drainage Capital	261,393	841,335	566,823	540,279	540,322	518,330
Light Rail Transportation	149,447	452,203	290,067	301,878	316,116	254,000
General Park Equipment Capital	19,516	63,707	75,760	62,520	77,242	46,080
Water Impact	216,364	519,340	425,079	247,269	350,000	244,480
Library Development	992	986	1,481	-	1,089	-
Folsom Plan Area Infrastructure	384,629	223,472	85,422	-	4,237	-
Folsom Plan Area Transit Capital	-	24,039	330,888	606,320	395,990	670,745

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Proposed
Folsom Plan Area Corp Yard	-	602,752	313,339	574,200	142,686	422,665
Folsom Plan Area Hwy 50 Imp	-	23,282	284,700	586,960	346,386	640,145
Folsom Plan Area Hwy 50 Intch	-	47,338	627,702	1,193,720	812,026	1,301,920
Folsom Plan Area Capital	-	225,790	3,125,575	5,768,600	4,263,329	6,830,445
Major Capital and Renovation	1,070	1,063	1,596	2,000	2,723	2,000
Prairie Oak 1915 AD	5	5	7	10	8	-
CFD #10 Russell Ranch	18,213	553,336	7,233	24,000	13,290	10,000
CFD #14 Parkway II	1,468	1,822,253	77,292	-	80,630	40,000
Subtotal Capital Project Funds	\$ 7,657,410	\$ 18,322,368	\$ 14,660,354	\$ 17,197,807	\$ 14,449,326	\$ 18,341,961
Enterprise Funds						
Transit	\$ 4,206,412	\$ 4,057,621	\$ 3,466,446	\$ -	\$ -	\$ -
Water	20,212,108	15,392,667	27,759,538	14,193,181	15,286,279	16,334,833
Water Capital	747,906	1,414,462	1,081,356	613,506	450,000	542,490
Water Meters	126,227	189,674	231,469	148,000	168,476	192,000
Wastewater	7,953,579	7,355,386	19,634,804	6,824,284	7,265,658	8,272,333
Wastewater Capital	102,625	284,827	129,796	302,339	85,000	211,215
Critical Augmentation	3,616	2,306	320	1,000	852	800
General Augmentation	7,024	5,670	5,170	1,112	2,140	1,200
Solid Waste	11,123,165	10,981,471	11,168,797	11,514,417	12,591,594	13,701,426
Solid Waste Capital	77,538	222,164	129,029	52,060	144,500	179,000
Landfill Closure	18,840	252,484	87,164	100,000	100,000	100,000
Solid Waste Plan Area Capital	-	8,559	117,900	219,040	164,250	260,545
Subtotal Enterprise Funds	\$ 44,579,039	\$ 40,167,293	\$ 63,811,788	\$ 33,968,939	\$ 36,258,749	\$ 39,795,842
Internal Service Funds						
Capital Replacement	\$ 107,876	\$ 134,425	\$ 2,422,535	\$ 30,000	\$ 124,736	\$ 45,000
Risk Management	16,270,896	17,509,720	18,328,718	17,338,020	17,367,318	16,190,093
Compensated Leaves	983,891	854,710	738,510	565,209	563,217	15,000
Subtotal Internal Service Funds	\$ 17,362,663	\$ 18,498,855	\$ 21,489,764	\$ 17,933,229	\$ 18,055,271	\$ 16,250,093
Fiduciary Funds						
1915 Act Assessment Districts	\$ 3,227,592	\$ 2,406,337	\$ 729,975	\$ 139,434	\$ 161,130	\$ -
Community Facilities Districts	13,849,909	111,581,258	16,179,133	14,060,828	15,751,517	15,646,113
Redevelopment Prop Tax Trust	4,297,346	4,870,512	4,156,499	3,751,435	3,747,723	3,829,514
RDA SA Trust - Housing	118,709	156,641	(34,980)	-	2,153	3,000
Folsom Plan Area Specific Plan Fee	-	1,044	11,139	20,000	31,356	15,000
Subtotal Fiduciary Funds	\$ 21,493,557	\$ 119,015,792	\$ 21,041,766	\$ 17,971,697	\$ 19,693,879	\$ 19,493,627
Total Combined Budget	\$ 188,153,094	\$ 304,756,839	\$ 242,782,606	\$ 205,941,651	\$ 198,171,903	\$ 207,914,146

Historical Expenditure Summary

Description	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2019-20 Proposed
General Funds						
General Fund	\$ 78,022,715	\$ 85,284,054	\$ 86,601,531	\$ 91,367,726	\$ 94,457,298	\$ 89,538,474
Subtotal General Funds	\$ 78,022,715	\$ 85,284,054	\$ 86,601,531	\$ 91,367,726	\$ 94,457,298	\$ 89,538,474
Special Revenue Funds						
Community Dev. Block Grant	\$ 203,540	\$ 109,672	\$ 148,783	\$ 167,411	\$ 156,944	\$ 168,457
Traffic System Mgmt.	57,660	20,000	15,079	103	103	30,457
Folsom Arts & Culture Commission	1,395	4,390	1,938	15,146	9,098	20,000
Housing Trust	96,717	94,730	15,176	122,222	24,215	101,956
Humbug Willow Creek	2,521,133	2,452,182	2,784,658	69,653	720,401	79,472
General Plan	158,297	236,960	108,915	56,731	31,731	53,034
Tree Planting & Replacement	157,735	54,135	29,768	136,613	132,911	430,972
Community Affordable Housing	18,058	22,712	25,322	113,853	85,590	372,360
Park Dedication	70,421	108,630	194,582	298,838	298,838	198,783
Planning Services	297,133	340,010	335,784	310,587	307,326	189,503
Local Transportation Tax	159,312	50,000	125,000	86,210	62,210	170,000
Historical District	5,816	5,790	6,400	5,370	4,998	5,190
Gas Tax - Road Maint & Repair	-	445,388	709,598	1,578,318	1,171,984	1,905,000
Gas Tax 2106	-	-	869,212	226,746	553,052	225,014
Gas Tax 2107	550,000	879,478	789,002	655,877	825,475	651,803
Gas Tax 2107.5	209,602	749,911	700,288	557,257	730,169	567,085
Gas Tax 2105	808,554	817,985	500,000	353,542	353,542	552,802
Measure A	3,177,570	3,489,583	3,896,190	1,049,660	1,021,984	2,064,740
Traffic Congestion Relief	-	-	78,173	88,611	44,316	-
Los Cerros L & L	44,231	32,793	29,653	71,410	37,743	52,588
Briggs Ranch L & L	69,997	58,930	98,258	100,844	116,151	113,643
Natoma Station L & L	183,933	169,795	175,523	226,829	220,710	220,375
Folsom Heights L & L	11,707	17,193	21,420	16,849	24,999	19,613
Broadstone Unit 3 L & L	15,462	8,186	39,826	37,042	67,104	41,010
Broadstone L & L	345,846	388,574	501,175	188,064	388,820	206,338
Hannaford Cross L & L	20,074	24,213	30,050	41,658	29,025	42,404
Lake Natoma Shores L & L	16,932	24,729	14,858	42,488	32,550	42,556
Cobble Hills/Reflections L & L	50,765	71,406	63,332	66,578	85,387	113,013
Sierra Estates L & L	7,308	7,689	4,961	13,172	13,083	22,252
Natoma Valley L & L	18,203	39,936	26,349	78,855	65,477	62,972
Cobble Ridge L & L	13,056	6,998	13,438	23,480	13,310	26,145
Prairie Oaks Ranch L & L	235,217	252,056	285,467	297,661	289,097	300,419
Silverbrook L & L	4,459	3,689	5,572	21,542	20,605	22,019
Willow Creek East L & L	79,579	97,815	82,358	52,434	81,371	52,820
Blue Ravine Oaks L & L	38,211	34,595	35,031	25,000	54,211	25,546
Steeplechase L & L	22,001	18,381	24,605	30,646	30,393	31,737
Willow Creek So. L & L	126,433	146,984	164,015	158,486	160,198	162,767
American River Canyon N. L & L	64,460	66,148	178,292	127,855	183,547	137,367
Willow Springs L & L	11,245	9,194	18,045	45,238	24,770	46,230

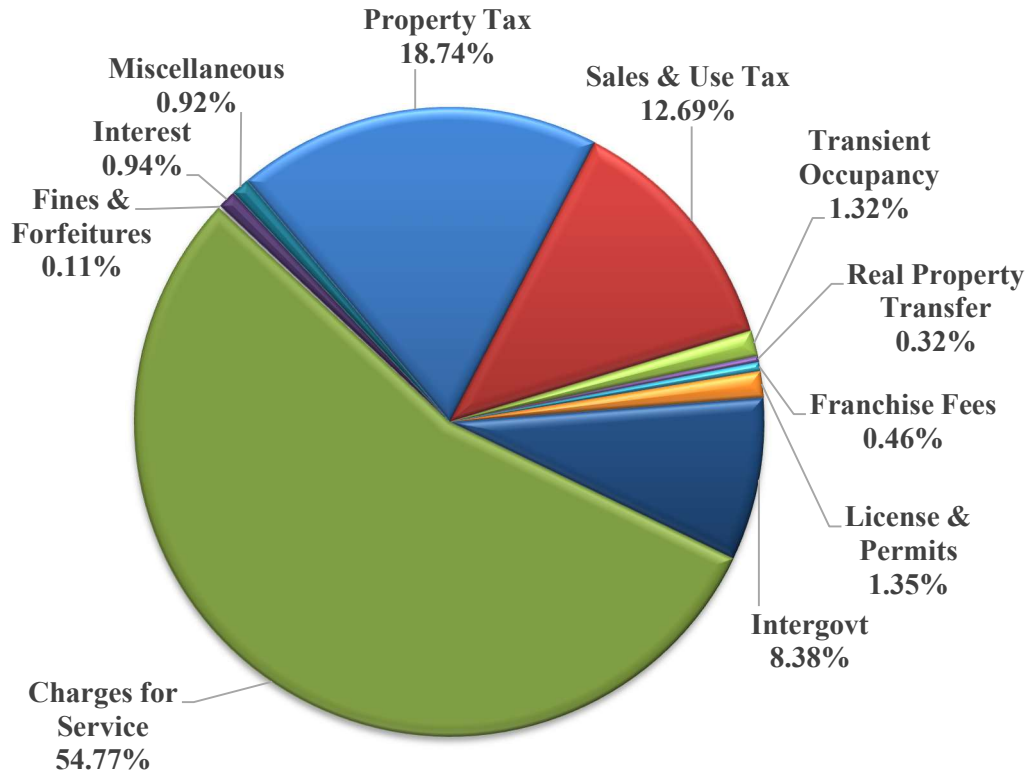
Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2019-20	FY 2019-20
	Actual	Actual	Actual	Budget	Estimate	Proposed
Willow Springs CFD 11 Mtn. Dist.	\$ 145,739	\$ 182,777	\$ 88,104	\$ 291,855	\$ 182,922	\$ 279,811
CFD #12 Mtn. Dist.	327,201	504,985	464,471	886,097	471,976	878,946
CFD #13 ARC Mtn. Dist.	73,515	86,381	151,587	155,754	149,552	153,295
ARC N. L & L Dist. #2	3,166	2,168	2,822	16,583	13,873	17,004
The Residences at ARC, North L & L	25,218	14,565	15,073	38,532	33,971	31,231
Sphere of Influence	20,395	379,192	18,498	15,000	39,781	-
Oaks at Willow Springs	-	-	-	24,000	-	-
ARC N. L & L Dist. #3	97,308	195,943	133,474	268,391	117,816	179,766
Blue Ravine Oaks L & L Dist. #2	3,517	9,501	8,438	88,359	29,971	71,696
Folsom Heights L & L Dist. #2	77,140	16,423	24,094	52,404	40,283	53,600
Broadstone #4	242,389	601,919	94,112	314,424	296,335	286,757
CFD #16 The Islands	22,069	39,696	71,229	117,953	71,745	121,112
Willow Creek Estate East L & L Dist	-	-	109,135	103,985	74,689	110,284
Prospect Ridge L & L Dist	-	-	5,953	43,067	21,450	24,310
CFD #18 Maint District	-	263	21,645	150,007	64,318	62,294
CFD #19 Maint District	-	-	1,793	85,000	22,033	21,551
Police Special Revenue	176,097	1,803	95,225	51,354	39,133	53,127
Zoo Special Revenue	6,540	-	27,790	82,808	32,755	160,246
Wetland Open Space Maintenance	5,980	1,516	1,271	10,701	3,526	10,698
Subtotal Special Revenue Funds	\$ 11,098,337	\$ 13,397,991	\$ 14,480,813	\$ 10,355,153	\$ 10,179,565	\$ 12,044,170
Debt Service Funds						
CCF Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GO School Facilities Bonds DS	1,564,885	852,164	-	-	-	-
Folsom South AD Refunding	-	-	-	381	381	-
1982-1 Nimbus AD	-	-	-	1,331	1,331	-
Traffic Signal Refunding	342	2,250	-	-	-	-
Recreation Facility COP DS	3,613	-	-	-	-	-
Folsom Public Financing Authority	16,280,082	8,623,451	13,094,089	10,846,752	11,814,203	9,166,195
Folsom Ranch Financing Authority	403,544	1,142,733	2,293,993	2,598,394	3,074,796	3,904,669
Subtotal Debt Service Funds	\$ 18,252,466	\$ 10,620,598	\$ 15,388,082	\$ 13,446,858	\$ 14,890,711	\$ 13,070,864
Capital Project Funds						
Supplemental Park Fee	\$ -	\$ -	\$ -	\$ 435	\$ 435	\$ -
Park Improvement	1,623,921	5,278,137	1,043,135	4,084,526	731,765	584,464
Johnny Cash Trail Art	15,231	173,814	36,075	50,000	20,933	5,000
Zoo Capital Projects	387,959	121,813	1,162	2,608	2,608	34
Police Capital	300,000	500,000	-	264,818	118,512	830,000
Central Folsom Area Capital Projects	-	131,729	158,307	4,312	4,312	265
Fire Capital	115,741	1,473,106	1,867,505	733,624	175,000	664,214
General Capital	420,998	722,451	1,901,683	152,505	155,530	501,582
Transportation Improvement	3,473,571	1,566,709	5,493,730	5,572,910	6,670,229	4,779,708
Drainage Capital	201,480	360,620	177,398	563,090	555,251	1,054,365
Light Rail Transportation	86,683	79,991	154,712	228,586	124,394	224,957
General Park Equipment Capital	16,000	6,378	80,935	105,149	73,149	120,137
Water Impact	137,349	158,391	279,375	359,226	460,143	361,486
Library Development	-	-	-	-	-	-
Folsom Plan Area Infrastructure	346,697	337,107	93,834	-	7,081	-
Folsom Plan Area Transit Capital	-	-	-	100,039	25,039	100,000

Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2019-20	FY 2019-20
	Actual	Actual	Actual	Budget	Estimate	Proposed
Folsom Plan Area Corp Yard Capital	\$ -	\$ 580,000	\$ 1,995	\$ 476,512	\$ 476,512	\$ 420,588
Folsom Plan Area Hwy 50 Impvmt	-	-	-	100,038	25,038	100,000
Folsom Plan Area Hwy 50 Intch	-	-	-	100,077	25,077	100,000
Folsom Plan Area Capital	-	-	-	412,366	247,366	1,040,000
Major Capital and Renovation	-	-	-	50,117	20,117	50,000
Prairie Oak 1915 AD	-	-	-	1	1	-
CFD #10 Russell Ranch	-	2,712,137	13,143	83,494	83,494	1,301
CFD #14 Parkway II	122,530	-	-	2,696	2,696	-
Subtotal Capital Project Funds	\$ 6,661,431	\$ 14,202,382	\$ 11,302,989	\$ 13,447,129	\$ 10,004,682	\$ 10,938,101
Enterprise Funds						
Transit	\$ 4,068,230	\$ 4,360,346	\$ 2,204,612	\$ -	\$ -	\$ -
Water	13,792,675	14,892,539	15,491,327	15,577,512	15,262,688	18,470,939
Water Capital	63,603	274,377	97,525	3,971,758	480,792	745,980
Water Meters	83,413	124,142	187,257	229,514	89,514	331,529
Wastewater	5,669,854	6,486,000	6,662,193	9,144,071	5,189,595	11,587,074
Wastewater Capital	166,016	6,822	327	21,002	20,501	495,949
Critical Augmentation	-	199,921	3,219	14,599	11,645	144
General Augmentation	3,040	44,012	324,571	1,112	120,099	4,970
Solid Waste	10,647,980	11,524,851	12,056,919	13,100,277	12,714,703	14,142,344
Solid Waste Capital	66,576	2,278	20,977	85,392	20,392	441,465
Landfill Closure	32,800	259,806	87,164	100,000	95,184	100,000
Solid Waste Plan Area Capital	-	-	-	100,014	-	100,000
Subtotal Enterprise Funds	\$ 34,594,187	\$ 38,175,095	\$ 37,136,091	\$ 42,345,251	\$ 34,005,113	\$ 46,420,394
Internal Service Fund						
Capital Replacement	\$ 58,258	\$ 38,802	\$ 28,491	\$ 5,966	\$ 5,966	\$ 2,059,674
Risk Management	15,155,773	16,401,551	17,024,050	18,290,604	17,031,499	19,882,019
Compensated Leaves	912,220	546,202	1,221,675	854,601	779,601	575,000
Subtotal Internal Service Fund	\$ 16,126,251	\$ 16,986,556	\$ 18,274,216	\$ 19,151,171	\$ 17,817,066	\$ 22,516,693
Fiduciary Funds						
1915 Act Assessment Districts	\$ 3,929,166	\$ 2,312,786	\$ 3,080,290	\$ 1,824,804	\$ 1,802,920	\$ -
Community Facilities Districts	16,845,262	96,182,726	29,889,977	13,748,891	14,113,739	14,669,968
Redevelopment Prop Tax Trust	70,951,818	4,850,487	4,019,563	3,754,238	3,784,063	3,935,000
Redevelopment SA Trust - Housing	-	9,812,877	-	-	-	-
Folsom Plan Area Specific Plan Fee	-	-	-	-	-	-
Subtotal Trust Funds	\$ 91,726,245	\$ 113,158,877	\$ 36,989,830	\$ 19,327,933	\$ 19,700,722	\$ 18,604,968
Total Combined Budget	\$ 256,481,632	\$ 291,825,553	\$ 220,173,554	\$ 209,441,221	\$ 201,055,268	\$ 213,133,664

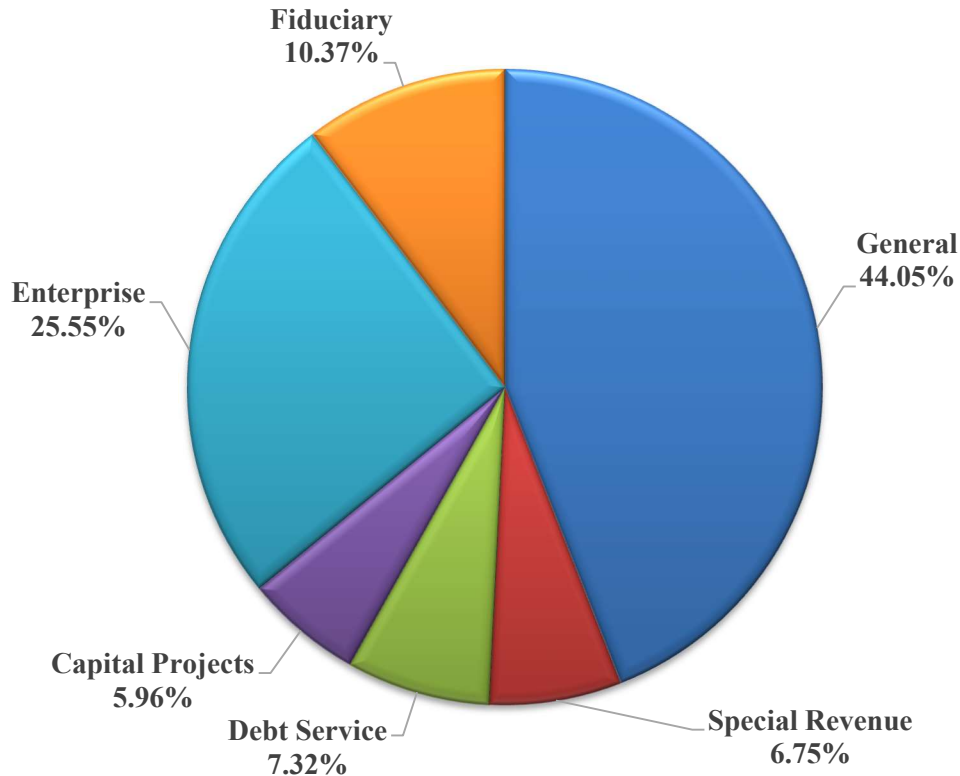


Summary of Revenues by Fund

Summary of Type of Revenues (excluding Transfers & Internal Service)



Summary of Revenues by Fund Type (excluding Transfers & Internal Service)



City of Folsom FY 2020-21 Budget

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
General Fund							
General Fund	\$ 29,884,989	\$ 22,784,063	\$ 2,375,000	\$ 575,000	\$ 826,000	\$ 2,415,416	\$ 8,460,005
Subtotal General Funds	\$ 29,884,989	\$ 22,784,063	\$ 2,375,000	\$ 575,000	\$ 826,000	\$ 2,415,416	\$ 8,460,005
Special Revenue Funds							
Community Development Block Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000
Transportation System Management	-	-	-	-	-	-	-
Folsom Arts & Culture Commission	-	-	-	-	-	-	-
Housing Trust	-	-	-	-	-	-	-
Humbug Willow Creek	-	-	-	-	-	-	-
General Plan	-	-	-	-	-	-	-
Tree Planting & Replacement	-	-	-	-	-	-	-
Community Affordable Housing	-	-	-	-	-	-	-
Park Dedication	-	-	-	-	-	-	-
Planning Services	-	-	-	-	-	-	-
Local Transportation Tax	-	-	-	-	-	-	115,000
Historical District	-	-	-	-	-	-	-
Gas Tax - Road Maint & Repair	-	-	-	-	-	-	1,507,831
Gas Tax2106	-	-	-	-	-	-	300,900
Gas Tax2107	-	-	-	-	-	-	547,824
Gas Tax2107.5	-	-	-	-	-	-	715,263
Gas Tax2105	-	-	-	-	-	-	458,868
Measure A	-	-	-	-	-	-	2,693,470
Traffic Congestion Relief	-	-	-	-	-	-	-
Los Cerros L & L	-	-	-	-	-	-	-
Briggs Ranch L & L	-	-	-	-	-	-	-
Natoma Station L & L	-	-	-	-	-	-	-
Folsom Heights L & L	-	-	-	-	-	-	-
Broadstone Unit 3 L & L	-	-	-	-	-	-	-
Broadstone L & L	-	-	-	-	-	-	-
Hannaford Cross L & L	-	-	-	-	-	-	-
Lake Natoma Shores L & L	-	-	-	-	-	-	-
Cobble Hills/Reflections L & L	-	-	-	-	-	-	-
Sierra Estates L & L	-	-	-	-	-	-	-
Natoma Valley L & L	-	-	-	-	-	-	-
Cobble Ridge L & L	-	-	-	-	-	-	-
Prairie Oaks Ranch L & L	-	-	-	-	-	-	-
Silverbrook L & L	-	-	-	-	-	-	-
Willow Creek East L & L	-	-	-	-	-	-	-
Blue Ravine Oaks L & L	-	-	-	-	-	-	-
Steeplechase L & L	-	-	-	-	-	-	-
Willow Creek South L & L	-	-	-	-	-	-	-
American River Canyon North L & L	-	-	-	-	-	-	-
Willow Springs L & L	-	-	-	-	-	-	-
Willow Springs CFD 11 Mtn. Dist.	-	-	-	-	-	-	-
CFD #12 Mtn. Dist.	-	-	-	-	-	-	-
CFD #13 ARC Mtn. Dist.	-	-	-	-	-	-	-
ARC North L & L Dist. #2	-	-	-	-	-	-	-
The Residences at ARC, North L & L	-	-	-	-	-	-	-
Folsom Plan Area-Sphere of Influence	-	-	-	-	-	-	-
Oaks at Willow Springs	-	-	-	-	-	-	-
ARC North L & L Dist. #3	-	-	-	-	-	-	-
Blue Ravine Oaks No. 2 L & L	-	-	-	-	-	-	-
Folsom Heights #2 L & L	-	-	-	-	-	-	-
Broadstone #4	-	-	-	-	-	-	-
CFD #16 The Islands	-	-	-	-	-	-	-
Willow Creek Estate East L & L Dist	-	-	-	-	-	-	-
Prospect Ridge L & L Dist	-	-	-	-	-	-	-
CFD #18 Maint Dist	-	-	-	-	-	-	-
CFD #19 Maint Dist	-	-	-	-	-	-	-
Police Special Revenue	-	-	-	-	-	-	40,000
Zoo Special Revenue	-	-	-	-	-	-	-
Wetland Open Space Maintenance	-	-	-	-	-	-	-
Subtotal Special Revenue Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,544,156

Summary of Revenues by Fund

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							General Fund
\$ 10,319,345	\$ 196,500	\$ 230,000	\$ 566,144	\$ 10,906,012	\$ -	\$ 89,538,474	General Fund
\$ 10,319,345	\$ 196,500	\$ 230,000	\$ 566,144	\$ 10,906,012	\$ -	\$ 89,538,474	Subtotal General Funds
							Special Revenue Funds
\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ 2,257	\$ 168,457	Community Development Block Grant
25,000	-	1,500	-	-	3,957	30,457	Transportation System Management
-	-	200	1,500	-	18,300	20,000	Folsom Arts & Culture Commission
50,000	-	10,000	-	-	41,956	101,956	Housing Trust
87,790	-	-	-	-	(8,318)	79,472	Humbug Willow Creek
80,000	-	500	-	-	(27,466)	53,034	General Plan
125,000	-	18,000	-	-	287,972	430,972	Tree Planting & Replacement
150,000	-	150,000	-	-	72,360	372,360	Community Affordable Housing
50,000	-	20,000	-	-	128,783	198,783	Park Dedication
200,000	-	8,000	-	-	(18,497)	189,503	Planning Services
-	-	2,000	-	-	53,000	170,000	Local Transportation Tax
5,500	-	150	-	-	(460)	5,190	Historical District
-	-	10,000	-	-	387,169	1,905,000	Gas Tax - Road Maint & Repair
-	-	15,000	-	-	(90,886)	225,014	Gas Tax 2106
-	-	8,000	-	-	95,979	651,803	Gas Tax 2107
-	-	4,000	-	-	(152,178)	567,085	Gas Tax 2107.5
-	-	8,500	-	-	85,434	552,802	Gas Tax 2105
-	-	-	-	-	(628,730)	2,064,740	Measure A
-	-	-	-	-	-	-	Traffic Congestion Relief
41,900	-	2,500	-	-	8,188	52,588	Los Cerros L & L
80,700	-	500	-	-	32,443	113,643	Briggs Ranch L & L
172,000	-	-	-	-	48,375	220,375	Natoma Station L & L
22,100	-	400	-	-	(2,887)	19,613	Folsom Heights L & L
20,500	-	1,800	-	-	18,710	41,010	Broadstone Unit 3 L & L
390,000	-	-	-	-	(183,662)	206,338	Broadstone L & L
19,000	-	600	-	-	22,804	42,404	Hannaford Cross L & L
20,700	-	1,500	-	-	20,356	42,556	Lake Natoma Shores L & L
42,500	-	450	-	-	70,063	113,013	Cobble Hills/Reflections L & L
9,000	-	350	-	-	12,902	22,252	Sierra Estates L & L
66,500	-	3,000	-	-	(6,528)	62,972	Natoma Valley L & L
13,400	-	1,600	-	-	11,145	26,145	Cobble Ridge L & L
195,000	-	-	-	-	105,419	300,419	Prairie Oaks Ranch L & L
-	-	2,100	-	-	19,919	22,019	Silverbrook L & L
59,100	-	-	-	-	(6,280)	52,820	Willow Creek East L & L
36,000	-	2,000	-	-	(12,454)	25,546	Blue Ravine Oaks L & L
24,000	-	1,500	-	-	6,237	31,737	Steeplechase L & L
162,000	-	12,000	-	-	(11,233)	162,767	Willow Creek South L & L
104,800	-	2,200	-	-	30,367	137,367	American River Canyon North L & L
14,000	-	800	-	-	31,430	46,230	Willow Springs L & L
110,000	-	8,000	-	-	161,811	279,811	Willow Springs CFD 11 Mtn. Dist.
595,000	-	24,000	-	-	259,946	878,946	CFD #12 Mtn. Dist.
102,500	-	1,800	-	-	48,995	153,295	CFD #13 ARC Mtn. Dist.
12,500	-	3,500	-	-	1,004	17,004	ARC North L & L Dist. #2
20,000	-	1,500	-	-	9,731	31,231	The Residences at ARC, North L & L
-	-	4,000	-	-	(4,000)	-	Folsom Plan Area-Sphere of Influence
-	-	450	-	-	(450)	-	Oaks at Willow Springs
200,000	-	16,000	-	-	(36,234)	179,766	ARC North L & L Dist. #3
32,500	-	3,400	-	-	35,796	71,696	Blue Ravine Oaks No. 2 L & L
61,300	-	4,500	-	-	(12,200)	53,600	Folsom Heights #2 L & L
306,000	-	1,800	-	-	(21,043)	286,757	Broadstone #4
125,000	-	2,500	-	-	(6,388)	121,112	CFD #16 The Islands
95,500	-	1,500	-	-	13,284	110,284	Willow Creek Estate East L & L Dist
10,000	-	200	-	-	14,110	24,310	Prospect Ridge L & L Dist
325,000	-	2,000	-	-	(264,706)	62,294	CFD #18 Maint dist
100,000	-	3,000	-	-	(81,449)	21,551	CFD #19 Maint dist
10,000	-	12,000	-	-	(8,873)	53,127	Police Special Revenue
22,000	-	2,000	70,000	-	66,246	160,246	Zoo Special Revenue
-	-	9,000	-	-	1,698	10,698	Wetland Open Space Maintenance
\$ 4,393,790	\$ -	\$ 391,500	\$ 71,500	\$ -	\$ 643,224	\$ 12,044,170	Subtotal Special Revenue Funds

City of Folsom FY 2020-21 Budget

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
Debt Service Funds							
CCF Debt Service	-	-	-	-	-	-	-
GO School Facilities Bonds DS	-	-	-	-	-	-	-
Folsom South AD Refunding	-	-	-	-	-	-	-
1982-1 Nimbus AD	-	-	-	-	-	-	-
Traffic Signal Refunding	-	-	-	-	-	-	-
Recreation Facility COP DS	-	-	-	-	-	-	-
Folsom Public Financing Authority	-	-	-	-	-	-	-
Folsom Ranch Financing Authority	-	-	-	-	-	-	-
Subtotal Debt Service Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Project Funds							
Supplemental Park Fee	-	-	-	-	-	-	-
Park Improvement	-	-	-	-	-	-	-
Johnny Cash Trail Art	-	-	-	-	-	-	-
Zoo Capital Projects	-	-	-	-	-	-	-
Police Capital	-	-	-	-	-	-	-
Central Folsom Area Capital Projects	-	-	-	-	-	-	-
Fire Capital	-	-	-	-	-	-	-
General Capital	-	-	-	-	-	-	-
Transportation Improvement	-	-	-	-	-	-	-
Drainage Capital	-	-	-	-	-	-	-
Light Rail Transportation	-	-	-	-	-	-	-
General Park Equipment Capital	-	-	-	-	-	-	-
Water Impact	-	-	-	-	-	-	-
Library Development	-	-	-	-	-	-	-
Folsom Plan Area Infrastructure	-	-	-	-	-	-	-
Folsom Plan Area Transit Capital	-	-	-	-	-	-	-
Folsom Plan Area Corp Yard Capital	-	-	-	-	-	-	-
Folsom Plan Area Hwy 50 Imp	-	-	-	-	-	-	-
Folsom Plan Area Hwy 50 Intch.	-	-	-	-	-	-	-
Folsom Plan Area Capital	-	-	-	-	-	-	-
Major Capital and Renovation	-	-	-	-	-	-	-
Prairie Oak 1915 AD	-	-	-	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-	-	-	-
CFD #14 Parkway II	-	-	-	-	-	-	-
Subtotal Capital Project Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds							
Transit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water	-	-	-	-	-	-	-
Water Capital	-	-	-	-	-	-	-
Water Meters	-	-	-	-	-	-	-
Wastewater	-	-	-	-	-	-	-
Wastewater Capital	-	-	-	-	-	-	-
Critical Augmentation	-	-	-	-	-	-	-
General Augmentation	-	-	-	-	-	-	-
Solid Waste	-	-	-	-	-	-	40,499
Solid Waste Capital	-	-	-	-	-	-	-
Landfill Closure	-	-	-	-	-	-	-
Solid Waste Plan Area Capital	-	-	-	-	-	-	-
Subtotal Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,499

Summary of Revenues by Fund

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							Debt Service Funds
-	-	-	-	-	-	-	CCF Debt Service
-	-	-	-	-	-	-	GO School Facilities Bonds DS
-	-	3,500	-	-	(3,500)	-	Folsom South AD Refunding
-	-	9,000	-	-	(9,000)	-	1982-1 Nimbus AD
-	-	-	-	-	-	-	Traffic Signal Refunding
-	-	-	-	-	-	-	Recreation Facility COP DS
9,166,034	-	10,000	-	-	(9,839)	9,166,195	Folsom Public Financing Authority
3,904,669	-	-	-	-	-	3,904,669	Folsom Ranch Financing Authority
\$ 13,070,703	\$ -	\$ 22,500	\$ -	\$ -	\$ (22,339)	\$ 13,070,864	Subtotal Debt Service Funds
							Capital Project Funds
-	-	4,000	-	-	(4,000)	-	Supplemental Park Fee
2,338,800	-	25,000	-	-	(1,779,336)	584,464	Park Improvement
-	-	3,000	2,000	-	-	5,000	Johnny Cash Trail Art
-	-	-	-	34	-	34	Zoo Capital Projects
270,052	-	10,000	-	-	549,948	830,000	Police Capital
-	-	2,000	-	-	(1,735)	265	Central Folsom Area Capital Projects
506,100	-	30,000	-	-	128,114	664,214	Fire Capital
809,105	-	18,000	-	-	(325,523)	501,582	General Capital
2,843,060	-	200,000	-	300,000	1,436,648	4,779,708	Transportation Improvement
498,330	-	20,000	-	-	536,035	1,054,365	Drainage Capital
248,000	-	6,000	-	-	(29,043)	224,957	Light Rail Transportation
45,080	-	1,000	-	-	74,057	120,137	General Park Equipment Capital
204,480	-	40,000	-	-	117,006	361,486	Water Impact
-	-	-	-	-	-	-	Library Development
-	-	-	-	-	-	-	Folsom Plan Area Infrastructure
660,745	-	10,000	-	-	(570,745)	100,000	Folsom Plan Area Transit Capital
417,665	-	5,000	-	-	(2,077)	420,588	Folsom Plan Area Corp Yard Capital
640,145	-	-	-	-	(540,145)	100,000	Folsom Plan Area Hwy 50 Imp
1,301,920	-	-	-	-	(1,201,920)	100,000	Folsom Plan Area Hwy 50 Intch
6,830,445	-	-	-	-	(5,790,445)	1,040,000	Folsom Plan Area Capital
-	-	2,000	-	-	48,000	50,000	Major Capital and Renovation
-	-	-	-	-	-	-	Prairie Oak 1915 AD
-	-	10,000	-	-	(8,699)	1,301	CFD #10 Russell Ranch
-	-	40,000	-	-	(40,000)	-	CFD #14 Parkway II
\$ 17,613,927	\$ -	\$ 426,000	\$ 2,000	\$ 300,034	\$ (7,403,860)	\$ 10,938,101	Subtotal Capital Project Funds
							Enterprise Funds
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Transit
15,706,000	-	145,000	230,000	253,833	2,136,106	18,470,939	Water
467,490	-	75,000	-	-	203,490	745,980	Water Capital
180,000	-	12,000	-	-	139,529	331,529	Water Meters
8,112,200	-	130,000	-	30,133	3,314,741	11,587,074	Wastewater
206,215	-	5,000	-	-	284,734	495,949	Wastewater Capital
-	-	800	-	-	(656)	144	Critical Augmentation
-	-	1,200	-	-	3,770	4,970	General Augmentation
12,390,107	-	45,000	787,500	438,320	440,918	14,142,344	Solid Waste
175,000	-	4,000	-	-	262,465	441,465	Solid Waste Capital
-	-	-	-	100,000	-	100,000	Landfill Closure
259,045	-	1,500	-	-	(160,545)	100,000	Solid Waste Plan Area Capital
\$ 37,496,057	\$ -	\$ 419,500	\$ 1,017,500	\$ 822,286	\$ 6,624,552	\$ 46,420,394	Subtotal Enterprise Funds

City of Folsom FY 2020-21 Budget

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
Internal Service Fund							
Equipment Replacement	-	-	-	-	-	-	-
Risk Management	-	-	-	-	-	-	-
Compensated Leaves	-	-	-	-	-	-	-
Subtotal Internal Service Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fiduciary Funds							
Assessment & CFD Agency Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Redevelopment Prop Tax Trust	3,759,514	-	-	-	-	-	-
Redevelopment SA Trust - Housing	-	-	-	-	-	-	-
Folsom Plan Area Specific Plan Fee	-	-	-	-	-	-	-
Subtotal Fiduciary Funds	\$ 3,759,514	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Combined Budget	\$ 33,644,503	\$ 22,784,063	\$ 2,375,000	\$ 575,000	\$ 826,000	\$ 2,415,416	\$ 15,044,660

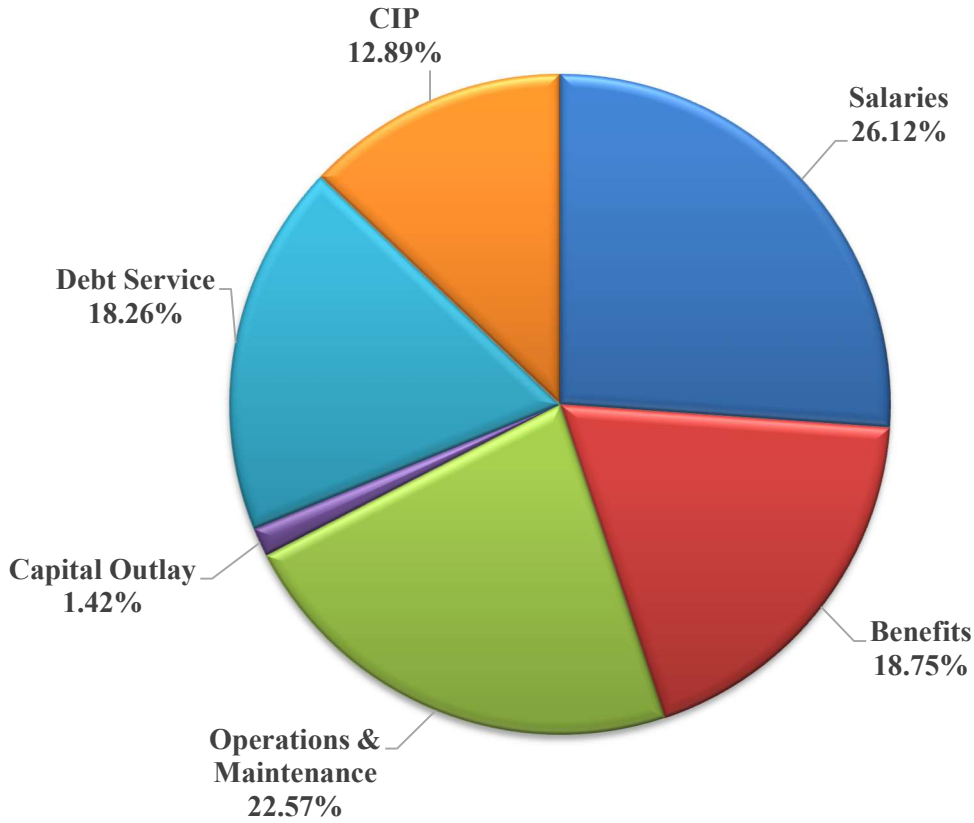
Summary of Revenues by Fund

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							Internal Service Fund
-	-	45,000	-	-	2,014,674	2,059,674	Equipment Replacement
16,124,093	-	65,000	1,000	-	3,691,926	19,882,019	Risk Management
-	-	15,000	-	-	560,000	575,000	Compensated Leaves
\$ 16,124,093	\$ -	\$ 125,000	\$ 1,000	\$ -	\$ 6,266,600	\$ 22,516,693	Subtotal Internal Service Fund
							Fiduciary Funds
\$ 15,444,906	\$ -	\$ 110,000	\$ -	\$ 91,207	\$ (976,145)	\$ 14,669,968	Assessment & CFD Agency Funds
-	-	70,000	-	-	105,486	3,935,000	Redevelopment Prop Tax Trust
-	-	3,000	-	-	(3,000)	-	Redevelopment SA Trust - Housing
-	-	15,000	-	-	(15,000)	-	Folsom Plan Area Specific Plan Fee
\$ 15,444,906	\$ -	\$ 198,000	\$ -	\$ 91,207	\$ (888,659)	\$ 18,604,968	Subtotal Fiduciary Funds
\$ 114,462,821	\$ 196,500	\$ 1,812,500	\$ 1,658,144	\$ 12,119,539	\$ 5,219,518	\$ 213,133,664	Total Combined Budget

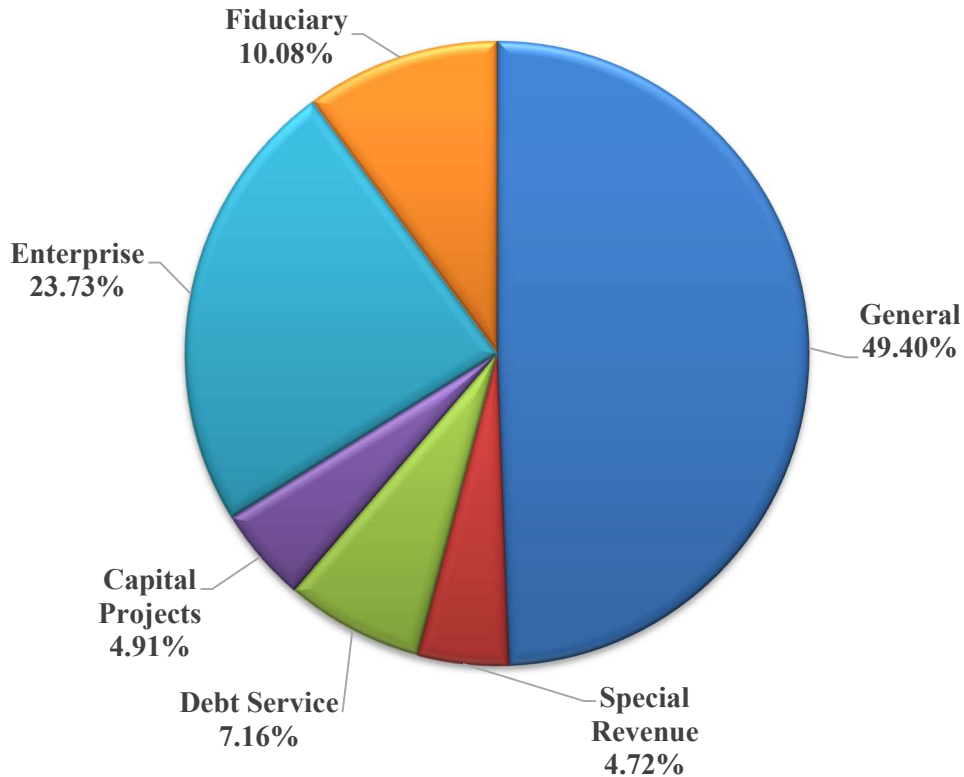


Summary of Appropriations by Fund

Summary of Appropriations (excluding Transfers and Internal Ser.) by Object



Summary of Appropriations (excluding Transfers and Internal Ser.) by Fund Type



City of Folsom FY 2019-20 Budget

Funds	Salaries	Benefits	Operations & Maintenance	Capital Outlays
General Funds				
General Fund	\$ 38,725,666	\$ 27,979,564	\$ 19,028,363	\$ 650,000
Subtotal General Funds	\$ 38,725,666	\$ 27,979,564	\$ 19,028,363	\$ 650,000
Special Revenue Funds				
Community Development Block Grant	\$ -	\$ -	\$ 165,000	\$ -
Traffic System Management	-	-	30,000	-
Folsom Arts & Culture Commission	-	-	20,000	-
Housing Trust	-	-	100,000	-
Humbug Willow Creek	-	-	-	-
General Plan	-	-	50,000	-
Tree Planting & Replacement	-	-	260,000	-
Community Affordable Housing	-	-	260,000	-
Park Dedication	-	-	50,000	-
Planning Services	-	-	180,000	-
Local Transportation Tax	-	-	10,000	-
Historical District	-	-	5,000	-
Gas Tax - Road Maint & Repair	-	-	-	-
Gas Tax 2106	-	-	-	-
Gas Tax 2107	-	-	-	-
Gas Tax 2107.5	-	-	-	-
Gas Tax 2105	-	-	100,000	-
Measure A	-	-	-	-
Traffic Congestion Relief	-	-	-	-
Los Ceros L & L	-	-	46,728	-
Briggs Ranch L & L	-	-	97,200	-
Natoma Station L & L	-	-	183,100	-
Folsom Heights L & L	-	-	18,900	-
Broadstone Unit 3 L & L	-	-	39,718	-
Broadstone L & L	-	-	139,555	-
Hannaford Cross L & L	-	-	37,725	-
Lake Natoma Shores L & L	-	-	38,993	-
Cobble Hills/Reflections L & L	-	-	101,913	-
Sierra Estates L & L	-	-	20,850	-
Natoma Valley L & L	-	-	54,437	-
Cobble Ridge L & L	-	-	24,526	-
Prairie Oaks Ranch L & L	-	-	234,022	-
Silverbrook L & L	-	-	20,458	-
Willow Creek East L & L	-	-	50,809	-
Blue Ravine Oaks L & L	-	-	24,375	-
Steeplechase L & L	-	-	26,912	-
Willow Creek South L & L	-	-	151,462	-
American River Canyon North L & L	-	-	131,900	-
Willow Springs L & L	-	-	45,428	-
Willow Springs CFD 11 Mtn. Dist.	-	-	262,934	-
CFD #12 Mtn. Dist.	-	-	801,957	-
CFD #13 ARC Mtn. Dist.	-	-	129,792	-
ARC North L & L Dist. #2	-	-	16,578	-
The Residences at ARC, North L & L	-	-	26,659	-
Folsom Plan Area-Sphere of Influence	-	-	-	-
Oaks at Willow Springs	-	-	-	-
ARC North L & L Dist. #3	-	-	159,482	-
Blue Ravine Oaks L & L Dist. #2	-	-	66,805	-
Folsom Heights L & L Dist. #2	-	-	47,486	-
Broadstone #4	-	-	275,776	-
CFD #16 The Islands	-	-	105,405	-
Willow Creek Estates East L & L Dist	-	-	93,400	-
Prospect Ridge L & L Dist	-	-	18,927	-
CFD #18 Maint Dist	-	-	61,174	-
CFD #19 Maint Dist	-	-	21,050	-
Police Special Revenue	-	-	50,000	-
Zoo Special revenue	-	-	160,000	-
Wetland Open Space Maintenance	-	-	10,000	-
Subtotal Special Revenue Funds	\$ -	\$ -	\$ 5,026,436	\$ -

Summary of Appropriations by Fund

Debt Service	Capital Improvements	Transfers Out	Total	
				General Funds
\$ 904,881	\$ 2,250,000	\$ -	\$ 89,538,474	General Fund
\$ 904,881	\$ 2,250,000	\$ -	\$ 89,538,474	Subtotal General Funds
				Special Revenue Funds
\$ -	\$ -	\$ 3,457	\$ 168,457	Community Development Block Grant
-	-	457	30,457	Traffic System Management
-	-	-	20,000	Folsom Arts & Culture Commission
-	-	1,956	101,956	Housing Trust
-	-	79,472	79,472	Humbug Willow Creek
-	-	3,034	53,034	General Plan
-	-	170,972	430,972	Tree Planting & Replacement
-	-	112,360	372,360	Community Affordable Housing
-	-	148,783	198,783	Park Dedication
-	-	9,503	189,503	Planning Services
-	-	160,000	170,000	Local Transportation Tax
-	-	190	5,190	Historical District
-	1,905,000	-	1,905,000	Gas Tax - Road Maint & Repair
-	-	225,014	225,014	Gas Tax 2106
-	-	651,803	651,803	Gas Tax 2107
-	-	567,085	567,085	Gas Tax 2107.5
-	100,000	352,802	552,802	Gas Tax 2105
-	1,525,000	539,740	2,064,740	Measure A
-	-	-	-	Traffic Congestion Relief
-	-	5,860	52,588	Los Cerros L & L
-	-	16,443	113,643	Briggs Ranch L & L
-	-	37,275	220,375	Natoma Station L & L
-	-	713	19,613	Folsom Heights L & L
-	-	1,292	41,010	Broadstone Unit 3 L & L
-	-	66,783	206,338	Broadstone L & L
-	-	4,679	42,404	Hannaford Cross L & L
-	-	3,563	42,556	Lake Natoma Shores L & L
-	-	11,100	113,013	Cobble Hills/Reflections L & L
-	-	1,402	22,252	Sierra Estates L & L
-	-	8,535	62,972	Natoma Valley L & L
-	-	1,619	26,145	Cobble Ridge L & L
-	-	66,397	300,419	Prairie Oaks Ranch L & L
-	-	1,561	22,019	Silverbrook L & L
-	-	2,011	52,820	Willow Creek East L & L
-	-	1,171	25,546	Blue Ravine Oaks L & L
-	-	4,825	31,737	Steeplechase L & L
-	-	11,305	162,767	Willow Creek South L & L
-	-	5,467	137,367	American River Canyon North L & L
-	-	802	46,230	Willow Springs L & L
-	-	16,877	279,811	Willow Springs CFD 11 Mtn. Dist.
-	-	76,989	878,946	CFD #12 Mtn. Dist.
-	-	23,503	153,295	CFD #13 ARC Mtn. Dist.
-	-	426	17,004	ARC North L & L Dist. #2
-	-	4,572	31,231	The Residences at ARC, North L & L
-	-	-	-	Folsom Plan Area-Sphere of Influence
-	-	-	-	Oaks at Willow Springs
-	-	20,284	179,766	ARC North L & L Dist. #3
-	-	4,891	71,696	Blue Ravine Oaks L & L Dist. #2
-	-	6,114	53,600	Folsom Heights L & L Dist. #2
-	-	10,981	286,757	Broadstone #4
-	-	15,707	121,112	CFD #16 The Islands
-	-	16,884	110,284	Willow Creek Estates East L & L Dist
-	-	5,383	24,310	Prospect Ridge L & L Dist
-	-	1,120	62,294	CFD # 18 Maint Dist
-	-	501	21,551	CFD # 19 Maint Dist
-	-	3,127	53,127	Police Special Revenue
-	-	246	160,246	Zoo Special Revenue
-	-	698	10,698	Wetland Open Space Maintenance
\$ -	\$ 3,530,000	\$ 3,487,734	\$ 12,044,170	Subtotal Special Revenue Funds

City of Folsom FY 2019-20 Budget

Funds	Salaries	Benefits	Operations & Maintenance	Capital Outlays
Debt Service Funds				
CCF Debt Service	\$ -	\$ -	\$ -	\$ -
GO School Facilities Bonds DS	-	-	-	-
Folsom South AD Refunding	-	-	-	-
1982-1 Nimbus AD	-	-	-	-
Traffic Signal Refunding	-	-	-	-
Recreation Facility COP DS	-	-	-	-
Folsom Public Financing Authority	-	-	-	-
Folsom Ranch Financing Authority	-	-	-	-
Subtotal Debt Service Funds	\$ -	\$ -	\$ -	\$ -
Capital Project Funds				
Supplemental Park Fee	\$ -	\$ -	\$ -	\$ -
Park Improvement	34,000	2,601	126,335	-
Johnny Cash Trail Art	-	-	5,000	-
Zoo Capital Projects	-	-	-	-
Police Capital	-	-	830,000	-
Central Folsom Area Capital Projects	-	-	-	-
Fire Capital	-	-	-	-
General Capital	-	-	150,000	-
Transportation Improvement	-	-	-	-
Drainage Capital	-	-	50,000	-
Light Rail Transportation	-	-	50,000	-
General Park Equipment Capital	-	-	120,000	-
Water Impact	-	-	155,000	-
Library Development	-	-	-	-
Folsom Plan Area Infrastructure	-	-	-	-
Folsom Plan Area Transit Capital	-	-	100,000	-
Folsom Plan Area Corp Yard Capital	-	-	50,000	-
Folsom Plan Area Hwy 50 Improvement	-	-	100,000	-
Folsom Plan Area Hwy 50 Interchange	-	-	100,000	-
Folsom Plan Area Capital	-	-	50,000	-
Major Capital and Renovation	-	-	50,000	-
Prairie Oak 1915 AD	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-
CFD #14 Parkway II	-	-	-	-
Subtotal Capital Project Funds	\$ 34,000	\$ 2,601	\$ 1,936,335	\$ -
Enterprise Funds				
Transit	\$ -	\$ -	\$ -	\$ -
Water	3,158,943	2,296,088	5,950,568	215,000
Water Capital	-	-	50,000	-
Water Meters	-	-	325,000	-
Wastewater	1,601,114	1,238,988	1,983,322	215,000
Wastewater Capital	-	-	20,000	-
Critical Augmentation	-	-	-	-
General Augmentation	-	-	-	-
Solid Waste	3,281,185	2,609,912	5,277,692	1,500,000
Solid Waste Capital	-	-	85,000	-
Landfill Closure	-	-	100,000	-
Solid Waste Plan Area Capital	-	-	100,000	-
Subtotal Enterprise Funds	\$ 8,041,242	\$ 6,144,988	\$ 13,891,582	\$ 1,930,000

Summary of Appropriations by Fund

Debt Service	Capital Improvements	Transfers Out	Total	
Debt Service Funds				
\$ -	\$ -	\$ -	\$ -	CCF Debt Service
-	-	-	-	GO School Facilities Bonds DS
-	-	-	-	Folsom South AD Refunding
-	-	-	-	1982-1 Nimbus AD
-	-	-	-	Traffic Signal Refunding
-	-	-	-	Recreation Facility COP DS
9,074,827	-	91,368	9,166,195	Folsom Public Financing Authority
3,904,669	-	-	3,904,669	Folsom Ranch Financing Authority
\$ 12,979,496	\$ -	\$ 91,368	\$ 13,070,864	Subtotal Debt Service Funds
Capital Project Funds				
\$ -	\$ -	\$ -	\$ -	Supplemental Park Fee
-	100,000	321,528	584,464	Park Improvement
-	-	-	5,000	Johnny Cash Trail Art
-	-	34	34	Zoo Capital Projects
-	-	-	830,000	Police Capital
-	-	265	265	Central Folsom Area Capital Projects
-	532,500	131,714	664,214	Fire Capital
-	-	351,582	501,582	General Capital
-	4,160,000	619,708	4,779,708	Transportation Improvement
-	700,000	304,365	1,054,365	Drainage Capital
-	75,000	99,957	224,957	Light Rail Transportation
-	-	137	120,137	General Park Equipment Capital
-	-	206,486	361,486	Water Impact
-	-	-	-	Library Development
-	-	-	-	Folsom Plan Area Infrastructure
-	-	-	100,000	Folsom Plan Area Transit Capital
370,000	-	588	420,588	Folsom Plan Area Corp Yard Capital
-	-	-	100,000	Folsom Plan Area Hwy 50 Improvement
-	-	-	100,000	Folsom Plan Area Hwy 50 Interchange
-	990,000	-	1,040,000	Folsom Plan Area Capital
-	-	-	50,000	Major Capital and Renovation
-	-	-	-	Prairie Oak 1915 AD
-	-	1,301	1,301	CFD #10 Russell Ranch
-	-	-	-	CFD #14 Parkway II
\$ 370,000	\$ 6,557,500	\$ 2,037,665	\$ 10,938,101	Subtotal Capital Project Funds
Enterprise Funds				
\$ -	\$ -	\$ -	\$ -	Transit
1,891,604	4,088,505	870,231	18,470,939	Water
-	686,011	9,969	745,980	Water Capital
-	-	6,529	331,529	Water Meters
-	5,868,443	680,207	11,587,074	Wastewater
-	475,000	949	495,949	Wastewater Capital
-	-	144	144	Critical Augmentation
-	-	4,970	4,970	General Augmentation
-	-	1,473,555	14,142,344	Solid Waste
-	-	356,465	441,465	Solid Waste Capital
-	-	-	100,000	Landfill Closure
-	-	-	100,000	Solid Waste Plan Area Capital
\$ 1,891,604	\$ 11,117,959	\$ 3,403,019	\$ 46,420,394	Subtotal Enterprise Funds

City of Folsom FY 2019-20 Budget

Funds	Salaries	Benefits	Operations & Maintenance	Capital Outlays
Internal Service Fund				
Capital Replacement	\$ -	\$ -	\$ -	\$ -
Risk Management	157,310	10,714,372	8,303,337	-
Compensated Leaves	575,000	-	-	-
Subtotal Internal Service Fund	\$ 732,310	\$ 10,714,372	\$ 8,303,337	\$ -
Fiduciary Funds				
Assessment & CFD Agency Funds	\$ -	\$ -	\$ 985,750	\$ -
Redevelopment Prop Tax Trust	-	-	200,000	-
Redevelopment SA Trust - Housing	-	-	-	-
Folsom Plan Area Specific Plan Fee	-	-	-	-
Subtotal Fiduciary Funds	\$ -	\$ -	\$ 1,185,750	\$ -
Total Combined Budget	\$ 47,533,218	\$ 44,841,525	\$ 49,371,803	\$ 2,580,000

Summary of Appropriations by Fund

Debt Service	Capital Improvements	Transfers Out	Total	
				Internal Service Fund
\$ -	\$ -	\$ 2,059,674	\$ 2,059,674	Capital Replacement
-	-	707,000	19,882,019	Risk Management
-	-	-	575,000	Compensated Leaves
\$ -	\$ -	\$ 2,766,674	\$ 22,516,693	Subtotal Internal Service Fund
				Trust Funds
\$ 13,351,139	\$ -	\$ 333,079	\$ 14,669,968	Assessment & CFD Agency Funds
3,735,000	-	-	3,935,000	Redevelopment Prop Tax Trust
-	-	-	-	Redevelopment SA Trust - Housing
-	-	-	-	Folsom Plan Area Specific Plan Fee
\$ 17,086,139	\$ -	\$ 333,079	\$ 18,604,968	Subtotal Trust Funds
\$ 33,232,120	\$ 23,455,459	\$ 12,119,539	\$ 213,133,664	Total Combined Budget

Operating Expenditure Summary By Program

	Actual FY 2016-17	Actual FY 2017-18	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21
General Fund						
City Council	\$112,034	\$110,054	\$118,221	\$142,576	\$130,773	\$126,140
City Manager	1,412,827	1,248,441	1,254,021	1,308,827	1,352,376	1,311,117
City Attorney	803,524	811,110	879,324	1,029,351	981,677	1,056,421
City Clerk	523,722	531,913	591,068	593,577	599,221	682,889
Community Development	4,722,515	6,196,867	6,719,373	5,594,298	6,757,164	5,730,003
Fire	17,824,271	18,083,721	20,546,551	21,001,114	22,800,144	20,315,946
Human Resources	727,287	699,528	708,826	725,089	690,307	863,321
Library	1,468,113	1,615,371	1,860,664	2,025,890	1,928,370	2,023,607
Management and Budget	3,730,117	4,189,456	4,387,552	5,019,572	4,835,011	5,064,434
Parks & Recreation	12,821,424	14,195,323	15,671,507	14,366,500	14,044,484	12,850,197
Police	20,063,603	21,473,122	22,427,586	23,564,422	23,553,934	24,102,280
Fleet Management	1,049,429	1,415,416	1,140,444	1,462,722	1,214,889	1,244,023
Public Works	4,685,019	6,076,480	5,664,200	6,041,685	5,392,098	6,146,811
Non-Departmental	6,156,168	8,637,251	3,727,492	7,582,869	9,267,729	4,866,406
Total General Fund	\$76,100,053	\$85,284,053	\$85,696,829	\$90,458,492	\$93,548,177	\$86,383,595
Special Revenue Funds						
Community Affordable Housing	\$15,274	\$18,667	\$25,322	\$110,000	\$85,590	\$260,000
Total Special Revenue Funds	\$15,274	\$18,667	\$25,322	\$110,000	\$85,590	\$260,000
Enterprise Funds						
Transit	\$3,847,852	\$3,435,906		\$0	\$0	\$0
Solid Waste	9,234,886	8,979,763	8,720,622	11,665,592	11,191,136	12,668,789
Wastewater	4,093,357	3,704,980	3,327,510	4,969,619	4,379,894	5,038,424
Water	8,848,296	8,856,841	11,217,544	10,962,061	11,982,081	13,512,203
Total Enterprise Funds	\$26,024,391	\$24,977,490	\$23,265,676	\$27,597,272	\$27,553,111	\$31,219,416
Internal Service Funds						
Risk Management	\$770,606	\$828,373	\$862,869	\$1,216,979	\$939,068	\$1,251,856
Compensated Leaves	912,220	546,202	602,675	575,000	500,000	575,000
Total Internal Service Funds	\$1,682,826	\$1,374,575	\$1,465,544	\$1,791,979	\$1,439,068	\$1,826,856
Total Operating Budget	\$103,822,544	\$111,654,785	\$110,453,371	\$119,957,743	\$122,625,946	\$119,689,867
Note: Does not include Debt Service, CIPs or Transfers Out.						

Summary of Capital Outlay

Fund	Description	Amount
General		
	Police Vehicles	\$ 250,000
	Fire Vehicles	350,000
	Technology Equipment	50,000
General Fund Total		\$ 650,000
Capital Project Funds		
Capital Project Total		\$
Special Revenue		
Special Revenue Total		\$
Enterprise Funds		
	Solid Waste Vehicles	\$ 1,500,000
	Wastewater Vehicles	215,000
	Water Vehicles	215,000
Enterprise Fund Total		\$ 1,930,000
Internal Service Funds		
Internal Service Fund Total		\$
Total Capital Outlay		\$ 2,580,000
Assets Funded through Capital Lease Financing		\$ 0
Net Capital Outlay		\$ 2,580,000

Summary of Staffing

Below is a comparison of position totals by department for the FY 2016-17 through FY 2019-20 Budgets and the proposed FY 2020-21 Budget. All positions are listed as full-time equivalent except for City Council which is listed as number of members. Please refer to page VII-18 for a detail of staffing positions.

	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
	Approved	Approved	Approved	Approved	Proposed
City Council	5.00	5.00	5.00	5.00	5.00
City Manager	5.50	5.50	5.00	4.50	4.50
City Attorney	4.00	4.00	4.00	4.00	4.00
City Clerk	3.00	3.00	3.00	3.00	3.00
Community Development	22.40	24.00	26.00	26.00	26.00
Fire Department	69.00	71.00	77.00	77.00	77.00
Human Resources	5.00	5.50	5.50	5.25	5.50
Library	10.50	10.50	12.75	12.75	12.75
Office of Management & Budget	21.00	21.50	23.50	24.25	24.00
Parks & Recreation	46.00	46.00	48.00	48.00	48.00
Police Department	101.50	103.50	107.50	107.50	107.50
Public Works	47.70	48.40	49.25	34.40	34.40
Water Resources	52.50	52.50	53.25	53.25	53.25
Solid Waste	44.70	45.60	47.15	47.60	47.60
Total Staffing Positions	437.80	446.00	466.90	452.50	452.50

Summary of Transfers

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the funds and a transfer in for the fund receiving the funds. Listed below is a summary of all the transfers in the FY 2020-21 Budget.

	TRANSFERS TO OTHER FUNDS	TRANSFERS FROM OTHER FUNDS
GENERAL FUNDS		
General Fund	\$	\$ 10,906,012
SPECIAL REVENUE FUNDS		
Gas Tax 2106	225,014	-
Gas Tax 2107	651,803	-
Gas Tax 2107.5	567,085	-
Gas Tax 2105	352,802	-
Tree Planting	170,972	-
Community Affordable Housing	112,360	-
Park Dedication	148,783	-
Landscape & Lighting Districts	457,035	-
Local Transportation Tax	160,000	-
Transportation System Management	457	-
General Plan Amendment	3,034	-
Humbug Willow Creek	79,472	-
Police Trust	3,127	-
Housing Trust	1,956	-
Zoo Trust	246	-
Measure A	539,740	-
Traffic Congestion Relief	-	-
Gas Tax – Road Maint & Repair	-	-
Community Development Block Grant	3,457	-
Historical District	190	-
Planning Services	9,503	-
Miscellaneous Special Revenue	698	-
DEBT SERVICE FUND		
1993 GO School FACDS	-	-
Traffic Signal COP Refinance	-	-
Recreation Facility COP	-	-
Folsom Public Financing Authority	91,368	-
Folsom South Financing Authority	-	-
Miscellaneous Debt	-	-
CAPITAL PROJECT FUNDS		
Supplemental Park Fees	-	-
Transportation Improvement	619,708	300,000
Police Capital Improvements	-	-
Fire Capital	131,714	-
Light Rail Transportation	99,957	-
Zoo Capital	34	34
General Capital Improvements	351,582	-
Park Equipment	137	-

	TRANSFERS TO OTHER FUNDS	TRANSFERS FROM OTHER FUNDS
Capital Project Funds (cont.)		
Drainage Capital Improvements	\$ 304,365	\$ —
Library Development	—	—
Park Improvement	321,528	—
CFD #10 Russell Ranch	1,301	—
Central Folsom Area Capital Projects	265	—
Folsom Plan Area Transit Capital	—	—
Folsom Plan Area Corp Yard Capital	588	—
Folsom Plan Area Hwy 50 Improvement	—	—
Folsom Plan Area Hwy 50 Interchange	—	—
Folsom Plan Area Capital	—	—
Water Impact	206,486	—
Miscellaneous Capital	—	—
ENTERPRISE FUNDS		
Transit	—	—
Water	870,231	253,833
Water Capital	9,969	—
Water Meters	6,529	—
Wastewater	680,207	30,133
Wastewater Capital	949	—
Facilities Augmentation Funds	5,114	—
Solid Waste	1,473,555	438,320
Solid Waste Capital	356,465	—
Landfill Closure	—	100,000
Solid Waste Plan Area Capital	—	—
INTERNAL SERVICE FUND		
Capital Replacement	2,059,674	—
Risk Management	707,000	—
Compensated Absences	—	—
FIDUCIARY FUNDS		
Mello-Roos & 1915 Assessment Districts	333,079	91,207
TOTALS	\$ 12,119,539	\$ 12,119,539

Summary of Capital Improvement Plan

The City of Folsom also prepares an annual Capital Improvement Plan Budget (CIP) which can be found in section VI. City staff prioritizes projects according to need, project scheduling, and availability of funding. Many capital improvement projects will carry over from one fiscal year to the next due to the size of the project. Appropriations for CIP projects lapse three years after budget adoption unless they are reappropriated. The Capital Improvement Plan Budget is divided into eight categories. Below is a summary of the capital projects by category as well as the individual major projects. The amounts listed below are included in the FY 2020-21 Budget.

Category	Budget 2020-21	Funding Source				
		Enterprise	Loans/Grants	Impact Fees	Other	Total
Culture and Recreation	\$ 590,000	\$ -	\$ -	\$ 590,000	\$ -	\$ 590,000
Drainage	1,700,000	-	-	700,000	1,000,000	1,700,000
General Services	882,500	-	-	532,500	350,000	882,500
Open Space and Greenbelts	500,000	-	-	500,000	-	500,000
Streets	4,040,000	-	-	1,560,000	2,480,000	4,040,000
Transportation	2,725,000	-	-	2,675,000	50,000	2,725,000
Wastewater	6,343,443	5,868,443	-	475,000	-	6,343,443
Water	4,774,516	4,088,505	-	686,011	-	4,774,516
Total	\$ 21,555,459	\$ 9,956,948	\$ -	\$ 7,718,511	\$ 3,880,000	\$ 21,555,459

Significant Non-recurring Projects	Budget 2020-21	Total Project Budget
Ashland Water Rehab No. 1	\$ 1,037,500	\$ 1,232,500
Ashland Water Rehab No. 2	730,000	2,270,000
Capital SE Connector Project Seg D3	2,500,000	5,550,000
Fire Station 38 (Remodel)	532,500	1,861,920
Folsom Plan Area Trails	500,000	620,000
FPA Neighborhood Park #3	490,000	490,000
Natoma Alley R&R	676,443	3,019,932
Natoma St Drainage	750,000	1,000,000
Oak Ave PS PWWF Relief	1,200,000	1,374,888
Sewer Eval & Capacity Assurance Plan (SECAP)	4,328,400	5,628,400
Water System Rehab Proj No.2	1,500,000	1,705,000
Willow Creek Estates Storm Drain Lining	600,000	1,427,191
WTP Pre-Treatment System Improvement	1,204,761	6,139,675

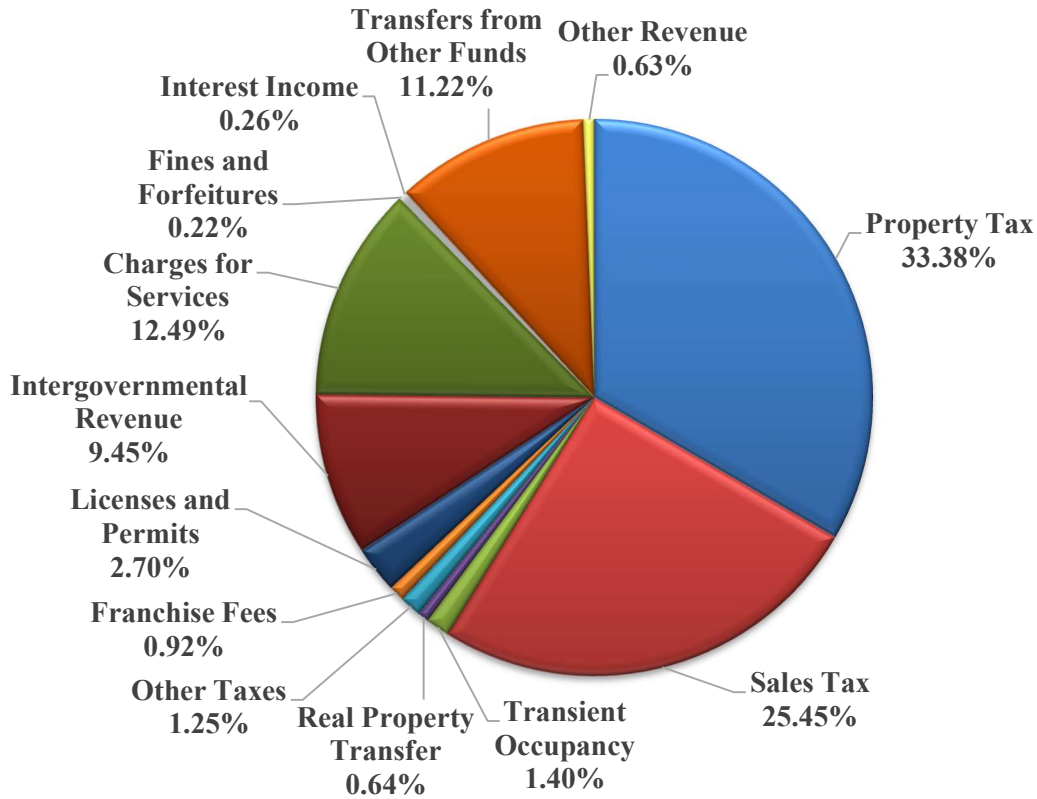
Overall Impact on Operating Budget

Several non-recurring projects will have operating impacts on the budget in the current or future fiscal years. The new bike / pedestrian trail additions each add from \$2,000 up to approximately \$5,000 per year as the new trails are added to the system. As new parks are added each park adds approximately \$800 up to \$120,000 per year (depending on size and what is included in the park) for upkeep and maintenance of the parks. Traffic safety projects will add maintenance costs of the intersections or signals. It is estimated that the Folsom Sports Complex project will provide opportunities for additional revenue. Below are the estimated operating costs by project. These estimates may change depending on the project completion date and final project scope.

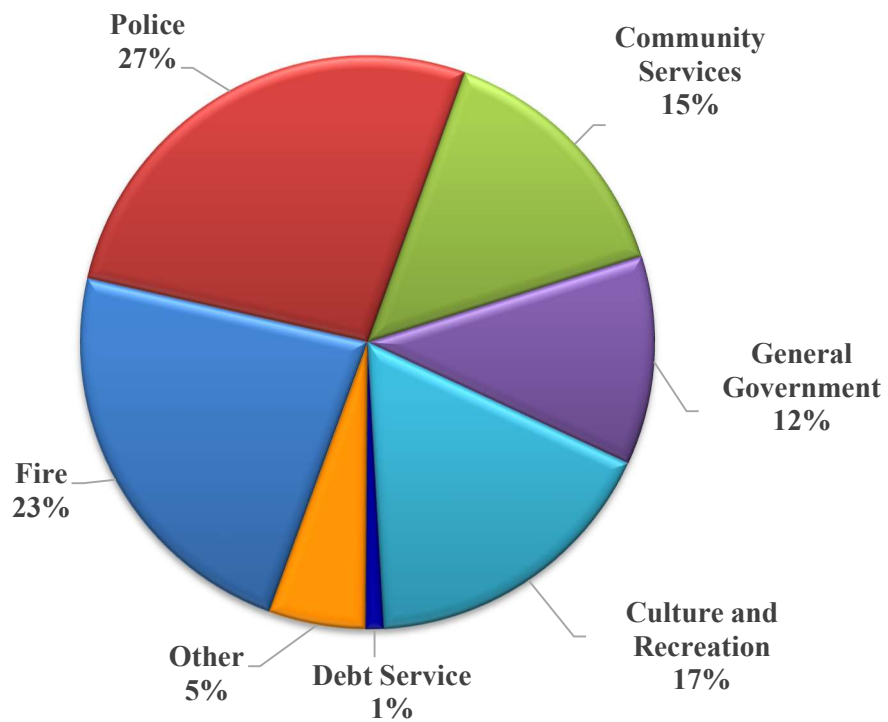
Operating Impact by Project Name	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Davies Park	\$ 21,500	\$ 22,575	\$ 23,704	\$ 24,889	\$ 26,133
Benevento Family Park	-	82,080	86,184	90,493	95,018
Folsom Sports Complex-Ph. II	(25,250)	(25,503)	(25,758)	(26,015)	(26,275)
FPA Neighborhood Park #3	-	-	102,000	107,100	112,455
Lew Howard Park	-	2,125	2,231	2,343	2,460
Livermore Community Park-Ph IV	-	8,500	8,925	9,371	9,840
McFarland Community Garden	-	8,500	8,925	9,371	9,840
Folsom Placerville Trail	-	-	-	2,300	2,400
FPA Trails	-	2,300	2,300	2,400	2,400
Oak Parkway Trail Undercrossing	2,500	2,500	2,600	2,600	2,800
Traffic Safety Projects	2,000	2,000	2,000	2,000	2,000
Total Operating Impact	\$ 750	\$ 105,077	\$ 213,111	\$ 226,852	\$ 239,071

General Fund Summary

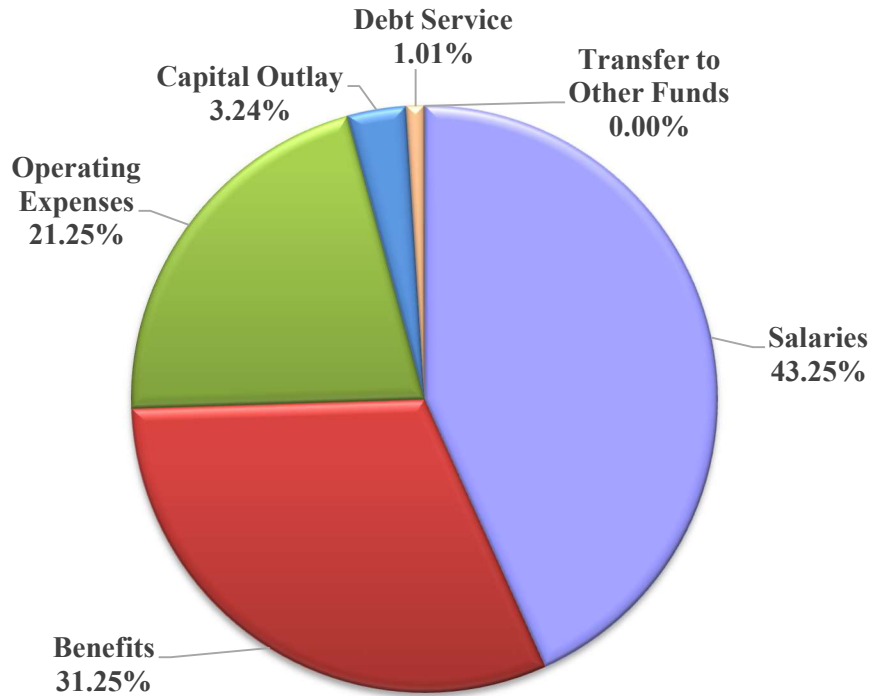
FY 2020-21 General Fund Budget Revenue Category



FY 2020-21 General Fund Budget Appropriations by Category



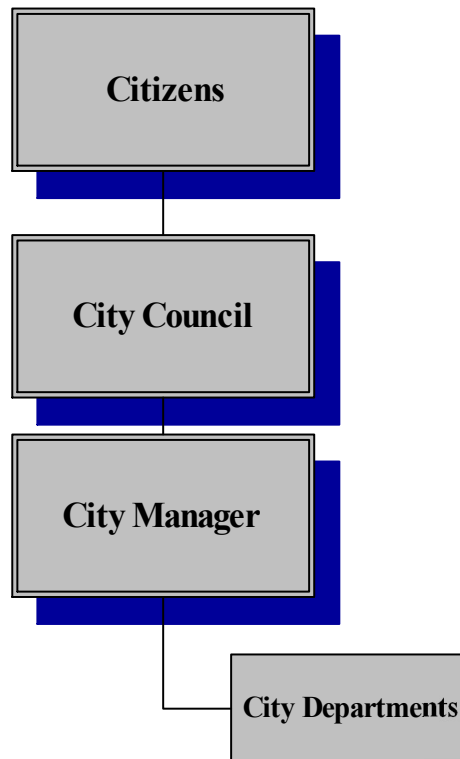
FY 2020-21 General Fund Budget Appropriations by Object



	<u>Actual</u> <u>FY 2017</u>	<u>Actual</u> <u>FY 2018</u>	<u>Actual</u> <u>FY 2019</u>	<u>Budget</u> <u>FY 2020</u>	<u>Projected</u> <u>FY 2020</u>	<u>Proposed</u> <u>FY 2021</u>
REVENUES						
Property Tax	\$23,301,973	\$24,537,819	\$26,669,899	\$27,851,631	\$27,851,631	\$29,884,989
Sales Tax	24,721,293	22,294,827	25,359,293	26,349,287	23,892,287	22,784,063
Transient Occupancy	2,160,257	2,197,780	2,377,895	2,346,299	1,719,693	1,255,000
Real Property Transfer	544,063	526,629	507,368	572,000	600,000	575,000
Other Taxes	1,011,923	1,096,015	1,185,070	1,100,000	839,305	1,120,000
Franchise Fees	833,039	820,310	739,092	873,288	781,536	826,000
Licenses and Permits	2,015,506	2,612,412	2,928,513	2,119,000	3,003,670	2,415,416
Intergovernmental Revenue	6,642,604	7,097,380	7,393,385	7,723,869	7,860,926	8,460,005
Charges for Services	14,098,364	15,771,463	16,192,386	12,846,325	11,671,967	11,182,205
Fines and Forfeitures	192,263	153,532	158,797	167,500	142,740	196,500
Interest Income	148,716	(2,179)	554,791	222,200	278,373	230,000
Transfers from Other Funds	6,391,793	8,217,539	7,694,005	8,665,204	6,813,833	10,043,152
Other Revenue	563,405	614,197	488,405	531,123	572,683	566,144
Total Current Revenues	\$82,625,199	\$85,937,724	\$92,248,899	\$91,367,726	\$86,028,644	\$89,538,474
Appropriation from Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Carry over amount (one time expenses)	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$82,625,199	\$85,937,724	\$92,248,899	\$91,367,726	\$86,028,644	\$89,538,474
APPROPRIATIONS (Category)						
Fire	\$17,824,271	\$17,953,375	\$20,546,551	\$21,001,113	\$22,800,144	\$20,615,946
Police	20,276,935	21,473,122	22,427,586	23,564,422	23,553,934	24,102,280
Community Services	10,456,963	13,688,762	13,524,017	13,098,706	13,364,151	13,120,837
General Government	8,589,214	8,759,097	9,383,929	10,190,295	10,089,202	10,543,757
Culture and Recreation	12,796,504	14,090,099	16,087,253	15,021,087	14,472,904	15,384,369
Debt Service	1,921,059	2,189,784	904,703	909,234	909,234	904,881
Other	6,157,769	7,129,815	3,727,492	7,582,869	9,267,729	4,866,404
Total Appropriations	\$78,022,715	\$85,284,054	\$86,601,531	\$91,367,726	\$94,457,298	\$89,538,474
APPROPRIATIONS (Object)						
Salaries	\$32,886,381	\$34,543,436	\$37,065,730	\$38,215,462	\$38,621,862	\$38,725,666
Benefits	19,744,208	21,490,521	23,520,405	27,049,277	26,727,827	27,979,564
Operating Expenses	21,916,606	25,151,731	22,057,315	22,755,753	25,439,432	19,028,363
Capital Outlay	1,921,059	1,908,582	3,053,378	2,438,000	2,758,943	2,900,000
Debt Service	1,554,461	2,189,784	904,703	909,234	909,234	904,881
Transfer to Other Funds	-	-	-	-	-	-
Total Appropriations	\$78,022,715	\$85,284,054	\$86,601,531	\$91,367,726	\$94,457,298	\$89,538,474
Revenue Surplus/(Shortfall)	\$4,602,484	\$653,670	\$5,647,368	\$0	(\$8,428,654)	\$0



Departmental
Presentations



City Council

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Position Information

Mission Statement

The Folsom City Council exists to provide responsible leadership to an empowered and accountable City Manager by establishing policy direction and financial oversight required for long term viability, and to residents and businesses of Folsom through sound decision-making in our quest to provide public health, safety, and quality of life.

FY21 Budget Highlights

- Reduction in operating expenditures due to pandemic

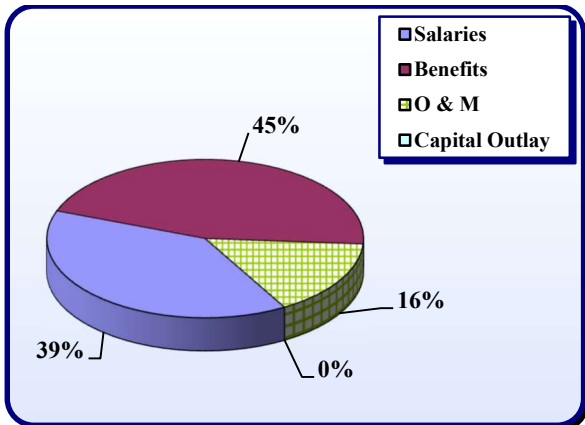
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$43,867	\$49,200	\$49,200	\$49,200	0.00%
Benefits	\$49,932	\$57,485	\$57,104	\$36,277	-36.89%
PERS-City	\$13,372	\$15,804	\$20,248	\$21,041	33.14%
Operation & Maintenance	\$11,051	\$20,087	\$4,220	\$19,622	-2.31%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$118,221	\$142,576	\$130,773	\$126,140	-11.53%

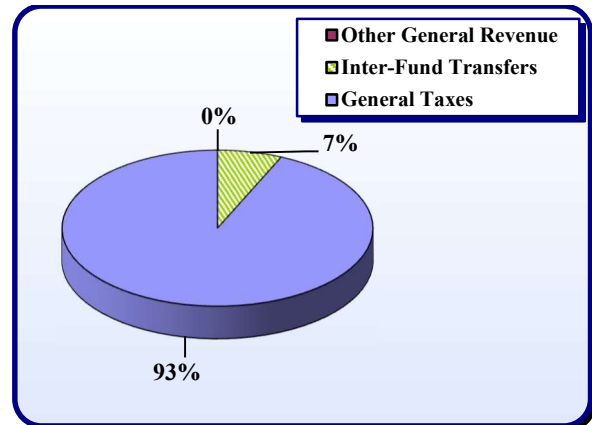
Funding Source	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Other General Revenue	\$150	\$50	\$2	\$2	-96.00%
Inter-Fund Transfers	\$11,879	\$8,632	\$8,324	\$8,482	-1.74%
General Taxes	\$106,192	\$133,894	\$122,447	\$117,656	-12.13%
Total	\$118,221	\$142,576	\$130,773	\$126,140	-11.53%

Elected Positions	5.00	5.00	5.00	5.00	0.00%
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Department Expenditure by Category



Department Funding Sources



Program Information

City Council

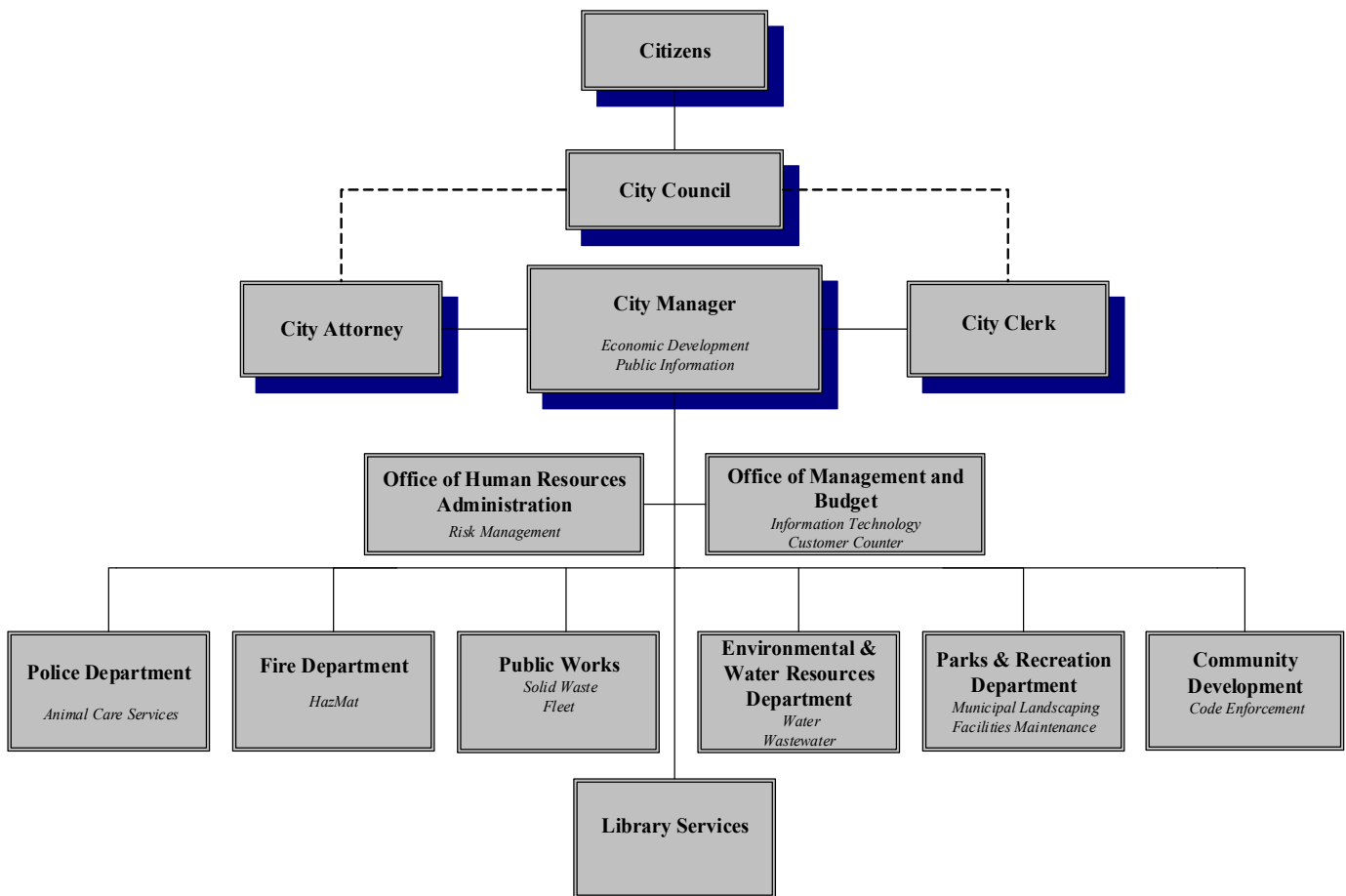
\$126,140

The Council governs the City of Folsom by enacting and enforcing all laws and regulations concerning municipal affairs, subject only to limitations and restrictions of the City Charter and the State Constitution. The Council serves as the legislative and policy-making body of the City of Folsom.

Position Information

Position	FY	FY	FY	FY	FY
	2016-17	2017-18	2018-19	2019-20	2020-21
	Approved	Approved	Approved	Approved	Proposed
Mayor	1.00	1.00	1.00	1.00	1.00
Council Member	4.00	4.00	4.00	4.00	4.00
Total	5.00	5.00	5.00	5.00	5.00





City Manager

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Position Information
- ▶ Major Contracts

Mission Statement

The mission of the City Manager’s Office is to sustain and enhance the high quality of life in Folsom by implementing City Council policies, developing and maintaining responsive City programs and services within approved budgetary guidelines, providing leadership and motivation to City staff, maintaining and planning for fiscal integrity, promoting good customer service, and initiating and continuing strong relationships with local and regional businesses and governmental agencies.

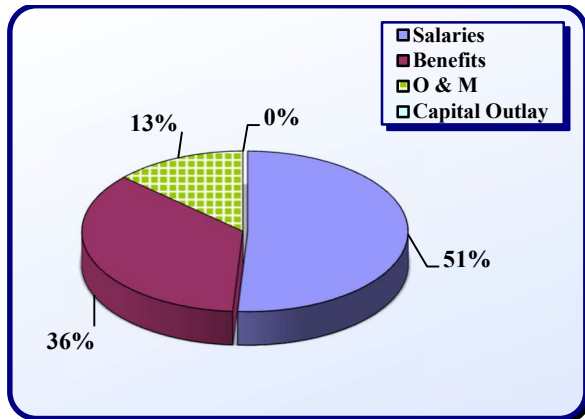
FY21 Budget Highlights

- No change in the number full-time authorized positions
- Reduction in operating expenditures due to pandemic

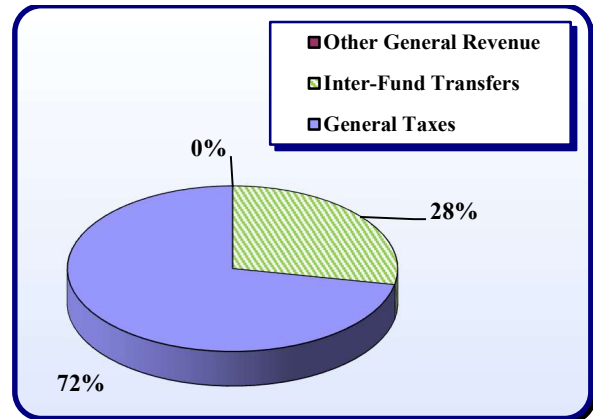
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>19-20 Budget</u>
Salaries	\$631,913	\$661,155	\$662,668	\$668,827	1.16%
Overtime	\$384	\$0	\$0	\$0	0.00%
Benefits	\$198,806	\$183,463	\$175,818	\$189,208	3.13%
PERS-City	\$225,223	\$258,499	\$260,830	\$279,436	8.10%
Operation & Maintenance	\$197,695	\$205,710	\$253,060	\$173,646	-15.59%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	<u>\$1,254,021</u>	<u>\$1,308,827</u>	<u>\$1,352,376</u>	<u>\$1,311,117</u>	<u>0.17%</u>
Managers Office	\$834,399	\$854,855	\$853,371	\$865,207	1.21%
Public Information Office	\$419,622	\$453,972	\$499,005	\$445,910	-1.78%
	<u>\$1,254,021</u>	<u>\$1,308,827</u>	<u>\$1,352,376</u>	<u>\$1,311,117</u>	<u>0.17%</u>
Funding Source					
Other General Revenue	\$12,518	\$461	\$19	\$17	-96.31%
Inter-Fund Transfers	\$366,955	\$370,920	\$368,516	\$368,645	-0.61%
General Taxes	\$874,548	\$937,446	\$983,841	\$942,455	0.53%
Total	<u>\$1,254,021</u>	<u>\$1,308,827</u>	<u>\$1,352,376</u>	<u>\$1,311,117</u>	<u>0.17%</u>
Full-Time Positions	5.00	5.00	4.50	4.50	-10.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Manager

\$1,311,117

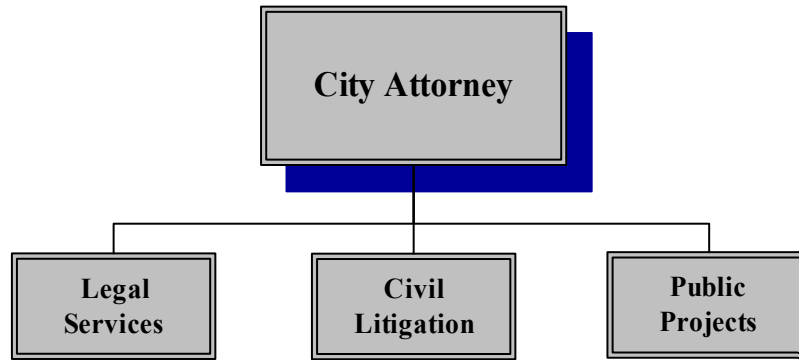
The City Manager serves as liaison between the City Council and the general public; manages, through the departmental organization, the service and staff operations of City government; implements City Council policies; supports City services through budget process formulation; and facilitates City Council in the development and implementation of public policies.

Position Information

Position	FY	FY	FY	FY	FY
	2016-17	2017-18	2018-19	2019-20	2020-21
	Approved	Approved	Approved	Approved	Proposed
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	0.50	0.50
Administrative Support Specialist	1.00	1.00	1.00	1.00	1.00
Subtotal	3.00	3.00	3.00	2.50	2.50
Public Information					
Public Information Officer	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coordinator	0.50	0.50	-	-	-
Media Specialist	-	-	1.00	1.00	1.00
Subtotal	1.50	1.50	2.00	2.00	2.00
Animal Care Services					
Animal Control Officer	1.00	1.00	-	-	-
Subtotal	1.00	1.00	0.00	0.00	0.00
Total	5.50	5.50	5.00	4.50	4.50

Major Contracts (over \$25,000)

The Ferguson Group (legislative advocacy)	\$48,000
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Provide counsel to:
City Council
City Manager
City Departments
Boards and Commissions
Draft and/or approve as to form:
Ordinances
Resolutions
Contracts
Documents
Provide legal opinions and/or interpretations

Defend and prosecute lawsuits involving the City
Direct and coordinate outside counsel
Supervise/Monitor tort litigation
Assist with Code Enforcement
Review/Monitor claims

Provide legal support for:
Public construction projects

City Attorney

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts

Mission Statement

The mission of the City Attorney's office is to provide principled counsel and premier legal services to the City Council, City Manager and City Departments through accurate, timely and effective legal advice and representation in all aspects of the City’s legal affairs.

The City Attorney's office is committed to provide high quality and aggressive litigation representation to assure that each case is resolved in a manner that protects the interests of the City, devote the time and resources necessary to ensure excellence in legal services, respond promptly to requests for opinions, ordinances, contracts and other documents in the highest professional manner, work collaboratively with City staff to accomplish the policy objectives of the City Council, and proactively prevent legal issues which could adversely affect the public’s trust in their City government.

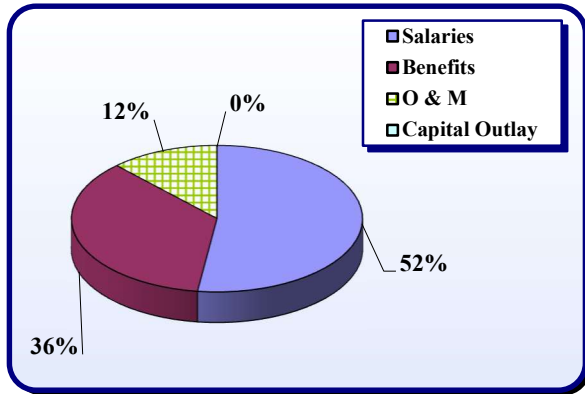
FY21 Budget Highlights

- No change in the number of full-time authorized positions
- Reduction in operating expenditures due to pandemic

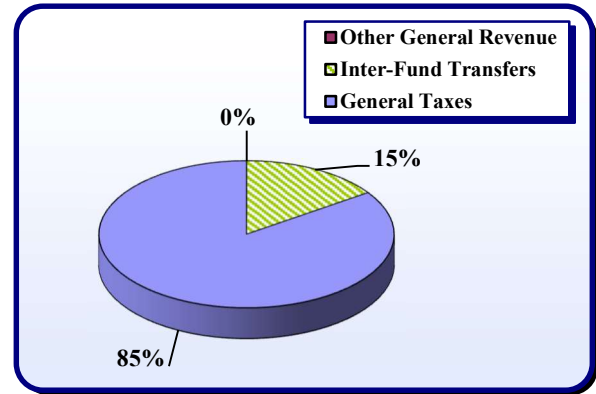
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$530,581	\$539,439	\$546,007	\$550,806	2.11%
Overtime	\$0	\$0	\$0	\$0	0.00%
Benefits	\$135,343	\$142,262	\$134,608	\$144,913	1.86%
PERS-City	\$170,234	\$216,055	\$218,510	\$232,735	7.72%
Operation & Maintenance	\$43,165	\$131,595	\$82,552	\$127,967	-2.76%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$879,324	\$1,029,351	\$981,677	\$1,056,421	2.63%
Funding Source					
Other General Revenue	\$2,193	\$363	\$59	\$113	-68.87%
Inter-Fund Transfers	\$153,315	\$148,811	\$146,688	\$162,758	9.37%
General Taxes	\$723,816	\$880,177	\$834,930	\$893,550	1.52%
Total	\$879,324	\$1,029,351	\$981,677	\$1,056,421	2.63%
Full-Time Positions	4.00	4.00	4.00	4.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Attorney

\$1,056,421

The City Attorney's office provides legal advice to the City Council, individual Council members, the City Manager and his/her assistants, and Department heads. The responsibilities of the City Attorney are set forth in Section 4.03 of the City Charter and Section 2.11.040 of the Folsom Municipal Code. The City Attorney's office also serves as legal adviser to City commissions and committees.

FY 2019-20 Accomplishments

- Successfully obtained third-party insurance defense for 3 personal injury cases with potentially significant exposure to the City, and recovered City expenses in initially defending the cases
- Constant reminder of workplace safety resulted in a significant reduction in new workers' compensation claims
- Assisted Community Development Department with comprehensive amendment to the City's Zoning Code and Tree Preservation Ordinance
- Assisted EWR and Public Works Departments with Proposition 218 Notice and utility rate increases
- Assisted Public Works Department in Eminent Domain action to acquire challenging parcels for the E. Bidwell Street Widening Project
- Negotiated with surety company and successfully replaced a defaulting contractor working on the Green Valley Road Widening Project at no additional cost to the City's taxpayers
- Prepared legal documents and represented the City in the Sacramento Regional Transit District annexation of the City's transit services and stock with improved services to Folsom customers
- Successfully obtained legal and physical possession to the former Brighton Schools building owned by the City in the Natoma Station Learning Center bankruptcy case
- Represented the City in 2 Dangerous and Vicious Animal Hearings
- Assisted HR and affected City departments to ensure independent contractor status of City consultants and contractors in compliance with AB5

FY 2020-21 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Review contracts within three days	3 business days	3 business days	3 business days

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Provide three trainings to employees and commissioners on citywide legal topics	3/year	3/year	3/year

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Meet quarterly with Human Resources and York Insurance Services Group, Inc. on Workers' Comp matters	Quarterly	Quarterly	Quarterly

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Monthly updates to Departments on claims, Workers' Comp claims and lost work time case status	1/month	1/month	1/month

FY 2020-21 Statistics / Workload Measures

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of contracts reviewed	320	340	370
Number of active civil litigation matters	22	15	20
Number of active Workers' Compensation matters (medical only & indemnity claims)	13	48	50
Number of Pitchess Motions and Weapon Petitions handled – total: In-House	2 P 7 WP	2 P 8 WP	2P 9WP
Number of training sessions put on for City employees on legal issues	3	3	3
Number of claims managed	115	100	100
Subrogation cases processed	10	50	50

Key Issues

- New State mandates require numerous revisions to the Municipal Code, City policies and City practices
- Diverse needs for City funds make preventive maintenance and repair of City infrastructure and facilities challenging, elevating risks of potential claims and expenditures
- Opportunistic and aggressive litigants pursuing City even in cases of minimal or no City involvement
- City employee training and re-training on policies, procedures, regulations, ethics and core values
- Large volume of legal work risk degradation of timely and effective counsel

Future Key Issues

- Sustaining aggressive defense of lawsuits against the City
- Preventive maintenance and repair of public infrastructure and stormwater facilities
- Provide trainings to new employees and supervisors on Police Officers Bill of Rights, Firefighters Bill of Rights, Fair Labor Standards Act and other employment-related issues
- Provide trainings to City officials, commissioners and employees on government ethics and conflict of interest
- Assist Community Development Department with comprehensive Zoning Code update
- Assist Finance Department with infrastructure financing and bond issuance

Position Information

Position	FY	FY	FY	FY	FY
	2016-17 Approved	2017-18 Approved	2018-19 Approved	2019-20 Approved	2020-21 Proposed
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy/Assistant City Attorney	1.00	1.00	1.00	1.00	1.00
Legal Analyst	1.00	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00	1.00
Total	4.00	4.00	4.00	4.00	4.00

Major Contracts (over \$25,000)

Miscellaneous Attorneys and Legal Firms	\$88,123
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City Clerk

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contract

Mission Statement

The City Clerk’s Department promotes transparency and public engagement through coordination of the legislative process, elections, records management and by supporting the Mayor and City Council.

The purpose of the City Clerk’s Office is to provide prompt, high quality public service by connecting the public with the legislative process; ensuring the City’s legislative processes are open and transparent through friendly customer service and knowledgeable staff; administering elections in cooperation with Sacramento County; facilitating the preservation of Folsom’s legislative history, including approved minutes and contracts; coordinating public records requests, claims against the City, applications for commissions and committees, updates and maintenance of ordinances and the Municipal Code; providing access to legislative meeting information; and coordinating campaign and other financial disclosure related filings.

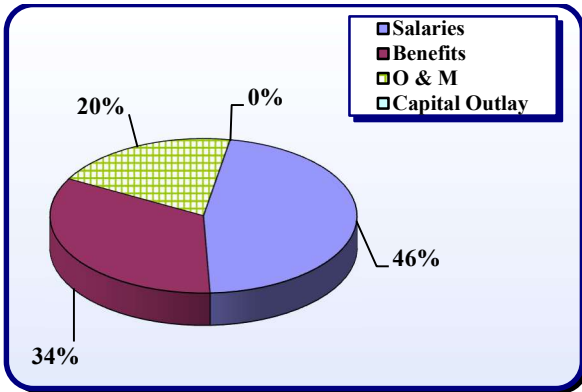
FY21 Budget Highlights

- No change in the number of full-time authorized positions
- Added \$65,000 for November election costs
- Reduced operating expenditures due to pandemic

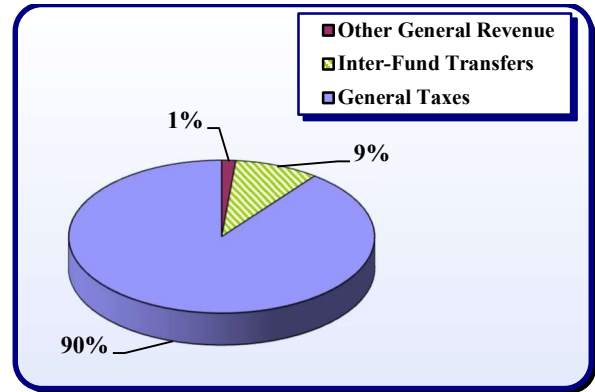
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$296,771	\$305,432	\$309,202	\$317,827	4.06%
Overtime	\$0	\$0	\$52	\$0	0.00%
Benefits	\$93,711	\$93,363	\$93,398	\$95,497	2.29%
PERS-City	\$95,547	\$122,227	\$123,581	\$134,126	9.74%
Operation & Maintenance	\$105,040	\$72,555	\$72,987	\$135,439	86.67%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$591,068	\$593,577	\$599,221	\$682,889	15.05%
Funding Source					
Other General Revenue	\$8,493	\$209	\$291	\$10,109	4736.84%
Inter-Fund Transfers	\$51,815	\$41,249	\$40,130	\$60,871	47.57%
General Taxes	\$530,760	\$552,119	\$558,800	\$611,909	10.83%
Total	\$591,068	\$593,577	\$599,221	\$682,889	15.05%
Full-Time Positions	3.00	3.00	3.00	3.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Clerk

\$682,889

The City Clerk’s Department oversees the preparation, production and distribution of the City Council meeting agenda and agenda packet. The City Clerk’s Department conducts impartial city elections, assists with the ballot measure process, and assists City Council candidates in meeting their legal election obligations before and after elections. The City Clerk facilitates compliance with State laws and with the Political Reform Act by serving as the local filing officer for all Fair Political Practices Commission, Election and Conflict of Interest filings.

FY 2019–20 Accomplishments

- Replacement of Agenda Management Software
- Managed recruitment and appointment process for all City commissions and committees
- Processed approximately 250 City Council staff reports
- Processed approximately 200 Political Reform Act filings
- Processed approximately 220 resolutions, ordinances, resolutions of commendation, and proclamations

FY 2020–21 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Agendas and Agenda Packets produced	26	23	23

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to Public Records Requests	145	190	200

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Contracts processing time	1-2 days	1-2 days	1-2 days

FY 2020-21 Statistics / Workload Measures

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Agendas and Agenda Packets (City Council, Successor Agency Oversight Board, Retirement Board of Authority)	26	23	23
City Council Meeting / Chambers Preparation	23	22	23
Contracts processed	320	340	370
Claims (received, indexed and processed)	56	50	60
City Council Candidates Assisted	12	4	TBD
General Municipal Election	1	0	1
Municipal Code Updates (quarterly distribution of 100 sets of updates, online update)	2	4	4
Political Reform Act Filings (noticing, processing, indexing)	333	200	325
Public Records Requests (process, research, review, produce)	145	190	200
Resolutions of Commendation and Proclamations	48	40	45
Resolutions and Ordinances (prepared, indexed, scanned and archived)	173	175	190
Staff Reports (indexed and archived)	262	250	275

Key Issues

- City Council Agendas and Agenda Packets
- Retirement Board of Authority Agenda and Agenda Packets
- Commission and Committee Member recruitment and appointments
- Contracts
- Maintenance and indexing of the City’s legislative history
- Public Records Requests
- Political Reform Act filings
- Resolutions, ordinances, resolutions of commendations, and proclamations

Future Key Issues

- 2020 General Municipal Election
- Conflict of Interest Code Update

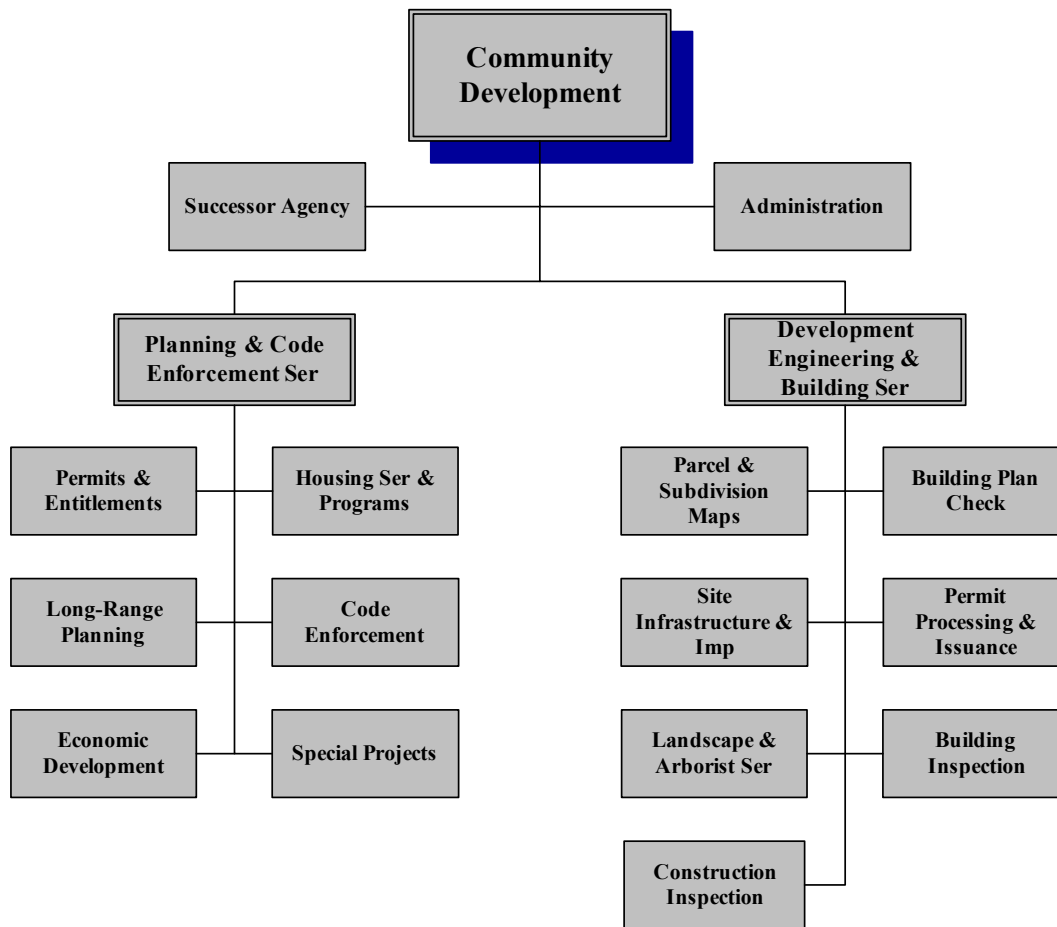
Position Information

Position	FY	FY	FY	FY	FY
	2016-17	2017-18	2018-19	2019-20	2020-21
	Approved	Approved	Approved	Approved	Proposed
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	-	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	-	-	-	-
City Clerk Technician II	-	-	1.00	1.00	1.00
City Clerk Technician I	1.00	1.00	-	-	-
Total	3.00	3.00	3.00	3.00	3.00

Major Contracts (over \$25,000)

None





Community Development

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

To provide exceptional community building services to our customers throughout the City.

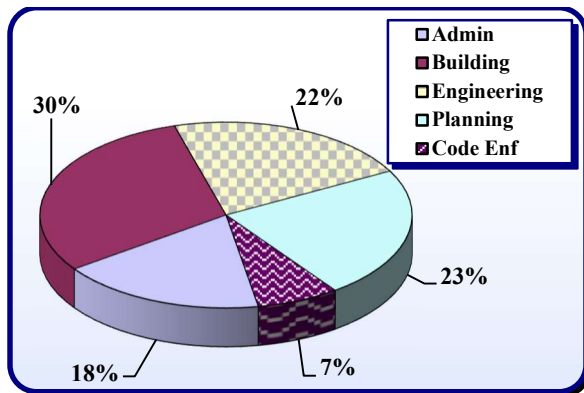
FY20 Budget Highlights

- No change in the number of full-time authorized positions
- Included Building counter redesign, to be funded by a grant of \$310,000
- Reduced contracted labor by \$385,000 due to pandemic
- Reduced operating expenses due to pandemic

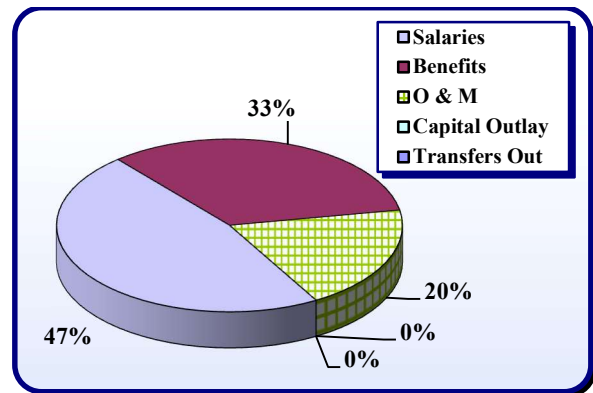
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$2,289,658	\$2,584,091	\$2,516,118	\$2,702,930	4.60%
Overtime	4,791	-	7,190	-	0.00%
Benefits	\$722,135	\$745,758	\$722,843	\$761,589	2.12%
PERS-City	\$740,864	\$1,041,922	\$1,007,188	\$1,150,034	10.38%
Operation & Maintenance	\$2,961,925	\$1,222,527	\$2,503,826	\$1,115,450	-8.76%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$6,719,373	\$5,594,298	\$6,757,164	\$5,730,003	2.43%
Administration	\$604,500	\$711,882	\$685,654	\$1,027,309	44.31%
Building Services	\$2,010,010	\$1,912,440	\$1,886,514	\$1,743,423	-8.84%
Engineering Services	\$2,582,444	\$1,255,520	\$2,509,084	\$1,240,941	-1.16%
Planning Services	\$1,175,623	\$1,356,675	\$1,318,377	\$1,312,456	-3.26%
Code Enforcement	\$346,796	\$357,781	\$357,535	\$405,874	13.44%
Total	\$6,719,373	\$5,594,298	\$6,757,164	\$5,730,003	2.43%
Funding Source					
Program Revenue	\$5,269,117	\$3,599,775	4,824,759	\$3,586,056	-0.38%
General Program Revenue	\$8,465	\$1,972	\$97	\$73	-96.30%
SA VSA	\$89,875	\$60,000	\$102,923	\$65,000	8.33%
Other Inter-Fund Transfers	\$48,028	\$27,736	\$20,622	261,710	843.58%
General Taxes	\$1,303,888	\$1,904,815	1,808,763	\$1,817,164	-4.60%
Total	\$6,719,373	\$5,594,298	6,757,164	\$5,730,003	2.43%
Full-Time Positions	26.00	26.00	26.00	26.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

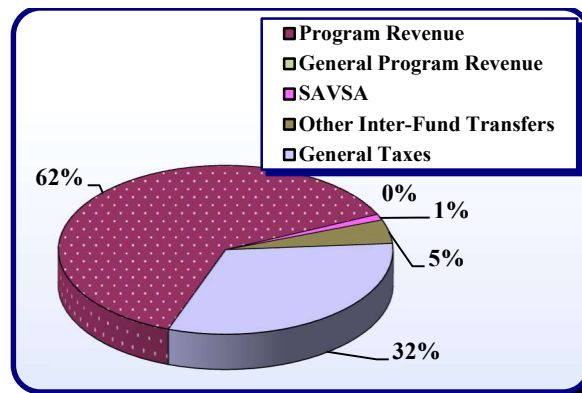
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Community Development

The Community Development Department actively participates in development-related projects and long-range planning. The department includes four primary service areas/divisions: Planning, Engineering, Building, and Code Enforcement. This year the Community Development Department will continue to focus on subsequent planning entitlements, subdivision improvements, and building permits and for the first phases of development within the Folsom Plan Area south of Highway 50. We received a State Planning Grant in the amount of \$310,000 to upgrade our permit counter and equipment for improved customer service and access. In 2020, we will also be implementing a new electronic plan check system (Project Dox) and electronic permit processing system (Community Development and Civic Engagement) to streamline our services. Given the City’s adoption of an updated Tree Preservation Ordinance and Tree Mitigation Fee, our team will focus on rolling out new procedures with our customers and focus on replanting projects throughout the community in partnership with Sacramento Tree Foundation. Finally, the Community Development Team will continue work on the comprehensive Zoning Code Update and start our Housing Element Update to meet our local share of regional housing needs targets.

Administration Division**1,027,309**

Administration for the Community Development Department is conducted by the Community Development Director who provides support to the City Manager, City Council, Planning Commission, Historic District Commission and other City departments. Functions of administration include preparation of the annual departmental budget; coordination of department divisions; monitoring departmental communications to the City Council and other commissions; conducting intergovernmental relations; serving as liaison to the development and business community; project management of the Folsom Plan Area; and development, overseeing strategic comprehensive planning, and administering special projects. The Community Development Director is also responsible for overseeing and monitoring affordable housing activity in the City of Folsom.

Building Services Division**1,743,423**

The Building Services Division includes plan check and inspections. The Division is responsible for public education of code issues, processing, regulating and monitoring all construction work (life safety, structural, accessibility, energy, plumbing, electrical and mechanical) within the City. This includes both new construction activity as well as additions and remodeling to existing buildings throughout the City. Building plans for projects are reviewed to assure conformance with all state and local laws. Prior to permit issuance, applications are checked for submittal of applicable revenues such as processing, plan review, inspection and development fees and any other additional City, County and State fees. After permit issuance, periodic inspections are conducted to verify that the structure is in conformance with the approved plans. This year, the Building Team is implementing the new 2020 Building Code and will be leading the charge for the construction of a new State-of-the-Art Permit Center for the City, which is a fully funded project with State grant dollars.

Engineering Services Division**1,240,941**

The Engineering Division is responsible for the review and approval of public and private improvement plans for private development in the City. The Engineering Team is also responsible for processing and approving all final/parcel maps, lot line adjustments, parcel mergers, and certificates of compliance, issuing all grading, encroachment, transportation and tree permits. The City Arborist and Construction Inspector ensure that all public and private improvements are constructed in accordance with the approved improvement plans. The City Arborist also implements the City's Tree Preservation Ordinance, manages the City's urban forest, and provide landscape and irrigation plan reviews consistent with adopted plans and programs. Over the last several years, the Engineering Team has led the charge for the review and approval of the Backbone Infrastructure and all development activity for the first neighborhoods in the Folsom Plan Area. The Engineering Division is also responsible for the administration and enforcement of the City of Folsom's Floodplain Ordinance, issuance of encroachment permits, review of 5G telecommunications infrastructure, and is responsible for administering the City's Economic Development Treatment Capacity Sewer Fee Credit Program provided by the Sacramento Regional County Sanitation District (SRCSD).

Planning Services Division**1,312,456**

The Planning Division leads current planning activities (e.g., new development, historic preservation and revitalization) and week as long range planning activities to update plans, standards, and programs to implement the 2035 General Plan, ensure compliance with State law, and to reflect community desires and best practices. Current long-range planning efforts include the comprehensive update to the City's Zoning Code and the preparation of the Housing Element Update. The Planning Team also administers the City's affordable housing program and assists the City Manager's office with Economic Development and

Successor Agency activities. Finally, with all planning activities, we're responsible for City compliance with the California Environmental Quality Act (CEQA), as well the State Subdivision Map Act and State Planning Law.

Code Enforcement**405,874**

The Code Enforcement Division is responsible for responding to citizen concerns and the enforcement of the Folsom Municipal Code. The division removes visual blight and nuisances from the community including abandoned vehicles, graffiti, vacant and unsafe buildings, junk and work performed without required City permits. Our staff encourage voluntary compliance and resolve a majority of cases with this approach; however, when needed violators may be issued a monetary penalty. In recent past, the Code team also leads efforts for homeless camp clean up on City property.

FY 2019-20 Accomplishments**Administration**

- Continued leading economic development activities in partnership with the Great Folsom Partnership as well as regional partners
- Conducted ongoing staff training and system configuration for the new electronic permitting and plan check software system to modernize, streamline, and upgrade community building customer services
- Provided management at the Folsom Plan Area staff/landowner coordination committee through area plans, Community Facilities District formation, Development impact fees, large lot subdivisions and small lot subdivisions
- Provided support for the mPOWER PACE program

Building Services

- Issued over 3,552 building permits and conducted over 12,173 inspections for a wide range of new development, modifications or enhancements to existing development, and rehabilitation or rebuilding activity as our community north of Highway 50 matures and the first new homes were constructed and occupied in the Folsom Plan Area south of Highway 50
- Offered pre-application meetings for new construction intended to simplify and streamline the process and to provide improved communication about the process and expectations
- Adopted new Building Codes and implemented new Building Permit fees consistent with industry standards.

Engineering Services

- Reviewed and approved grading and improvement plans for backbone infrastructure in the Folsom Plan Area (FPA)
- Provided oversight for the contract administration and construction inspection in the FPA
- Reviewed and approved several Tentative and Final Subdivision maps for construction of the first neighborhoods in the Folsom Plan Area (infrastructure improvements, site planning, mass grading, final maps, site improvements, building permits, and ultimately residential occupancy permits)
- Managed contracts for supplemental construction inspections, surveying, and environmental monitoring in the Folsom Plan Area
- Provided tree risk assessment (TRA) services to various City departments to assess the health of existing trees on City property and Landscape & Lighting maintained areas.
- Updated the City's Tree Preservation Ordinance and corresponding Tree Mitigation Fee.

Planning Services

- Conducted annual review of the Folsom 2035 General Plan.
- Continued with the Comprehensive Zoning Code Update to implement the City’s new General Plan
- Provided staff resources for the Historic District Parking Solutions Ad Hoc Committee
- Participated in Sacramento Area Council of Governments (SACOG) Regional Planning Partnership
- Continued implementation of the SACOG Community Design Grant in the amount of \$100,000 for the creation of new mixed-use zoning provisions for the East Bidwell Corridor consistent with the new General Plan
- Continued participation in Sacramento Municipal Utility District’s (SMUD) Greenhouse Gas (GHG) Forecast and Reduction Measure Project
- Continued participation in Sacramento Metropolitan Air Quality Management District’s (SMAQMD) Climate Action Planning
- Completed and submitted the Annual Housing Element Report

Code Enforcement Services

- Removed visual blight and nuisances from the community including abandoned vehicles, graffiti, vacant and unsafe buildings, junk and work performed without required City permits
- Encouraged voluntary compliance prior to issuing any monetary penalties
- Assisted Police Department with the enforcement and clean-up of homeless camps

FY 2020–21 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Review new project entitlement submittals and determine completeness within 15 working days	98%	95%	95%

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Process applications requiring Planning Commission level approvals within 3 months from the time of the determination of completeness	78%	85%	85%

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Process applications requiring Historic District Commission level approvals within 3 months from the time of the determination of completeness	93%	95%	95%

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Update the website map of proposed projects on a bi-weekly basis	100%	100%	100%

Customer Service Performance Indicator 5:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Complete Engineering Division review of all building permit applications within current established turnaround times	92%	90%	90%

Customer Service Performance Indicator 6:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Complete Engineering Division review of public and private improvement plans for all development projects within current established turnaround times	94%	90%	90%

Customer Service Performance Indicator 7:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Process all final/parcel maps, lot line adjustments and certificates of compliance within 3 months from the date of a complete submittal	89%	90%	90%

Customer Service Performance Indicator 8:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Review and issue all single trip transportation permits within 24 hours from time of submittal	87%	90%	90%

Customer Service Performance Indicator 9:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Review, approve, and issue all requests for sewer fee credits by future businesses within 5 working days	87%	90%	90%

Customer Service Performance Indicator 10:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Return phone calls and emails from residents and customers within 24 hours	95%	95%	95%

Customer Service Performance Indicator 11:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Review and respond to See-Click-Fix program inputs within 48 hours (business days)	87%	90%	90%

Customer Service Performance Indicator 12:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Refine and continue plan review by appointment (F.A.S.T.I.R.) program for minor tenant improvement projects	Y	Y	Y

Customer Service Performance Indicator 13:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Provide internal training for Permit Technicians to improve processing and customer service	Y	Y	Y

Customer Service Performance Indicator 14:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Update the City’s website to provide user-friendly, updated, revised, or new Code Enforcement information	Done	Y	Y

Customer Service Performance Indicator 15:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Purge expired permits from system and renew permits close to expiration	85%	90%	90%

Customer Service Performance Indicator 16:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Configure and start utilizing new electronic permitting system for Community Development services	Set up complete	Software Upgrades Required	Complete testing
Configure and start utilizing new electronic plan check system for Community Development Services	New	Complete set up and testing	Done

FY 2019–20 Statistics / Workload Measures**Building and Safety**

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Maintain established plan review turnaround times	95%	95%	95%
Respond to field inspection requests	24 hours	24 hours	24 hours
Maintain F.A.S.T.I.R. turnaround times	97%	95%	95%
Develop new handouts, provide education of processes, and enhance partnerships during the permit process	Done	Done	Yes
Require projects to submit approved plans digitally prior to Certificate of Occupancy	98%	100%	100%

Engineering

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Grading Permits issued	39	40	40
Retaining Wall Permits issued	36	40	40
Encroachment Permits issued	184	200	200
Transportation Permits issued	580	600	600
Tree Permits issued	258	280	300
Commercial Landscape & Irrigation reviews	34	36	40
Final/Parcel Maps processed*	10	12	12
Residential Landscape & Irrigation reviews	74	76	76
Lot Line Adjustments (Engineering review)*	12	14	14
Improvement Plans reviewed/approved*	32	34	34
Easement / Certificates / ROW Deeds	22	24	24
Construction Inspections performed*	2,338	2,400	2,600

*Includes Folsom Plan Area

Planning

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Architectural Review Applications	51	54	54
Sign Permit	49	52	52
Historic District (HDC) Entitlements*	15	20	20
Lot line Adjustment Applications	10	12	12
Planning PC/CC Entitlements*	22	24	26
Code Amendments	2	3	4
Site Design Review Applications	6	8	8
Special Event Permits	58	60	60
Temporary Sign Permits	14	14	14
Temporary Use Permits	12	12	12
Initial response time to major Code Enforcement complaints	1 working day	1 working day	1 working day

Initial response time to minor Code Enforcement complaints	2 working days	2 working days	2 working days
Response time, document and removal of graffiti (within 48 hours)	Yes	Yes	Yes
Initial response time to investigate abandoned vehicle	2 working days	2 working days	2 working days

*Includes multiple entitlement requests consolidated into one application.

Key Issues

Administration

- Complete electronic system testing (configuration and data conversion), staff training, public education and implementation including electronic permitting of all development services
- Set up the system, conduct testing and staff training, educate customers, and implement of ProjectDox for electronic plan check of most development services scheduled to go live Summer 2020
- Redesign and physically improve the public counter for enhanced development customer services and navigation with \$310,000 grant dollars from the State
- Assist with the creation of a Citywide Development Activity Map
- Continue implementation of the Record Retention Plan for review, clean up and proper storage or destruction of records consistent with the City’s Record Retention Policy, including reorganization of common file nomenclature, then starting to convert historic files
- Continue updating web pages for improved access to information and resources with appropriate and consistent context/introduction

Building Services

- Continue to document, evaluate and recommend improvements to the City’s building permit, plan check, and inspection procedures
- Implement ProjectDox for electronic plan check services
- Refine and continue F.A.S.T.I.R success rate
- Implement P.A.S.S. program for new commercial buildings
- Provide annual staff training to maintain mandated certifications

Engineering Services

- Provide timely plan review and construction inspection for all improvement plans for phasing of roadway improvements, and private development activity associated with mapping, mass grading, and site improvements within the Folsom Plan Area
- Continue to implement, monitor, and track all plan review and construction inspection costs to ensure complete recovery of all City costs for providing plan review and inspection associated with the Folsom Plan Area
- Continue to document, evaluate and recommend improvements to the City’s engineering procedures
- Implement the City’s new Tree Preservation Ordinance and Tree Mitigation Fee (including updates to the Water Efficient Landscape Standards and Procedures consistent with State requirements)
- Pursue grant funding to create an Urban Forest Master Plan consistent with the General Plan
- Partner with Sacramento Tree Foundation to create a master planting plan for mitigation tree plantings, create new programs such as Neighborwoods to increase tree planting in existing neighborhoods, and identify projects for planting of at least 300 inches of replacement planting with tree mitigation funds

Planning Services

- Manage consultant work on the comprehensive update to the City’s Zoning Code (text and map)
- Initiate and manage consultant services to evaluate the Regional Housing Needs Assessment allocation and method for 2020-2021 Housing Element Update
- Continue to manage and administer the City’s Housing Programs and Funds
- Continue to document, evaluate, and recommend improvements to the City’s planning procedures
- Pursue grant funding to update and improve the City’s design documents and supplemental user tools

Code Enforcement Services

- Continue to document, evaluate, and recommend improvements to the City’s code enforcement procedures
- Partner with City Departments and Service Organizations to address issues and clean up associated with homeless camps

Position Information

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Administration					
Community Development Director	0.40	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	1.00	1.00	-	-
Senior Office Assistant	-	-	-	1.00	1.00
Subtotal	1.40	3.00	3.00	3.00	3.00
Building					
Building Inspector I/II	2.00	2.00	2.00	2.00	2.00
Building Plans Coordinator	-	1.00	1.00	1.00	1.00
Building Technician I/II	3.00	2.00	2.00	2.00	2.00
Chief Building Official	1.00	1.00	-	-	-
Plan Check Engineer	1.00	1.00	2.00	2.00	2.00
Senior Building Inspector	1.00	1.00	1.00	1.00	1.00
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Subtotal	9.00	9.00	9.00	9.00	9.00
Code Enforcement					
Code Enforcement Officer I/II	1.00	1.00	1.00	1.00	1.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	2.00	2.00	2.00	2.00	2.00
Engineering					
Arborist	1.00	1.00	1.00	1.00	1.00
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	1.00	1.00	2.00	2.00	2.00
Subtotal	5.00	5.00	6.00	6.00	6.00

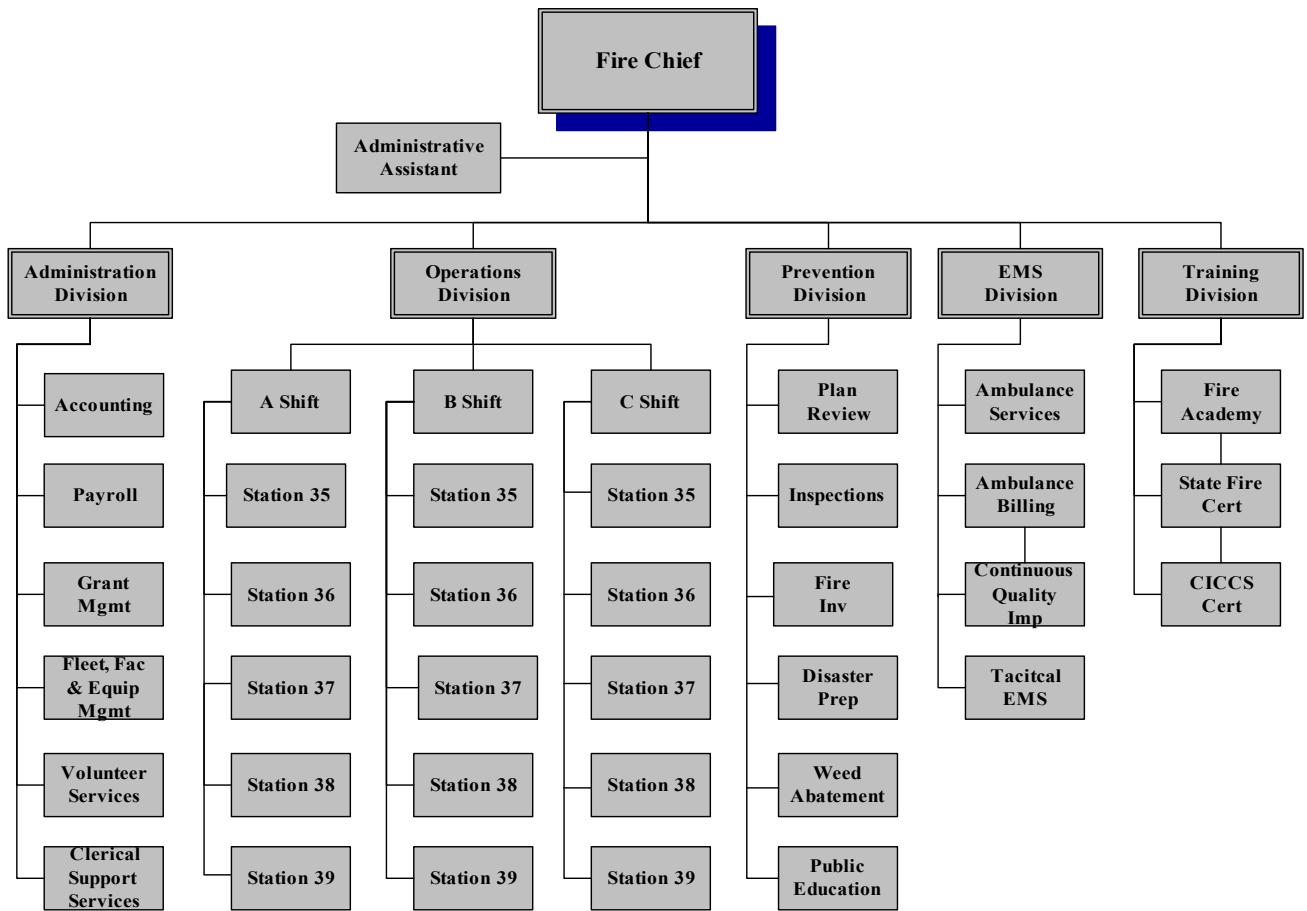
Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Planning					
Building Inspector II	-	-	1.00	-	-
Building Tradesworker I/II	1.00	1.00	-	-	-
Planner I (Assistant)/Planner II (Associate)	2.00	2.00	1.00	2.00	2.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Principal Planner	1.00	1.00	2.00	2.00	2.00
Senior Planner	-	-	1.00	1.00	1.00
Subtotal	5.00	5.00	6.00	6.00	6.00
Total	22.40	24.00	26.00	26.00	26.00

Major Contracts (over \$25,000)

Surveying	\$75,000
LAFCO	\$35,000
Supplemental Construction Inspection	\$40,000
Third party Arborist Services	\$25,000
Third party Plan Review and Inspections	\$450,000
Zoning Code Update	\$100,000
Homeless camp cleanup	\$30,000
Software maintenance	\$30,000

Capital Outlay

None



Fire

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Strategies
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Work Load Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay



Mission Statement

The Folsom Fire Department is dedicated to enhancing and protecting the quality of life for all residents, business owners, visitors, and employees within the city, by providing prompt response to aid the sick or injured, controlling the spread of fire, performing special rescue operations, and providing fire prevention through the use of code enforcement, fire investigation, and education.

Core Values

Integrity, Trust, Respect, Professionalism, Teamwork, Altruism, Competence, Honor, Accountability, and Leadership

Motto

Working Together to Provide Superior Services in a Safe, Thorough, and Efficient Manner

Department Priorities

Mission * Members * Community

Department Standing Orders

- Make **service** our highest priority.
- Come to their aid **quickly** and **perform skillfully**.
- Be **professional** and always **act with integrity**.
- Treat all with **dignity**.
- Be **safe** in your **attitude** and **actions**.
- **Take care of each other**.

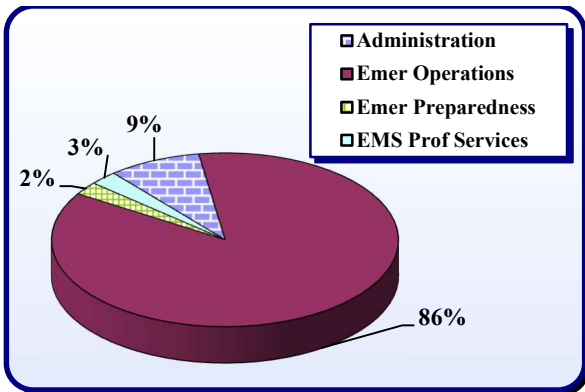
FY 21 Budget Highlights

- No change in the number of full-time authorized positions
- Increase to ambulance billing contract (\$73,802) to account for increased call volume
- Included \$350,000 for replacement vehicles
- Reduced operating expenditures due to pandemic

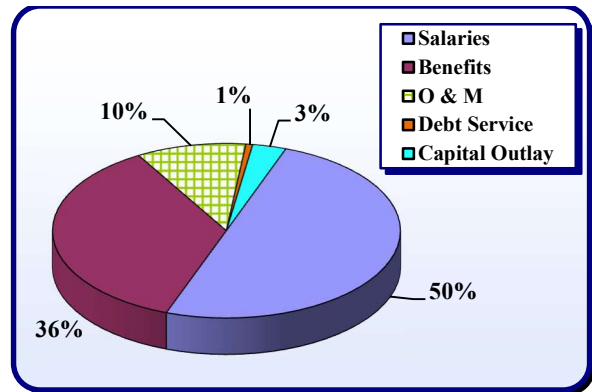
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 2020 Budget
Salaries	\$8,954,645	\$8,880,794	\$8,940,294	\$9,196,551	3.56%
Overtime	\$1,798,776	\$1,129,601	\$2,383,081	\$1,185,976	4.99%
Benefits	\$2,743,774	\$2,769,091	\$2,768,584	\$2,843,265	2.68%
PERS-City	\$3,893,285	\$4,726,152	\$4,643,215	\$4,620,082	-2.24%
Operation & Maintenance	\$2,562,850	\$2,067,476	\$2,490,994	\$2,120,072	2.54%
Debt Service	\$130,346	\$130,346	\$130,346	\$130,346	0.00%
Capital Outlay	\$593,221	\$1,428,000	\$1,573,976	\$650,000	-54.48%
Total	\$20,676,897	\$21,131,460	\$22,930,490	\$20,746,292	-1.82%
Administration	\$1,648,951	\$1,546,731	\$1,544,398	\$1,800,263	16.39%
Emergency Operations	\$17,784,517	\$18,784,328	\$20,285,677	\$17,905,143	-4.68%
Emergency Preparedness	\$470,505	\$450,693	\$525,465	\$501,286	11.23%
EMS Professional Services	\$772,925	\$349,708	\$574,950	\$539,600	54.30%
Total	\$20,676,897	\$21,131,460	\$22,930,490	\$20,746,292	-1.82%
Funding Source					
Program Revenue	\$5,061,364	\$4,210,050	\$4,561,733	\$4,971,600	18.09%
Other General Revenue	\$26,050	\$7,447	\$331	\$265	-96.44%
Inter-Fund Transfers	\$215,353	\$104,770	\$69,982	\$427,175	307.73%
General Taxes	\$15,374,130	\$16,809,193	\$18,298,444	\$15,347,252	-8.70%
Total	\$20,676,897	\$21,131,460	\$22,930,490	\$20,746,292	-1.82%
Full-Time Positions	77.00	77.00	77.00	77.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

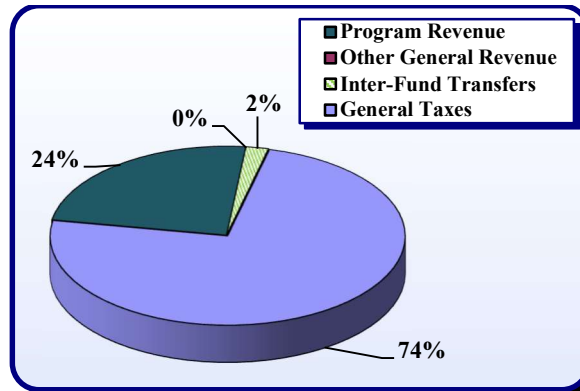
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration Division **\$1,800,263**

The Fire Administration Division includes all staff functions that sustain the day-to-day operations of the Department. The Fire Administration Division is responsible for the management and supervision of all Department services, programs, and policies. This involves managing a multi-million dollar budget to provide accounting; payroll records; ambulance billing; personnel training; grant management; fleet, facilities, & equipment management; volunteer services; and clerical support services.

Emergency Operations Division **\$17,905,143**

The Emergency Operations Division includes all staff functions that provide fire protection, rescue, hazardous materials mitigation, advanced life support emergency medical services, and other emergency calls for public assistance to the community. The Division provides services on a 24-hour basis through operations located from five fire stations geographically distributed throughout the City. It operates four engine companies; one ladder truck company; three advanced life support ambulances; one rescue boat; and one command vehicle on a daily basis. In addition, it participates in the Statewide Master Mutual Aid System and Sacramento County Automatic Aid System on a frequent basis. Training for firefighters is also captured in Operations. Training oversees the Fire Academy, State Fire Certification, and California Incident Command Certification System (CICCS), ensuring our firefighters, engineers, captains, and chief officers receive the best training available to better prepare them for incident responses. Classroom, computer-based, and hands-on training are required of all members.

Fire Prevention Division **\$501,286**

The Fire Prevention Division includes all staff functions that support the community’s preparedness related to man-made and natural incidents. The services provided by the Division include fire prevention mitigation measures such as: fire code analysis and plan review of new and existing buildings; inspections; fire investigation; disaster preparedness; community risk reduction; weed abatement; and public education.

Emergency Medical Services Division **\$539,600**

The Emergency Medical Services (EMS) Division includes the management and associated costs to administer and provide pre-hospital emergency medical services, excluding staff costs, in accordance with State law; providing tactical emergency medical services; and continuous quality improvement.

FY 2020-21 Strategies

- Ensure sustainability of our current deployment and staffing levels
- Maintain cost efficiency within the authorized funding appropriation provided in the City Operating Budget
- Develop service delivery alternatives to improve average emergency response times in the community
- Improve Department safety measures to reduce employee lost time and equipment repair costs
- Implement community risk reduction strategies through collaborative community partnerships
- Work with various participants to provide an effective fire protection planning process that enhances community fire and life safety
- Conduct ongoing planning of service delivery in preparation for anticipated growth in the Folsom Plan Area
- Enhance efforts to reduce pre-hospital emergency medical services incidents in the community through education designed to improve community safety
- Continue to modernize our capital equipment to support the mission requirements of the Department
- Recruit and retain personnel within the firefighter rank to replace current and anticipated vacancies
- Continue to improve capabilities and efficiencies through a vigorous and ongoing training program

FY 2019–20 Accomplishments

Fire Administration Division

- Processed 125 public and medical record requests
- Assisted in the development and implementation of the City’s special event program related to the Folsom Pro Rodeo, TAP Folsom, and Folsom Live events
- Updated the City Emergency Operations Plan, including the Evacuation Plan, and the Fire Department’s Service Delivery Plan (Strategic Plan)

Emergency Operations Division

- Responded to 9,443 all-hazard emergency incidents in the City and region; a 10.25% increase in calls for service as compared to the prior year
- Suppressed 72 structure fires, 41 wildland fires, 17 vehicle fires, and 28 outside rubbish/other fires within the City; a 12.85% increase in fire activity compared to the prior year
- Responded to 159 hazardous materials incidents in the City; a 3.9% increase from the prior year
- Responded to 2,054 requests for automatic/mutual aid assistance to area cooperating fire agencies; a 51.14% increase from the prior year
- Department personnel responded to multiple mutual aid requests to assist with major incidents in the State of California including several major campaign fires, such as the “Lime”, and “Kincade” wildfires.

Fire Prevention Division

- Completed 1,290 State-mandated and operational permit inspections
- Completed 334 fire and life safety plan reviews for conformance with applicable codes and ordinances
- Completed 238 construction inspections for conformance with approved plans and relevant codes
- Provided 248 public education events for the community
- Community Emergency Response Team (CERT) staff completed 2,799 hours during 54 activations, training, and city events.

- Citizens Assisting Public Safety (CAPS) volunteers provided 3,001 hours of support to Division programs including: staffing the administrative front counter, logistics (EMS supplies), backboard retrieval, the annual open house, station tours and community education events.

Emergency Medical Services Division

- Responded to 6,197 medical aid and rescue incidents; a 9.64% increase from the prior year
- Transported 5,375 patients via ground ambulance to area hospitals; an 8.02% increase from the prior year

FY 2020–21 Customer Service Levels

Customer Service Performance Indicator 1:

City Goal	Division	Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Public Safety/ Emergency Service- Provide appropriate levels of public safety services to protect our citizens and ensure a high level of response to any emergency	Emergency Operations	First unit response to emergencies: Dispatch to on-scene	6 minutes or less 90% of the time for EMS 7 minutes or less 90% of the time for Fires	6 minutes or less 90% of the time for EMS 7 minutes or less 90% of the time for Fires	6 minutes or less 90% of the time for EMS 7 minutes or less 90% of the time for Fires
	Emergency Operations	First Alarm assignment (14 FF) to structure fires: Dispatch to on-scene	N/A	N/A	11 minutes, or less 90% of the time
	EMS	Customer satisfaction among those being treated or transported by Fire EMS	N/A	N/A	90%
	Fire Training	Personnel complete mandated and Insurance Services Office required annual training	N/A	N/A	100%
	Fire Prevention	State-mandated fire and life safety inspections completed per year	100%	100%	100%
	Fire Administration	Fleet serviced for preventative maintenance	N/A	N/A	100%

Customer Service Performance Indicator 2:

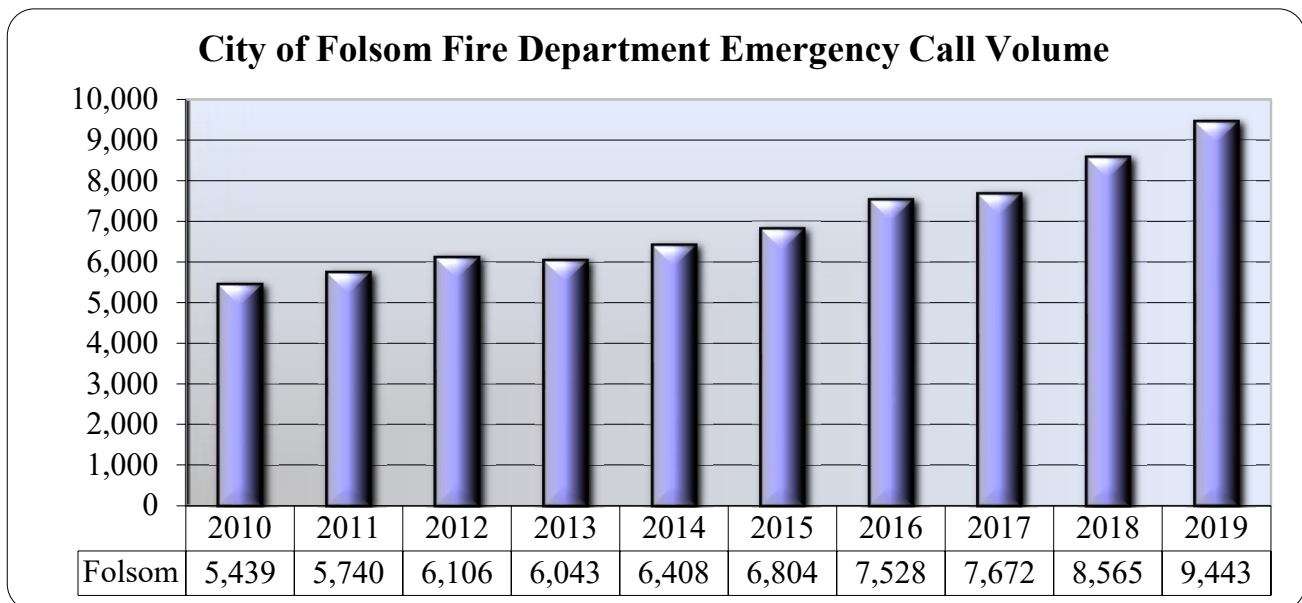
City Goal	Division	Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Organizational Efficiency- Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency, and accountability.	Fire Administration	Ambulance billing for insurance claims processed within 45 calendar days of incident 90% of the time	100%	100%	100%

Customer Service Performance Indicator 3:

City Goal	Division	Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Land Use and Planning- Plan future development to meet the needs of residents and businesses in terms of jobs-housing balance, environmental considerations, equal housing opportunities, and quality of life.	Fire Administration	Fire Department CIP Capabilities Master Planning is reviewed and updated annually	Completed	Completed	In Process

Statistics

The graph below represents the total call volume for the Folsom Fire Department from 2010 through 2019.



Key Issues

Fire Administration Division

- Evaluate the fire administration positions to more-efficiently manage the fire department
- Continue with recently developed retention methodologies for newly hired firefighter personnel and evaluate the effectiveness of implementation
- Develop and implement fire protection service plans for the Folsom Plan Area
- Remodel Fire Station 38 at its existing location to meet service delivery requirements for the City
- Create a public forum for community members to meet and ask questions to the Command Staff
- Maintain an updated website

Emergency Operations Division

- Meet first responder response times for emergency incidents in accordance with Resolution 7979
- Maintain effective firefighting force for structure fires and other major incidents within the City
- Enhance the Department preparedness efforts through field training and pre-incident planning
- Work with community groups to provide comprehensive outreach to all stakeholders
- Develop and implement succession planning efforts within the Department
- Provide a training plan that incorporates all mandated training at the company level
- Enhance Fire Officer and Chief Fire Officer development through specific training and education opportunities

Fire Prevention Division

- Reestablish expectations and performance measures for Fire Prevention core mission areas
- Complete fire and life safety inspections for State-mandated and high-hazard occupancies
- Record plan review and code inspections in a record management system
- Recover costs for plan review and fire code inspections
- Implement vegetation management defensible space strategies throughout the City
- Integrate the City's evacuation plan with technology

Emergency Medical Services Division

- Provide the mandated Continuous Quality Improvement and Training Programs
- Meet new paramedic certification and skill requirements outlined by SCEMSA (Sacramento County Emergency Medical Services Agency)

Future Key Issues

Fire Administration Division

- Fund and develop fire protection services within the Folsom Plan Area
- Partner with other Joint Powers Authority (JPA) agencies to maintain the dispatch and radio communication services provided by the Sacramento Regional Fire / EMS Communications Center
- Update Computer-Aided Dispatch
- Adjust staffing levels throughout Department to provide adequate services to the community as it grows
- Develop, maintain, and improve the Department's facilities, fleet, and equipment in a cost-effective, environmentally sensitive manner to deliver high quality service

Emergency Operations Division

- Maintain adequate service levels within the community due to an increased call volume

- Ensure an initial fire suppression resource is available for all areas of the City, specifically in the Central Business District and Historic District
- Retrofit all existing traffic signals with Opticom Infrared Systems
- Ensure fleet resources provide for effective / reliable response
- Invest in personnel development while complying with additional mandates related to Firefighter safety and training standards
- Implement community outreach for high school and junior college students interested in the fire service
- Maintain rank specific sets of training tracks which support the mission areas and provide members the opportunity for professional growth
- Ensure succession planning is implemented
- Construct a public safety training center and ensure the Training Division is equipped with the appropriate resources to support the Training Plan

Fire Prevention Division

- Provide public education to develop a resilient community
- Implement community risk reduction strategies specifically toward vegetation management on city-owned, privately owned, and State/Federally owned properties
- Ensure the Community Wildfire Protection Plan is implemented and updated
- Conduct an updated risk assessment for the community
- Plan for contra-flow traffic management during large scale evacuations
- Develop a combined fire investigation program manual for the Fire Department and Police Department

Emergency Medical Services Division

- Ensure equipment meets the needs of Department personnel
- Assess the need for additional ambulance services throughout the community, specifically in the Folsom Plan Area

Position Information

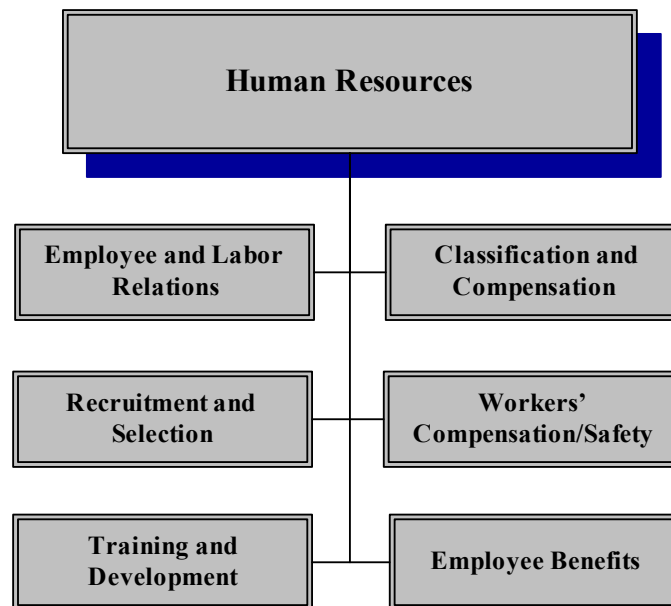
Position	FY	FY	FY	FY	FY
	2016-17	2017-18	2018-19	2019-20	2020-21
	Approved	Approved	Approved	Approved	Proposed
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Division Chief	-	-	-	1.00	1.00
Accounting Technician I/II	1.00	1.00	1.00	1.00	-
Administrative Technician	-	-	-	-	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	-	1.00
Senior Equipment Mechanic	1.00	-	-	-	-
Senior Office Assistant	1.00	1.00	1.00	1.00	-
Subtotal	5.00	4.00	4.00	5.00	5.00
Emergency Operations					
Fire Division Chief	4.00	4.00	3.00	2.00	2.00
Fire Battalion Chief	-	-	1.00	1.00	1.00
Fire Captain - Suppression	12.00	12.00	12.00	15.00	15.00
Fire Engineer	12.00	12.00	12.00	15.00	15.00
Firefighter	33.00	36.00	42.00	36.00	36.00
Subtotal	61.00	64.00	70.00	69.00	69.00
Fire Prevention					
Deputy Fire Marshall	-	-	1.00	1.00	1.00
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00
Fire Protection Engineer	1.00	1.00	-	-	-
Subtotal	3.00	3.00	3.00	3.00	3.00
Total	69.00	71.00	77.00	77.00	77.00

Major Contracts (over \$25,000)

Regional Radio User Annual Fees	\$25,520
Hazardous Materials Response	\$56,366
Ambulance billing contract	\$236,000
Sac Regional Fire / EMS Communications Center	\$353,312

Capital Outlay

Ambulance and other vehicles	\$350,000
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Human Resources

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts

Mission Statement

The Human Resources Department’s mission is (1) to contribute to organizational performance through the recruitment, retention, and development of well qualified and productive employees in a manner that will be of value to its various stakeholders, (2) encourage and coach employees on providing a work environment that is safe, productive, civil, and promotes good employee relations, (3) to minimize organizational risk through the administration of human resource systems in compliance with Federal, State and City laws and regulations, and (4) provide desired human resource and benefit programs in a cost-effective manner.

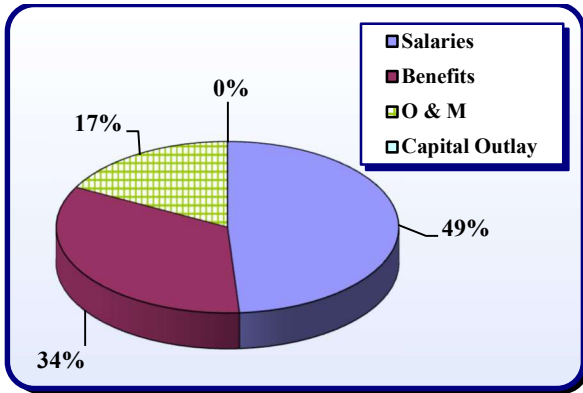
FY21 Budget Highlights

- No change in the number of full-time authorized positions. However, the Human Resource/Finance Director position was increased by .25 in the Human Resources Department and reduced by .25 in the Finance Department.
- Reduction in operating expenses due to pandemic

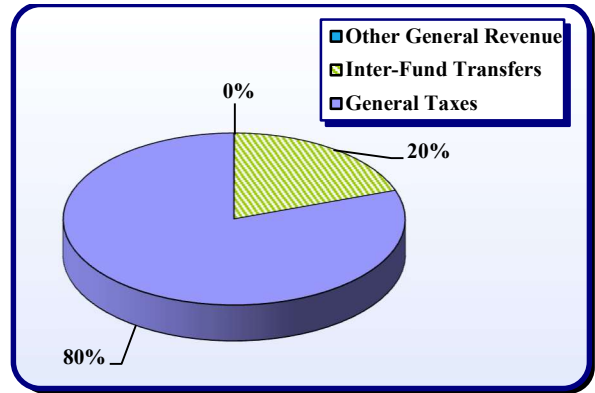
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$365,204	\$354,476	\$365,979	\$434,825	22.67%
Overtime	\$0	\$0	\$0	\$0	0.00%
Benefits	\$109,989	\$104,715	\$103,988	\$122,945	17.41%
PERS-City	\$111,913	\$140,566	\$145,842	\$182,878	30.10%
Operation & Maintenance	\$121,719	\$125,332	\$74,498	\$122,673	-2.12%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$708,826	\$725,089	\$690,307	\$863,321	19.06%
Funding Source					
Other General Revenue	\$6,361	\$256	\$10	\$11	-95.70%
Inter-Fund Transfers	\$159,999	\$141,840	\$140,336	\$156,975	10.67%
General Taxes	\$542,466	\$582,993	\$549,961	\$706,335	21.16%
Total	\$708,826	\$725,089	\$690,307	\$863,321	19.06%
Full-Time Positions	5.50	5.25	5.25	5.50	4.76%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Human Resources

\$863,321

The Human Resources Department is the City's centralized area for activities in support of personnel processes and human resources management. The major functions of the Human Resources Department include: Employee and Labor Relations, Classification and Compensation, Recruitment, Selection and Workforce Administration, Employee Benefits and Risk Management, and Training and Development.

FY 2019–20 Accomplishments

- Negotiated favorable health insurance rates – increases of Kaiser 2.7%, Sutter 2.9%, WHA 4.4%
- Modified Medicare Supplement Plan resulting in having only a 2.4% increase in retiree health costs despite an increase in the number of covered retirees
- Negotiated a 20% of premium payment for dental and vision benefits for both active employees and retirees
- Negotiated updated Memorandum of Understandings with Local 39, International Association of Fire Fighters – Local 522, Folsom Middle Management Group, and the Folsom Fire Department Middle Management Employees

FY 2020-21 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19		Projected 2019-20		Budget 2020-21	
Timely Hiring Process (in days):	Promo	Open	Promo	Open	Promo	Open
Requisition to Posting	4	8	4	10		
Posting to Certification	14	52	16	49		
Certification to Hire date	34	60	18	55		
Total Days	52	120	38	114	<50	<100
% of new employees who pass probation	80%		80%		80%	

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Employee Turnover	40	48	45
Retirement	18	20	20
Failed Probation	8	12	10
Vol. Resignation	14	16	15
Total / Turnover Rate	8.83%	10.6	9.9%
Turnover Rate w/o Retirements	4.86%	6.1%	5.5%

FY 2020-21 Statistics / Workload Measures

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
P-1s Processed	1,127	1,200	1,100
Number of Recruitments	55	50	50
Number of Workers' Comp Claims	83	80	80
Workers' Comp Claims Closed	57	50	50
Lost-time hours	8688	8000	<50% of claims
Labor Relations Hours	1560	3120	1500
Authorized Positions	453	453	456

Key Issues

- Update and revise the Personnel Rules.
- Review, revise, and automate Human Resources work processes when appropriate to make them easier to use and more cost-effective
- Review retention rates and turnover reasons of new employees
- Study desirability of consolidating Deferred Comp programs and implementing Roth DC.
- Evaluate selection and onboarding processes and systems.

- Implement risk and safety programs and training to minimize loss and ensure maximum safety and wellbeing of workforce.
- Work with Fire Dept to develop a modified duty program.

Future Key Issues

- Review and update Personnel Rules and Regulations
- Assist Departments in identifying performance issues and helping train new employees
- Prepare for continuing changes in benefits compliance, administration and costs
- Monitor impact of MOU changes on employee recruitment, retention, and work environment.
- Monitor implementation of SB 5 regarding employee/contractor status.

Position Information

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Human Resources Director	1.00	0.50	0.50	0.25	0.50
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Human Resources Technician I/II *	2.00	2.00	2.00	2.00	2.00
Senior Management Analyst	1.00	2.00	2.00	2.00	2.00
Total	5.00	5.50	5.50	5.25	5.50

* 2 Personnel Technician positions will be allocated to the Risk Management fund

Major Contracts (over \$25,000)

Labor Negotiation Services	\$57,000
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Library

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The Folsom Public Library’s mission is to inspire lifelong learning, enrich lives, and connect our diverse community.

FY21 Budget Highlights

- No change in the number of full-time authorized positions
- Temporary salaries reduced by half due to pandemic
- Reduced operating expenses due to pandemic

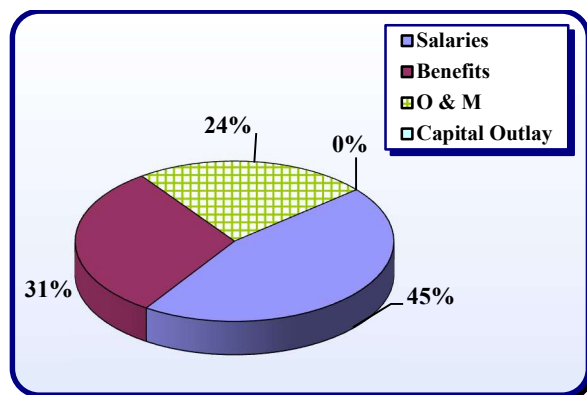
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$853,279	\$918,832	\$864,174	\$895,738	-2.51%
Overtime	\$170	\$1,576	\$829	\$1,655	4.97%
Benefits	\$290,201	\$302,914	\$300,241	\$306,072	1.04%
PERS-City	\$240,989	\$320,939	\$311,928	\$351,514	9.53%
Operation & Maintenance	\$476,025	\$481,629	\$451,198	\$468,628	-2.70%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$1,860,664	\$2,025,890	\$1,928,370	\$2,023,607	-0.11%

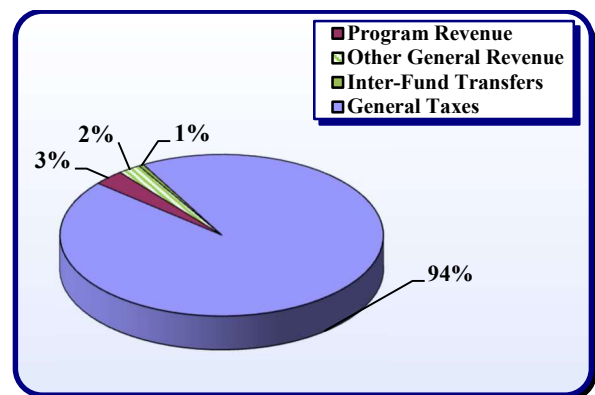
Funding Source	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Program Revenue	\$120,439	\$61,714	39,690	\$50,000	-18.98%
Other General Revenue	\$2,344	\$46,000	\$46,179	\$46,026	0.06%
Inter-Fund Transfers	13,299	10,044	5,885	12,405	23.51%
General Taxes	1,724,582	\$1,908,132	1,836,616	\$1,915,176	0.37%
Total	\$1,860,664	\$2,025,890	1,928,370	\$2,023,607	-0.11%

Staffing	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Full-Time Positions	12.75	12.75	12.75	12.75	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Library

\$2,023,607

The Folsom Public Library is a public service organization that serves the Folsom community with professionally delivered information, education, and literary resources including a variety of print, audio, video, and electronic material provided either through the acquisition and loan of these materials or through interlibrary loans from participating libraries. Library staff provides professional information research and referral assistance to promote education, self-help, and lifelong learning to citizens of all ages. In addition, the library serves as a community gathering space and a provider of programs for instruction and entertainment.

FY 2019-20 Accomplishments

Library usage

- 1,051 public programs with 40,357 attendees (6% increase)
- 6,387 hours of volunteer service
- Summer Reading – 3,347 participants read 25,935 books

My First Library Card

- Return-to-activate library cards distributed to all FCUSD kindergarten students within the city of Folsom (11 elementary schools, 33 classes, 781 students) during the 2018-19 school year
- Librarians personally visited kindergarten classes to deliver specially designed library cards, share stories and talk about the library and its programs

Local Author support and programming

- Local Author Expo featured 40 local authors and was attended by over 200
- Added a dedicated local author section to the library filled with donations from local writers
- Continued bi-monthly author series showcasing the work of local authors

New Programming

- **Sensory Storytime** - designed for children with autism, or those with sensory needs who prefer an alternative to traditional storytime programs. This program occurs in the library meeting room and is a bit slower paced/quieter and incorporates more sensory toys.
- **Bilingual Storytime** - helps nurture literacy in families who are raising bilingual children—songs and stories contain both English and Spanish elements
- **Mindfulness programming**—as part of a grant from the State Library, the library offered classes on meditation and the practice of mindfulness. These were so successful they were continued after the grant with the support of the Friends of the Folsom Library. Folsom High School also reached out to partner with us on a Community Wellness Night attended by 30 teens.

FY 2020–21 Customer Service Levels**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of new library cards issued	4,400	4,100	4,100

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of patrons visiting the library	275,825	277,000	277,000

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of patrons served by programs	40,357	40,000	40,000

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of open library hours per week	48	48	48

FY 2020–21 Statistics / Workload Measures

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of items checked out or renewed	721,111	730,000	730,000
Self-checkout usage % of total	53%	53%	54%
Number of items in collection (physical and electronic)	129,410	134,000	136,000
Number of items added to collection (physical items)	17,085	17,100	17,200
Number of items loaned to partner libraries	73,329	75,000	75,000
Number of items borrowed from partner libraries	72,864	72,100	72,000
Number of reference questions	17,984	19,500	19,000
Number of Public PC Sessions	27,838	28,000	28,000
Youth Program attendance	30,987	28,300	28,300
Teen Program attendance	708	800	810
Adult Program attendance	3,552	3,200	3,200

Key Issues

- Offering the best combination of Library accessibility, circulation and programming.
- Meeting the community's collection development needs by adequately growing the materials budget and expanding eBook availability for the growing number of readers using electronic formats.

- Keeping current with social, economic and technology trends to ensure the Library provides and maintains strong educational opportunities for the Folsom community.

Future Key Issues

- Continuing to develop the materials budget to serve a growing population that will expect the Library to offer new technology and formats.
- As library users become increasingly accustomed to the near instant gratification of online shopping, the library's collection needs to satisfy needs differently--with more copies of some books available and a staff that is very well versed in recommending alternative titles through reader's advisory services.
- Incorporating future trends in technology, material formats, and customer expectations into a sustainable service delivery plan.
- Leveraging and maximizing resources through partnerships with other agencies, community groups and businesses.
- Effectively serving a growing population and developing further outreach capabilities to expand the Library's maximum capacity for service.
- Continuing to support planning efforts in the Folsom Plan Area in order to provide high quality services to the entire City.

Position Information

Position	FY	FY	FY	FY	FY
	2016-17	2017-18	2018-19	2019-20	2020-21
	Approved	Approved	Approved	Approved	Proposed
Library Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	-	-	1.00	1.00	1.00
Librarian	1.00	1.00	2.00	2.00	2.00
Library Assistant	3.00	3.00	4.00	4.00	4.00
Library Assistant - PPT	0.50	0.50	-	-	-
Library Circulation Coordinator	1.00	1.00	1.00	1.00	1.00
Library Technician	2.00	2.00	2.00	2.00	2.00
Marketing & Graphics Coord	-	-	0.75	0.75	0.75
Senior Librarian	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	-	-	-
Total	10.50	10.50	12.75	12.75	12.75

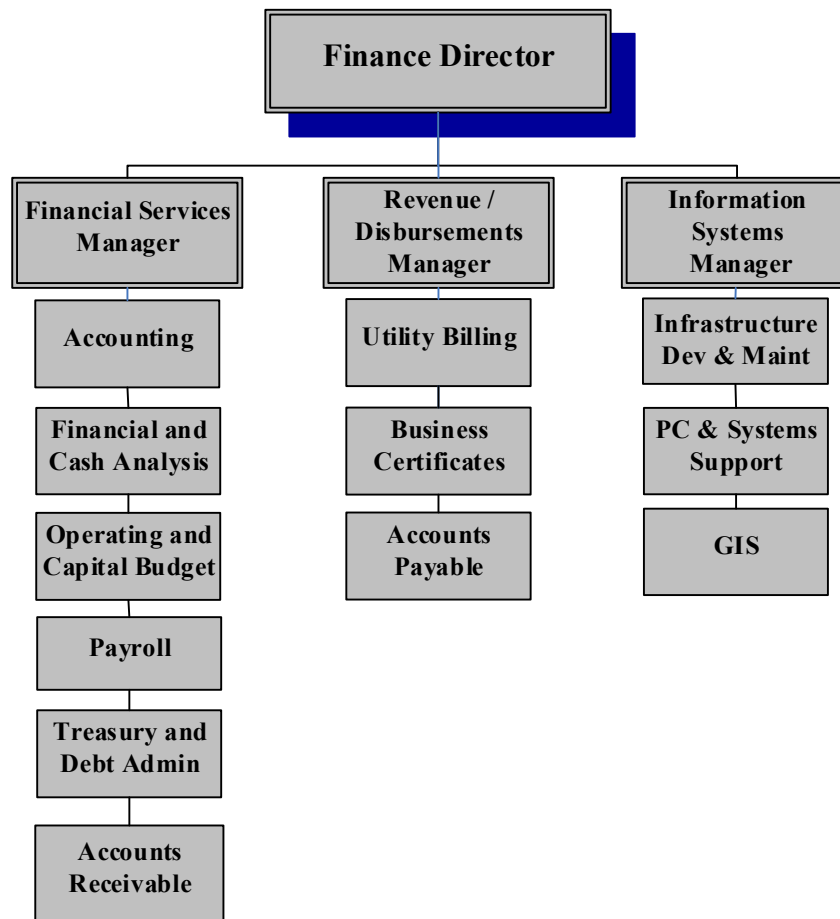
Major Contracts (over \$25,000)

Capital Outlay

Automated Circulation System	\$45,075
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None





Management and Budget

- ▶ Mission Statement
- ▶ Budget Summary
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- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
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- ▶ Position Information
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Mission Statement

To maintain the City's high standard of financial and technical excellence by providing the Residents, City Council, City Manager, and City Departments with professional customer service through collection and disbursement of funds, financial reporting, management of assets, and providing technology services at the highest professional and ethical standards, while fostering and promoting the City's core values.

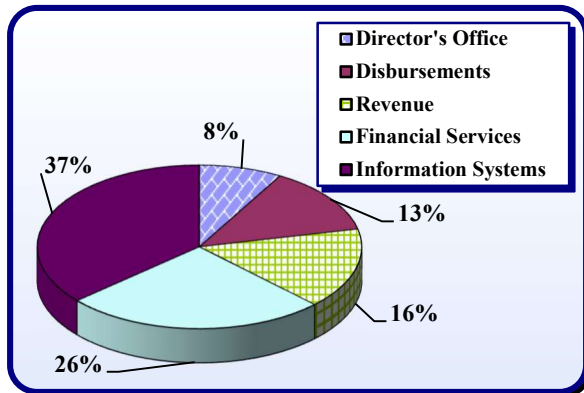
FY21 Budget Highlights

- No change in the number of full-time authorized positions
- Increased software license and maintenance fees by \$61,000
- Increased business certificate administration fees by \$17,000
- Reduced temporary salaries by \$28,000 due to pandemic
- Reduced operating expenses by \$23,345 due to pandemic
- Reduced investment in technology infrastructure by \$50,000 from \$100,000 to \$50,000

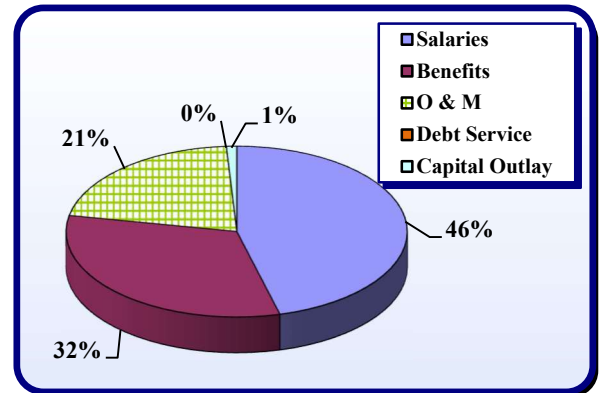
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$1,954,650	\$2,283,704	\$2,144,401	\$2,273,902	-0.43%
Overtime	\$56,749	\$51,250	\$62,151	\$52,531	2.50%
Benefits	\$634,683	\$678,680	\$668,534	\$668,741	-1.46%
PERS-City	\$613,592	\$896,984	\$851,300	\$955,724	6.55%
Operation & Maintenance	\$1,062,563	\$1,008,954	\$1,059,840	\$1,063,536	5.41%
Debt Service	\$0	\$0	\$0	\$0	0.00%
Capital Outlay	\$65,316	\$100,000	\$48,784	\$50,000	-50.00%
Total	\$4,387,552	\$5,019,572	\$4,835,011	\$5,064,434	0.89%
Director's Office	\$186,010	\$500,399	\$502,751	\$419,790	-16.11%
Disbursement	\$598,026	\$656,202	\$656,038	\$671,442	2.32%
Revenue	\$754,320	\$802,051	\$742,451	\$809,689	0.95%
Financial Services	\$1,112,163	\$1,275,935	\$1,119,649	\$1,324,019	3.77%
Information Systems	\$1,737,033	\$1,784,985	\$1,814,122	\$1,839,494	3.05%
Total	\$4,387,552	\$5,019,572	\$4,835,011	\$5,064,434	0.89%
Funding Source					
Other General Revenue	\$800,965	\$982,569	\$898,785	\$859,581	-12.52%
Inter-Fund Transfers	\$1,335,174	\$1,378,813	\$1,368,529	\$1,537,768	11.53%
General Taxes	\$2,251,413	\$2,658,190	\$2,567,697	\$2,667,085	0.33%
Total	\$4,387,552	\$5,019,572	\$4,835,011	\$5,064,434	0.89%
Full-Time Positions	23.50	24.25	24.25	24.00	-1.03%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

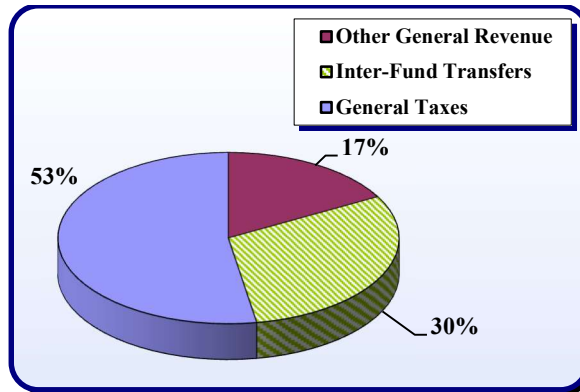
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Director's Office

\$419,790

The Director's Office is the primary advisor to the City Manager, City Council, and City Departments in the areas of financial planning, investments, debt management, financial reporting, accounts payable, payroll, accounts receivable, business certificates, and service billing. It is also responsible for preparing the operating budget, five-year revenue and expenditure projections, and capital improvement plan (CIP). This division also provides leadership in the development and implementation of city-wide financial policies. This division serves as the Office of the Treasurer as required by the State Government Code and the Folsom Municipal Code.

Disbursements

\$671,442

This division processes the City's payroll and accounts payable payments in an accurate and timely manner and prepares and maintains accurate financial records of all disbursement transactions. This includes vendor payments by check, ACH and wire, third party payments and all CalCard transactions. This division is also responsible for accurate reporting of information to the federal and state governments regarding payroll data.

Financial Services**\$1,324,019**

The Financial Services Division is responsible for coordinating the preparation of the City's budget and capital improvement plan, prepares and maintains accurate financial records including grants, capital projects, enterprise funds, governmental funds and fixed assets. The division also reports the financial data of the City according to Generally Accepted Accounting Principles (GAAP) and the Pronouncements of the Governmental Accounting Standards Board in a timely manner. This division is also responsible for cash, investment portfolio, debt and special assessment district management. Cash Management is responsible for ensuring the timely deposit, investment and disbursement of funds, which includes investing the City's funds in compliance with the City's Investment Policy; ongoing administration and issuance of the City's debt instruments; and the ongoing administration and disclosure compliance of debt instruments of the special districts. This division is also responsible for accounts receivable for all receivables other than utility services.

Revenue**\$809,689**

The Revenue Division collects and records all City revenues including service payments, business certificates, sales taxes, franchise fees, Folsom Tourism Business Improvement District (FTBID) payments, and Transient Occupancy Taxes (TOT). The division also provides customer service to the City's residents and other customers, including billing, new account set-ups, water meter management, business certificate questions, account inquiries, animal licensing, Regional Sanitation charges, Regional Transit Connect Card production and general City inquiries. Collection procedures for delinquent accounts are initiated through this division. The division also processes a high volume of cashing in OneSolution financial system. This includes four (4) daily deposit lock boxes, account receivable, animal licenses, legal recovery, miscellaneous checks, ACH deposits/payments and City department deposits. The Division also provides a variety of customer counter miscellaneous services, including City employee customer support, on-site meeting support, package deliveries and daily sorting of incoming mail.

Information Systems**\$1,839,494**

Coordinates and supplies City departments with all products and services relating to the application of information technology systems. Information Systems also provides accurate map-related information to the City as a means of encouraging data sharing, reducing data redundancy, and maximizing the value of the City's existing information systems.

FY 2019–20 Accomplishments**Director's Office**

- Assisted in the preparation and review of a balanced FY 2019-20 Budget
- Continue to update and revise the Folsom Plan Area Financing Plan as needed
- Evaluate the fiscal health of the City and respond to current economic conditions especially as relates to the pandemic
- Provided guidance and support to Sacramento Regional Transit District annexation of City transit services

Disbursements

- Completed citywide training for the electronic invoice processing

- Implemented procedures that will revise the timing of large payments to vendors without going beyond the due date
- Attended Accounts Payable classes regarding current best practices

Financial Services

- Received Government Finance Officers Association (GFOA) of the U.S. and Canada and the California Society of Municipal Finance Officers Association (CSMFO) Distinguished Budget Award for FY19-20 Budget Document
- Received Certificates of Excellence in financial reporting for the City's FY18-19 Comprehensive Annual Financial Report (CAFR) from GFOA
- Updated the fees for the Folsom Plan Area
- Responded to inquires and facilitated audits regarding the former Redevelopment Agency
- Made the first payment based on building permits issued in the Folsom Plan Area as required per the agreement for the purchase of the new Corporation Yard property
- Updated the financial system test environment twice to test the updates prior to updating to production

Revenue

- Maintained 25,161 monthly utility bills. The division will potentially add 1,200 accounts annually to customer base
- Continued to increase customer e-bill notification and online account utilization through the City's website
- Implemented a delinquency program that supports changes as identified in Senate Bill 998 (SB998) regarding the discontinuation of water to delinquent accounts for non-payment
- Posted new delinquency policy on our City website
- Implemented Federal Express delivered door hangers for customers that will have their services disconnected within 5 days
- Submitted and will collect over \$26,000 in delinquent utility account payments through the County property tax roll lien program
- Maintained a delinquency rate under 1% for City utility accounts
- Completed rate changes on utility accounts for water, sewer and solid waste

Information Services

- Established Secondary Internet Provider
- Second phase of TrakiT Community Development software implementation
- Storage Array for improved GIS mapping services
- Final Phase of Office365 implementation
- Virtualized Police Systems for added redundancy and cost savings
- Final Phase of GIS/ESRI /Lucity Enterprise software refresh
- First Phase of SharePoint refresh
- Fire Station 39 brought online

FY 2020–21 Customer Service Levels

Financial Services

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Process departmental Budget Adjustments within three business days	80%	85%	90%

Revenue

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Return calls for Customer Billing Inquiries	98% within 1 business day	99% within 1 business day	99% within 1 business day

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Return emails for Customer Billing Inquiries	99% within 1 business day	99% within the same business day	99% within the same business day

Disbursements

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to departmental and vendor inquiries	Contact departments within one business day, provide details within two business days 95% of the time	Contact departments within one business day, provide details within two business days 98% of the time	Contact departments within one business day, provide details within one business day 98% of the time

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Produce and mail 1099 forms for vendors by January 31st	January 28, 2019	January 30, 2020	January 31, 2021

FY 2020-21 Statistics / Workload Measures

Disbursements

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Account Payable – Number of payments issued	13,214	14,100	14,000
Account Payable – 1099’s issued	259	217	225
Payroll – Personnel action forms processed	1,110	1,517	1,500
Payroll – W-2’s issued	877	946	900
Payroll – Employee payments issued	15,990	14,676	14,700

Financial Services

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Budget adjustments processed	79	95	100
Number of bond refundings & issuances	0	4	5
New CFD formations/amendments	1	1	1

Revenue

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Billing – Managed accounts per month	24,882	25,400	26,556
Billing – Managed delinquent accounts bi-monthly	600	200	200
Billing – Discontinuation of service bi-monthly	85	40	40
Customer Service – Billing phone calls per month	1,200	1,200	1,000
Customer Service – Webmails per month	625	800	1,000
Customer Service – Counter customers per month	2,422	1,800	1,500
Business Licenses – New licenses per month	125	132	100
Business Licenses – Annual renewals	4,500	4,800	4,900

Information Systems

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Server uptime percentage	99%	99%	99%
Network resources uptime percentage	99%	99%	99%
Percentage of routine work orders completed within 48 hours of date scheduled	90%	90%	90%

Key Issues

Director’s Office

- Continue to monitor possible State actions and its potential effects on the City’s financial health
- Continue to evaluate possible cost savings measures throughout the City and work toward cost sustainability
- Continue to evaluate impacts and progress of development in the Folsom Plan Area

Disbursements

- Complete the revised travel and meeting policy, procedure and submittal process to simplify City employee reimbursement process
- Implement an electronic invoice status inquiry for vendors
- Continue training program and problem resolution for payables system and electronic invoicing
- Continue to support City departments and vendors to streamline accounts payable processes to enhance productivity
- Pay invoices within the allotted timeframe without accruing penalties
- Continue implementation of Employee Online to provide employees with electronic access to their respective payroll information

Financial Services

- Continue to analyze budget closely for sustainability
- Monitor CFD formations for the Folsom Plan Area
- Maximize use of new computer system to continue to provide division with efficiencies and greater flexibility
- Continue to train and help all departments become more proficient with financial system
- Continue maximizing City investment earnings and monitoring cash flow
- Continue the rebuilding of reserves for the future
- Submit FY 2020-21 budget document to GFOA and CSMFO as a Distinguished Budget Document
- Complete CAFR by December 15, 2020 and submit to GFOA's Certificate of Achievement Program
- Continue to work with employees and training for accurate input of payroll information
- Implement a process for citizens to access information on payments issued but not received
- Implementation and usage of new reporting software for CAFR and quarterly reporting
- Update Debt Policy to comply with SEC Rule 15c12-12 amendments

Revenue

- Continue excellent customer service with current staffing level as number of accounts increases during the development of Folsom Plan Area
- Management of accurate water meter billing as count increases during the development of Folsom Plan Area
- Maintain a high level of efficiency with the future implementation of an upgraded billing system
- Continue training of new staff and continual division training to become more efficient and effective
- Improve processes to ensure accuracy of Regional Sanitation customer billing
- Continue to increase customer e-bill notification
- Continue improvement of customer online experience. This includes City website and our online billing website
- Coordinate with Community Development Department for accurate data transfer to billing accounts as Community Development moves to a new permitting system
- Utilize and document commercial building permit data from Regional Sanitation

Information Systems

- Implement standardized versions of Windows Operating System, Microsoft Office package
- Continue Implementation of Hybrid Cloud/Prem strategies for redundancy/work efficiencies
- Continue process of virtualizing server infrastructure for efficiencies and cost savings
- Implement SharePoint Platform internally to improve document management efficiencies and workflow

- Continue research of Police body cams and storage requirements
- Research/implement Agenda management systems
- Research strategies for City facilities proposed in the Plan Area

Position Information

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Administration					
Chief Financial Officer/Finance Director	1.00	0.50	0.50	0.25	-
Finance Director	-	-	-	1.00	1.00
Administrative Assistant	-	-	1.00	1.00	1.00
Finance Technician	1.00	1.00	-	-	-
Subtotal	2.00	1.50	1.50	2.25	2.00
Disbursements					
Disbursements Specialist	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	2.00	2.00	2.00	2.00
Disbursements Technician	1.00	1.00	1.00	1.00	1.00
Payroll Technician	1.00	-	-	-	-
Subtotal	4.00	4.00	4.00	4.00	4.00
Revenue					
Revenue Technician I/II	4.00	4.00	4.00	4.00	4.00
Revenue/Disbursements Manager	1.00	1.00	1.00	1.00	1.00
Senior Revenue Technician	1.00	1.00	1.00	1.00	1.00
Subtotal	6.00	6.00	6.00	6.00	6.00
Financial Services					
Accounting Technician II	1.00	1.00	1.00	1.00	1.00
Financial Specialist	-	-	1.00	1.00	1.00
Financial Analyst I/II	2.00	-	-	-	-
Senior Financial Analyst	-	2.00	2.00	2.00	2.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00
Subtotal	5.00	5.00	6.00	6.00	6.00
Information Systems					
Information Systems Manager	1.00	1.00	1.00	1.00	1.00
Information Systems Analyst	-	-	-	-	3.00
Information Systems Technician I/II	3.00	3.00	3.00	3.00	0.00
GIS Analyst	-	1.00	1.00	1.00	1.00
Process Improvement Specialist	-	-	1.00	1.00	1.00
Subtotal	4.00	5.00	6.00	6.00	6.00
Total	21.00	21.50	23.50	24.25	24.00

Major Contracts (over \$25,000)

Annual Financial Auditing Services	\$75,000
Lock Box Service	\$50,000
Banking Services	\$50,000
Business Certificate processing	\$70,000



Parks & Recreation

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The Parks and Recreation Department is committed to establishing and maintaining facilities, parks, and services that enhance the quality of life for all ages, cultural origins, and abilities. As stewards of the public trust, it is the department's purpose to reflect the changing human needs of our community.

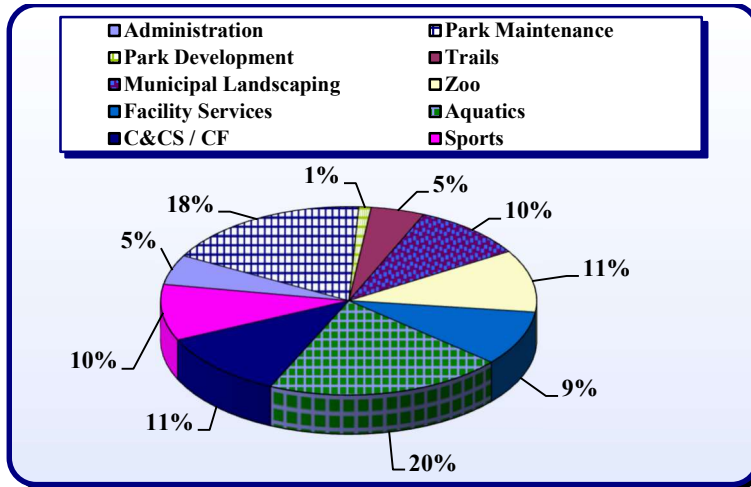
FY21 Budget Highlights

- Includes \$1.6 million to refurbish the activity pool at the Steve Miklos Aquatic Center
- Provides \$350,000 to replace the activity structure in the activity pool
- Includes \$150,000 for repairs to the roof at the Community Center
- Includes \$110,000 to finish 2 trail connections
- Reduced temporary salaries by \$1.08 million due to the pandemic
- Reduced operating expenses by \$1.0 million due to the pandemic

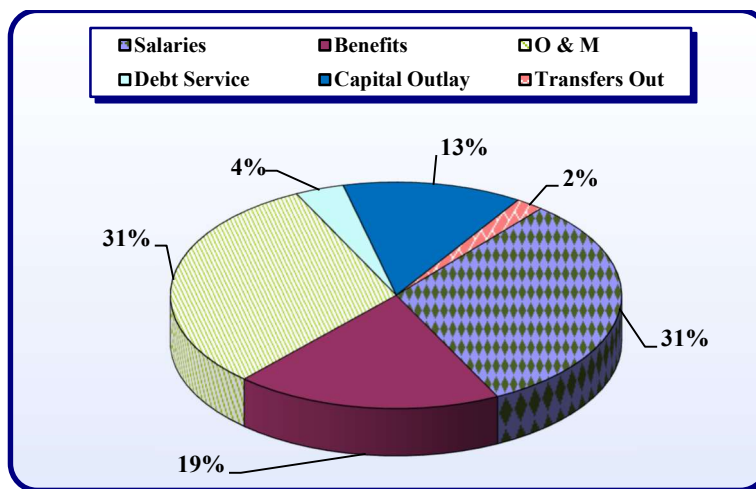
Budget Summary (All Funding Sources)

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$5,315,145	\$5,762,829	\$5,233,918	\$4,971,311	-13.73%
Overtime	\$36,066	\$64,150	\$50,559	\$40,955	-36.16%
Benefits	\$1,347,353	\$1,349,682	\$1,367,242	\$1,437,513	6.51%
PERS-City	\$1,107,102	\$1,462,343	\$1,476,590	\$1,610,786	10.15%
Operation & Maintenance	\$6,119,217	\$5,821,650	\$5,357,474	\$4,952,568	-14.93%
Debt Service	\$552,000	\$552,000	\$552,000	\$552,000	0.00%
Capital Outlay	\$2,746,028	\$3,610,000	\$909,982	\$2,050,000	-43.21%
Transfers Out	\$43,231	\$380,371	\$380,371	\$321,528	-15.47%
Total	\$17,266,142	\$19,003,025	\$15,328,136	\$15,936,661	-16.14%
Administration	\$771,877	\$758,196	\$817,041	\$789,667	4.15%
Park Maintenance	\$3,172,607	\$3,051,219	\$3,378,984	\$2,750,848	-9.84%
Park Development	\$136,780	\$155,791	\$156,162	\$163,958	5.24%
Trails	\$623,915	\$596,808	\$579,889	\$708,087	18.65%
Municipal Landscaping	\$1,234,161	\$1,432,995	\$1,554,675	\$1,491,936	4.11%
Zoo	\$1,719,470	\$1,894,917	\$1,864,285	\$1,643,733	-13.26%
Facility Services	\$1,444,918	\$1,358,003	\$1,259,855	\$1,439,435	6.00%
Aquatics	\$3,133,381	\$1,511,361	\$1,383,184	\$3,146,645	108.20%
Community & Cultural Services / Community Facilities	\$2,060,727	\$2,121,817	\$1,971,299	\$1,738,720	-18.06%
Sports	\$1,925,671	\$2,037,392	\$1,630,998	\$1,479,168	-27.40%
Total - General Fund	\$16,223,507	\$14,918,499	\$14,596,371	\$15,352,197	2.91%
Park Planning	\$1,043,135	\$4,084,526	\$731,765	\$584,464	-85.69%
Total - Park Planning	\$1,043,135	\$4,084,526	\$731,765	\$584,464	-85.69%
Funding Source					
Program Revenue - Park Maint	\$102,989	\$107,000	\$66,531	\$100,000	-6.54%
Program Revenue - Zoo	\$945,596	\$926,000	\$612,829	\$460,224	-50.30%
Program Revenue - Aquatics	\$999,112	\$1,083,900	\$547,218	\$0	-100.00%
Program Revenue - C&CS/CF	\$1,456,083	\$1,505,500	\$848,606	\$884,747	-41.23%
Program Revenue - Sports	\$1,570,553	\$1,671,500	\$892,794	\$874,974	-47.65%
Special Assessments	\$361,600	\$361,600	\$361,600	\$384,460	6.32%
Other General Revenue	\$230,934	\$380,758	\$330,065	\$376,196	-1.20%
Other Inter-Fund Transfers	\$454,084	\$512,514	\$219,056	\$2,520,063	391.71%
General Taxes	\$10,102,556	\$8,369,727	\$10,717,672	\$9,751,533	16.51%
Total - General Fund	\$16,223,507	\$14,918,499	\$14,596,371	\$15,352,197	2.91%
Park Imp Impact Fees	\$2,539,916	\$2,632,837	\$2,400,000	\$2,338,800	-11.17%
Other Revenue	\$44,988	\$25,000	\$20,000	\$25,000	0.00%
Inter-Fund Transfers	\$0	\$0	\$0	\$0	0.00%
Park Impmt Fund Balance	(\$1,541,769)	\$1,426,689	(\$1,688,235)	(\$1,779,336)	-224.72%
Total - Park Planning	\$1,043,135	\$4,084,526	\$731,765	\$584,464	-85.69%
Staffing					
Full-Time Positions	48.00	48.00	48.00	48.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

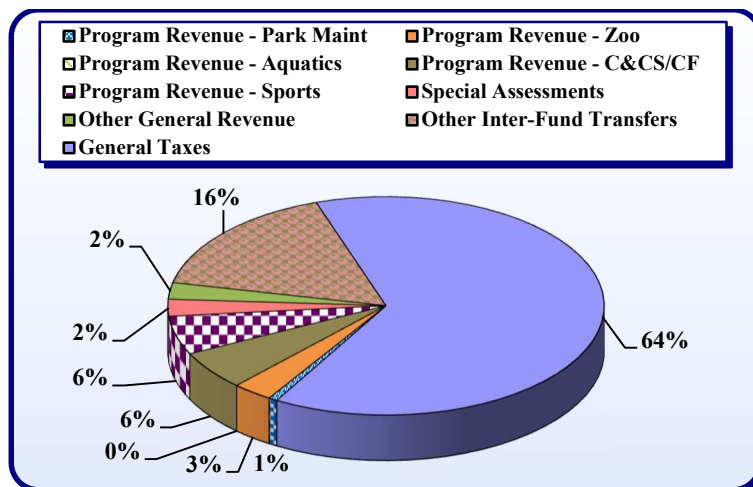
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration

\$789,667

The Administration Division is responsible for providing and maintaining comprehensive parks and recreation services to the community as authorized by the City Council. The division supports two City Council appointed commissions: Parks and Recreation Commission and Arts and Cultural Commission, as well as the Landscape and Lighting Advisory Committee, with a diversity of operations ranging from Arts, Athletics, and our Zoo Sanctuary. Administration also provides Graphics & Recreation Guide Services along with clerical support services to other department divisions towards achievement of annual program objectives, budget expenditures, and capital improvement programs.

Recreation & Community Services

This division includes Aquatics, Community & Cultural Services, and Sports to deliver all direct recreation, sports and community services to residents using community facilities and joint-use facilities provided by the Folsom Unified School District.

Aquatics

\$3,146,645

The Aquatics Sector operates the year-round Steve Miklos Aquatics Center providing a wide variety of recreational, fitness, and educational programs including swimming lessons, lap swim, lifeguard training, SCUBA certification, kayaking, springboard diving, recreation swim, and competitive swimming, swim meets, birthday parties, and special events. The facility is the home of the year-round USA swim team, Sierra Marlins, as well as the Folsom Sea Otters. Under the terms of the Joint-Use Agreement with the Folsom Cordova Unified School District (FCUSD), Cordova High School is currently practicing at the Aquatic Center while their facility undergoes a lengthy renovation. The facility operates from 5 a.m. - 9 p.m. daily. This sector also programs and administers the Vista del Lago High School pool on a year-round basis. City staff advise FCUSD staff on pool maintenance, chemistry, and repairs. The Vista pool accommodates the Sierra Marlins swim team, a variety of specialty programs, swim meets, and summer swim lessons to the community. Both Folsom High and Vista del Lago High School swim teams utilize the Vista del Lago High School pool beginning in February of each year for practice and swim meets.

Community & Cultural Services / Community Facilities

\$1,738,720

The Recreation and Community Services / Community Facilities Sector is responsible for the Arts and Cultural Commission, Senior & Arts Center, Teen Centers, Fun Factory preschools, special events, department-wide marketing including social media, promotions, and Therapeutic Recreation. The division provides a variety of recreational programs and services for youth, adults, seniors and families to enjoy including community special events and extensive senior and arts programs and services. This sector is also responsible for the operations, maintenance, scheduling and event support for the Community Center, Rotary Clubhouse, Senior and Arts Center, and the Hinkle Creek Nature Center. This sector also schedules the reservations of six City picnic facilities and the Rodeo Arena.

Sports

\$1,479,168

The Sports Sector is responsible for coordinating the City's sports leagues, programs, and special events. Additionally, the division coordinates the scheduling of the community's youth sports leagues and their relationship with the Folsom Cordova Unified School District (FCUSD) Joint-Use agreement. Staff continues to enhance and/or leverage additional recreational services through partnerships/sponsorships with local businesses, community groups and/or individual volunteers. This sector also provides a variety

of recreational activities at the Andy Morin Sports Complex for youth, adults, and seniors, including sports leagues, camps, indoor batting cages, recreational classes, a cafe, two preschools and meeting rooms. The Andy Morin Sports Complex operates daily 10 a.m. - 10 p.m. and currently offers a full schedule of leagues, camps, clinics, classes and tournaments, as well as opportunities for drop-in play.

Zoo Sanctuary **\$1,643,733**

The Zoo Sanctuary teaches and promotes responsible behavior toward all animals. This mission is pursued through the rescue, humane care and housing, and exhibit of wildlife including certain domestic animals with an emphasis on North American wildlife; educational classes, events and programs onsite and via outreach; a passive and safe recreational destination for all demographic groups; a progressive media relations campaign; and cooperative relationships with animal and wildlife oriented agencies and organizations.

Facilities Maintenance

Park Maintenance **\$2,750,848**

Park Maintenance is responsible for the maintenance and upkeep of all parklands, including water feature operations and playground maintenance. Parks staff provides irrigation management, scheduling and repair; specialized turf care; facility repair, renovation, and construction; as well as restroom maintenance and vandalism repair. In addition, Parks staff performs renovation work on sports fields and maintains nearly 600 acres of open space and performs trail maintenance on publicly owned trails.

Facility Services **\$1,439,435**

Facility Services coordinates or supplies products and services relating to the maintenance and care of public buildings and facilities, including safety, cleanliness, appearance, heating/air-conditioning, and building access/security systems.

Park Development **\$163,958**

Park Planning **\$584,464**

Park Development and Planning are responsible for the administration of the planning, design, construction document preparation process, and construction administration in accordance with the adopted Parks and Recreation Master Plan, Parks and Recreation Commission recommendations and the City Council policies for parks and recreation facility capital improvement projects. Park Development is funded by the General Fund and Park Improvement is funded by Park Improvement Impact Fees.

Trails **\$708,087**

Trails Planning provides administration of trails and direction for the accomplishment of tasks and services related to bicycle and pedestrian use and development of trails within the City; and directs the program to fulfill the goals and objectives of the Bikeway Master Plan. Staff is liaison to the Public Works and Community Development Departments related to on-street cycling information.

Municipal Landscape Services **\$1,491,936**

The Municipal Landscape Services (MLS) Division manages the landscape and lighting, as well as other City landscape contracts utilized to maintain the public landscape assets within the City. There are 29 Landscaping and Lighting (L&L) Districts and six Community Facility Districts with approximately \$3 million in annual assessment revenues. The City's Landscaping and Lighting Districts maintain

streetscapes and medians, 15 mini-parks, 3,300 streetlights, walls, fences, signage, artwork, and over 250 irrigation controllers and irrigation systems. MLS is staff to the City's Landscaping and Lighting District Advisory Committee.

The MLS Division is also responsible for landscape maintenance contract administration and contract compliance of the City's 36 municipal parks, 47 miles of trails, and 21 different streetscape or landscape areas along the City's arterials and roadways. Implementation and enforcement of the City's maintenance specifications, daily communication, reporting, and general oversight of contractor's duties are included in MLS responsibilities.

The MLS Division also provides maintenance staff and general City support in the Folsom Historic District to maintain the streetscape and irrigation system along and adjacent to Sutter Street and within the Plaza.

FY 2019-20 Accomplishments

Administration

- Held re-dedication of Aquatic Center to Steve Miklos Aquatic Center in August
- Held all staff development training in September
- Created new guidelines, checklists and procedures for hiring and paying recreation instructors to adhere to the new AB 5 legislation
- Implemented mandatory Anti-Harassment training for all part-time staff in collaboration with the Human Resources Department to comply with SB 1343
- Enhanced online registration process by adding features such as maps, better search functionality and added ticket purchase options to improve customer experience

Aquatics

- Continued partnership with Intel, resulting in the sale of an additional 90 summer family swim passes
- Provided critical learn to swim lessons to participants with autism
- Continued successfully offering summer camp program, The Academy, which focuses on water safety and swimming skill development for children ages 8-12, with 124 children participating
- In partnership with the Folsom Police Department and Fire Department, the Steve Miklos Aquatic Center held a Community Awareness Picnic. This program is designed to promote the availability of special needs programming throughout the City of Folsom. Over 300 participants attended.
- Provided a safe aquatic facility for over 200,000 guests without any major incidents
- Received four Ellis & Associates Lifeguard Safety Audits with four scores of exceeding industry standards
- Fourth year of partnering with Cordova High School swim team to provide pool space due to pool renovations at that school
- Hosted the second annual Halloween Spooktacular, an event with over 500 participants and multiple community partners
- Rebranded swim lessons as the Sea Squad Swim School, increasing opportunities and participation to an all-time high
- Hosted NorCal Swim League Championship swim meets at the Vista del Lago High School pool
- The 18th annual Bark 'n' Splash was held with approximately 200 dogs attending, with the support of Folsom Animal Services, Dr. Gill from Veterinary Medical Center of Folsom, along with a variety of local vendors
- Added Stand-up Paddleboard Yoga program with new partner Spotted Dog Yoga

- Staff currently a Public Sector committee member with the World Water Park Association

Community & Cultural Services / Community Facilities

- The Gallery at 48 Natoma received a proclamation from Sacramento County Supervisor Sue Frost congratulating the Gallery on its art programs and for being honored as the outstanding art gallery in the region by the Folsom Telegraph
- The Summer of Music concerts series, formerly known as Concerts in the Park, was a huge success in reinventing the summer concerts. A summer of great music at Folsom Lions Park featured multiple food trucks and a kids' play area presented by the Vacation Zone Summer Camp & Folsom CAVE Summer Camp staff
- The Folsom Teen Council hosted a Free Family Movie and Pool Night at the Steve Miklos Aquatic Center on August 24. Through their sponsorship, the attendees were able to swim and watch the classic movie "Back to the Future" on a huge outdoor movie screen. During the swimming portion of the event, Teen Council also helped sell rubber ducks for a duck derby. Proceeds from the duck derby benefited Folsom Runway, and Teen Council helped raise over \$130 for this cause
- A new van was purchased for the senior trip program. The group took their maiden voyage in the new van on September 15, 2019. With 40+ trips per year, the new van will provide the seniors with a more comfortable ride and accommodate a few more participants per trip as well
- In September of 2019, a Certified Therapeutic Recreation Specialist (CTRS) was hired. This position is responsible for creating the new Folsom Inclusive & Therapeutic Recreation (FITREC) programming that includes planning for adaptive and inclusive programming
- Runway 19 fashion show was held and continues to bring awareness for services in Folsom, as well as raise funds to increase inclusion programming opportunities for the community
- The first Folsom Glass Pumpkin Patch event was held at the Art Center in October. The extremely successful event received fabulous publicity, being featured twice on Good Day Sacramento and numerous social media and printed sites. Hundreds of attendees came for the weekend long event which brought in over \$45,000 in sales of the handblown glass art pieces. The gallery program received 30% as a fundraiser for the exhibit program
- On November 15, 2019, the Gallery Director was honored to be a guest juror for the prestigious California Art Club exhibit, "California Highlights, from the Sierra to the Sea." This is the first time a non-member of the state-wide organization was allowed to jury an exhibit since its formation in 1909! The 298 entered works of art were juried down to 66 final pieces that were exhibited in January 2020 at the Gallery at 48 Natoma
- The CAVE celebrated its 25th Anniversary this past year with both sites having a 1990's theme party to celebrate
- The Robert H. Miller Rotary Clubhouse received a much-needed extensive lighting upgrade including the installation of chandeliers
- The Gallery at 48 Natoma held the opening reception for the new exhibit by the California Art Club on January 24, 2020, with enormous attendance. These are the premier artists in the state. Established in 1909 and based in Pasadena, the CAC is one of the largest and most active art organizations in the country. This juried exhibit of the Greater Sierra/Sacramento, Monterey and San Francisco chapters of the California Art Club includes 65 paintings in oil, watercolor, acrylics and pastels. Among their ranks are some of the best artists in the country who are well established in their careers at a national level
- The Parks & Recreation Department social media has continued to grow and become an integral part of the department's marketing of events, classes, and camps. This connection with our participants has expanded in several ways that have included direct links to registration sites through ticket links on Facebook Events, bit.ly links on Facebook Posts, and now with a 3rd party app (Link my Photos) on Instagram. The growth has also showcased our entire department with the creation of Monthly

calendars of new events, classes, camps, rentals and more being featured on the Instagram and Facebook Stories. A new approach to the department's services was highlighted with the 2019 Year in Review that featured fun facts in an interesting way from each of the divisions such as the number of brides walked down the aisle at the Folsom Community Center during wedding rentals. The increased engagement has also attracted new sponsorship leads from businesses hearing about our accounts and looking at the various programs, events, and services offered

Sports

- Successfully scheduled both Vista del Lago High School and Folsom High School sports (Vista Frosh Baseball, Folsom Frosh Baseball and all six Folsom High School soccer teams) on City facilities per the Joint-Use Agreement with the Folsom Cordova Unified School District
- Continued partnership with the California Department of Fish and Wildlife to stock 2,000 pounds of fish at the Willow Hill Reservoir Community Park for future programming opportunities
- Programmed the first FREE “Fishing in the City” event with over 60 participants at Willow Hill Reservoir Community Park
- Completed purchase and installation of Musco Control Link upgrade for ballfield lights at all four Lembi Community Park fields and both fields at Kemp Community Park
- Purchased a new John Deere field prep machine for field prep crew to maintain ballfields throughout the season. This replaced a 21-year old field prep machine
- Continued collaboration with the Folsom Disc Golf Club to make improvements to the disc golf course at B.T. Collins Park and for the annual Aces Wild Disc Golf Tournament scheduled at Willow Hill Reservoir Community Park
- Participated in the Greater Sacramento Youth Sports Collaborative group of professional sports coordinators to collaborate on items related to youth sports in today’s environment. More than 18 local agencies participated in this program
- Staff is on the Board of the Sierra College Recreation Management Department Advisory Committee and attends two meetings per year to collaborate on curriculum development, work experience, internship opportunities and class projects
- Planned the first indoor Bocce Ball league for adults on the indoor soccer arena at the Andy Morin Sports Complex
- Planned and coordinated the first winter adult flag football league at Kemp Community Park on Friday nights
- One staff member received their Certified Youth Sports Administrator certificate from the National Alliance of Youth Sports

Zoo Sanctuary

- The Zoo’s Facebook page reached over 15,000 followers
- Implemented a new animal training program with staff to enable animals to actively participate in their own veterinary care
- Consistent with the Zoo Master Plan, new animals were added to the collection to replace those lost through natural attrition: one king snake, two scorpions, one screech owl, one livestock guardian dog, one peregrine falcon, and one deer

Park Maintenance

- Park staff in cooperation with the Folsom Fire Department secured the use of the Cal Fire crew to perform ladder fuel removal in selected open spaces. Areas addressed were the open space behind the Granite Circle development (below the Rodeo Arena), the open spaces behind the Diamond Glenn community off Sibley Street, Creekside Manor next to Mercy Hospital, and Briggs Ranch mini park

- A grant was received from the Greater Sacramento Softball Association (GSSA) to replace one of the softball backstops at Lembi Park. Another grant was applied for and received from GSSA to replace an additional backstop at Lembi Park with work scheduled for spring 2020
- Park staff installed a rubberized surfacing material at the Mann Park baseball field dugout entries. This project has eliminated the wear on the grass and subsequent muddy area from the Little League players entering and exiting the dugouts
- All the decking on the trail bridge next to Cohn Park has been replaced. Compliments to the park staff in building a custom hanging scaffolding platform that allowed the repair crews to safely work under the bridge without intruding on the creek the bridge spans
- Staff participated in the annual Trail Days event. The projects worked on included shoulder repair work on two sections of trails on the Oak Parkway Trail, one behind BT Collins Park and the other across the street from the front of BT Collins Park. These projects were needed to rebuild the washed out and very low shoulder areas next to the asphalt trail
- Park staff worked with the Folsom Local Ambassadors Inc. that volunteered to spread new mulch in a portion of the shrub beds at Nisenan Park. The group provides adult day care to those in need and through a partnership with the Park and Recreation Department provides volunteer services to the community
- Park Maintenance teamed up Folsom youth volunteers from the local Asian Pacific Islander American Public Affairs organization, to perform three projects in the parks. The 450+ newly planted trees at Econome Park received their first pruning. This initial pruning helps ensure the trees continue to grow and develop properly. The bleachers and handrails at the Livermore Park football field were repainted and a survey was conducted at the Dog Park to help gather information on the park patrons' experiences
- The Community Service Day effort provided volunteers to aid in the completion of six park projects. Those projects included the annual re-staining of the playground structures at Folsom Kids Play, the installation of a drain along the trail in the Parkway to relieve flooded conditions in the winter time, the removal of stakes and wire cages on the mitigation oak trees in the Parkway open space, stenciling the trails with walk on the left and ride on the right, clean-up and trash removal in the Natoma Sluice Diggings, and a decomposed granite pathway revitalization at BT Collins Park

Facility Services

- Staff reconfigured the City Hall main customer service and information counter area to provide an upgraded secure area from which staff can conduct City business with an increased measure of protection from a potential active shooter situation
- Staff fabricated and installed new sinks and counters in all four restrooms at the Community Center
- An upgrade was performed at the Senior and Arts Center customer service counter to improve the efficiency of the customer interaction experience and to provide a platform for any future counter improvements such as the addition of bullet proof glass
- Office space reconfigurations have been initiated at the Andy Morin Sports Complex to improve staff efficiency
- Lighting and electrical improvements were made at the Rotary Clubhouse to improve the HVAC control system and replace outdated and inefficient lighting

Park Planning / Trails and Open Space

- Finalized construction of Broder Family Homestead Park
- Initiated and completed the renovations and replacement of the synthetic turf football field at Livermore Community Park
- Worked with student intern from American River College to prepare office space planning for the Folsom Sports Complex

- Studied shade solutions for playground equipment at existing park facilities
- Coordinated Eagle Scout Project to install permanent fencing between the soccer field and adjacent open space at John Kemp Community Park
- Coordinated Eagle Scout Project to provide ADA ramp to existing overlook at Nisenan Community Park
- Initiated and finalized replacement of the playground structure at Reflections Mini Park
- Initiated and completed design and construction of emergency repair for the landslide that occurred behind the Folsom Zoo Sanctuary
- Coordinated the developer provided oak mitigation plans for the Folsom Lake Boat and RV Storage project at the Humbug Willow Creek Trail (across from Folsom Middle School)
- Completed construction of the Willow Hill/Highway 50 multi-use unpaved trail
- Completed construction of the Oak Parkway Trail Undercrossing project
- Commenced work on a citywide Active Transportation Plan (ATP) to replace and update the Pedestrian Plan and Bikeway Master Plan

Municipal Landscape Services

- Started a 5-year maintenance program that will be addressing maintenance on city-owned trees within the public Right-of-way and adjacent to walking paths
- Started database to inventory City assets, as well as setup maintenance staff with the Arc Collector on their tablets so they are able to gather asset information and import that information into a database
- Repaired all sidewalk lifts in all L&L Districts and CFD’s to be ADA compliant, as well as inventoried said lifts so that they can be tracked and routinely re-inspected to see the rate at which they are settling or lifting
- Completed Slurry Seal Project that resealed all trails within L&L Districts and CFD’s
- MLS staff responded to 587 SeeClickFix requests and had a decrease in cases submitted by 14% from the previous calendar year
- Installed a new centralized controller and flow package so that staff can remotely adjust run times, as well as detect leaks and shut off water remotely in real time
- Staff participated in five irrigation audits for new development that will ultimately be deeded to the City in the Folsom Plan Area
- Created City acceptance database for streetlight and landscape acceptances in the Folsom Plan Area
- Completed 1,216 Underground Service Alert (USA) markings to protect streetlight and irrigation wiring and underground infrastructure from heavy equipment damage during construction projects (2017 had 1,008)
- Began utilizing goats and sheep for weed abatement and ladder fuel reduction in L&L open spaces. Fifteen percent (15%) of the L&L weed abatement was completed with goats and sheep

FY 2020-21 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Complete 11 monthly playground inspections and 1 annual playground inspection per year 100% of the time.	100%	66%	66%

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Maintain daily water quality / chemistry records at the Aquatic Center in accordance with Sacramento County Health Department 100% of the time	100%	100%	100%

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Pass each of four (4) Ellis & Associates lifeguard / aquatic safety inspections with a rating of “meets standards” or better	100%	100%	100%

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to online registration inquiries within 24 hours of first business day notice	98%	98%	99%

Customer Service Performance Indicator 5:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Monthly programming of Musco Control Link System field lights related to Community Youth Sports League practice and game field requests	99%	100%	100%

Customer Service Performance Indicator 6:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Pass all USDA and Fish and Wildlife inspections at the zoo with no violations resulting in re-inspection or fines	100%	100%	100%

Customer Service Performance Indicator 7:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Repair city street lights in L&Ls within one week	98%	98%	98%

Customer Service Performance Indicator 8:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to water and irrigation leaks within 24 hours (L&L) of first business day notice	98%	98%	98%

Customer Service Performance Indicator 9:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Return phone calls and emails from residents and customers within 24 hours (MLS) of first business day notice	98%	98%	98%

FY 2019–20 Statistics / Workload Measures**Park Maintenance**

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of trail bridges maintained	48	48	48
Open space acreage maintained	624	624	624
Number of turf soccer fields maintained	28	28	28
Number of baseball/softball fields maintained	25	25	25
Number of playgrounds inspected and maintained	54	54	54
Number of water features maintained	4	4	4
Irrigated turf acreage maintained and scheduled	142	142	142

Facilities Services

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of bi-annual building air filter changes completed	2	2	2

Zoo Sanctuary

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Gate attendance	129,348	129,500	129,750
Number of participants in program	12,275	12,500	12,750
Merchandise & concession items sold	28,042	28,250	28,500

Park Planning

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of acres of parkland developed	5.0	21.6	19.0
Number of park renovation projects	3-4	3-4	1-2
Number of CEQA review and Master Development Plan adoptions	0	1	1

Trails Division

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of grants submitted	2	4	2
Linear feet of trails constructed	4,000	13,260	10,560
Number of Eagle Scout projects	2	1	1
Adopt-A-Trail Program: Number of trail sections adopted	2	1	2
Total Miles of Developed Class I Trails	47.8	50	52

Aquatics

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Birthday parties	148	150	155
Recreation swim admissions	49,054	52,000	53,000
Inflatable wristband sold	11,845	11,900	12,000
Cabana rentals	95	100	100
Number of swim lessons taught	1,914	1,950	1,950
Merchandise + concessions items sold	40,480	40,500	40,700
Gallons of water filtered & treated annually (in billions)	1.3	1.3	1.3

Recreation & Community Services / Community Facilities

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of Seniors served @ 48 Natoma	26,830	27,540	28,000
Art program participation served @ 48 Natoma	13,418	13,750	14,000
CAVE Teen Centers participation	27,500	27,000	27,000
Youth Camps sessions / participants	6,442	7,100	7,300
Number of Special Events / attendees	10/22,627	8/21,200	8/22,000
Total Community Facility reservations scheduled	636	650	650

Recreation / Sports Complex

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of facilities scheduled	381	384	383
Number of soccer fields coordinated daily for Folsom Soccer Club during the recreation season	70	74	71
Number of softball / baseball fields prepped for youth and adult games per year	3,375	3,375	3,420
Total number of participants involved in activities coordinated by the Sports Division	336,643	340,010	412,630
Number of pitches thrown by batting cage machines at the Sports Complex	1,100,000	1,200,000	1,200,000
Cummings Family Skate & Bike Park participants	10,000	11,000	10,500

Municipal Landscape Services

Statistics / Workload Measures	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of L&L and CFD districts managed and maintained	29	35	35
Number of Mini-Parks maintained within L&L's	15	15	15
Number of City Parks Maintained (regular service; excluding irrigation management)	37	37	38
Number of miles of Trails city-maintained (Class 1, unpaved, and other paths)	46.76	46.76	48.90
Number of open space acres maintained within the L&L/CFDs	165	223	223
Number of irrigation controllers within the L&L/CFDs	217	229	245
Number of pet stations maintained within the L&L/CFDs	22	47	55
Number of streetlights retrofitted to LED	200	200	200
Number of streetlights maintained within the L&L/CFDs	3,300	3,436	3,636
Number of candidate water conservation projects identified in the L&L districts	8	2	2
Number of public outreach plans prepared and successfully approved for required future increases	1	0	1
Number of L&L inquiries handled from City Assist and See Click Fix	750	725	750
Folsom Plan Area-Number of new in-tract L&L's or CFD's to be accepted	2	2	2
Folsom Plan Area-Number of new streetlights to be accepted along backbone streets	110	200	200
Folsom Plan Area-Number of miles of new trail to be accepted and maintained	.5	1	1.14
Folsom Plan Area-Number of acres of new irrigated landscape to be accepted and maintained	4.2	13.64	8
Folsom Plan Area-Number of acres of new open space to be accepted and maintained	0	0	0

Key Issues

- Accept and have dedication ceremony for Broder Family Homestead Park
- Launch Needs Assessment Survey regarding resident satisfaction with Parks & Recreation facilities and services
- Identify and analyze opportunities to increase various program and admission fees within cost recovery policy guidelines to keep pace with rising temporary salary costs due to minimum wage increases
- Identify opportunities to fund the Johnny Cash Trail Art Experience
- Update the Bicycle Master Plan through the Active Transportation Plan to be eligible for future State grant funding
- Identify funding source(s) for the Folsom Boulevard Bike/Pedestrian grade separated crossing
- Work with staff from the Bureau of Reclamation and State Parks to fund and construct the Folsom Lake Trail from the Johnny Cash Bridge to the El Dorado County line

- Continue to identify matching funds for future grant opportunities
- Prepare a trail wayfinding (sign) master plan for the existing and future trails throughout the City in conjunction with updated Active Transportation Plan
- Work with State Parks and the Bureau of Reclamation in planning trail connection through the Mormon Island property to connect the Humbug-Willow Creek Trail to the Folsom Lake Trail and across Green Valley Road
- Work with El Dorado County in planning the trail along the Joint Powers Authority (JPA) corridor; integrating trails and trains, and connectivity with El Dorado County
- Review development applications from the Folsom Plan Area and coordinate infrastructure engineering, mapping and rough grading of future park sites and trail corridors
- Identify opportunities to fund build-out of the Parks and Recreation Master Plan - 2015 Plan Update
- Identify opportunities to fund maintenance and renovation of parks and recreation facilities to the current standards in a sustainable, long-term manner
- Continue focused management of City's water resources
- Aging HVAC systems in municipal buildings and increasing maintenance/management costs
- Identify L&L Districts requiring additional funding for sustained maintenance and operations service levels (i.e. outreach to residents for new/increased assessments)
- Identify and analyze opportunities to increase Zoo awareness, sponsorships, educational outreach, attendance and local tourism by creating new enhancements and improved marketing strategies
- Identify funding to make ADA improvements to the Zoo
- Identify partnership opportunity to develop a Joint-Use Agreement with the Los Rios Community College District for use of athletic facilities at Folsom Lake College
- Create a proactive management plan to mitigate the refuse and other debris associated with the clean-up of homeless camps

Future Key Issues

Administration

- Evaluate outcome of Needs Assessment Survey and identify future steps

Aquatics

- Major maintenance and renovation expenses associated with replacement of pool mechanical equipment such as pumps, motors, and heaters
- Identify funding sources for new amenities (lazy river and spray park) outlined in the Facility Master Plan to maintain revenue as well as increase revenue through new programming
- Accommodating the increasing demand for prime time, year-round pool space for competitive swim teams, water polo, and diving clubs, development of user group service delivery plan for aquatic programs

Community & Cultural Services / Community Facilities

- Continue to explore funding sources, partnerships, sponsorships, and community support for the Johnny Cash Trail Art Experience Project
- Replacement and/or renovation of aging equipment and furnishings including HVAC, kitchen, stage lighting, carpeting, restroom fixtures, tables and chairs
- Continually evaluate programs and events to provide engaging participation and promote family fund

Sports

- Exploration of new program opportunities such as partnerships for a national cross-country course, and development of a cricket pitch within the community
- Collaboration with the FCUSD on planning/ renovation of school facilities in Folsom
- Plan and implement new recreation programs, rentals, special events and drop-ins for newly covered outdoor basketball courts at the Andy Morin Sports Complex
- Working with Park Planning staff, research programming needs for future parks: Benevento Family Park and Folsom Ranch Neighborhood Park 3
- Continue updating the Memorandums of Understanding with the Community Youth Sports Leagues
- Continue to plan and organize new programs based on recreational trends: AAU Basketball leagues, Spikeball Tournament, and Sand volleyball Camps & Clinics
- Research feasibility to add additional sand volleyball courts in existing park systems that would allow for maximum programming opportunities and scheduling

Facility Services

- Implement phased HVAC replacement plan at City Hall
- Develop a renovation master plan for all City buildings and facilities
- Ongoing implementation of the City of Folsom ADA transition plan
- Evaluate the energy efficiency of all City buildings and facilities to identify potential savings from improvement projects.

Municipal Landscape Services

- Evaluate and assess irrigation management systems to replace obsolete technology and systems
- Analyze Landscaping and Lighting Districts for expense/revenue balance including long-term capital replacement issues
- Evaluate and assess recycle and reuse of organic green waste within all City landscaping to minimize and eventually eliminate the disposal of such waste in landfills
- Integration of Folsom Plan Area maintenance operations as facilities are constructed and accepted
- Identify steps and plan for long-term tree care within the City's L&L and Parks areas
- Identify steps, plan, and funding for long-term open space management including ladder fuel removal and hazard mitigation in Wildland-Urban Interface areas related to City properties

Park Maintenance

- Identify funding to implement the Parks Renovation Master Plan
- Continue to manage irrigation water application to meet the needs of the park landscapes and meet or exceed water conservation mandates
- Complete the Trails Renovation Master Plan and identify funding to renovate or replace aging trail surfacing
- Replacement of aging fleet vehicles
- Implementation of the City's maintenance management software in the Park Maintenance Division.
- Evaluate and implement a phased approach to the staffing and maintenance needs in Folsom Ranch.

Park Planning

- Park and recreation facility planning in the Folsom Plan Area
- Completion of Empire Ranch Park sites and other unfinished park sites throughout the City

Trails and Open Space

- Complete the citywide Active Transportation Plan (ATP)

- Establish a bicycle safety and education program in coordination with Folsom Police Department and the Folsom Cordova Unified School District through the development of the Active Transportation Plan
- Work with the Police Department to establish a consistent bicycle enforcement program
- Trail planning in the Folsom Plan Area
- Achieve Gold Level status as a Bicycle Friendly Community
- Inter-government trail coordination with Sacramento County, El Dorado County, Placer County, State Parks, and the Bureau of Reclamation
- Evaluate the Caltrans Active Transportation Program (ATP) grant funding evaluation process in order to secure funding for future City trail projects

Zoo

- Completion of Phase 4 ADA upgrades
- Completion of the Zoo Operations Center
- Completion of the Zoo Canid Exhibit
- Partner with the Friends of the Folsom Zoo to achieve build-out of the Zoo Master Plan

Position Information

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Administration					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	3.00	3.00	3.00
Marketing and Graphics Coordinator	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	-	-	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00	-	-
Senior Office Assistant	1.00	1.00	-	-	-
Subtotal	6.00	6.00	6.00	6.00	6.00
Park Maintenance					
Maintenance Specialist	3.00	2.00	2.00	2.00	2.00
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Parks/Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	0.50	1.00	1.00	1.00	1.00
Senior Maintenance Worker	2.50	2.00	2.00	2.00	2.00
Subtotal	8.00	7.00	7.00	7.00	7.00
Park Development					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Park Planner	-	-	1.00	-	-
Subtotal	1.00	1.00	2.00	1.00	1.00
Trails					
Senior Trails Planner	1.00	1.00	1.00	1.00	1.00
Subtotal	1.00	1.00	1.00	1.00	1.00

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Zoo					
Zookeeper I / II	5.00	5.00	5.00	5.00	5.00
Lead Zookeeper	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	1.00	1.00	1.00	1.00	-
Recreation Coordinator II	-	-	-	-	1.00
Zoo Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	8.00	8.00	8.00	8.00	8.00
Aquatics					
Recreation Coordinator I	0.25	0.50	0.50	0.50	1.00
Recreation Coordinator II	0.50	1.00	1.00	1.00	0.50
Recreation Manager	0.50	0.50	0.50	-	-
Recreation Supervisor	0.75	1.00	1.00	1.00	1.00
Senior Maintenance Worker	0.50	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	0.75	-	-	-	-
Subtotal	3.25	4.00	4.00	3.50	3.50
Community & Cultural Services / Community Facilities					
Community & Cultural Services Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	2.00	2.00	2.00	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	3.00	3.00
Recreation Supervisor	0.50	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.50	1.00	1.00	1.00	1.00
Subtotal	6.00	6.00	6.00	7.00	7.00
Recreation / Sports Complex					
Recreation Coordinator I	2.25	1.50	1.50	1.50	1.00
Recreation Coordinator II	-	1.00	1.00	1.00	1.50
Recreation Manager	0.50	0.50	0.50	-	-
Recreation Supervisor	0.75	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.75	1.00	1.00	1.00	1.00
Subtotal	5.25	5.00	5.00	4.50	4.50
Facility Services					
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Building Tradesworker	2.50	3.00	3.00	3.00	3.00
Building Tradesworker I / II	-	-	1.00	1.00	1.00
Subtotal	3.50	4.00	5.00	5.00	5.00

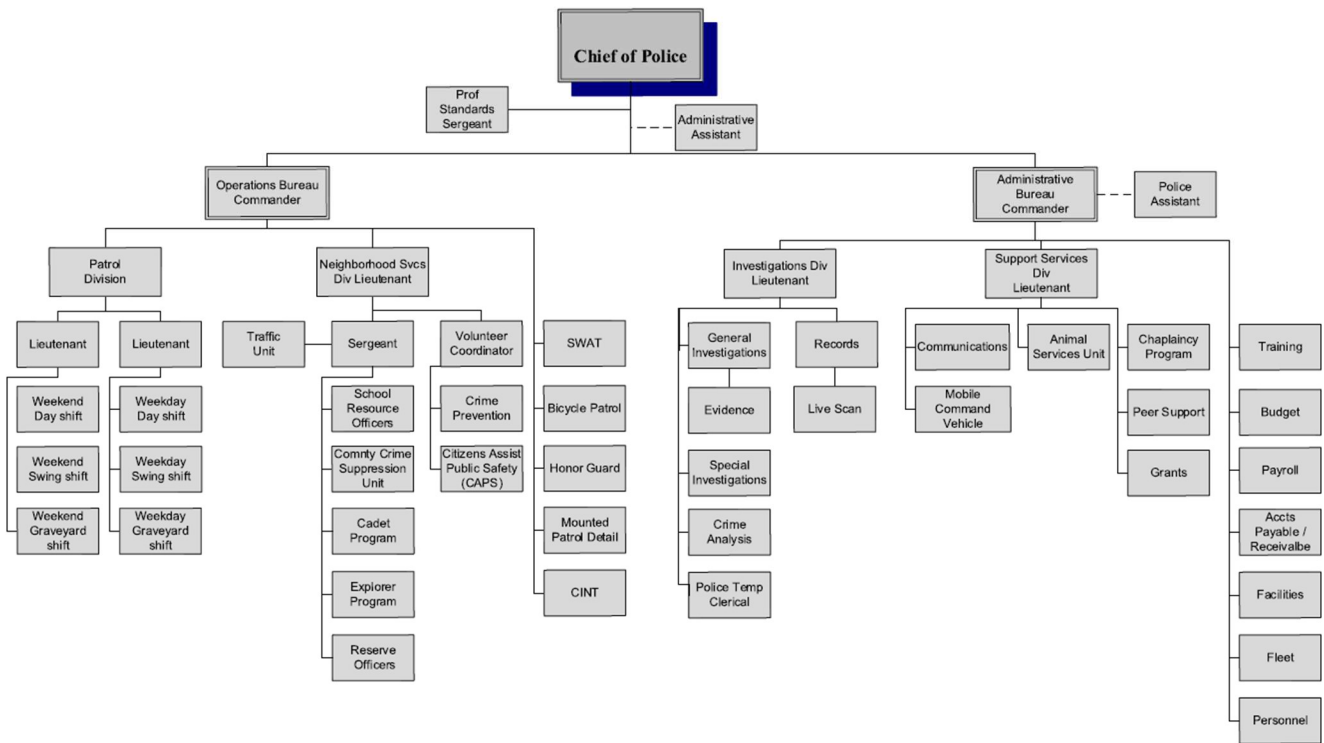
Position	FY	FY	FY	FY	FY
	2016-17 Approved	2017-18 Approved	2018-19 Approved	2019-20 Approved	2020-21 Proposed
Municipal Landscaping					
Lighting & Landscape District Manager	1.00	1.00	1.00	1.00	1.00
Construction Inspector I	-	-	-	1.00	1.00
Maintenance Specialist	1.00	-	-	-	-
Maintenance Supervisor	0.50	-	-	1.00	1.00
Senior Maintenance Worker	-	2.00	2.00	1.00	1.00
Maintenance Worker I/II	1.50	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	4.00	5.00	5.00
Total	46.00	46.00	48.00	48.00	48.00

Major Contracts (over \$25,000)

Municipal maintenance	\$432,900
Weed Abatement	\$45,000
Parks Irrigation Management	\$83,966
Trails and Pet Station maint	\$66,232
Recreation Instructors	\$110,000
Power wash Historic District sidewalks and Parking Garage	\$24,840
Sports Officials & FCUSD facility fees	\$235,046
Veterinary care for zoo animals	\$94,000
Misc maintenance at the Zoo	\$26,865

Capital Outlay

None



Police

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Statistics / Workload measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay



Mission Statement

Serve with purpose; relentlessly pursue criminal behavior; proactively foster positive relationships.

Our Vision

Be a premiere law enforcement agency by investing in our community and ourselves through progressive outreach programs, training opportunities and technological advancements

We Value

- Courage
- Integrity
- Esprit de Corps
- Professionalism
- Accountability
- Compassion
- Safety
- Justice

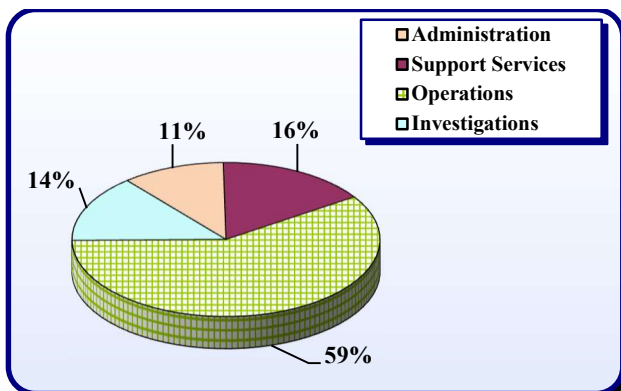
FY21 Budget Highlights

- Increase by \$3,180 for increased cost to record incoming calls
- Include \$250,000 for replacement of vehicles
- Reduce operating expenses due to pandemic

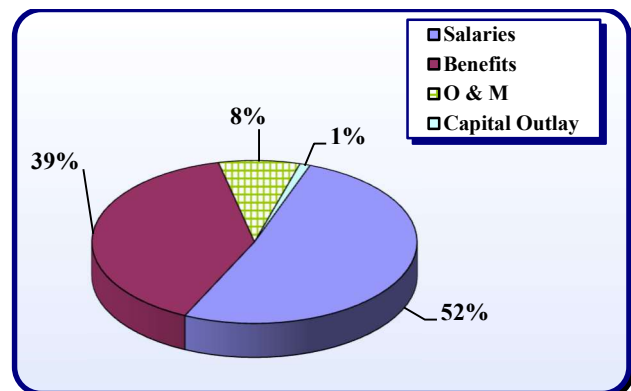
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 2020 Budget
Salaries	\$10,247,586	\$11,189,171	\$11,034,013	\$11,904,849	6.40%
Overtime	\$936,788	\$470,775	\$669,677	\$493,958	4.92%
Benefits	\$3,553,333	\$3,459,593	\$3,530,391	\$3,655,230	5.65%
PERS - City	\$4,537,624	\$5,714,231	\$5,637,363	\$5,847,557	2.33%
Operation & Maintenance	\$2,740,608	\$2,080,652	\$2,332,490	\$1,950,686	-6.25%
Capital Outlay	\$411,647	\$650,000	\$350,000	\$250,000	-61.54%
Total	\$22,427,586	\$23,564,422	\$23,553,934	\$24,102,280	2.28%
Administration	\$3,039,784	\$2,675,698	\$2,719,379	\$2,582,867	-3.47%
Support Services	\$3,488,762	\$3,895,011	\$3,903,285	\$3,802,018	-2.39%
Operations	\$12,875,914	\$13,386,722	\$13,567,595	\$14,124,679	5.51%
Investigations	\$2,816,002	\$3,376,510	\$3,151,059	\$3,361,007	-0.46%
Animal Care Services	\$207,124	\$230,481	\$212,616	\$231,708	0.53%
Total	\$22,427,586	\$23,564,422	\$23,553,934	\$24,102,280	2.28%
Funding Source					
Program Revenue	\$614,324	\$411,100	\$573,372	\$588,800	43.23%
Other General Revenue	\$109,517	\$8,304	\$14,339	\$308	-96.29%
Grants	\$261,365	\$90,000	\$134,418	\$90,000	0.00%
Inter-Fund Transfers	\$0	\$572,934	\$381,680	\$147,747	-74.21%
General Taxes	\$20,487,916	\$22,482,084	\$22,450,125	\$23,275,425	3.53%
Total	\$21,473,122	\$23,564,422	\$23,553,934	\$24,102,280	2.28%
Full-Time Positions	107.00	107.00	107.00	107.00	0.00%
Part-Time Positions	0.50	0.50	0.50	0.50	0.00%

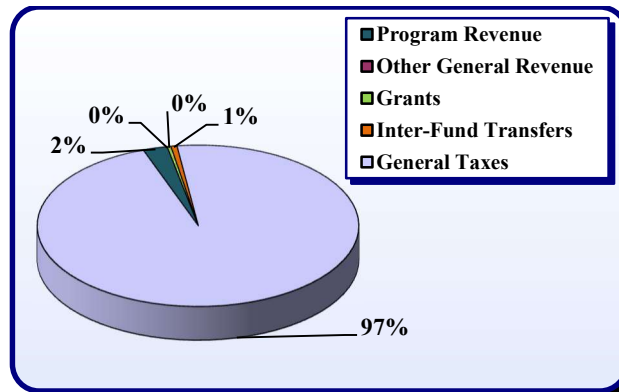
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration Bureau

\$2,582,867

The Administration Bureau is comprised of the Office of the Chief of Police, the Professional Standards Unit, Media Relations, Recruiting and Hiring, Training, Fiscal Management, Fleet Management, Facilities Management, and oversees Support Services. This division is responsible for the overall leadership and administration of the Police Department. Under the direction of the Chief of Police, this bureau develops, implements and manages department budgets, policies and directives, as well as coordinates training, conducts personnel complaint investigations, facilitates recruitment and hiring processes, and manages the department fleet and facilities. Media Relations is responsible for informing the public of important issues and newsworthy events occurring within the police department.

Support Services Division

\$3,802,018

The Folsom Police Department Support Services Division is comprised of two units, the Communication Center and Animal Services.

Communications Unit

As the Public Safety Answering Point (PSAP) for the City of Folsom, all emergency calls, whether necessitating a Police or Fire Department response, come first to the police department’s communication center. Additionally, the dispatch center receives all after hours calls for service for the Water, Wastewater, Streets, Signs and Signals Departments as well as Animal Control.

While the primary function of the Folsom Police Communication Unit is to record and dispatch calls for service to Police, Community Service, Code Enforcement and Animal Services Officers, these uniquely skilled workers perform a wide variety of other critical behind-the-scenes functions. From being the calm voice during a citizen’s emergency, to providing vital information to officers arriving on the scene of an in-progress call, to logging information into state and national data bases, these women and men wear many hats.

Animal Services Unit**\$231,708**

Animal Services responds to animal-related calls for service, coordinates rescues, helps to ensure that animal-related laws and ordinances are followed, and oversees licensing and vaccination requirements, among other duties.

Investigations Division**\$3,361,007**

The Folsom Police Department Criminal Investigations Division (CID) is tasked with the investigative follow-up of criminal complaints initiated by patrol officers as well as identifying crime patterns and conducting proactive investigations targeting criminal activity. The division is comprised of several smaller units: Crimes Against Persons Unit, Property Crimes Unit, Property and Evidence Unit, Special Investigations Unit, and the Crime Analysis Unit. In addition to the specialized units, the division also assigns investigators to highly specialized task forces targeting drug trafficking organizations and internet crimes against children. Investigators serve as department ambassadors to partnering local, state, and federal agencies.

Investigators receive specialized training to develop their expertise in a variety of disciplines. Members of the CID investigate assaults, homicide, robbery, sexual assault, domestic violence, exploited and missing children, elder abuse, narcotics violations, alcoholic beverage licensing and enforcement, gang activity, burglary, larceny, auto theft, identity theft, forgery/fraud, financial crimes, vice, internet crimes against children, and technology crimes (internet related crimes). They work closely with our Crime Analysis Unit, conduct covert surveillance in areas where criminal activity is occurring, conduct probation and parole searches, prepare and serve arrest and search warrants, monitor and maintain registered sex, arson and drug offenders, gather intelligence, and provide educational programs for Folsom's citizens and retail businesses.

CID personnel also act as liaisons with allied agencies and the Sacramento County District Attorney's office. They monitor case statuses and provide the Deputy District Attorneys with information and follow-up investigation as needed for case filing and trial.

Crime Analysis Unit

The Crime Analysis Unit is comprised of one crime analyst and two interns. This team is constantly reviewing and analyzing criminal activity in our region and our city to identify and articulate patterns that may assist in apprehending perpetrators or preventing crime altogether.

In addition to their value in predicting crime patterns, the Crime Analysis Unit also communicates with other law enforcement agencies to share intelligence in support of investigations.

Property/Evidence Unit

The CID is also responsible for the receiving, processing, storing and purging of property/evidence collected by officers and fire investigators during the course of their duties. The integrity of the chain-of-custody and the integrity of the evidence/property room are critical for the successful prosecution of criminal cases.

Operations Bureau**\$14,124,679**

The Operations Bureau consists of a bureau commander who oversees two divisions. The divisions are managed by three lieutenants, supervised by nine sergeants and five corporals, and staffed by forty-two police officers, one community service officer, and police cadets. These men and women provide the initial response to requests for law enforcement assistance from the community and provide a visible,

uniformed presence thus increasing the safety and security of residents, businesses, and visitors. Included in the forty-two patrol officers are five police K9 handlers and their service dogs trained in explosive detection, drug detection, and protection.

Patrol Division

Patrol is the largest division in the police department with the responsibility of being the first responders seven days a week, 24 hours a day, 365 days a year. Patrol officers' staff a five-beat deployment designed to spread officers throughout the City and reduce response times. Patrol officers perform community policing in its purest form by following the philosophy of the department's mission statement in *servicing with purpose, relentlessly pursuing criminal behavior, and by proactively fostering positive relationships*. Officers also patrol on foot, bicycle, and horseback in parks, businesses, apartment complexes, and other areas of the City when the need is identified. Uniformed patrol officers emphasize quick response, quality customer service, and promoting safe and healthy communities.

Neighborhood Services Division

The Neighborhood Services Division (N.S.D.) is the community outreach arm of the Folsom Police Department and comprised of the Youth Services Unit, The Community Crime Suppression Unit, the Traffic Unit, and the Citizens Assisting Public Safety. This division is managed by one lieutenant, supervised by three sergeants, staffed by twelve officers, and the Police Volunteer Coordinator, who implements the department's Citizens Assisting Public Safety (C.A.P.S.) program.

This year the Neighborhood Services Division launched a Mental Health First Aid program to assist community members with identifying the signs and symptoms of friends, family, and co-workers who are under mental duress.

Traffic Unit

The Traffic Unit consists of two teams, each team is supervised by one sergeant and staffed by three officers. These eight police officers are spread across the city addressing the community's number one complaint – traffic. In addition to monitoring traffic violations on their motorcycles, they implement programs such as Drive Safe Folsom and Every 15 Minutes which educates our young drivers to the adverse risks of unsafe driving practices. The lieutenant and sergeants work closely with other city departments to improve traffic safety through Education, Engineering, and Enforcement. They seek grant funding to offset the costs of these programs and enforcement initiatives.

Youth Services Unit

The backbone of this unit is our three School Resources Officers. This program is in partnership with, and partially funded by the Folsom-Cordova Unified School District. Currently, one S.R.O. has an office at Folsom High, one at Vista del Lago, and the third splits time between Folsom Lake High School and the two middle schools.

The S.R.O.'s role goes beyond just responding to criminal matters on campuses or police issues involving our youth. The S.R.O.'s develop educational and mentoring relationships with students and serve as a resource for the school administration, teachers, and parents. Each summer the SRO's administer two weeks of "Cop Camp", servicing at-risk Folsom youth.

The S.R.O.'s are also instrumental in creating and administering after school physical fitness programs aimed at developing leadership, respect, courage, and discipline while enhancing self-esteem and decreasing bullying. These programs further establish the S.R.O.'s as youth mentors and help solidify the bond between our kids and our police officers. Two such programs are Fighting for Fitness and Building Bridges CrossFit for Kids.

Community Crime Suppression Unit

The department's Community Crime Suppression Unit (C.C.S.U.) is comprised of three officers. They are tasked with addressing community quality of life issues and suppressing emerging crime trends. C.C.S.U. adjust their workdays and hours as community and crime patterns dictate.

C.C.S.U. personnel also spearhead the City's efforts towards meeting the challenges associated with homelessness. Working in partnership with local non-profits and faith-based organizations, the C.C.S.U. officers seek to both address the issues surrounding homelessness while simultaneously trying to guide those willing onto the pathway to stable housing.

Citizens Assisting Public Safety

The largest component of the Neighborhood Services Division is the Community Services Unit which provides volunteer and crime prevention programs such as vacation and security checks, safety fairs, Neighborhood Watch and Business Watch. This unit is also responsible for coordinating the Citizen's Academy annually. The Volunteer Coordinator oversees the Citizens Assisting Public Safety (CAPS) Volunteers which has 64 active CAPS Volunteers. The CAPS Volunteers participate in Neighborhood Watch, Watch Mail, Vacation Checks, Police Department and Fire Department tours, Parking Enforcement, report delivery to the DA's office, Christmas Toy Drive, Home Security Surveys, Help Every Lost Person (H.E.L.P.), Vial of Life, Dog Walk Watch, Community Watch, Project Lifesaver, and our new Vitals program. Folsom is the first agency to implement the Vitals program in California, putting critical information in the hands of officers addressing our community's most vulnerable groups.

The CAPS Volunteers provide a valuable service to this community by supporting Police and Fire with traffic control at major collision/crime scenes, patrolling neighborhoods and business parking lots, assisting with at risk missing person searches, assisting with DUI checkpoints, and any other prolonged event in which they are requested.

FY 2019–20 Accomplishments**Administration**

- The Folsom Police Department continued its extensive community outreach programs. Our hugely successful open house event saw nearly 2,000 visitors, we staffed our Neighborhood Services Division with three officers and a Sergeant, allowing us to better serve our growing homeless population, and we created a Cadet program, allowing us to recruit and grow future police officers from among our own community members.
- Continued the Police Department command staff restructure by eliminating the Support Services Manager position and replacing it with a Lieutenant with broader managerial responsibility. This change mirrors our regional agencies, provides salary savings and further affords us the opportunity to focus on succession planning and mentoring.
- Continued fleet purchases, eliminating high mileage patrol vehicles and motorcycles

Support Services

- Endured nearly 12 months with a 35% loss in personnel while new dispatchers were being tested, hired and trained.
- Answered 98.4% of all 9-1-1 calls in 15 seconds or less.
- Upgraded the phone answering system to allow for automated answering of calls in to dispatch
- Implemented Text to 9-1-1; "*Call if you can – text if you can't.*" For individuals who are deaf, hearing and speech impaired, or those in a situation where it is too dangerous to dial 9-1-1.

- Became the first agency in the state to implement the VITALS phone app, allowing for safer interactions with vulnerable individuals during police/fire contacts.
- Completed the transition from issuing hard copy citations to electronic handheld citations. The Records Division now electronically submits the citations to the court for processing.
- Implemented a new staffing schedule in dispatch mirroring patrol's schedule and allowing for better coverage during peak service hours.
- Successfully integrated to a new Parking Administration company.
- Completed the Project 25 digital upgrade for all 800 MHz radios operated by the City.
- Implemented a process to scan and attach old archived reports in our Records Management System by utilizing CAPS Volunteers.
- Implemented the "Pet Data" system for licensing animals which generated greater compliance in licenses issued.
- Upgraded the Communication Radio Consoles to the interoperable digital Project 25 standard.
- Streamlined the retention of police citations, background checks and record sealing to ensure that records are purged when the retention timelines are met.
- Hired and trained a Cadet to assist our Animal Control Officer with her workload and hours of operation.

Operations

- Established a bi-annual Mental Health First Aid training program assisting community members identify and address mental health issues.
- Developed a Drive Safe Folsom program to educate youth and elderly drivers on the risks of unsafe driving habits.
- Leveraged technology in-line with our Department Mission to identify vehicles associated with felony crimes to increase the apprehension of criminal offenders.
- Successfully graduated one Police Cadet to Officer Academy Recruit with an expected graduation to Police Officer in June 2020. A second Police Cadet was awarded a Folsom Police Foundation scholarship to attend the Sheriff's Academy, also anticipated to graduate in June 2020.
- Coordinated youth "Fighting for Fitness" and "Police Sports Camp" programs
- Enhanced bi-weekly training program with Police Explorers
- Collaborated with other City departments in addressing the challenges of illegal camping
- Collaborated with the Sacramento Self Help program to direct homeless to housing, medical and job services
- School Resource Officers conducted internet safety training to all 6th, 7th, and 8th grade students at both middle schools
- Collaborated with Folsom-Cordova Unified School District to deliver a multi-disciplinary internet safety presentation for parents

Criminal Investigations Division (CID)

- CID Detectives completed an exhaustive, comprehensive, and voluminous investigation of a 2017 homicide. Detectives interviewed over 30 witnesses and served 34 search warrants over the course of the investigation. The report and request for an arrest warrant are pending the district attorney's review and the suspect has already been arrested for related fraud charges
- CID Crimes Against Persons detectives investigated several high-profile child molestation and sexual assault crimes including one involving a peace officer from an allied agency and one involving a nurse contracted to a custody facility in our region. As a result of the arrests in the latter two cases additional victims came forward. All suspects in those cases have either already been found guilty or are pending trial.

- Special Investigation Unit (SIU) detectives authored and executed 39 search warrants, conducted over 150 probation/parole searches, and made 148 arrests in 2019, all unrepresented numbers in the ten-year history of SIU
- SIU detectives identified an emerging drug trend with the increased manufacturing, sales, and use in our region of the hallucinogen/psychedelic DMT. A SIU detective is currently the only court-certified expert on DMT in Sacramento County
- Created written guidelines for patrol officers to follow when responding to unattended death investigations

FY 2019–20 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Answer 911 calls within 15 seconds (landline and cellular)	98.49%	98.41%	98%

*California OES 911 Branch revised the PSAP 911 call answer time standard. Effective 09/2016, 95% of incoming 911 calls shall be answered within 15 seconds, which is reflected in the percentages above.

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Reduce response time to emergency calls	8:49	7:12	7:00

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Outside agency background requests	1,876	1,660	1,660

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Records released (includes calls for service for the DA, law enforcement and public)	3,824	3,822	3,822
Reports processed	4,835	5,410	6,053
Number of 911 calls	26,055	27,472	28,963
Telephone transactions	111,209	119,864	129,213

FY 2020–21 Statistics / Workload Measures

Administration

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Part 1 Violent Crime	92	88	90
Part 1 Property Crime	1,237	1,487	1,550

Investigations

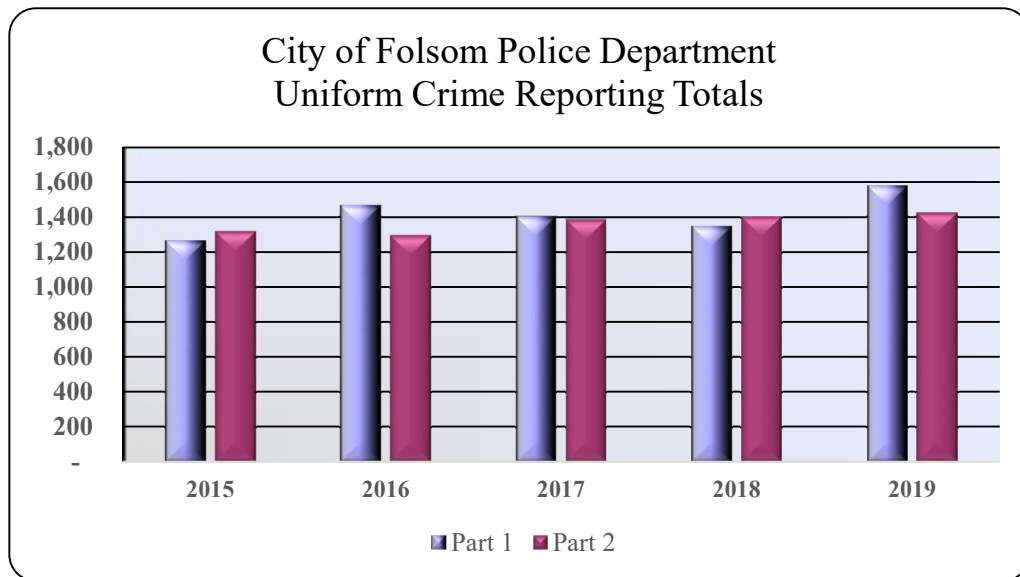
Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Cases assigned for investigation	175	190	200
Probation Searches	80	103	120
Community Presentations	10	13	13

Operations

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Felony arrests	512	596	625
Misdemeanor Arrests	1,228	1,242	1,279
Traffic Citations issued	2,512	4,520	4,550
Traffic Collisions w/ injury	262	248	250
Traffic Collisions w/out injury	1,320	1,402	1,489

Support Services

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Calls for Service	45,971	47,138	48,330
Reports processed	4 835	5 410	6 053
Number of 911 calls	26,055	27,472	28,963
Telephone transactions	111,209	119,864	129,213



Part 1 Crimes include rape, robbery, aggravated assault, burglary, larceny, vehicle theft and arson.
 Part 2 Crimes are all other crimes except traffic related charges. These include, but on limited to, simple assaults, sex offenses, fraud, theft, probation/parole violations, and drugs, weapons, and alcohol related charges.

Key Issues

Administration

- Work to recruit, hire and train personnel to fill vacancies in all ranks

- Mentor and grow the future leaders of our department
- Expand our use of social media to connect, communicate with, and inform our community
- Develop and train our Cadets and Explorers
- Explore options and funding for expanding our current facility to meet our departmental needs

Support Services

- Review and update Radio Protocol Manual
- Continue to contribute to the Records Procedure Manual
- Determine a means to provide accurate and timely crime statistics and analysis utilizing information from the local and regional databases
- Develop a per diem dispatcher program to allow for an economical staffing increase
- Develop a quality assurance program for Communications personnel related to call handling and radio dispatching
- Convert the Gold Elite radio consoles with P-25 compliant MCC 7500 consoles
- Implement a trap and release feral cat program which pays the costs to spay and neuter feral cats

Operations

- Improve our current response times on priority calls for service
- Improve efforts to reduce injury and fatal collisions through enforcement, engineering, and education efforts
- Continue to work towards reducing the use of drugs in our high schools and middle schools through education, and the use of drug detecting police dogs
- Apply innovative methods to reduce crime
- Proper resource/personnel deployment to meet the needs of the community
- Increase leverage of available technology to combat property crimes
- Continue to develop innovative community outreach programs with our external stakeholders and partners
- Collaborate with other City departments to enhance youth outreach programs
- Recruit and train CAPS Volunteers
- Expand partnerships with the Business Watch members and Neighborhood Watch Block Captains
- Expand the use of CAPS and Police Explorers in juvenile programs
- Continue to expand the Police Cadet program to improve service delivery and inspire college students to seek professions and/or volunteer positions in Public Service.

Investigations

- Continue to improve support of and communication with patrol operations
- Establish procedures to notify patrol officers of the status of their cases assigned for follow-up with CID
- Working collaboratively with the District Attorney's Office, improve the case filing rates for Domestic Violence-related incidents and investigations
- Enhance communication with regional Organized Retail Theft investigators and private Loss Prevention officers
- Continue to improve our partnerships with ABC, Folsom-Cordova Unified School District, and the Sacramento County Office of Education to address minor access and use of alcohol
- Address the growing threat of Fentanyl in our community through education, prevention, and enforcement

- Establish a practical, fiscally sound training plan for personnel recently transferred into CID while maintaining sufficient on-duty detective staffing
- Formalize and solidify the department's Threat Assessment and Management policy and procedures to address the potential threat of active violence in our community
- Continue to monitor and address the increase in manufacturing and use of DMT and Butane Honey Oil (concentrated cannabis)

Future Key Issues

Administration

- Continue to monitor the effects of Prop 47, AB109, and newly passed Prop 52 and Prop 57 on our community and crime rate
- Engineer and fund a remodel of our existing police facility
- Stay ahead of Folsom Plan Area development and the need for services
- Increase Cadet and Reserve Officer ranks to enhance service delivery and develop a pipeline for future police officer candidates.

Support Services

- Monitor and adjust the Master Training Plan for the purpose of training and developing employees while planning for succession
- Develop a comprehensive plan for Dispatch Center staffing needs connected to City growth
- Identify cost effective ways to increase staffing in dispatch and records
- Reconfigure design of dispatch center to allow for future staffing needs
- Increase the Animal Control Officer rank to enhance service delivery ahead of planned growth
- Implement a collection process to recover administrative citation fees for animal violations

Operations

- Increase staffing levels in the Patrol Division to insure we can continue to relentlessly pursue criminal behavior as the City's resident and business community continues to expand.
- Revamp and grow our reserve police officer program to attract and develop future police officers.
- Predict crime trends and identify solutions
- Continue community outreach on crime prevention awareness

Investigations

- Continue to evaluate new technology to aid in investigations and determine funding sources
- Through training and experience, continue to look for future crime trends and manners in which suspects conduct their crimes, particularly pertaining to criminal use of technology
- Monitor new legislation and corporate policies that restrict law enforcement's legal access to data through technology and act as advocates for the profession at the state and regional level
- Create and implement a plan to address the huge increase in investigative and administrative work product that will be required with the implementation of SB 384 (Tiered Sexual Offender Registration)

Position Information

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Commander	-	-	-	-	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	-	1.00	1.00	1.00	1.00
Subtotal	3.00	4.00	4.00	4.00	5.00
Support Services					
Police Commander	1.00	1.00	1.00	1.00	-
Police Lieutenant	-	-	-	-	1.00
Police Support Services Manager	-	-	1.00	1.00	-
Communications Supervisor	2.00	2.00	3.00	3.00	3.00
Dispatcher I/II	12.00	14.00	13.00	13.00	13.00
Administrative Technician	1.00	1.00	1.00	1.00	1.00
Senior Records Clerk	-	-	1.00	1.00	1.00
Police Records Clerk	3.00	3.00	2.00	2.00	2.00
Police Records Clerk - PPT	0.50	0.50	0.50	0.50	0.50
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Police Technical Services Manager	1.00	1.00	-	-	-
Police Volunteer Coordinator	1.00	1.00	-	-	-
Subtotal	22.50	24.50	23.50	23.50	22.50
Operations					
Police Commander	1.00	1.00	1.00	1.00	1.00
Community Service Officer	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	2.00	3.00	3.00	3.00	3.00
Police Sergeant	8.00	9.00	9.00	9.00	9.00
Police Corporal	5.00	4.00	5.00	5.00	5.00
Police Officer	43.00	41.00	43.00	43.00	43.00
Police Volunteer Coordinator	-	-	1.00	1.00	1.00
Subtotal	60.00	59.00	63.00	63.00	63.00

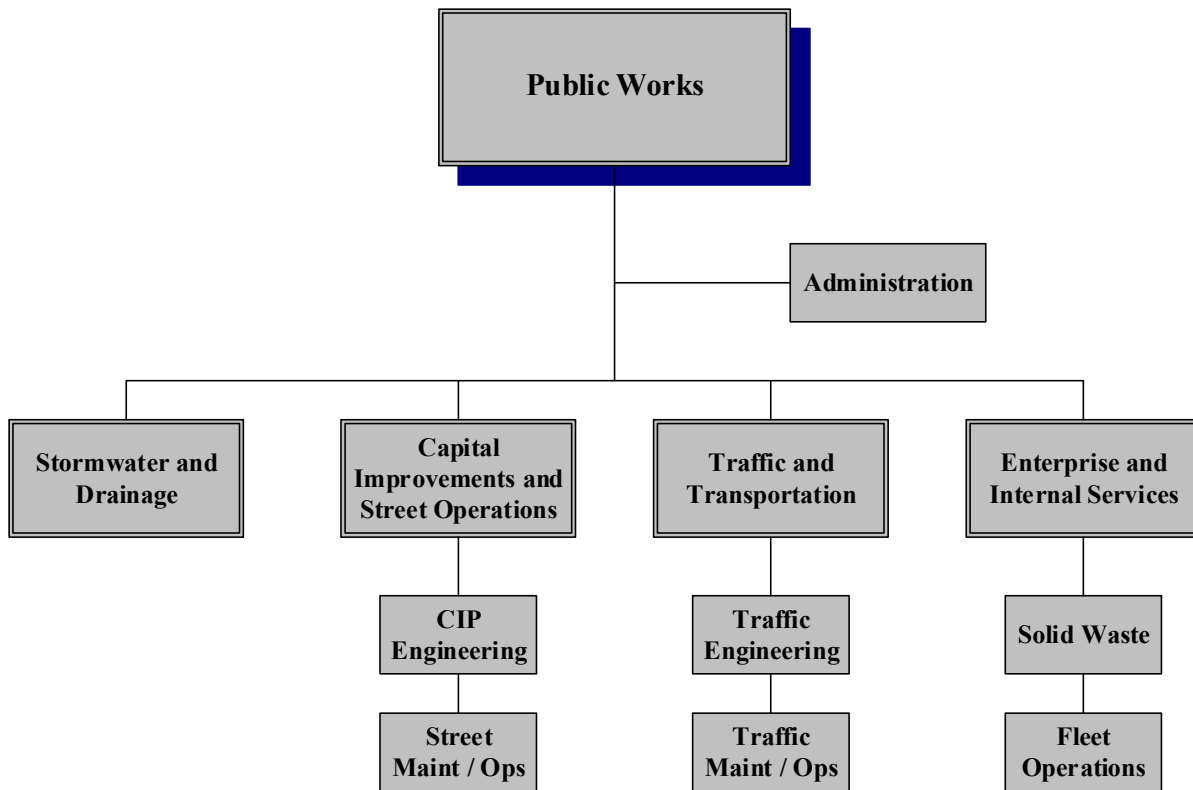
Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Investigations					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	10.00	10.00	10.00	10.00	10.00
Property & Evidence Technician	2.00	2.00	2.00	2.00	-
Community Service Officer	-	-	-	-	2.00
Crime & Intelligence Analyst	1.00	1.00	1.00	1.00	1.00
Subtotal	16.00	16.00	16.00	16.00	16.00
Animal Care Services					
Animal Control Officer	-	-	1.00	1.00	1.00
Subtotal	0.00	0.00	1.00	1.00	1.00
Total	101.50	103.50	107.50	107.50	107.50

Major Contracts (over \$25,000)

Uniform cleaning	\$25,240
Alarm Billing Services	\$25,000
Radio Backbone Operation Fee	\$75,000
Wireless Connectivity	\$40,827
Self-help Housing	\$53,650
CAD/Records system maintenance	\$86,000
License Plate Reader software	\$35,000
Pre-employment background checks	\$30,000
License Plate Reader and Camera maintenance	\$25,000

Capital Outlay

Replacement Vehicles	\$250,000
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Public Works

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay
(Solid Waste is in a section later in this document.)

Mission Statement

The mission of the Public Works Department is to provide timely and cost-effective Public Works services and programs that ensure the community's health, safety, and welfare; protect and enhance the environment; promote orderly development of the City's infrastructure; and exemplify a total commitment to customer service.

FY21 Budget Highlights

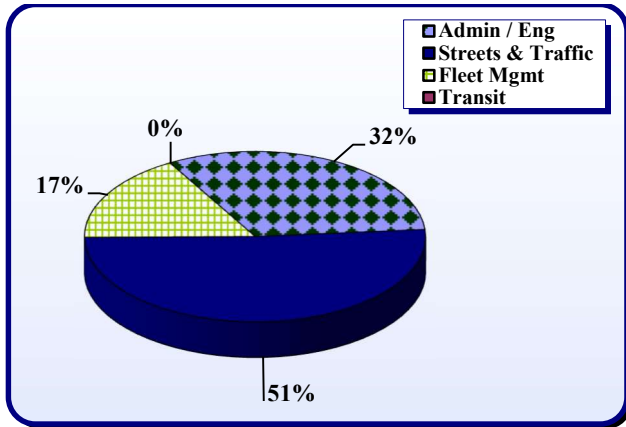
- No change in the number of full-time authorized positions
- Reduction in temporary salaries of \$32,200
- Reduction in operating expenses due to pandemic
- Fleet – removed the allocation for replacement vehicles (\$150,000)

Budget Summary (All Funding Sources)

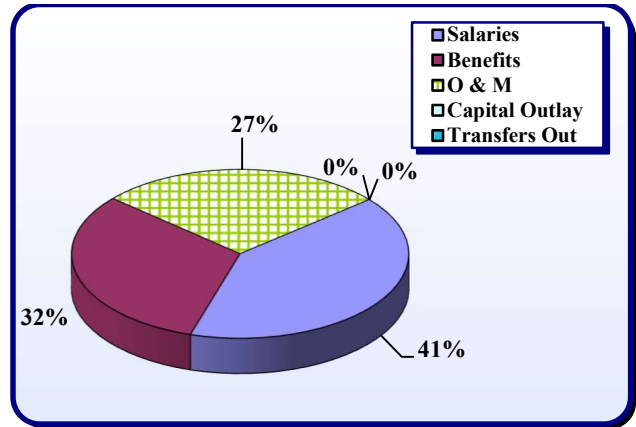
Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$2,998,629	\$2,956,758	\$2,666,356	\$2,970,546	0.47%
Overtime	\$170,888	\$46,228	\$138,426	\$47,280	2.28%
Benefits	\$953,888	\$1,072,755	\$1,047,157	\$1,083,890	1.04%
PERS-City	\$952,640	\$1,174,286	\$1,062,407	\$1,251,113	6.54%
Operations & Maintenance	\$3,121,770	\$2,104,379	\$1,528,966	\$2,038,005	-3.15%
Capital Outlay	\$128,142	\$150,000	\$163,675	\$0	-100.00%
Transfers Out	\$159,501	\$0	\$0	\$0	0.00%
Total	\$8,485,458	\$7,504,406	\$6,606,987	\$7,390,834	-1.51%
Administrative Engineering	\$2,297,156	\$2,175,938	\$2,101,418	\$2,365,214	8.70%
Streets & Traffic Maintenance	\$3,367,044	\$3,865,746	\$3,290,681	\$3,781,597	-2.18%
Fleet Management	\$1,140,444	\$1,462,722	\$1,214,889	\$1,244,023	-14.95%
Total - General Fund	\$6,804,644	\$7,504,406	\$6,606,987	\$7,390,834	-1.51%
*Transit	\$1,680,813	\$0	\$0	\$0	0.00%
Total - Transit	\$1,680,813	\$0	\$0	\$0	0.00%
Funding Source					
Program Revenue	\$1,191,588	\$45,000	\$948,949	\$45,000	0.00%
Transportation Development	\$135,824	\$505,386	\$120,000	\$519,026	2.70%
Measure A	\$370,361	\$524,660	\$145,000	\$539,740	2.87%
Gas Tax	\$1,735,939	\$1,780,764	\$1,561,980	\$1,796,704	0.90%
Transportation Tax	\$50,000	\$50,000	\$25,000	\$50,000	0.00%
Light Rail	\$66,408	\$77,250	\$20,000	\$97,250	25.89%
Transit	\$0	\$0	\$0	\$0	0.00%
Drainage Capital	\$86,307	\$279,850	\$95,000	\$301,350	7.68%
Tree Mitigation	\$24,209	\$35,020	\$10,000	\$35,510	1.40%
Utilities	\$23,543	\$23,020	\$23,020	\$33,740	46.57%
General Program Revenue	\$15,300	\$3,144	\$788	\$595	-81.08%
Inter-Fund Transfers	\$707,249	\$1,010,142	\$993,005	\$790,140	-21.78%
General Taxes	\$2,397,915	\$3,170,170	\$2,664,245	\$3,181,779	0.37%
Total - General Fund	\$6,804,644	\$7,504,406	\$6,606,987	\$7,390,834	-1.51%
Shared State Revenue	\$3,417,821	\$0	\$0	\$0	0.00%
Program Revenue	\$523,031	\$0	\$0	\$0	0.00%
Other Revenue	\$112,621	\$0	\$0	\$0	0.00%
General Fund	\$0	\$0	\$0	\$0	0.00%
Fund Balance	(\$351,165)	\$0	\$0	\$0	0.00%
*Total - Transit	\$3,702,308	\$0	\$0	\$0	0.00%
Full-Time Positions	42.85	42.85	34.40	34.40	-19.72%
Part-Time Positions	6.40	6.40	0.00	0.00	-100.00%

*During Fiscal Year 2019 the City Transit Services were annexed by Sacramento Regional Transit

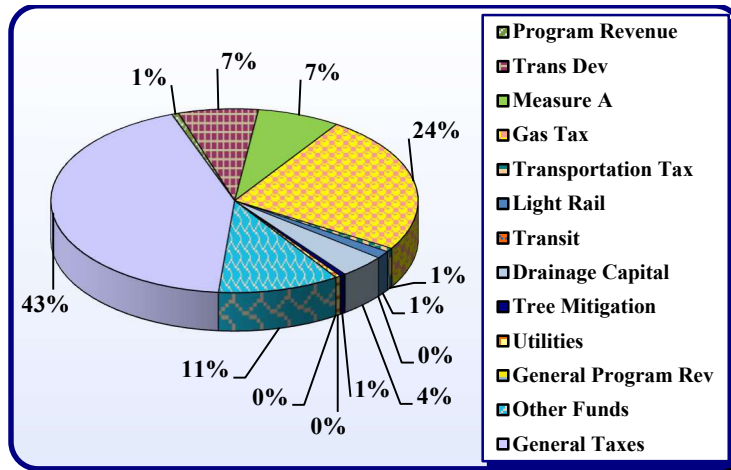
Department by Divisions



Department Expenditure by Category



Department Funding Sources

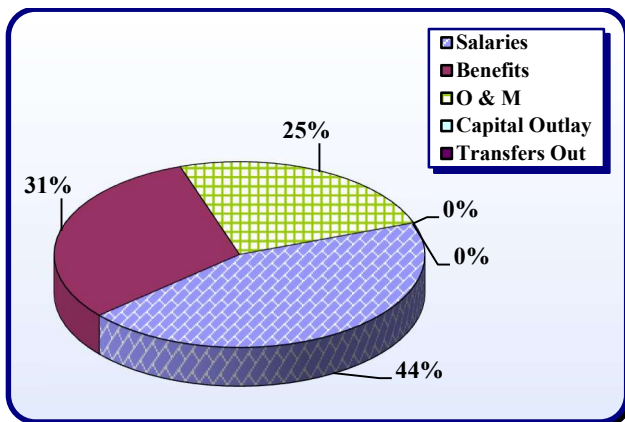


Budget Summary of Administration / Engineering

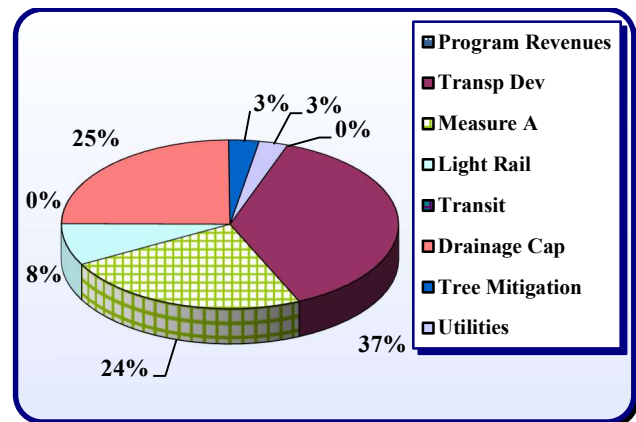
Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$930,739	\$972,893	\$973,150	\$1,045,333	7.45%
Overtime	\$3,746	\$0	\$979	\$0	0.00%
Benefits	\$279,876	\$288,032	\$280,993	\$295,692	2.66%
PERS-City	\$308,665	\$391,629	\$390,229	\$441,569	12.75%
Operation & Maintenance	\$774,130	\$523,384	\$456,066	\$582,620	11.32%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$2,297,156	\$2,175,938	\$2,101,418	\$2,365,214	8.70%

Funding Source	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Program Revenues	\$1,158,121	\$0	\$856,460	\$0	0.00%
Transportation Development	\$75,824	\$445,386	\$70,000	\$459,026	3.06%
Measure A	\$202,158	\$374,660	\$10,000	\$289,740	-22.67%
Gas Tax	\$6,052	\$122,590	\$47,980	\$138,530	13.00%
Transportation Tax	\$0	\$0	\$0	\$0	0.00%
Light Rail	\$66,408	\$77,250	\$20,000	\$97,250	25.89%
Transit	\$0	\$0	\$0	\$0	0.00%
Drainage Capital	\$86,307	\$279,850	\$95,000	\$301,350	7.68%
Tree Mitigation	\$24,209	\$35,020	\$10,000	\$35,510	1.40%
Utilities	\$23,543	\$23,020	\$23,020	\$33,740	46.57%
Other Inter-Fund Transfers	\$0	\$0	\$0	\$0	0.00%
General Taxes	\$654,533	\$818,162	\$968,958	\$1,010,068	23.46%
Total	\$2,297,156	\$2,175,938	\$2,101,418	\$2,365,214	8.70%

Department Expenditure by Category



Department Funding Source

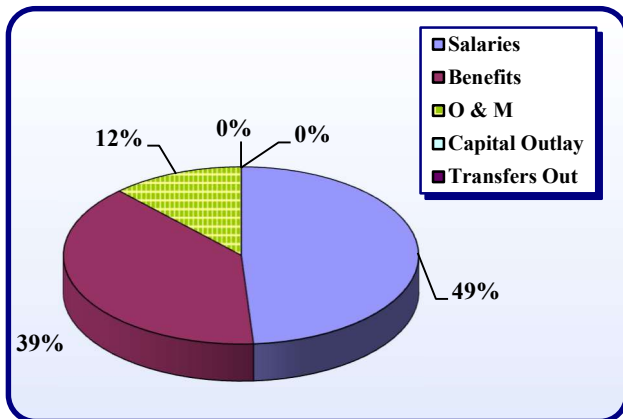


Budget Summary of Fleet Management

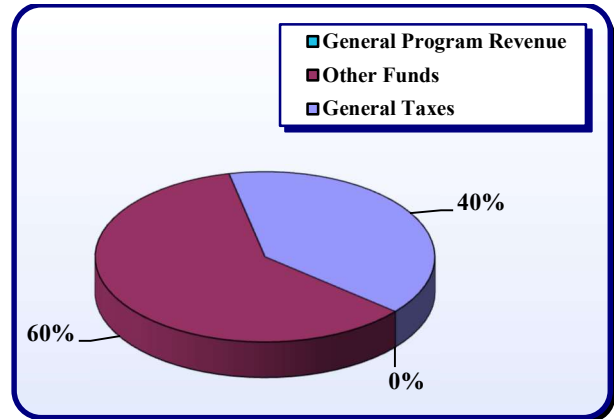
Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$550,237	\$645,413	\$481,235	\$604,135	-6.40%
Overtime	\$43,772	\$4,203	\$16,306	\$4,203	0.01%
Benefits	\$236,126	\$235,535	\$221,951	\$230,599	-2.10%
PERS-City	\$172,396	\$260,195	\$191,000	\$255,375	-1.85%
Operation & Maintenance	\$122,528	\$167,376	\$140,722	\$149,711	-10.55%
Capital Outlay	\$15,385	\$150,000	\$163,675	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$1,140,444	\$1,462,722	\$1,214,889	\$1,244,023	-14.95%

Funding Source	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
General Program Revenue	\$7,664	\$515	\$18	\$16	-96.89%
Inter-Fund Transfers	\$666,763	\$980,187	\$976,549	\$752,459	-23.23%
General Taxes	\$466,017	\$482,020	\$238,322	\$491,548	1.98%
Total	\$1,140,444	\$1,462,722	\$1,214,889	\$1,244,023	-14.95%

Department Expenditure by Category



Department Funding Sources



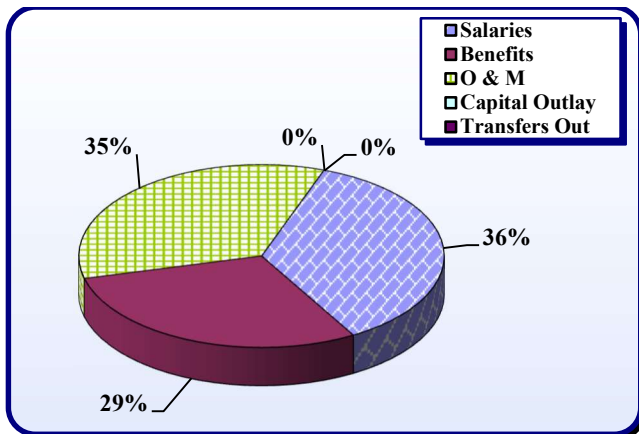
Budget Summary of Signals, Traffic and Streets Maintenance

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$1,156,491	\$1,338,452	\$1,211,971	\$1,321,078	-1.30%
Overtime	\$95,109	\$42,025	\$121,142	\$43,077	2.50%
Benefits	\$543,889	\$549,188	\$544,212	\$557,599	1.53%
PERS-City	\$369,351	\$522,462	\$481,178	\$554,169	6.07%
Operation & Maintenance	\$1,089,447	\$1,413,619	\$932,178	\$1,305,674	-7.64%
Capital Outlay	\$112,758	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$3,367,044	\$3,865,746	\$3,290,681	\$3,781,597	-2.18%

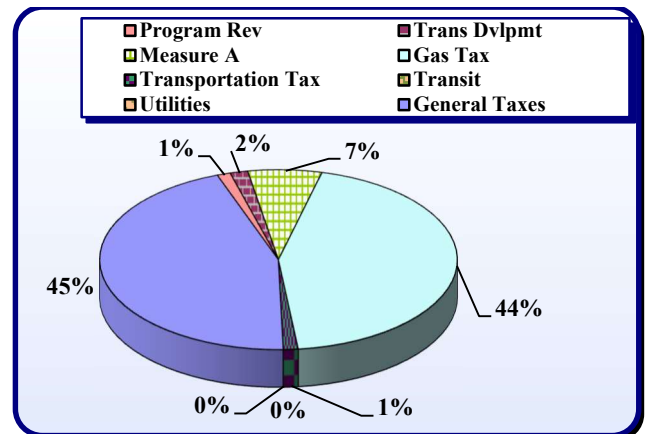
Funding Source

Program Revenues	\$33,467	\$45,000	\$92,489	\$45,000	0.00%
Transportation Development	\$60,000	\$60,000	\$50,000	\$60,000	0.00%
Measure A	\$168,203	\$150,000	\$135,000	\$250,000	66.67%
Gas Tax	\$1,729,887	\$1,658,174	\$1,514,000	\$1,658,174	0.00%
Transportation Tax	\$50,000	\$50,000	\$25,000	\$50,000	0.00%
Light Rail	\$0	\$0	\$0	\$0	0.00%
Transit	\$0	\$0	\$0	\$0	0.00%
Drainage Capital	\$0	\$0	\$0	\$0	0.00%
Tree Mitigation	\$0	\$0	\$0	\$0	0.00%
Utilities	\$0	\$0	\$0	\$0	0.00%
General Program Revenue	\$7,636	\$2,629	\$770	\$579	0.00%
Other Inter-Fund Transfers	\$40,486	\$29,955	\$16,456	\$37,681	0.00%
General Taxes	\$1,277,365	\$1,869,988	\$1,456,966	\$1,680,163	-10.15%
Total	\$3,367,044	\$3,865,746	\$3,290,681	\$3,781,597	-2.18%

Department Expenditure by Category



Department Funding Sources



Budget Summary of Transit*

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$361,162	\$0	\$0	\$0	0.00%
Overtime	\$28,260	\$0	\$0	\$0	0.00%
Benefits	(\$106,003)	\$0	\$0	\$0	0.00%
PERS-City	\$102,228	\$0	\$0	\$0	0.00%
Operation & Maintenance	\$1,135,666	\$0	\$0	\$0	0.00%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$159,501	\$0	\$0	\$0	0.00%
Total	\$1,680,813	\$0	\$0	\$0	0.00%
Funding Source					
Shared State Revenue	\$3,417,821	\$0	\$0	\$0	0.00%
Program Revenue	\$523,031	\$0	\$0	\$0	0.00%
Other Revenue	\$112,621	\$0	\$0	\$0	0.00%
General Fund	\$0	\$0	\$0	\$0	0.00%
Fund Balance	(\$351,165)	\$0	\$0	\$0	0.00%
Total	\$3,702,308	\$0	\$0	\$0	0.00%

* During Fiscal Year 2019 the City Transit Services were annexed by Sacramento Regional Transit

Program Information

Administration / Engineering **\$2,365,214**

The Administration and Engineering Division of the Public Works Department includes design and management of capital improvement projects; traffic engineering and staff support to the Traffic Safety Committee; transportation engineering including participation in regional planning efforts; storm drain and storm water quality management; and fiscal, administrative and clerical staff support for the Public Works Department. Administrative direction and support are provided to the Solid Waste, Fleet Maintenance, and Transit services that the City offers.

Fleet Management **\$1,244,023**

Fleet Management is responsible for the procurement, maintenance, repair and disposal of City-owned vehicles and equipment. The division is also responsible for managing the City’s fuel system and fuel site. Fleet Management also provides welding/fabrication services for the Solid Waste Division of the Utilities Department.

Street and Traffic Maintenance **\$3,781,597**

The Street Maintenance Division is responsible for maintenance of the City's roadways, bridges, storm drainage systems and sidewalk infrastructure. This division is also responsible for compliance with current National Pollutant Discharge Elimination System (NPDES) regulations, including street sweeping. In addition, maintenance of creeks and City-owned street trees, and weed abatement are the responsibility of the Street Division. The City’s pavement management system is updated and implemented through the Street Maintenance Division.

The Traffic Maintenance Division is responsible for the operation and maintenance of traffic signals and City-owned streetlights within the City limits. In addition, the Traffic Division maintains traffic signs and pavement markings throughout the City, assures Geographic Information System (GIS) and database tracking of all related assets, facilitates fiber optic interconnects in the City, and installs and monitors traffic flow and related equipment.

FY 2019–20 Accomplishments

Administration / Engineering

- Provided oversight of the construction of the Folsom Ranch transportation system, including project review, construction oversight and monitoring
- Completed annual overlay and street sealing roadway maintenance projects consistent with the City's Pavement Management Plan
- Initiated and completed the 5-year pavement condition analysis of the City's entire network of roadways, parking lots and bike trails
- Participated in the Capital Southeast Connector Road Joint Powers Authority (JPA) project development team meetings; assisted in completion of preliminary engineering, funding, and project delivery
- Replaced sidewalks that were non-compliant with ADA at various locations throughout the City per priorities and new design standards identified in the ADA Transition Plan. Locations were East Bidwell Street, Natoma Street and Briarcliff Drive
- Updated pavement delineation on select roadway and pavement legends in various neighborhoods
- Participated in regional transportation planning Boards, including Sacramento Area Council of Government (SACOG), Sacramento Transportation Authority (STA), Sacramento-Placerville Transportation Corridor (SPTC) and Capital Southeast Connector (CSEC)
- Completed construction of six new traffic signals on Empire Ranch Road and modification of three existing traffic signals on East Bidwell Street
- Expanded functionality of new traffic management center (TMC) in City Hall
- Added eleven closed circuit television (CCTV) cameras at signalized intersections for a total of twenty-four city-wide
- Completed process to update speed surveys on major arterials city-wide
- Continued preliminary engineering and environmental documentation for new freeway interchange on US-50 at Empire Ranch Road
- Installed 26 advanced traffic signal controllers along major corridors to expand maintenance and operations capabilities of the City's traffic signal network
- Installed Video Management System (VMS) to assist Public Works, Utilities, and Police Department in order to manage multiple video sources and support information sharing across departments.
- Completed design and construction of the Willow Creeks Estates Storm Drain Lining Project
- Completed construction of the East Bidwell Near Bluestone Circle Storm Drain Repair Project
- Completed construction of two rain gages and one stream gage to continue improving the City's flood emergency preparedness
- Completed work with the Sacramento MS4 Permittees to collectively develop and submit new work plans for FY 19/20 and FY 20/21 in order to comply with the Sacramento Area MS4 permit
- Completed construction of the Iron Point Road Railroad Crossing improvement project
- Initiated construction of the East Bidwell Widening and Sidewalk Project

- Completed design and initiated construction of East Bidwell Street frontage improvements at Creekside Drive
- Coordinated with the County of Sacramento for a Shared Transportation Facilities Maintenance agreement
- Initiated the Riley Street Sidewalk Feasibility study
- Initiated and completed construction of the Folsom Zoo Landside emergency project
- Assisted fire department with bid of Fire Station No. 38 improvements

Fleet Management

- Continued to meet mandated program responsibilities

Street Maintenance

- Continued to provide emergency response for the after-hours call-out program 365 days a year

Traffic Maintenance

- Continued to provide traffic signal maintenance and repair services, street light repair, and Underground Service Alert (USA) markings in a timely fashion
- Continued retrofit of streetlights to energy-efficient LEDs
- Installed new, more sophisticated traffic signal controllers at 27 intersections, increasing the total new controllers to 69 of 106 signalized intersections
- Installed uninterrupted power supply (UPS) along Folsom Blvd. to provide critical power to traffic signals during power outages

FY 2020-21 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to and perform temporary repair on all pothole requests within two working days of notification at least 95% of the time	95%	95%	95%

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to all flooding requests within two hours of notification at least 90% of the time	95%	95%	95%

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to all after-hour emergency requests within one hour after notification at least 90% of the time	95%	95%	95%

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to Transit Customer concerns/ comments within one working day at least 95% of the time	95%	95%	95%

Customer Service Performance Indicator 5:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to Traffic-related service requests within two working days	95%	95%	95%

Customer Service Performance Indicator 6:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to Community Development Department requests for developer project engineering reviews within 20 calendar days at least 80% of the time	95%	95%	95%

FY 2020-21 Statistics / Workload Measures**Administration / Engineering**

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of traffic-related customer service requests received	102	104	104
Number of active construction sites requiring stormwater inspections (not including residential)	35	45	40

Street Maintenance

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Street maintenance work orders processed	1,188	1,200	1,200
Pavement work orders processed	63	70	70
Sidewalk work orders processed	32	30	30
Stream bed work orders processed (non-CDC)	18	20	20
Trees/vegetation work orders processed (non-CDC)	21	20	20
Special events work orders processed	13	15	15
Storm drain maintenance work orders processed	112	120	120
Corp Yard maintenance work orders processed	87	100	100
Bridge maintenance work orders processed	24	30	30
Work orders for other departments	73	90	90
CDC Right of Way maintenance work orders processed	0	0	0

Traffic Maintenance

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
GPS/GIS Data Collection # of structures	0	200	200
Traffic Signal Inspections	194	212	216
Traffic Signal Repairs (non-accident related)	382	350	350
Traffic Signal Repairs (accident related)	8	10	12
Repaired streetlights	180	300	300
Signs replaced	466	450	450
New sign installations	197	200	200
Paint for striping (gallons)	67	100	100

Key Issues

Administration / Engineering

- Complete environmental clearance and preliminary engineering for new US 50/Empire Ranch interchange and secure funding for construction
- Initiate construction of Capital Southeast Connector Project, Segment D3a by FY 2020-21
- Consolidate the Capital Improvements of the Public Works and Parks and Recreation Departments into Public Works and develop 5-Year Capital Improvement Plan
- Oversee and coordinate the construction of the Backbone Infrastructure and new subdivisions for the Folsom Plan Area
- Continue to coordinate the City’s Transportation Plan improvements with the various regional plans (Metropolitan Transportation Plan (MTP), Metropolitan Transportation Improvement Program (MTIP), Blueprint)
- Continue to actively pursue regional funding for City Transportation Projects
- Continue to participate in regional Joint Powers Authorities to ensure City’s Transportation Plan is not adversely impacted
- Continue to work with other jurisdictions on Highway 50 Incident Corridor Management Project (50 ICM)
- Continue to work with other jurisdictions on transportation and development plans that impact the City’s current and future roadway network
- Continue the street overlay and seal coat program consistent with the Pavement Management Plan
- Retrofit existing sidewalks that are not-compliant with ADA at various locations throughout the city per priorities identified in the ADA Transition Plan
- Continue to assist with infrastructure master planning for the Folsom Plan Area
- Continue working with Sacramento MS4 Permittees to collectively negotiate with the Regional Water Quality Control Board to define the terms of the next five-year Sacramento Area MS4 permit
- Continue implementing the City’s trash capture program for stormwater quality management
- Develop a master control table/work plan to track compliance with the requirements of the upcoming NDPEs Stormwater Permit
- Continue to work with regional transportation agencies to develop Measure A program renewal
- Continue to develop a long-range strategy to address the maintenance and capital improvement needs of the City’s drainage infrastructure

- Continue to work with the California Department of Fish and Wildlife and the Streets division to conduct maintenance of creeks and channels in accordance with the City's Routine Maintenance Agreement
- Coordinate with Sacramento Regional Transit on the development of the Gold Line Light Rail, including passing track sections, grade separations, and connected vehicle technology to minimize impacts to Folsom Boulevard traffic operations
- Continue to evaluate traffic conditions along major arterials, primarily East Bidwell Street, Folsom Boulevard, and Blue Ravine Road
- Continue to develop the City's Intelligent Transportation Systems and use them to evaluate localized traffic signal timing and major corridor performance
- Continue to coordinate with regional partners on transportation and development projects of regional significance
- Initiate bridge maintenance program with Caltrans
- Assist other departments in the design, bidding and construction of major capital projects
- Coordinate with Sacramento Regional Transit to ensure continued compliance with the conditions of the annexation agreement

Fleet Management

- Continue to coordinate with departments to further improve our commitment to customer service response
- Continue to provide quality repair and maintenance with excellent turnaround time
- Continue to analyze the department to be sure that all cost savings are realized
- Enhance training program to update mechanic skills and education
- Convert data management into OneSolution software

Street Maintenance

- Identify resources necessary to help meet National Pollutant Discharge Elimination System (NPDES) requirements, including street sweeping, storm drain inspection and maintenance, and detention pond maintenance
- Continue to coordinate and assist all departments as needed
- Continue updating of vehicles and equipment towards better efficiency and reliability
- Implementation of a city-wide storm drain inspection and condition inventory
- Continued training and education of staff

Traffic Maintenance

- Continue to implement the City's pavement marking program
- Continue to identify, prioritize and optimize signal timing in a more proactive way using advanced analytics to efficiently move traffic safely throughout the City.
- Continue to identify, prioritize, and replace street signs and markings as needed
- Continue to incorporate Intelligent Transportation Systems elements
- Continue retrofitting streetlights for energy efficiency, coordinate with SMUD to accelerate the program

Future Key Issues

Administration / Engineering

- Coordinate major transportation infrastructure improvements with long-term Folsom Plan Area planning and development efforts (Empire Ranch/US 50 Interchange, East Bidwell/US 50 Interchange modifications, etc.)
- Continue to secure regional funding for City transportation projects through State and Federal sources
- Continue to participate in Capital Southeast Connector Joint Powers Authority, prioritizing the identification of funding for the remaining portions of the D3 segment.
- Fully implement the transportation system of the Folsom Plan Area, including Bus Rapid Transit (BRT)
- Continue to work with other agencies on developments that impact the City, including quarries, large-scale planned communities, regional transportation projects, etc.
- Update the City's Transportation Plan and coordinate projects with SACOG
- Fully implement Intelligent Transportation System Master Plan
- Develop and implement a Stormwater Fee Program or other funding mechanism for storm drain system maintenance, capital improvements and NPDES requirements
- Continue development of a city-wide drainage master plan
- Continue implementation of the Redevelopment Area Drainage Improvements Master Plan recommendations

Fleet Management

- Continue to replace fleet vehicles with alternative fuel vehicles
- Install power station at Corporation Yard
- Continue to train repair staff to stay current on the latest technology
- Continue to purchase necessary equipment to diagnose and repair vehicles with current technology
- Develop a capital replacement plan for essential Fleet shop equipment and vehicles

Street Maintenance

- Continue implementation of the Pavement Management Plan
- Advanced planning for staffing levels as required due to City growth
- Implementation of a City owned tree inventory program
- Continue to work on cost recovery to the General Fund by tracking costs and billing when applicable

Traffic Maintenance

- Implement a program to enhance its efforts to paint and do other cosmetic maintenance to the City's newly annexed roadways
- Continue to ensure that integration and maintenance issues associated with Light Rail are addressed
- Traffic flow will continue to increase, requiring continuation of upgrades and modifications to the traffic signal system
- As more resources become available for maintenance services by contract, the Division may increase activity in the street signage arena. In addition, the Traffic Division may implement a program to enhance its efforts to paint and do other cosmetic maintenance to the City's traffic signals

Position Information

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Administration/Engineering					
Public Works Director	0.40	0.80	0.80	0.80	0.80
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	-	-	-
Construction Inspector I/II	-	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Environmental Specialist	1.00	-	-	-	-
Management Analyst	1.00	0.50	-	-	-
PW/Utilities Section Manager	2.00	1.00	1.00	1.00	1.00
Office Assistant	-	1.00	1.00	1.00	-
Senior Civil Engineer	2.00	2.00	3.00	3.00	3.00
Senior Management Analyst	-	-	0.50	0.75	0.75
Senior Office Assistant	-	-	-	-	1.00
Subtotal	9.40	9.30	9.30	9.55	9.55
Fleet Management					
PW/Utilities Section Manager	-	0.30	0.30	0.35	0.35
Fleet / Solid Waste Manager	-	-	0.20	0.20	0.20
Administrative Assistant	0.10	0.10	0.10	0.10	0.10
Inventory Clerk	-	1.00	1.00	1.00	1.00
Lead Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Mechanic II	4.00	4.00	4.00	4.00	4.00
Maintenance Worker I/II	-	0.10	0.10	0.10	0.10
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00
Subtotal	6.10	7.50	7.70	7.75	7.75
Streets					
Maintenance Specialist	2.00	2.00	3.00	3.00	3.00
Maintenance Worker I/II	5.00	5.10	4.10	4.10	4.10
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Streets Operations Manager	1.00	-	-	-	-
Streets Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	10.00	9.10	9.10	9.10	9.10

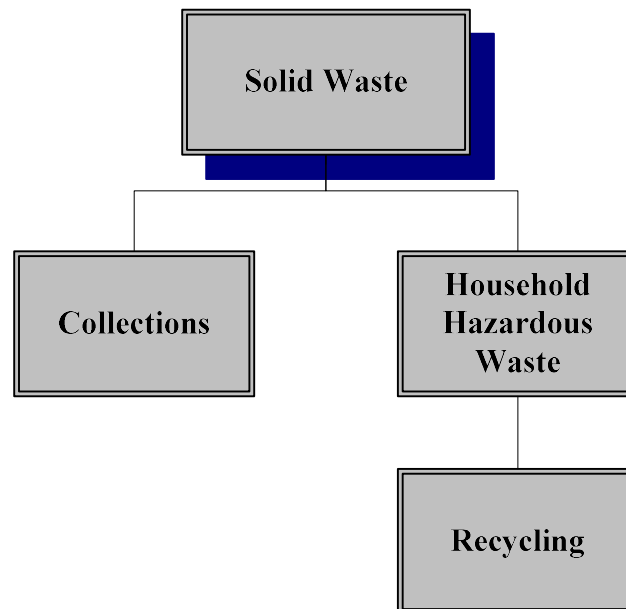
Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Traffic Maintenance					
Associate Civil Engineer	-	-	1.00	1.00	1.00
Maintenance Specialist	2.00	2.00	2.00	2.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Traffic Control & Lighting Technician	1.00	1.00	1.00	1.00	1.00
Traffic Control & Lighting Supervisor	1.00	1.00	-	-	-
Traffic Control & Lighting Technician I/II	3.00	3.00	3.00	3.00	4.00
Subtotal	8.00	8.00	8.00	8.00	8.00
Transit					
PW/Utilities Section Manager	1.00	0.10	0.10	-	-
Administrative Assistant	0.40	0.40	0.40	-	-
Senior Management Analyst	-	-	0.25	-	-
Transit Chief	1.00	1.00	1.00	-	-
Transit Bus Driver	-	2.00	4.00	-	-
Transit Bus Driver - PPT (@ 80%)	8.80	8.00	6.40	-	-
Transit Coordinator	1.00	1.00	1.00	-	-
Transit Scheduler	1.00	1.00	1.00	-	-
Transit Trainer	1.00	1.00	1.00	-	-
Subtotal	14.20	14.50	15.15	-	-
Total	47.70	48.40	49.25	34.40	34.40

Major Contracts (over \$25,000)

Southern Pacific JPA Admin	\$30,000
Transportation Consultant	\$41,500
Legislative Consultant	\$49,946
Annual Storm Water Quality Management	\$75,000
Landscape and Right of Way Maintenance	\$114,000
Bridge Inspection Services	\$50,000

Capital Outlay

None



Solid Waste

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The mission of the Solid Waste Department is to provide timely and cost-effective solid waste services and programs that ensure the community's health, safety, and welfare; protect and enhance the environment; further orderly development of the City's infrastructure; and exemplify a total commitment to customer service.

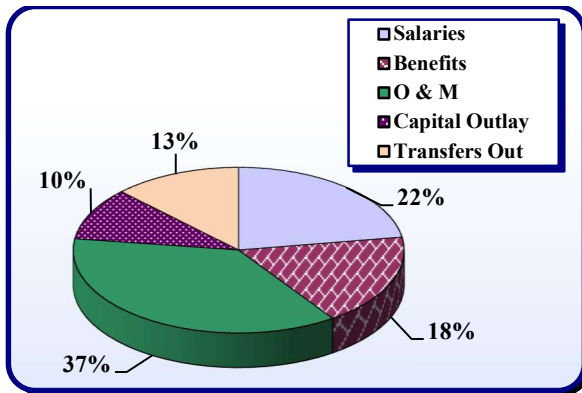
FY21 Budget Highlights

- No change in the number of full-time authorized positions
- Includes \$40,000 for a mobile motion detection camera system
- Includes \$300,000 increase to contracts for increased costs for recycling
- Capital investment budgeted at \$1.5 million for the replacement of vehicles, an increase of \$500,000 from the prior year budget

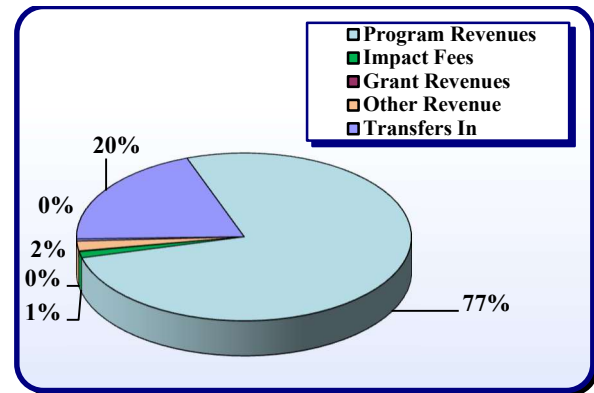
Budget Summary (All Funding Sources)

	Actual	Budget	Projected	Proposed	Change From
Expenditure	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>19-20 Budget</u>
Salaries	\$2,660,308	\$3,068,155	\$2,842,187	\$3,166,250	3.20%
Overtime	\$180,000	\$109,652	\$158,734	\$114,935	4.82%
Benefits	\$944,750	\$1,292,821	\$1,270,441	\$1,322,793	2.32%
PERS-City	\$814,934	\$1,180,104	\$1,081,852	\$1,287,119	9.07%
Operation & Maintenance	\$4,138,880	\$5,099,860	\$4,857,922	\$5,362,692	5.15%
Capital Outlay	\$245	\$1,050,000	\$1,138,882	\$1,500,000	42.86%
Transfers Out	\$1,341,699	\$1,385,077	\$1,385,077	\$1,830,020	32.12%
Total	<u>\$10,080,816</u>	<u>\$13,185,669</u>	<u>\$12,735,095</u>	<u>\$14,583,809</u>	<u>10.60%</u>
Funding Source					
Program Revenue	\$10,703,217	\$10,655,000	\$10,522,920	\$11,159,600	4.74%
Impact Fees	\$122,216	\$51,060	\$50,000	\$175,000	242.73%
Grant Revenue	\$0	\$50,000	\$71,000	\$19,499	-61.00%
Other Revenue	\$278,254	\$180,000	\$464,036	\$275,000	52.78%
Transfers In	\$0	\$35,280	\$30,240	\$60,318	0.00%
Fund Balance	(\$1,022,871)	\$2,214,329	\$1,596,899	\$2,894,392	30.71%
Total	<u>\$10,080,816</u>	<u>\$13,185,669</u>	<u>\$12,735,095</u>	<u>\$14,583,809</u>	<u>10.60%</u>
Full-Time Positions	47.15	47.60	47.60	47.60	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Expenditure by Category



Department Funding Sources



Program Information

Solid Waste

\$14,583,809

The Solid Waste Department provides collection, recycling and disposal of solid waste, green waste, universal waste, household hazardous waste (e.g., paint, toxics, and batteries) and bulky items throughout the Folsom community. Garbage, recycling, and green waste is collected through a fleet of collection vehicles. Hazardous waste is collected through residential “door to door” appointments. The City diverts more than 50% of its solid waste through recycling annually. Recycling services include commercial, residential, multi-family and construction and demolition debris.

FY 2019-20 Accomplishments

- Ordered one residential and two commercial Solid Waste collection vehicles
- Maintained 95% compliance rate for commercial and 100% compliance rate for multi-family complexes under AB 341 Mandatory Commercial Recycling (MCR)
- Executed new contracts for the processing and marketing of residential and commercial recyclables to ensure our ability to recycle the material and continue to meet state recycling mandates
- Worked collaboratively with other agencies in the region to solicit organics recycling proposals and secure recycling capacity. This ensures Folsom will continue receiving diversion credit for green waste and have capacity necessary to comply with SB 1383
- Finalized rate study, completed Proposition 218 notifications, and implemented rate adjustments for all solid waste collection services
- Expanded online customer service tools to include an appointment system for bulky waste collection
- Completed facility improvements for Solid Waste drivers
- Filled multiple vacant positions including management, administration, and operating staff
- Provided route software training in preparation for city-wide route adjustments
- Successfully implemented state grant for improvements to storage facilities at the household hazardous waste facility
- Established ordinance for the enforcement of state recycling mandates AB 341, AB 1826, and SB 1383

FY 2020-21 Customer Service Levels**Customer Service Performance Indicators:**

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Percentage of Solid Waste additional services (e.g., extra pickups and returned pickups) provided within one day	96%	96%	95%
Average number of days between customer request and neighborhood clean-up (NCU) service stop	14	20	20
Commercial refuse pickups per week	1,738	1,780	1,780
Commercial recycling pickups per week	709	760	760
Residential refuse pickups per week	21,879	23,000	23,500
Residential recycling pickups per week	11,429	12,000	12,300
Residential green waste pickups per week	11,498	12,000	12,200
Review and return 100% of Plan checks for Construction & Demolition Program (C&D) to Community Development within the 15-day requirement	100%	100%	100%

FY 2020-21 Statistics / Workload Measures

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of NCU requests	10,208	10,500	11,000
Percentage of Bulky Waste Pickup service stops completed within 14 days of customer request	40%	15%	15%
Solid waste diversion percentage	75%	69%	74%
Number of commercial hazardous waste pickups	204	70	100
Number of residential hazardous waste pickups	3,707	4,142	4,000
Hazardous Waste Program participation by total number of pickups	4,485	5,048	4,600

Key Issues

- Reroute residential and commercial collection for efficiencies
- Provide bulky waste pickups in a timely manner as demand increases
- Improve program guidelines for State recycling mandates
- Improve the level of compliance as required by State mandated commercial recycling programs
- Continue purchasing Solid Waste collection vehicles based on replacement schedule
- Obtain new technology which streamlines operational management of collection activities
- Implement consultant recommendations from operational analysis and rate study
- Expand residential services with growth in Folsom Plan Area (FPA)
- Reduce household hazardous waste disposal expenses by implementing a reuse program

Future Key Issues

- Accommodate new accounts and services due to growth and State mandates
- Plan for new Corporation Yard, waste transfer station and household hazardous waste facility
- Plan for additional solid waste services in Folsom Plan Area (FPA)
- Improve operational management through new information technology
- Plan for implementation of residential organics recycling (SB1383)
- Utilize electric vehicles to reduce greenhouse gas emissions

Position Information

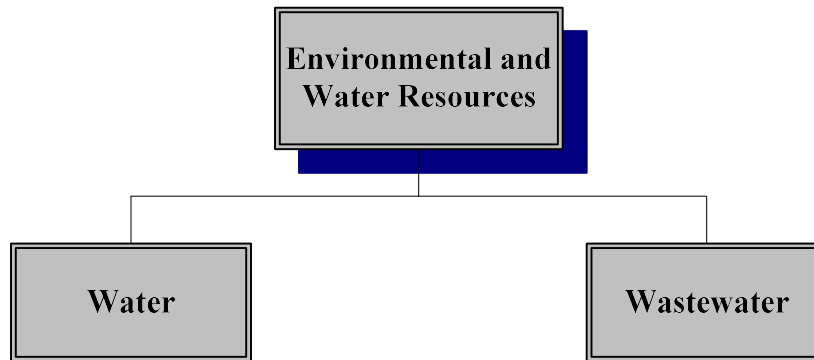
Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Solid Waste Collections					
Public Works Director	0.20	0.20	0.20	0.20	0.20
PW / Utilities Section Manager	-	0.60	0.60	0.65	0.65
Solid Waste / Fleet Manager	-	-	0.80	0.80	0.80
Solid Waste Supervisor	-	-	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.90	0.90
Account Technician	-	-	1.00	1.00	1.00
Management Analyst	-	0.50	-	-	-
Senior Management Analyst	-	-	0.25	0.25	0.25
Maintenance Worker I/II	-	0.80	1.80	1.80	1.80
Mechanic II	1.00	1.00	1.00	1.00	1.00
Refuse Driver	32.00	32.00	31.00	31.00	31.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	3.00	3.00	3.00	3.00	3.00
Subtotal	38.70	40.60	43.15	43.60	43.60
Hazardous Materials					
Environmental Specialist Supervisor	1.00	1.00	-	-	-
Hazardous Materials Coordinator	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	3.00	3.00	3.00
Recycling					
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	-	-	-	-
Subtotal	2.00	1.00	1.00	1.00	1.00
Total	44.70	45.60	47.15	47.60	47.60

Major Contracts (over \$25,000)

Solid Waste Disposal	\$1,286,000
Hazardous Waste Disposal	\$95,000
Greenwaste Diversion	\$693,000
Refuse, Recycling and Greenwaste Carts	\$340,000
Construction & Demolition Diversion	\$47,500
Sludge Disposal	\$48,000
Printing and Mailing of Utility bills	\$48,400
Residential Recyclables	\$1,028,000

Capital Outlay

Solid Waste Refuse trucks	\$1,500,000
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Environmental and Water Resources

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

(Due to Enterprise Funding, Wastewater, and Water are separated into individual sections.)

Mission Statement

The mission of the Environmental & Water Resources Department is to manage the City's resources in order to protect and enhance the community's health, safety and welfare; to provide effective and reliable service to City residents and businesses; and to provide support services to City departments.

FY21 Budget Highlights

Wastewater

- No change in the number of full-time authorized positions
- Capital investment budgeted at \$215,000 for the replacement of vehicles
- Investment in infrastructure to rehabilitate and repair will be done using available fund balance. Projects include Oak Avenue Pump Station Peak Wet Weather Flow Relief and Sewer Evaluation & Capacity Assurance Plan
- No additional debt is proposed

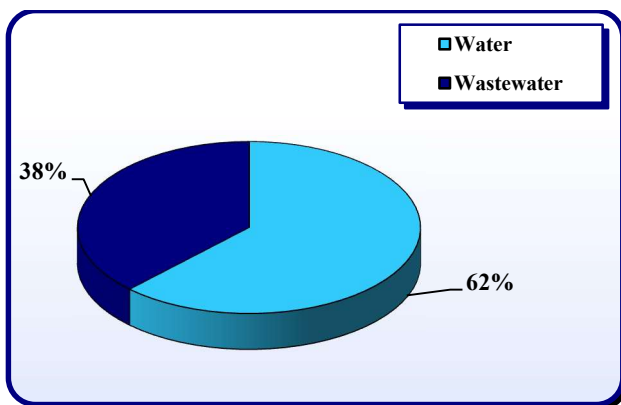
Water

- No change in the number of full-time authorized positions
- Capital investment budgeted at \$215,000 for the replacement of vehicles
- Investment in infrastructure to rehabilitate and repair will be done using available fund balance. Projects include, Water System Rehabilitation Project No. 2, Ashland Water Rehabilitation No. 1 and No. 2
- Increased Leak & Loss Detection (\$150,000) and On-call Trench Paving (\$300,000)
- No additional debt is proposed

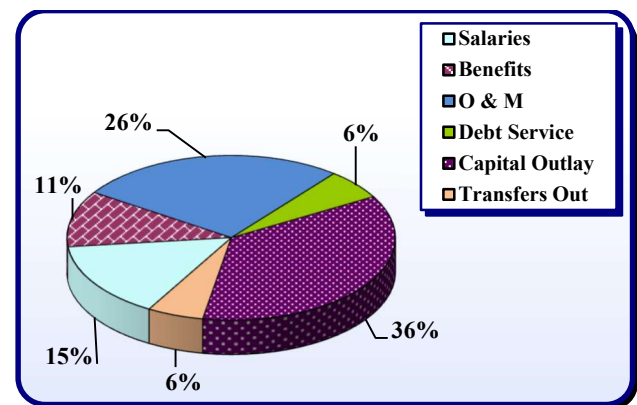
Budget Summary (All Funding Sources)

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$4,019,039	\$4,409,417	\$4,107,318	\$4,573,506	3.72%
Overtime	\$141,130	\$180,620	\$160,307	\$186,551	3.28%
Benefits	\$971,695	\$1,585,779	\$1,551,211	\$1,624,151	2.42%
PERS-City	\$1,272,467	\$1,750,336	\$1,623,713	\$1,910,925	9.17%
Operation & Maintenance	\$6,102,834	\$8,025,527	\$5,954,007	\$8,483,890	5.71%
Debt Service	\$2,070,691	\$2,013,703	\$2,012,158	\$1,891,604	-6.06%
Capital Outlay	\$1,585,568	\$9,732,531	\$4,489,851	\$11,547,960	18.65%
Transfers Out	\$1,710,037	\$1,605,169	\$1,604,668	\$1,774,371	10.54%
Total	\$17,873,461	\$29,303,082	\$21,503,233	\$31,992,958	9.18%
Water	\$13,395,015	\$20,138,009	\$16,293,137	\$19,909,934	-1.13%
Wastewater	\$4,478,447	\$9,165,073	\$5,210,096	\$12,083,024	31.84%
Total	\$17,873,461	\$29,303,082	\$21,503,233	\$31,992,958	9.18%
Funding Source					
Water Revenues	\$13,700,829	\$14,036,455	\$15,030,047	\$15,936,000	13.53%
Water Meters	\$216,619	\$140,000	\$154,476	\$180,000	28.57%
Wastewater Revenues	\$6,619,794	\$6,670,400	\$7,134,114	\$8,112,200	21.61%
Impact Fees	\$1,338,591	\$1,080,611	\$820,000	\$878,185	-18.73%
Grant Revenues	\$253,626	\$0	\$8,506	\$0	0.00%
Other Revenue	\$427,659	\$145,000	\$6,000	\$145,000	0.00%
Transfers In	\$100,000	\$265,610	\$241,726	\$283,966	6.91%
Fund Balance	(\$4,783,656)	\$6,965,006	(\$1,891,636)	\$6,457,607	-7.28%
Total	\$17,873,461	\$29,303,082	\$21,503,233	\$31,992,958	9.18%
Full-Time Positions	53.25	53.25	53.25	53.25	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

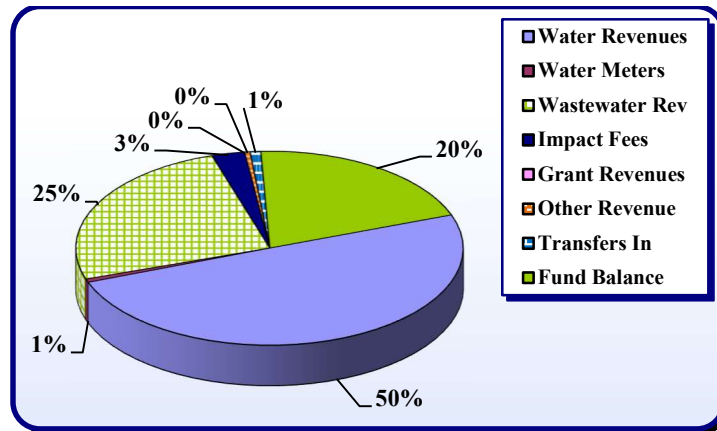
Department by Divisions



Department Expenditure by Category



Department Funding Sources



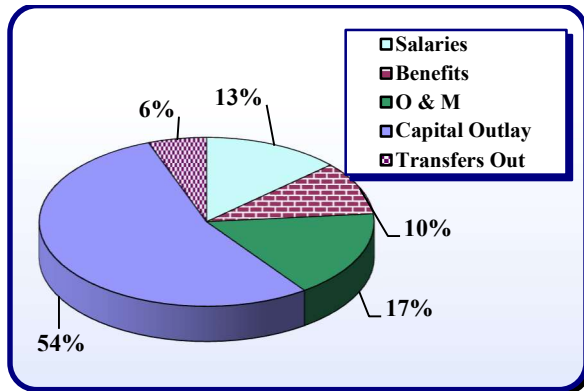
Budget Summary of Wastewater

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$1,376,104	\$1,520,373	\$1,328,133	\$1,551,864	2.07%
Overtime	\$32,730	\$47,000	\$44,297	\$49,250	4.79%
Benefits	\$447,755	\$572,748	\$553,395	\$583,016	1.79%
PERS-City	\$437,038	\$612,604	\$517,386	\$655,972	7.08%
Operation & Maintenance	\$1,006,683	\$2,021,894	\$1,473,822	\$2,003,322	-0.92%
Capital Outlay	\$504,733	\$3,805,289	\$708,399	\$6,558,444	72.35%
Transfers Out	\$673,404	\$585,165	\$584,664	\$681,156	16.40%
Total	\$4,478,447	\$9,165,073	\$5,210,096	\$12,083,024	31.84%

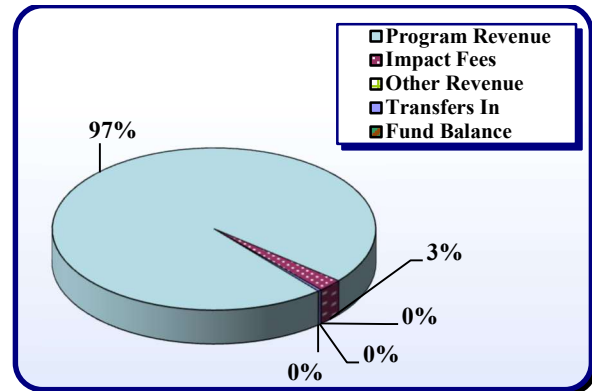
Funding Source	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Program Revenue	\$6,619,794	\$6,670,400	\$7,134,114	\$8,112,200	21.61%
Impact Fees	\$114,800	\$298,339	\$70,000	\$206,215	-30.88%
Other Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers In	\$0	\$23,884	\$0	\$30,133	26.16%
Fund Balance	(\$2,256,147)	\$2,172,450	(\$1,994,018)	\$3,734,476	71.90%
Total	\$4,478,447	\$9,165,073	\$5,210,096	\$12,083,024	31.84%

Full-Time Positions	18.50	18.50	18.50	18.50	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



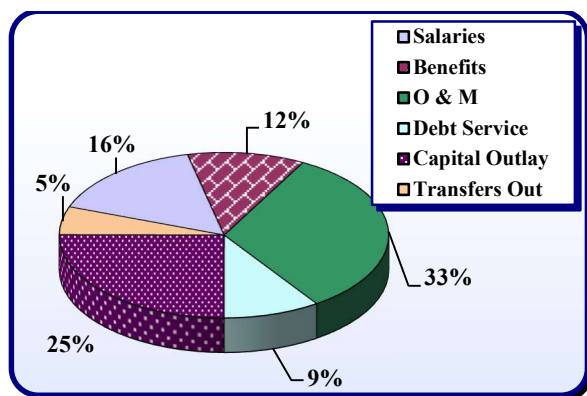
Budget Summary of Water

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$2,642,935	\$2,889,044	\$2,779,185	\$3,021,642	4.59%
Overtime	\$108,400	\$133,620	\$116,010	137,301	2.75%
Benefits	\$523,940	\$1,013,032	\$997,816	\$1,041,135	2.77%
PERS-City	\$835,429	\$1,137,732	\$1,106,327	\$1,254,953	10.30%
Operation & Maintenance	\$5,096,151	\$6,003,633	\$4,480,185	\$6,480,568	7.94%
Debt Service	\$2,070,691	\$2,013,703	\$2,012,158	\$1,891,604	-6.06%
Capital Outlay	\$1,080,835	\$5,927,242	\$3,781,452	\$4,989,516	-15.82%
Transfers Out	\$1,036,633	\$1,020,004	\$1,020,004	\$1,093,215	7.18%
Total	\$13,395,015	\$20,138,010	\$16,293,137	\$19,909,934	-1.13%

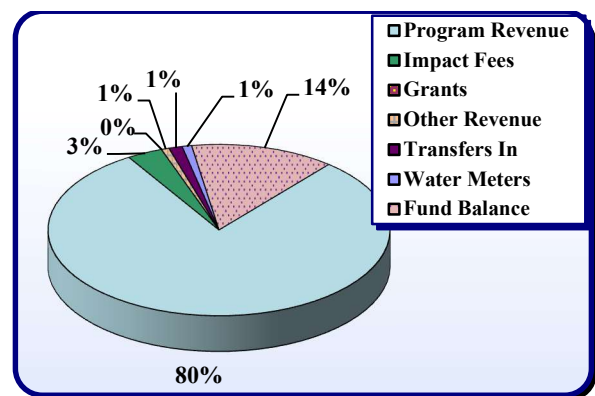
Funding Source	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Program Revenues	\$13,700,829	\$14,036,455	\$15,030,047	\$15,936,000	13.53%
Impact Fees	\$1,223,791	\$782,272	\$750,000	\$671,970	-14.10%
Grants	\$253,626	\$0	\$8,506	\$0	0.00%
Other Revenue	\$427,659	\$145,000	\$6,000	\$145,000	0.00%
Transfers In	\$100,000	\$241,726	\$241,726	\$253,833	5.01%
Water Meters	\$216,619	\$140,000	\$154,476	\$180,000	28.57%
Fund Balance	(\$2,527,509)	\$4,792,557	\$102,382	\$2,723,131	-43.18%
Total	\$13,395,015	\$20,138,010	\$16,293,137	\$19,909,934	-1.13%

Full-Time Positions	34.75	34.75	34.75	34.75	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Engineering and Compliance

The Engineering and Compliance Division oversees the design and management of Capital Improvement Projects; utility operations and maintenance engineering (including staff support to the Utility Commission); utilities engineering for water and wastewater; development impact fee and utility rate oversight; and administration and clerical support staff. Also included in current levels of service are the operating projects managed by the Engineering and Compliance Division.

Wastewater **\$12,083,024**

The Wastewater Division inspects, cleans, repairs, and maintains the 255 miles of gravity sewer mains, 4 miles of sewer force mains, 94 miles of lower sewer laterals and 17 pump stations in the City of Folsom. This division fulfills the State Water Resources Control Board's Waste Discharge Requirements for wastewater collection.

Water **\$19,909,934**

The Water Division produces and delivers high quality drinking water; ensures water quality is maintained in the distribution system's 308 miles of water mains, and to the 20,936 service connections, through a combination of backflow prevention, cross-connection control, and monitoring; maintains water treatment, storage, and distribution facilities; ensures standards for construction of new water source, treatment, storage, and distribution facilities are met.

FY 2019-20 Accomplishments

Administration / Engineering

- Completed the design and began construction of the Water Treatment Plant (WTP) Reliability and Redundancy Project
- Completed the design and construction of the East Tank No.1 Rehabilitation Project
- Completed design of the Willow Hill Valve Replacement Project (Miscellaneous Water Project No. 1)
- Completed design of the WTP Pretreatment Systems Improvement Project (Actiflo)
- Completed Pre-Design of the SECAP Phase 1 Project (Folsom Blvd Sewer)
- Began Design of the SECAP Phase 1 Project (Folsom Blvd Sewer)
- Transition to design assist from design-bid-build and completed design of the Natoma Alley Rehabilitation and Replacement Project.
- Completed the design and began construction of the Zone 4 Booster Pump Station Generator Improvement Project
- Continued field work for the Sewer Lateral Inspection and Condition Assessment Project
- Continue regional water and dry-year planning

Wastewater

- Updated and certified the City's Sewer System Management Plan (every 5 years)
- Conducted an internal audit for the City's Sewer System Management Plan (every 2 years)
- Maintained compliance with state-wide waste discharge requirements

Water

- Completed annual inspection of the water system with the California Department of Public Health
- Completed and submitted the City’s annual AWWA water audit
- Completed 2nd round of inspecting, cleaning, evaluation and prioritizing the City’s Water Storage Tanks
- Updated the City’s Water Distribution Plan (Total Coliform, DBP’s, etc.) to incorporate development south of 50.
- Began preparation of the America’s Water Infrastructure Act: Risk Assessments and Emergency Response Plans for certification

FY 2020-21 Customer Service Levels

Customer Service Performance Indicator for Engineering & Compliance:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Percent of projects that remain on schedule for Capital Improvement Projects	100%	100%	100%

Customer Service Performance Indicator for Wastewater:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to customer service complaints within 30 minutes of receipt	100%	71%	95%
Repair Level 5 Sewer Deficiencies within 2 weeks	100%	100%	100%
Repair Level 4 Sewer Deficiencies within 1 month	100%	100%	100%
Repair Level 3 Sewer deficiencies within 6 months	100%	100%	100%

Customer Service Performance Indicator for Water:

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Repair identified meters within 2 weeks	95%	95%	95%
Repair leaks within 2 weeks	100%	100%	100%
Arrive at water quality complaint within 1 hour	95%	95%	95%
Respond to internal & external customer service issues within one hour	90%	90%	90%

FY 2020-21 Statistics / Workload Measures

Administration / Engineering

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of Capital Projects advertised	5	7	7
Number of Capital Projects under construction	7	5	10
Number of Capital Project designs completed	5	3	7
Number of Capital Project construction completed	6	6	6
Percentage of GIS/GBA projects input	100%	100%	100%

Wastewater

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of routine work orders	1,000	1,008	1,000
Number of M/H inspections completed within one year	431	788	600
Segments of mainline CCTV inspections completed within one year	618	361	400
Linear feet of mainline cleaned within one year	468,751	186,903	250,000
Number of lateral inspections completed within one year	779	1,230	4,400

Water (Water Treatment, Water Quality and Utility Maintenance)

Statistics / Workload Measure	Actual 2018-19	Projected 2019-20	Budget 2020-21
Number of Fire Hydrant flow tests requested by the Fire Department	70	75	75
Number of regulatory required water samples pulled per year	1,604	1,500	1,450
Number of Water Quality customer complaints per year	99	104	110
Number of U.S.A's per year	3,500	4,500	5,000
Number of new meters installed per year	485	434	500
Number of work orders completed per year	87	69	100
Number of shutoff/on for Finance per month	347	200	200
Number of service leaks repaired per year	200	245	270
Number of main breaks repaired per year	8	8	8
Number of Residential Service Connections	19,097	19,556	20,398
Process sludge, dry tons annually	1,333.2	905.5	500
Number of Non-Residential Service Connections	1,887	1,971	2,021
Number of Meters Tested/Calibrated/year	8	40	100
Number of Meters Repaired	3,395	3,564	3,000

Key Issues

Administration

- Address rehabilitation projects as identified in the Sewer Evaluation Capacity and Assurance Plan, continue rehabilitation with the City's Historic District
- Begin/continue design and construction of wastewater projects such as the Oak Ave PWWF Relieve PS Project, the Folsom Blvd Sewer Rehabilitation Project and the Folsom-Auburn/Greenback Intersection, PS No. 3 Improvements Project and other wastewater projects
- Begin/continue design and construction on water projects such as WTP Polymer Rehabilitation Project, WTP Lime Rehabilitation Project, the WTP Pretreatment Systems Improvement, the Willow Hill Valve Rehabilitation Project and other water projects.
- Continue with Design-Assist for the Natoma Alley Sewer Rehabilitation Project
- Continue in-house proactive leak detection (City-wide) program
- Continue water supply management plans and projects

- Continue to perform utility plan review and monitor construction of all Folsom Plan Area and Aerojet Development Projects

Wastewater

- Continue new programs (i.e. Lateral Inspection Program) and modify existing programs (i.e. FOG outreach and education) in order to maintain compliance with State-wide Waste Discharge Requirements
- Continue improving upon training and safety program
- Continue compliance with the State Waste Discharge Requirements
- Continue proactive system maintenance to maintain system and reduce intrusion and inflow (I/I) including installation of I/I flow monitors
- Continue to replace wastewater department vehicles as part of the vehicle replacement program
- Begin Inflow/Infiltration sub-metering within Basin 6A
- Continue to replace wastewater department vehicles as part of the vehicle replacement program

Water

- Continue to implement Standard Operating Procedures and training mechanisms for the WTP Mechanical Dewatering Facility
- Continue inspecting, cleaning, evaluation and rehabilitating the City's Water Storage Tanks and pipelines
- Continue in house proactive leak detection program
- Continue to perform unidirectional water distribution system flushing program
- Continue to operate the automatic fixed network system success rate at 98.5% or higher
- Continue to field test large water meters for accuracy
- Continue to test residential water meters for accuracy
- Continue to replace water department vehicles as part of the vehicle replacement program

Future Key Issues

Administration

- Continue water supply management for dry year supply & water supply reliability
- Continue to implement Capital Improvements Projects per Water and Sewer Master Plans
- Continue Water and Sewer Renewal & Rehabilitation Program
- Continue to support Folsom Plan Area and Aerojet Development

Wastewater

- Continue to establish additional site security at all critical facilities
- Continue to perform safety training and updating standard operating procedures as necessary
- Continue compliance with the State's Waste Discharge Requirements (SSMP)

Water

- Continue to perform condition assessment and recoat of various water infrastructure (i.e. Water Storage Reservoirs, pipelines, etc.)
- Continue to perform safety training and updating standard operating procedures as necessary
- Continue to maintain and assess the customer portal for assessing residential water consumption

Position Information

Position	FY 2016-17 Approved	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Proposed
Environmental and Water Resources Administration					
Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Marketing and Graphics Coordinator	0.50	0.50	0.25	0.25	0.25
PW / Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
SCADA Programmer	-	-	1.00	1.00	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Subtotal	8.50	8.50	9.25	9.25	9.25
Wastewater					
Senior Wastewater Collection Technician	2.00	2.00	2.00	2.00	2.00
Utilities Technician	1.00	1.00	1.00	-	-
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Technician I/II	10.00	10.00	10.00	11.00	11.00
Subtotal	14.00	14.00	14.00	14.00	14.00
Water Conservation					
Water Management Coordinator	1.00	1.00	1.00	1.00	1.00
Water Management Specialist	2.00	2.00	2.00	2.00	2.00
Subtotal	3.00	3.00	3.00	3.00	3.00
Water Utility Maintenance					
Senior Water Utility Worker	1.00	1.00	1.00	1.00	1.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	5.00	5.00	5.00	5.00	5.00
Subtotal	7.00	7.00	7.00	7.00	7.00
Water Treatment Plant					
Lead Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Operator III	3.00	3.00	3.00	3.00	3.00
Water Treatment Plant Operator I/II	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	9.00	9.00	9.00	9.00	9.00

Position	FY	FY	FY	FY	FY
	2016-17 Approved	2017-18 Approved	2018-19 Approved	2019-20 Approved	2020-21 Proposed
Water Quality					
Water Distribution Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator I/II	3.00	3.00	3.00	3.00	3.00
Water Quality Technician	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	6.00	6.00	6.00	6.00	6.00
Water Metering Program					
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Water Utility Worker	-	-	-	-	1.00
Senior Water Meter Worker	-	-	1.00	1.00	-
Water Utility Worker I/II	4.00	4.00	3.00	3.00	3.00
Subtotal	5.00	5.00	5.00	5.00	5.00
Total	52.50	52.50	53.25	53.25	53.25

Major Contracts (over \$25,000)

On-Call Pump Repair and Maint Services	\$95,000
On-Call Generator Repair/Maint	\$50,000
On-Call SCADA Services	\$25,000
On-Call Trench Repaid	300,000
Ashland Annual Water Purchases	\$506,000
Legislative Consultant	\$40,000
Water Supply Management	\$100,000
Legal Contracts	\$200,000
WTP SCADA Maintenance	\$25,000
Lab Services	\$50,000
Bulk Chlorine	\$152,250
Electrical Repair	\$45,000
Fixed Network Components	\$346,000
Master Meter Database Contracts	\$50,000
Water Meter Testing Contracts	\$90,000
Water Forum Successor Effort	\$40,000
Water Tank Cleaning and Inspection	\$60,000
Prop 84 Local Groundwater Assistance	\$100,000
Misc. Sewer Contracts	\$63,000
Sewer Project Management	\$115,000
Sewer Trench Repair	\$80,000
Engineering Field Support	\$70,000
On-Call Technical Services	\$70,000
Meter and Register replacement	\$150,000

Capital Outlay

Wastewater vehicles	\$215,000
Water vehicles	\$215,000



Risk Management

Risk Management

- ▶ Budget Summary
- ▶ Program Information
- ▶ Major Contracts

FY21 Budget Highlights

- Contribution to Retiree Health Trust reduced by \$260,000 to \$240,000

Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Salaries	\$111,823	\$137,899	\$142,900	\$157,310	14.08%
Benefits	9,784,759	\$10,248,408	\$9,516,307	\$10,714,372	4.55%
Operations & Maintenance	\$7,127,468	\$7,613,770	\$7,372,292	\$8,303,337	9.06%
Total	\$17,024,050	\$18,000,077	\$17,031,499	\$19,175,019	6.53%

Expenditure by Type

Administration	\$362,868	\$716,979	\$780,578	\$1,011,856	41.13%
Employee Health	6,277,496	\$6,639,880	\$6,041,223	\$7,022,032	5.76%
Employee Life & Disability	366,275	\$410,817	\$373,777	\$431,055	4.93%
Employee Vision	\$88,296	\$118,813	\$101,000	\$98,354	-17.22%
Employee Dental	\$600,441	\$628,256	\$569,306	\$568,151	-9.57%
Employee Other	\$197,299	\$195,453	\$187,965	\$190,778	-2.39%
Retiree Health	\$4,159,024	\$4,281,377	\$4,079,508	\$4,311,278	0.70%
Retiree Vision	\$70,142	\$55,780	\$68,852	\$62,280	11.65%
Retiree Dental	\$398,182	\$370,824	\$375,000	\$372,000	0.32%
Workers Comp	\$2,205,453	\$2,183,973	\$2,168,536	\$2,320,236	6.24%
Liability	\$1,798,574	\$1,897,925	\$1,785,754	\$1,840,000	-3.05%
Retiree Ben Trust	\$500,000	\$500,000	\$500,000	\$240,000	-52.00%
Transfers Out	\$0	\$0	\$0	\$707,000	0.00%
Total	\$17,024,050	\$18,000,077	\$17,031,499	\$19,175,019	6.53%

Funding Source

Employee Contribution	\$796,019	\$1,051,642	\$1,032,323	\$1,319,317	25.45%
Retiree Contribution	\$630,105	\$693,062	\$617,677	\$725,668	4.70%
Park Planning	\$36,837	\$13,327	\$13,327	\$0	-100.00%
Transit	\$415,743	\$0	\$0	\$0	0.00%
Utilities	\$3,006,094	\$3,044,213	\$3,044,214	2,916,487	-4.20%
General Fund	\$12,269,434	12,484,776	\$12,534,777	11,162,621	-10.59%
Other Revenue	\$1,174,488	\$51,000	\$125,000	\$66,000	29.41%
Retiree Ben Trust	\$0	\$0	\$0	\$0	0.00%
Fund Balance	\$0	\$662,057	(\$335,819)	\$2,984,926	350.86%
Total	\$18,328,720	\$18,000,077	\$17,031,499	\$19,175,019	6.53%

Full-Time Positions *	0.00	0.00	0.00	0.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

* 2 Positions are held in Human Resources but allocated to Risk Management

Program Information

Risk Management

\$19,175,019

The Risk Management Program is where the City budgets for employee and retiree health, workers comp and liability insurance costs. There are two positions with salaries and benefits associated with this budget and these two positions are in the Human Resources Department. The purpose of this fund is for the reporting of all risk management and financing activities. It serves to identify costs associated with these programs, helps eliminate variability in operating budgets, gives more focus to these costs and provides for better analysis of costs.

The fund is managed in compliance with generally accepted accounting principles (GAAP) as defined by the Governmental Accounting Standards Board (GASB). Each year the net cost of operating the risk management programs is allocated to all funds and operating departments based on various allocation formulas and factors (i.e., experience, ratings, type of coverage). The costs for each component risk program are tracked separately and an operating surplus or loss is determined for each program. The results of operations are then amortized over multiple years.

Major Contracts (over \$25,000)

Health Insurance	\$11,350,000
Dental Insurance	\$941,000
Vision Insurance	\$161,000
Workers Comp & Liability Insurance	\$4,160,000
Life & Disability Insurance	\$431,000
Health Retirement	\$167,000
Retiree Benefit Trust Administration	\$100,000
Health Insurance Broker	\$48,000
Employee Safety	\$55,000



Non-Departmental

Non-Departmental

- ▶ Budget Summary
- ▶ Program Information
- ▶ Major Contracts

FY21 Budget Highlights

- Reduced contribution to Risk Management Fund for Retiree Health with possibility of using Retiree Health Trust to supplement the Risk Management Fund

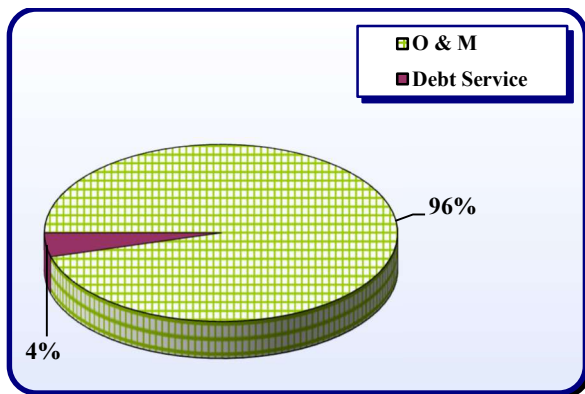
Budget Summary

Expenditure	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Operation & Maintenance	\$3,727,492	\$7,580,742	\$9,267,729	\$4,866,406	-35.81%
Debt Service	\$222,357	\$229,015	\$226,888	\$222,535	-2.83%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$3,949,849	\$7,809,757	\$9,494,617	\$5,088,941	-34.84%

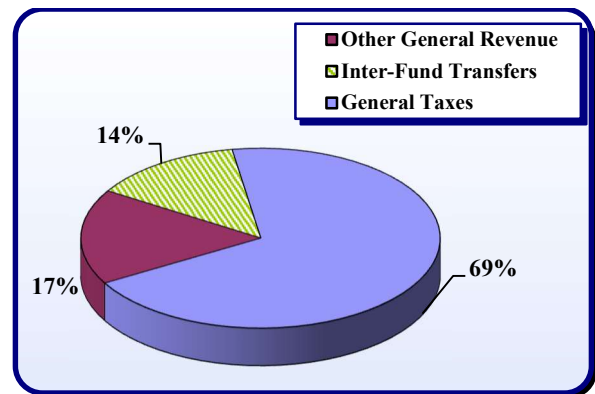
Funding Source	Actual FY 2018-19	Budget FY 2019-20	Projected FY 2019-20	Proposed FY 2020-21	Change From 19-20 Budget
Other General Revenue	\$1,769,604	\$833,075	\$461,987	\$872,710	4.76%
Inter-Fund Transfers	\$1,132,359	\$699,250	\$689,479	\$693,492	-0.82%
General Taxes	\$1,047,886	\$6,277,432	\$8,343,151	\$3,522,739	-43.88%
Total	\$3,949,849	\$7,809,757	\$9,494,617	\$5,088,941	-34.84%

Full-Time Positions	0.00	0.00	0.00	0.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Source



Program Information

Non-Departmental

\$5,088,941

The Non-Departmental Program is where the City budgets for costs and services that are not related to any one department, but benefit the entire City as a whole. There are no salaries and benefits associated with this budget. Other items budgeted in this program include debt service, city-wide studies and services, retiree benefit programs, unemployment benefit costs and transfers to other funds.

Major Contracts (over \$25,000)

Broadstone/Palladio Sales Tax Sharing	\$400,000
County Administration Fees	\$350,000
Sacramento County Haz-Mat Response	\$52,000
Sacramento County Serve Our Seniors	\$25,000
Folsom PBID	\$67,000



Debt Management

Introduction

California cities are authorized by state law to use debt financing for specific purposes that promote the public welfare. Debt is typically issued to finance the construction of large public facilities such as infrastructure, buildings, parks, and open space acquisitions when paying for these types of projects out of current revenues is not feasible.

The City of Folsom population has increased from 72,201 in 2010 to 79,171 as of January 2019. With continued growth, one of the City's major challenges had been to meet the needs of a growing community in terms of providing City services to a steadily increasing customer base, as well as complying with mandated governmental health, safety, and environmental standards and regulations. The City has used various debt financing instruments to facilitate meeting these challenges.

Debt Management Policy

Debt Management is a major component of the City's fiscal management function. Good debt management ensures that any debt issued by the City is affordable, is appropriate for the type of project, is at the lowest possible interest cost, and is in compliance with applicable laws and regulations. The City of Folsom's Debt Management Policy provides operating guidelines for all the City's major debt transactions. The objectives of the City's policy are to:

- Guide the City Council and management in debt issuance decisions having significant financial impact.
- Maintain appropriate capital assets for present and future needs.
- Promote sound financial management by providing accurate and timely information on the City's financial condition.
- Protect and enhance the City's credit rating.
- Ensure the legal use of City bonding authority through an effective system of financial security and internal controls.
- Promote cooperation and coordination with other governments and the private sector in the financing and delivery of services.

Additional Policies Regarding Land-Secured and Conduit Financing

The purpose of the Additional Policies Regarding Land-Secured and Conduit Financing is to facilitate the acquisition and construction of public facilities on commercial, industrial, and residential properties by promoting the health and welfare of developed areas; the orderly development of the City; and the development of needed commercial or industrial property. The policies consist of guidelines and requirements for such items as:

- Project costs and reimbursement policies
- Agreements required

- Project feasibility information
- Appraisals/Value to lien ratios
- Credit enhancements
- Special tax formulas
- Continuing disclosure and notification requirements

Credit Rating

The City currently has no outstanding General Obligation Debt to be rated. Prior to their final maturity in August 2017, the City's General Obligation Bonds were rated AA-/Stable by Standard & Poor's and Aa3 by Moody's Investor Services.

A major portion of the City's financings has been through the issuance of special assessment district debt. These assessment and Mello-Roos district bonds are land secured financings where developments are not yet completed at the time of issuance, and are therefore not rated at the time of the original issuance. However, a number of these financings within the City have subsequently been refunded and have received ratings.

The City has typically opted to purchase bond insurance to enhance its credit rating to AAA. A bond insurance policy guarantees payment of principal and interest on bonds due for payment should the City fail to make a bond payment. Most of the monoline insurers who insure municipal debt have either been downgraded or placed under review by the various rating agencies; therefore, a AAA rating is no longer assured on these insured bonds.

Types of Debt Financing Instruments

A. General Obligation Bonds:

The California Constitution provides for the issuance of General Obligation Bonds by cities subject to a two-thirds approval of voters on the bond proposition. General Obligation Bonds are secured by the full faith and credit of the City. Ad valorem taxes are levied on all real property within the City for the payment of annual principal and interest on the bonds.

B. Lease Revenue Bonds and Certificates of Participation:

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sales agreement or by a leaseback arrangement with a public entity. The City pledges general operating revenues to pay the lease payments. The lease payments are in turn used to pay principal and interest on the Certificates of Participation. Under State law, these obligations do not constitute indebtedness and are therefore not subject to voter approval. Lease payments may not be accelerated as they are payable only in the year in which used and if occupancy of the leased property is available. The City is obligated to annually budget for the rentals that are due and payable during each fiscal year that it has the use of the leased property.

C. Public Enterprise Revenue Bonds:

Public Enterprise Revenue Bonds are issued to finance facilities for a revenue producing enterprise such as a water or sewer system. California courts have determined that under the State Constitution, cities may issue revenue bonds without a two-thirds voter approval in a bond election because the revenues are not payable from taxes or the general fund of the City. Rather, principal and interest on the bonds are payable from revenues produced by the enterprise including such items as service charges, tolls, connection fees, admission fees, and rents.

D. Special Assessment Districts/Mello-Roos Community Facilities District Bonds:

The City may establish Special Assessment Districts or Mello-Roos Community Facilities Districts under various sections of State law to issue bonds for the financing of infrastructure and other public facilities usually in connection with future land development. The formation of Special Assessment Districts are subject to a landowner majority protest proceeding and Community Facilities District are subject to a two-thirds approval of those voting within the proposed district. The security of the bonds is provided by the properties within the district. The annual principal and interest payments on the bonds, along with administrative costs, are collected by annual charges assessed upon the annual property tax bills. The City is not liable for the repayment of these bonds, but rather acts as an agent for the property owners/bondholders in collecting and forwarding the special charges.

Folsom Public Financing Authority

The City of Folsom authorized the formation of a joint powers authority with the Folsom Redevelopment Agency to be known as the Folsom Public Financing Authority in 1988, under Title 1 of the California State Government Code. The Authority is authorized, but not limited, to issue bonds for the purpose of financing facilities and improvements. The Authority provides financing to other funds and agencies of the City on a cost reimbursement basis.

Folsom Ranch Financing Authority

The City of Folsom authorized the formation of a joint powers authority with the Folsom South of 50 Parking Authority to be known as the Folsom Ranch Financing Authority in 2015, under Title 1 of the California State Government Code. The Authority is authorized, but not limited, to issue bonds for the purpose of financing facilities and improvements. The Authority provides financing to other funds and agencies of the City in the Folsom Plan Area on a cost reimbursement basis.

Legal Debt Margin

The Government Code of the State of California (Section 43605) states that a City shall not incur an indebtedness for public improvements which exceeds in the aggregate 15% of the assessed value of all real and personal property of the City. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at

100% of market value (as of the most recent change in ownership for that parcel). The computations shown below reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California.

The Charter of the City of Folsom (Section 5.06) allows the City by ordinance or resolution to issue debt within the following limits:

- **General Obligation Bond Limit:**
Not to exceed 10 percent of the assessed valuation of all property taxable by the City;
- **Other Debt Limit:** Debt other than voted general obligation bonds shall not exceed 10 percent of the assessed valuation of all property taxable by the City;
- **Definition and Exemption:**
The term “debt” or “indebtedness” in this section shall not include debt issued for the purpose of financing or refinancing the acquisition, construction, or completion of public improvements that is not a general obligation of the City, and is secured by a lien upon or levy of a special tax on real property within an identified district.

As is the case with the Government Code, this municipal code section was enacted when assessed valuation was based upon 25% of market value, and therefore is subject to the same conversion described above.

City of Folsom Legal Debt Margin
June 30, 2019

Assessed Value	\$	16,490,101															
Conversion Percentage		25.00%															
Adjusted Assessed Value	\$	4,122,525															
Debt Limit per Govt. Code Section 43605:	\$	618,379															
Amount of Debt Applicable to Limit		-															
Legal Debt Margin		618,379															
		<table style="width: 100%; border-collapse: collapse; margin: 0 auto;"> <tr> <td style="width: 50%;"></td> <td style="width: 25%; text-align: center;">General</td> <td style="width: 25%;"></td> </tr> <tr> <td></td> <td style="text-align: center;">Obligation Debt</td> <td style="text-align: center;">Other Debt</td> </tr> <tr> <td style="border-top: 1px solid black;">Debt Limit per Folsom City Charter Section 5.06:</td> <td style="text-align: right; border-top: 1px solid black;">\$ 412,253</td> <td style="text-align: right; border-top: 1px solid black;">\$ 412,253</td> </tr> <tr> <td style="padding-left: 20px;">Amount of Debt Applicable to Limit</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> </tr> <tr> <td style="padding-left: 20px;">Legal Debt Margin</td> <td style="text-align: right;">412,253</td> <td style="text-align: right;">412,253</td> </tr> </table>		General			Obligation Debt	Other Debt	Debt Limit per Folsom City Charter Section 5.06:	\$ 412,253	\$ 412,253	Amount of Debt Applicable to Limit	-	-	Legal Debt Margin	412,253	412,253
	General																
	Obligation Debt	Other Debt															
Debt Limit per Folsom City Charter Section 5.06:	\$ 412,253	\$ 412,253															
Amount of Debt Applicable to Limit	-	-															
Legal Debt Margin	412,253	412,253															
Percentage of Debt to Assessed Value		0.00%															

Summary of Debt Position

		June 30, 2020	2020-21 Bond Payments			Funding Source
		Principal Outstanding	Principal	Interest	Total	
SUCCESSOR AGENCY TO THE FORMER RDA:						
2016A	RDA SA Ref TABs (Tax Exempt)	\$ 30,910,000	\$ 1,320,000	\$ 1,105,375	\$ 2,425,375	Property tax increment
2016B	RDA SA Ref TABs (Taxable)	16,365,000	810,000	487,625	1,297,625	Property tax increment
	Total RDA Successor Agency	\$ 47,275,000	\$ 2,130,000	\$ 1,593,000	\$ 3,723,000	
FOLSOM PUBLIC FINANCING AUTHORITY:						
2012	Refunding Bonds (City Hall & CBD Fire Station)	\$ 1,354,632	\$ 173,786	\$ 45,249	\$ 219,035	General fund revenues
2017A	Special Tax Rev. Bonds (CFD 10, 11, & 14)	38,760,000	2,820,000	997,245	3,817,245	Special Assessments
2017B	Special Tax Rev. Bonds (CFD 10, 11, & 14)	2,500,000	165,000	99,359	264,359	Special Assessments
2010A	Revenue Bonds (CFD #10)	7,020,000	1,270,000	324,583	1,594,583	Special Assessments
2010B	Revenue Bonds (CFD #10)	2,305,000	410,000	120,238	530,238	Special Assessments
2011A	Revenue Bonds (CFD #7)	4,540,000	745,000	196,672	941,672	Special Assessments
2011B	Revenue Bonds (CFD #7)	280,000	135,000	10,722	145,722	Special Assessments
2012	Revenue Bonds (CFD #7 & 8)	2,799,921	1,504,714	54,260	1,558,974	Special Assessments
2013	Water Revenue Bonds (Refund 2005A Bonds)	9,394,283	542,224	287,380	829,604	Water fund revenues
2019	Water Revenue Bonds (Refund 2009 Bonds)	7,925,000	750,000	302,000	1,052,000	Water fund revenues
	Total Public Financing Authority	\$ 76,878,836	\$ 8,515,724	\$ 2,437,707	\$ 10,953,431	
FOLSOM RANCH FINANCING AUTHORITY:						
2015A	Revenue Bonds (CFD #17)	\$ 6,155,000	\$ 140,000	\$ 265,481	\$ 405,481	Special Assessments
2017	Revenue Bonds (CFD #19)	28,395,000	170,000	1,404,800	1,574,800	Special Assessments
2018	Revenue Bonds (CFD #20)	13,255,000	65,000	648,775	713,775	Special Assessments
2019	Revenue Bonds (CFD #19 & Prepayment)	14,040,000	60,000	670,263	730,263	Special Assessments
2019	Revenue Bonds (CFD #21)	9,695,000	-	480,350	480,350	Special Assessments
	Total Folsom Ranch Financing Authority	\$ 71,540,000	\$ 435,000	\$ 3,469,669	\$ 3,904,669	

Summary of Debt Position

		June 30, 2020	2020-21 Bond Payments			Funding
		Principal	Principal	Interest	Total	Source
		Outstanding				
COMMUNITY FACILITY DISTRICTS:						
2011	Broadstone II	\$ 5,105,000	\$ 915,000	\$ 254,683	\$ 1,169,683	Special Assessments
2012	Broadstone II	2,212,147	1,188,837	42,870	1,231,707	Special Assessments
2012	Parkway	587,774	315,877	11,391	327,268	Special Assessments
2017	Empire Ranch (CFD 10 TE)	24,730,000	1,665,000	638,063	2,303,063	Special Assessments
2017	Empire Ranch (CFD 10 Taxable)	2,020,000	120,000	80,556	200,556	Special Assessments
2017	Empire Ranch (CFD 10 NM)	480,000	45,000	18,803	63,803	Special Assessments
2010	Empire Ranch	9,325,000	1,680,000	444,820	2,124,820	Special Assessments
2017	Willow Springs	990,000	300,000	22,428	322,428	Special Assessments
2017	Parkway II (CFD 14 TE)	11,435,000	750,000	295,302	1,045,302	Special Assessments
2017	Parkway II (CFD 14 NM)	1,605,000	105,000	41,452	146,452	Special Assessments
2018	The Islands at Parkshore IA1	5,665,000	40,000	213,550	253,550	Special Assessments
2019	The Islands at Parkshore IA2	3,115,000	20,000	117,838	137,838	Special Assessments
2015A	Willow Hills Pipeline	6,155,000	140,000	265,481	405,481	Special Assessments
2017	Mangini Ranch	28,395,000	170,000	1,404,800	1,574,800	Special Assessments
2019	Mangini Ranch (2nd Series)	13,565,000	55,000	653,725	708,725	Special Assessments
2019	Mangini Ranch (Prepayment Bds)	475,000	5,000	16,538	21,538	Special Assessments
2018	Russell Ranch	13,255,000	65,000	648,775	713,775	Special Assessments
2019	White Rock Springs Ranch	9,695,000	-	480,350	480,350	Special Assessments
Total Community Facilities Districts		\$ 138,809,921	\$ 7,579,714	\$ 5,651,424	\$ 13,231,138	

Purpose of Debt

Former Redevelopment Debt – issued for the purpose of providing infrastructure and facilities in the Redevelopment area as well as to provide low and moderate income housing.

Folsom Public Financing Authority Debt – 2012 Refunding Bonds provided funding for construction of the City Hall complex and the Central Business District Fire Station. 2009 and 2013 Water Revenue Bonds provided funding for improvements to the water treatment plant. All other debt was to provide infrastructure and facilities in the Community Facility Districts (CFD).

Folsom Ranch Financing Authority Debt – issued to provide infrastructure and facilities in the Community Facility Districts listed.

Assessment and Community Facility Districts – issued to provide infrastructure and facilities in the particular district.

Debt Service amounts by Fund

	Principal	Interest	Fiscal Charges	Total
General Fund	\$ 832,073	\$ 69,308	\$ 3,500	\$ 904,881
Folsom Plan Area Corp Yard Cap	383,976	16,024	-	400,000
Redevelopment SA Trust Fund	2,130,000	1,593,000	12,000	3,735,000
Folsom Ranch Financing Authority	435,000	3,469,669	-	3,904,669
Folsom Public Financing Authority	7,223,500	1,848,327	3,000	9,074,827
Water Operating	1,292,224	589,380	10,000	1,891,604
Mello-Roos & AD Agency Funds	7,579,714	5,651,424	120,000	13,351,138
Total	\$ 19,876,488	\$ 13,237,131	\$ 148,500	\$ 33,262,119

Detail of General Fund Debt

	Principal	Interest	Fiscal Charges	Total
Fire Station	\$ 173,786	\$ 45,249	\$ 3,500	\$ 222,535
Fire Truck	116,624	13,722	-	130,346
Synthetic Turf	134,663	10,337	-	145,000
SACOG Loan - Trail	407,000	-	-	407,000
Total General Fund Debt	\$ 832,073	\$ 69,308	\$ 3,500	\$ 904,881



Capital Improvement
Plan

Capital Improvement Plan (CIP)

The Capital Improvement Plan is a statement of the City of Folsom’s policy regarding long-range physical development. It is vital to the City because it is the principal planning tool designed to develop and maintain infrastructure to support existing residences and businesses and future anticipated development.

The CIP is a multi-year plan that forecasts spending for all anticipated capital projects and is considered to be the link between the City’s development and fiscal planning process. Included in the CIP is the capital budget, which represents only the first year of the CIP. The primary difference between the capital budget and the CIP is that, through the annual Appropriation Ordinance passed by the City Council, the Capital Budget legally authorizes expenditures during the upcoming fiscal year. The CIP includes the first year projections as well as future projects for which financing has not been secured or legally authorized. The “future years” of the CIP are therefore subject to change.

By providing a planned schedule, cost estimates, and location of public sector investments, the CIP provides private sector decision makers with valuable information on which to base investment decisions. It also provides local elected officials and the public with valuable information concerning proposed public facilities and their associated costs.

CIP Goals

The City’s CIP was prepared with the following goals:

- Ensure that existing infrastructure is maintained and replaced
- Provide for new capital projects to help meet the highest priority community growth needs
- Ensure that the CIP will be the blueprint for economic development in the community
- Develop and maintain recreational facilities
- Continue to form partnerships with citizens and businesses to leverage public funds and make Folsom a community of choice for living, working, and enjoying leisure activities

CIP Format

The CIP is divided into two sections: 1) Summary Schedules and 2) Projects. The Summary Schedules section includes:

1. A summary of FY 2020-21 projected project funding changes – This table provides by project the amounts proposed as budget increases to current projects or proposed project budgets for new projects.



2. A summary of CIP projects by category – This table provides by project the implementation estimate.
3. A summary of CIP projects by funding source – This table summarizes the funding sources for all projects.

The Projects section includes the CIP projects listed in the following categories:

1. **Culture and Recreation:** projects that would enhance the quality of life through increased recreational opportunities.
2. **Drainage:** projects related to the expansion, maintenance, or improvement of the City’s storm water conveyance system.
3. **General Services:** projects related to the construction, maintenance, or expansion of City buildings and facilities.
4. **Open Space and Green Belts:** projects related to the acquisition of land dedicated to passive recreational use (including trail construction for pedestrian and bicycle use) and/or conservation.
5. **Streets:** projects that provide maintenance, repair and/or replacement of existing roadway infrastructure.
6. **Transportation:** projects that plan for and/or construct new major transportation facilities, including new roads, bridges, mass transit systems, and major road improvements.
7. **Wastewater:** projects related to the expansion, maintenance, or improvement of the City’s sanitary sewage system.
8. **Water:** projects related to the expansion, maintenance, or improvement of the City’s water supply, treatment and distribution system.

Funding Priorities

The following criteria were used to evaluate funding priorities:

Projects that...

- Are mandated by law or formal council policy
- Are currently funded or for which specific funding sources are available
- Are separate but integral parts of another project—a project whose exclusion from this CIP diminishes the effectiveness of another project
- Are essential to the implementation of programs previously adopted by Council
- Address a particular risk to public safety or health
- Are totally self-supporting
- Take advantage of opportunities which exist now, but would not be available at a later date
- Result in more economical, efficient, or effective delivery of City services
- Enhance or expand citizen or customer services



Relationship of the CIP to the Operating Budget

The operating budget and the CIP are closely related. The CIP is a plan that matches the City's major capital needs with its financial ability to meet them. As a plan, it is subject to change. However, a sound and reliable CIP is a crucial element in maintaining the good financial health of the City.

The inclusion of a project in the CIP shows the intent to include that project in the Annual Budget in the appropriate year(s). Even so, because circumstances may change between the adoption of the CIP and the Annual Budget, CIP projects must also be resubmitted as part of each department's annual budget request. Funds for such projects are not available unless and until they are included in the Annual Budget approved by the City Council.

Relationship of CIP to Implementation of City Plan

It is essential that CIP project proposals support, rather than contradict, plans and policies previously adopted by the City Council in order to coordinate and direct the physical development of the City.



FY 2019-20 CIP Accomplishments

Culture and Recreation

- Continued to contribute towards Sutter Middle School Gym Project
- Initiated installation of outdoor sports cover for the Andy Morin Sports Complex

Drainage

- Completed design and construction of the Willow Creeks Estates Storm Drain Lining Project
- Developed design of second construction package of the Storm Drain Pond Project
- Implemented Trash Implementation Plan processes such as focused street sweeping for the National Pollutant Discharge Elimination System Project

General Services

- Purchased one staff vehicle and one Type I Fire Engine
- Completed design work on Fire Station 38

Open Space and Greenbelts

- Completed construction of the Oak Parkway Trail Undercrossing Project.
- Continued environmental and preliminary engineering on the Folsom Placerville Rail Trail Project

Streets

- Completed construction of six new traffic signals on Empire Ranch Road and modification of three existing traffic signals on East Bidwell Street
- Completed construction for Green Valley Road Widening Project
- Completed construction of the Neighborhood Sidewalk Rehabilitation project which included the replacement of approximately 2,000 linear feet of distressed curb, gutter & sidewalk at various locations including rehabilitations at McKiernan Drive & Henderson Way
- Installed a video detection system, CCTVs, and Battery Backup systems on Folsom Blvd between Natoma Station Drive and Natoma Street as part of the City's Intelligent Transportation System
- Completed necessary property acquisition and initiated construction for the East Bidwell Widening and Sidewalk Project
- Completed construction of the Iron Point Road Railroad Crossing improvement project
- Completed annual overlay and street sealing roadway maintenance projects consistent with the City's Street Overlay/Pavement Management Plan; a listing of the streets improved follows:



Streets that had Rubberized Cape Seal Completed
Blue Canyon Way
Buck Circle
Burnt Creek Way
Canyon Rim Drive
Coffee Berry Court
Crow Canyon Drive
Gold Mine Court
Gold Rock Court
Grey Canyon Drive
Horn Court
Judah Court
Little Court
Middle Fork Court
Miller Way
Moss Rock Court
Oak Canyon Way
Oak Ravine Way
Oak Rim Way
Patton Court
Puffer Way
River Ridge Court
River Ridge Way
Rock Canyon Court
Rock Ravine Court
S Fork Way
Slater Way
Spring Water Way

Transportation

- Replaced sidewalks that were non-compliant with ADA at various locations throughout the City per priorities and new design standards identified in the ADA Transition Plan. Locations were East Bidwell Street, Natoma Street and Briarcliff Drive
- Preliminary engineering and environmental documentation continued for new freeway interchange on US-50 at Empire Ranch Road



Wastewater

- Design of the Folsom-Auburn/Greenback Sewer and Lift Station Improvements Project progressed
- Completed Pre-Design and began design of the SECAP Phase 1 Project (Folsom Blvd Sewer)
- Transitioned to design assist from design-bid-build and completed design of the Natoma Alley Rehabilitation and Replacement Project

Water

- Completed design of the Water Treatment Plant (WTP) Reliability & Redundancy Project
- Completed the design and construction of the Golden State Water Company Inter-tie Booster Pump Station
- Completed the design and construction of the East Tank No.1 Rehabilitation Project
- Finished design and began construction of the WTP Reliability & Redundancy Project
- Completed the design of the Willow Hill Valve Replacement of the Miscellaneous Water Project No. 1



Below are the FY 20-21 Project Budget Proposals. This table includes the increase to previously approved projects and the project budgets for new project proposals. Each project funding source is identified as to the category of that funding. The total column is the FY 20-21 proposed appropriations or additions.

Culture and Recreation							Project Total
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total		
Briggs Mini Park	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Catlin Park North	-	-	-	-	-		-
Dan Russell Rodeo Arena Imprv	-	-	-	-	-		-
Davies Park	-	-	-	-	-		1,104,113
Ed Mitchell Park	-	-	-	-	-		-
Benevento Family Park	-	-	-	-	-		3,000,000
Russell Ranch Park	-	-	-	-	-		-
Empire Ranch Park Site #53	-	-	-	-	-		-
Empire Ranch Park Site #55	-	-	-	-	-		-
Folsom Sports Complex-Ph. II	-	-	-	-	-		706,000
FPA Community Park	-	-	-	-	-		-
FPA Neighborhood Park #1	-	-	-	-	-		-
FPA Neighborhood Park #2	-	-	-	-	-		-
FPA Neighborhood Park #3	-	-	490,000	-	490,000		490,000
Hinkle Ck Ed & Nature Ctr-Ph. II	-	-	-	-	-		-
Johnny Cash Legacy Park	-	-	-	-	-		90,000
Johnny Cash Trail Art Experience	-	-	-	-	-		1,028,764
Lembi Community Park Trail	-	-	-	-	-		-
Lew Howard Park	-	-	-	-	-		449,992
Livermore Comm Park-Ph. II	-	-	-	-	-		800,000
McFarland Comm Garden	-	-	-	-	-		350,000
Natoma Ground Sluice Diggings	-	-	-	-	-		-
Parkway Park Site #42	-	-	-	-	-		-
Parkway Park Site #43	-	-	-	-	-		-
Sr & Arts Facility-Ph. II	-	-	-	-	-		-
Sun Country Park	-	-	-	-	-		-
Sutter Middle School Gym	-	-	100,000	-	100,000		300,000
Willow Hill Reservoir Park-Ph. II	-	-	-	-	-		-
Zoo Ops Center - Phase II	-	-	-	-	-		-
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	-		-
Culture and Recreation Total	\$ -	\$ -	\$ 590,000	\$ -	\$ 590,000		\$ 8,318,869



Drainage						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Cornerstone SWQ Basin (F9)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Localized Drainage Improvements	-	-	-	150,000	150,000	150,000
Natoma Street Drainage	-	-	-	750,000	750,000	1,000,000
NPDES	-	-	50,000	-	50,000	200,000
Sibley Street Drainage	-	-	-	-	-	100,000
Storm Drain Pond	-	-	150,000	-	150,000	932,748
Weather Station	-	-	-	-	-	147,417
Willow Creek Estates Storm Drain Lining	-	-	500,000	100,000	600,000	1,427,191
Drainage Total	\$ -	\$ -	\$ 700,000	\$ 1,000,000	\$ 1,700,000	\$ 4,007,356

General Services						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Fire Apparatus	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000	\$ 350,000
Fire Station 38 (Remodel)	-	-	532,500	-	532,500	1,861,920
FPA Fire Station #34	-	-	-	-	-	-
FPA Fire Station #33	-	-	-	-	-	-
SCBA	-	-	-	-	-	627,730
General Services Total	\$ -	\$ -	\$ 532,500	\$ 350,000	\$ 882,500	\$ 2,839,650

Open Space & Greenbelts						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Folsom Blvd. Bike / Ped Overcrossing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Folsom Lake Trail - Phase III	-	-	-	-	-	-
Folsom Parkway Rail Trail	-	-	-	-	-	-
Folsom / Placerville Trail	-	-	-	-	-	1,209,901
Folsom Plan Area Trails	-	-	500,000	-	500,000	620,000
Highway 50 Corridor Trail	-	-	-	-	-	-
Oak Parkway Trail Undercrossing	-	-	-	-	-	2,357,498
Total	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ 4,187,399



Streets						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
City-Wide ADA Compliance	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000
East Bidwell Corridor	-	-	-	-	-	-
East Bidwell Frontage	-	-	-	-	-	1,205,095
East Bidwell Widening & Sidewalk	-	-	-	-	-	922,434
Energy Efficient Traffic Signals & Lighting	-	-	-	25,000	25,000	310,000
Folsom Lake Crossing Bridge Deck Rehab	-	-	-	-	-	150,000
Folsom Lake Crossing Safety Improvements	-	-	150,000	-	150,000	550,000
Greenback-Madison/Folsom Auburn Paving	-	-	-	-	-	2,144,617
Green Valley Rd Widening	-	-	-	-	-	7,295,519
Intelligent Transportation System (ITS) Plan	-	-	250,000	-	250,000	250,000
Iron Pt Median	-	-	360,000	-	360,000	360,000
Neighborhood Street & Sidewalk Rehab	-	-	-	300,000	300,000	300,000
Oak Ave Corridor & Sidewalk	-	-	-	-	-	-
Riley St Corridor	-	-	-	-	-	-
Riley St Sidewalk	-	-	-	-	-	-
Santa Juanita Realignment	-	-	-	100,000	100,000	100,000
Signal/Delineation Mod	-	-	-	-	-	591,235
Street Overlay / Pavement Management	-	-	-	1,755,000	1,755,000	1,755,000
Streetlight / Traffic Pole Improvements	-	-	-	50,000	50,000	50,000
Traffic Safety Projects	-	-	-	100,000	100,000	100,000
Traffic Signal Improvements	-	-	400,000	-	400,000	400,000
Traffic Signal System Upgrades	-	-	400,000	-	400,000	400,000
Streets Total	\$ -	\$ -	\$ 1,560,000	\$ 2,480,000	\$ 4,040,000	\$ 17,033,900

Transportation						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Bike/Ped Facilities Project	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
Bridge Preventive Maintenance	-	-	50,000	-	50,000	300,000
Capital SE Connector Project Seg D3	-	-	2,500,000	-	2,500,000	5,550,000
City Hall Campus Charging Stations	-	-	-	-	-	150,000
Empire Ranch Road Interchange	-	-	-	-	-	1,308,950
Hwy 50 Facilities	-	-	50,000	-	50,000	50,000
Lake Natoma Xing-Rt Turn Approach	-	-	-	-	-	150,000
Light Rail Project	-	-	75,000	-	75,000	75,000
New Corporation Yard	-	-	-	-	-	-
Oak Ave Interchange	-	-	-	-	-	-
Orangevale Bridge	-	-	-	-	-	3,095,683
Rainbow Bridge Rehab	-	-	-	-	-	1,387,500
Transportation Total	\$ -	\$ -	\$ 2,675,000	\$ 50,000	\$ 2,725,000	\$ 12,117,133



Wastewater						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
ARC Sewer R&R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,198,689
Basin 4 Sewer Phase 1	138,600	-	-	-	138,600	138,600
Greenback Sewer & Lift Station	-	-	-	-	-	2,653,786
Natoma Alley R&R	676,443	-	-	-	676,443	3,019,932
Oak Ave PS PWWF Relief	1,200,000	-	-	-	1,200,000	1,374,888
Sewer Eval & Capacity Assurance Plan	3,853,400	-	475,000	-	4,328,400	5,628,400
Sewer Lateral R&R	-	-	-	-	-	764,425
Wastewater Total	\$ 5,868,443	\$ -	\$ 475,000	\$ -	\$ 6,343,443	\$ 16,778,720

Water						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Ashland Water Rehab No. 1	\$ 1,037,500	\$ -	\$ -	\$ -	\$ 1,037,500	\$ 1,232,500
Ashland Water Rehab No. 2	730,000	-	-	-	730,000	2,270,000
Easton/Glenborough Zone 1 PS	-	-	-	-	-	563,863
East Tank No. 1	-	-	-	-	-	3,967,956
FPA PRV Stations	-	-	-	-	-	60,000
Folsom South Control Valve	-	-	-	-	-	72,000
GSWC Inter-tie Booster Pump Station	-	-	-	-	-	1,135,000
Old Town Water R&R Proj No.1	-	-	-	-	-	660,000
Water System Rehab Proj No.1	111,986	-	-	-	111,986	2,120,908
Water System Rehab Proj No.2	1,500,000	-	-	-	1,500,000	1,705,000
WTP Polymer Reliability & Redundancy	-	-	-	-	-	862,565
WTP Pre-Treatment System Improvement	518,750	-	686,011	-	1,204,761	6,139,675
WTP Backwash & Recycled Water	169,000	-	-	-	169,000	619,000
WTP Fiber Line	-	-	-	-	-	250,000
WTP Line System	21,269	-	-	-	21,269	698,749
Water Total	\$ 4,088,505	\$ -	\$ 686,011	\$ -	\$ 4,774,516	\$ 22,357,216
Total CIP - All Categories	\$ 9,956,948	\$ -	\$ 7,718,511	\$ 3,880,000	\$ 21,555,459	\$ 87,640,243





Culture and Recreation					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Briggs Mini Park	\$ -	\$ -	\$ -	\$ -	\$ -
Catlin Park North	-	-	-	-	-
Dan Russell Rodeo Arena Improvements	-	-	-	-	-
Davies Park	19,600	1,084,513	-	-	-
Ed Mitchell Park	-	-	-	-	-
Benevento Family Park	400,000	2,600,000	2,400,000	-	-
Russell Ranch Park	-	-	-	-	234,850
Empire Ranch Park Site #53	-	-	-	-	-
Empire Ranch Park Site #55	-	-	-	-	-
Folsom Sports Complex – Ph. II	17,180	688,820	-	-	-
FPA Community Park	-	-	-	-	-
FPA Neighborhood Park #1	-	-	-	-	-
FPA Neighborhood Park #2	-	-	-	-	-
FPA Neighborhood Park #3	-	490,000	4,719,780	-	-
Hinkle Creek Ed & Nature Ctr – Ph. II	-	-	-	-	-
Johnny Cash Legacy Park	33,917	-	-	-	296,467
Johnny Cash Trail Art Experience	599,965	179,828	-	479,594	1,245,025
Lembi Community Park Trail	-	-	-	-	-
Lew Howard Park	89,042	360,950	-	-	-
Livermore Community Park-Phase V	-	800,000	-	-	-
McFarland Comm Garden	-	350,000	-	-	-
Natoma Ground Sluice Diggings	-	-	-	-	-
Parkway Park Site #42	-	-	-	-	-
Parkway Park Site #43	-	-	-	-	-
Senior & Arts Facility – Phase II	-	-	-	-	-
Sun Country Park	-	-	-	-	-
Sutter Middle School Gym	200,000	100,000	100,000	100,000	100,000
Willow Hill Reservoir Park – Phase III	-	-	-	-	-
Zoo Operations Center - Phase II	-	-	-	-	-
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	-
Culture and Recreation Total	\$ 1,359,704	\$ 6,654,111	\$ 7,219,780	\$ 579,594	\$ 1,876,342
Drainage					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Cornerstone SWQ Basin (F9)	\$ -	\$ 50,000	\$ -	\$ -	\$ -
Localized Drainage Improvements	-	150,000	-	-	-
Natoma Street Drainage	250,000	750,000	-	-	-
NPDES	150,000	50,000	-	-	-
Sibley Street Drainage	-	100,000	-	-	-
Storm Drain Pond	782,748	150,000	-	-	-
Weather Station	147,417	-	-	-	-
Willow Creek Estates Storm Drain Lining	827,191	600,000	-	-	-
Drainage Project Total	\$ 2,157,356	\$ 1,850,000	\$ -	\$ -	\$ -



Culture and Recreation						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 753,480	\$ 753,480
-	-	-	-	-	1,221,345	1,221,345
-	-	-	-	90,000	1,000,000	1,090,000
-	-	-	-	-	-	1,104,113
-	-	-	-	-	177,720	177,720
-	-	-	-	-	-	5,400,000
2,060,803	-	-	-	-	-	2,295,653
68,000	744,322	-	-	-	-	812,322
-	51,000	1,044,463	-	-	-	1,095,463
-	-	-	-	-	-	706,000
2,767,885	11,459,044	-	-	-	-	14,226,929
-	-	380,000	3,498,310	-	-	3,878,310
-	-	450,000	4,015,696	-	-	4,465,696
-	-	-	-	-	-	5,209,780
-	-	-	539,300	390,231	-	929,531
2,949,973	-	-	-	-	-	3,280,357
1,245,025	1,132,225	-	-	-	-	4,881,662
266,000	-	-	-	-	-	266,000
-	-	-	-	-	107,500	557,492
-	1,516,855	-	-	-	-	2,316,855
-	-	-	-	-	-	350,000
-	263,500	-	1,041,850	-	-	1,305,350
-	-	468,648	-	-	-	468,648
-	-	-	415,034	-	-	415,034
-	2,158,800	-	-	-	-	2,158,800
-	-	-	-	-	738,875	738,875
100,000	46,044	-	-	-	-	746,044
-	-	-	160,000	895,370	-	1,055,370
-	-	-	-	-	3,850,000	3,850,000
-	-	-	-	-	2,360,000	2,360,000
\$ 9,457,686	\$ 17,371,790	\$ 2,343,111	\$ 9,670,190	\$ 1,375,601	\$ 10,208,920	\$ 68,116,829

Drainage						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
-	-	-	-	-	-	150,000
-	-	-	-	-	-	1,000,000
-	-	-	-	-	-	200,000
-	-	-	-	-	-	100,000
-	-	-	-	-	-	932,748
-	-	-	-	-	-	147,417
-	-	-	-	-	-	1,427,191
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,007,356



General Services					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Fire Apparatus	\$ 880,000	\$ 350,000	\$ 1,386,825	\$ 1,775,163	\$ 395,219
Fire Station #38	300,000	1,561,920	-	-	-
FPA Fire Station #34	-	-	100,000	6,625,000	-
FPA Fire Station #33	-	-	-	-	-
Self Contained Breathing Apparatus	627,730	-	-	-	-
General Services Total	\$ 1,807,730	\$ 1,911,920	\$ 1,486,825	\$ 8,400,163	\$ 395,219
Open Space and Greenbelts					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Folsom Blvd Bike / Ped Overcross	\$ -	\$ -	\$ 900,000	\$ 7,810,000	\$ -
Folsom Lake Trail – Phase III	-	-	-	150,000	2,125,000
Folsom Parkway Rail Trail	-	-	-	1,630,000	-
Folsom / Placerville Trail	170,223	137,394	901,419	-	-
Folsom Plan Area Trails	120,000	500,000	-	-	-
Highway 50 Corridor Trail	-	-	-	-	990,000
Oak Parkway Trail Undercrossing	2,550,854	-	-	-	-
Open Space and Greenbelts Total	\$ 2,841,077	\$ 637,394	\$ 1,801,419	\$ 9,590,000	\$ 3,115,000
Streets					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
City-Wide ADA Compliance	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -
East Bidwell Corridor	-	-	400,000	3,500,000	-
East Bidwell Frontage	1,205,095	-	-	-	-
East Bidwell Widening & Sidewalk	164,182	758,252	-	-	-
Energy Efficient Traffic Signals & Light	257,047	50,000	-	-	-
Folsom Lk Crossing Bridge Deck Rehab	150,000	-	350,000	-	-
Folsom Lake Crossing Safety Imprvmnts	400,000	150,000	-	-	-
Greenback-Madison/FA Paving	2,144,617	-	-	-	-
Green Valley Road Widening	7,222,293	-	-	-	-
Intelligent Transportation System Plan	308,642	250,000	-	-	-
Iron Pt Median	-	360,000	-	-	-
Neighborhood St & Sidewalk Rehab	169,597	300,000	-	-	-
Oak Ave Cooridor & Signal	-	-	900,000	4,500,000	-
Riley St Cooridor	-	-	200,000	-	2,400,000
Riley St Sidewalk	-	-	125,000	400,000	-
Santa Juanita Realignment	-	100,000	-	400,000	500,000
Signal/Delineation Modifications	291,235	300,000	-	-	-
Street Overlay / Pavement Management	939,191	1,755,000	-	-	-
Streetlight / Traffic Pole Improvements	-	50,000	-	-	-
Traffic Safety Projects	50,000	100,000	-	-	-
Traffic Signal Improvements	450,000	400,000	-	-	-
Traffic Signal System Upgrades	149,540	400,000	-	-	-
Streets Total	\$ 14,051,439	\$ 5,123,252	\$ 1,975,000	\$ 8,800,000	\$ 2,900,000



General Services						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ 2,509,510	\$ 608,860	\$ 899,708	\$ 2,240,669	\$ 1,315,873	\$ 343,438	\$ 12,705,265
-	-	-	-	-	-	1,861,920
-	-	-	-	-	-	6,725,000
-	-	-	-	100,000	7,650,000	7,750,000
-	-	-	-	-	-	627,730
\$ 2,509,510	\$ 608,860	\$ 899,708	\$ 2,240,669	\$ 1,415,873	\$ 7,993,438	\$ 29,669,915

Open Space and Greenbelts						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,710,000
-	-	-	-	-	-	2,275,000
-	-	-	-	-	-	1,630,000
-	-	-	-	-	-	1,209,036
-	-	-	-	-	-	620,000
-	-	-	-	-	-	990,000
-	-	-	-	-	-	2,550,854
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,984,890

Streets						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
-	-	-	-	-	-	3,900,000
-	-	-	-	-	-	1,205,095
-	-	-	-	-	-	922,434
-	-	-	-	-	-	307,047
-	-	-	-	-	-	500,000
-	-	-	-	-	-	550,000
-	-	-	-	-	-	2,144,617
-	-	-	-	-	-	7,222,293
-	-	-	-	-	-	558,642
-	-	-	-	-	-	360,000
-	-	-	-	-	-	469,597
-	-	-	-	-	-	5,400,000
-	-	-	-	-	-	2,600,000
-	-	-	-	-	-	525,000
3,450,000	-	-	-	-	-	4,450,000
-	-	-	-	-	-	591,235
-	-	-	-	-	-	2,694,191
-	-	-	-	-	-	50,000
-	-	-	-	-	-	150,000
-	-	-	-	-	-	850,000
-	-	-	-	-	-	549,540
\$ 3,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,299,691



Transportation					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Bike/Ped Facilities Project	\$ 84,901	\$ 50,000	\$ -	\$ -	\$ -
Bridge Preventive Maintenance	-	300,000	250,000	-	-
Capital SE Connector Project Seg D3	3,050,000	2,500,000	-	-	-
City Hall Campus Charging Stations	-	-	250,000	-	-
Empire Ranch Road Interchange	636,638	-	-	-	-
Hwy 50 Facilities	92,624	50,000	-	-	-
Lake Natoma Xing-Rt Turn Approach	-	150,000	-	-	-
Light Rail Project	-	75,000	-	-	-
New Corporation Yard	-	-	75,000	-	-
Oak Avenue Interchange	-	-	-	-	-
Orangevale Bridge	3,019,521	-	-	-	-
Rainbow Bridge Rehabilitation	1,224,549	-	-	-	-
Transportation Total	\$ 8,108,233	\$ 3,125,000	\$ 575,000	\$ -	\$ -
Wastewater					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
ARC Sewer Access R&R	\$ 628,236	\$ -	\$ -	\$ -	\$ -
Basin 4 Sewer Phase 1	-	138,600	892,800	-	-
Greenback Sewer & Lift Station	410,386	2,243,400	-	-	-
Natoma Alley R&R	279,857	2,740,075	-	-	-
Oak Ave PS PWWF Relief	174,888	1,200,000	-	-	-
Sewer Eval & Capacity Assurance Plan	528,400	5,100,000	-	-	-
Sewer Lateral R&R	764,425	-	-	-	-
Wastewater Total	\$ 2,786,192	\$ 11,422,075	\$ 892,800	\$ -	\$ -
Water					
Project Name	Prior Years	Estimated 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Ashland Water No. 1	\$ 195,000	\$ 1,037,500	\$ -	\$ -	\$ -
Ashland Water No. 2	-	730,000	-	-	-
Easton/Glenborough Zone 1 Pump Station	195,947	-	-	-	-
East Tank No. 1	3,957,976	-	-	-	-
FPA PRV Stations	42,202	17,798	-	-	-
Folsom South Control Valve	-	72,000	480,000	-	-
GSWC Inter-tie Booster Pump Station	682,778	-	-	-	-
Old Town Water R&R Project No. 1	80,953	-	-	-	-
Water System Rehab Project #1	1,655,158	465,750	-	-	-
Water System Rehab Project #2	205,000	1,500,000	-	-	-
WTP Polymer Reliability & Redundancy	862,442	-	-	-	-
WTP Pre-Treatment System Improvement	487,675	5,652,000	-	-	-
WTP Backwash & Recycled Water Capacity	115,000	504,000	-	-	-
WTP Fiber Line	-	-	250,000	-	-
WTP Lime System	129,849	568,900	-	-	-
Water Total	\$ 8,609,980	\$ 10,547,948	\$ 730,000	\$ -	\$ -
Total CIP - All Categories	\$ 41,721,711	\$ 41,271,700	\$ 14,680,824	\$ 27,369,757	\$ 8,286,561



Transportation						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 134,901
-	-	-	-	-	-	550,000
-	-	-	-	-	-	5,550,000
-	-	-	-	-	-	250,000
-	-	-	-	-	-	636,638
-	-	-	-	-	-	142,624
-	-	-	-	-	-	150,000
-	-	-	-	-	-	75,000
-	-	-	-	-	-	75,000
-	-	-	-	-	-	-
-	-	-	-	-	-	3,019,521
-	-	-	-	-	-	1,224,549
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,808,233
Wastewater						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 628,236
-	-	-	-	-	-	1,031,400
-	-	-	-	-	-	2,653,786
-	-	-	-	-	-	3,019,932
-	-	-	-	-	-	1,374,888
-	-	-	-	-	-	5,628,400
-	-	-	-	-	-	764,425
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,101,067
Water						
Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,232,500
-	-	-	-	-	-	730,000
-	-	-	-	-	-	195,947
-	-	-	-	-	-	3,957,976
-	-	-	-	-	-	60,000
-	-	-	-	-	-	552,000
-	-	-	-	-	-	682,778
-	-	-	-	-	-	80,953
-	-	-	-	-	-	2,120,908
-	-	-	-	-	-	1,705,000
-	-	-	-	-	-	862,442
-	-	-	-	-	-	6,139,675
-	-	-	-	-	-	619,000
-	-	-	-	-	-	250,000
-	-	-	-	-	-	698,749
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,887,928
\$ 15,417,196	\$ 17,980,650	\$ 3,242,819	\$ 11,910,859	\$ 2,791,474	\$ 18,202,358	\$ 202,875,909



Category Name	Prior Years	Budget 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Culture and Recreation	\$1,359,704	\$6,654,111	\$7,219,780	\$579,594	\$1,876,342
Drainage Project	\$2,157,356	1,850,000	-	-	-
General Services	\$1,807,730	1,911,920	1,486,825	8,400,163	395,219
Open Space and Greenbelts	\$2,841,077	\$637,394	1,801,419	9,590,000	3,115,000
Streets	\$14,051,439	5,123,252	1,975,000	8,880,000	2,900,000
Transportation	\$8,108,233	3,125,000	575,000	-	-
Wastewater	\$2,786,192	11,422,075	892,800	-	-
Water	\$8,609,980	10,547,948	730,000	-	-
Total CIP - All Categories	\$41,721,711	\$41,271,700	\$14,680,824	\$27,369,757	\$8,286,561

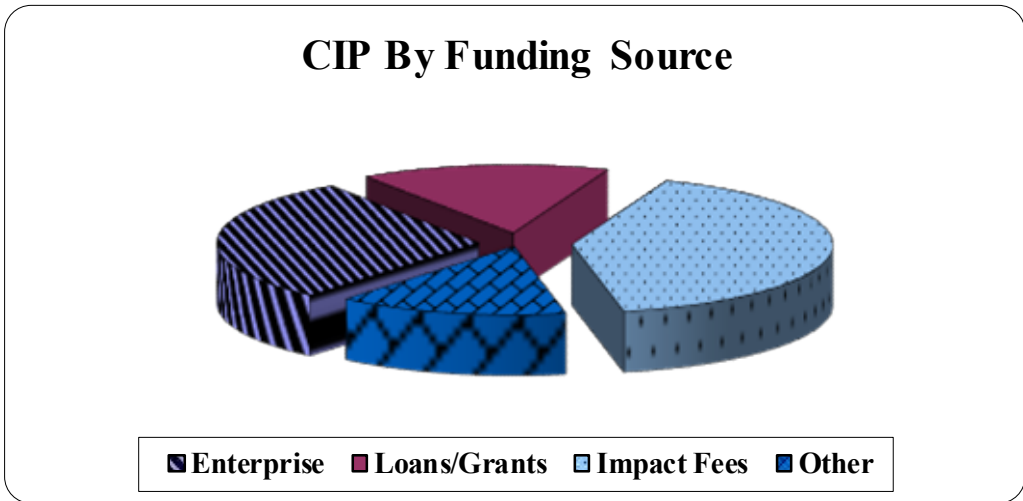


Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Total
\$9,457,686	\$17,371,790	\$2,343,111	\$9,670,190	\$1,375,601	\$10,208,920	\$68,116,829
-	-	-	-	-	-	\$4,007,356
2,509,510	608,860	899,708	2,240,669	1,415,873	7,993,438	\$29,669,915
-	-	-	-	-	-	\$17,984,890
3,450,000	-	-	-	-	-	\$36,299,691
-	-	-	-	-	-	\$11,808,233
-	-	-	-	-	-	\$15,101,067
-	-	-	-	-	-	\$19,887,928
\$15,417,196	\$17,980,650	\$3,242,819	\$11,910,859	\$2,791,474	\$18,202,358	\$202,875,909



Below is a table which shows the funding sources by category for the entire Capital Improvement Plan period.

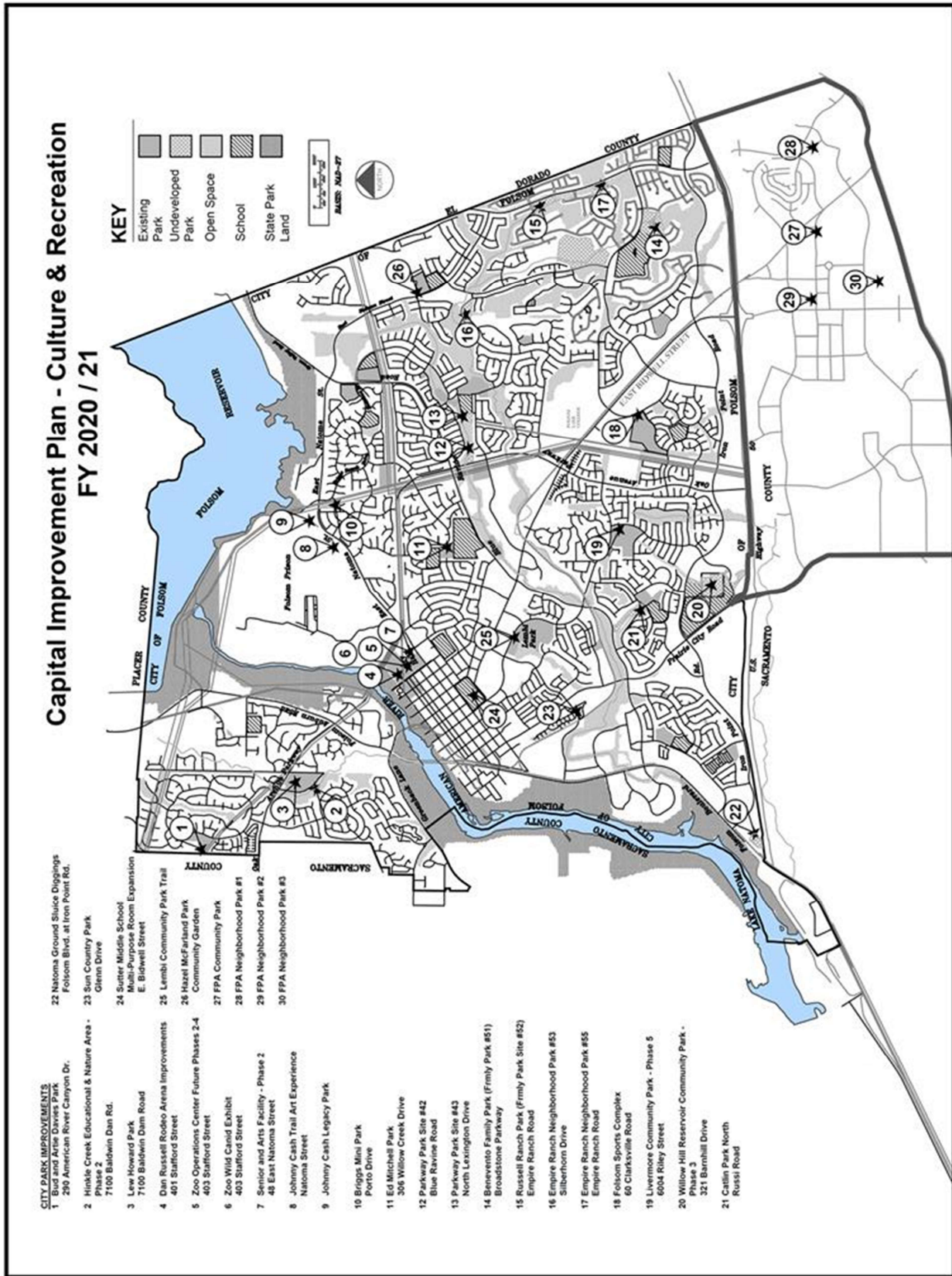
Category	Enterprise	Loans/Grants	Impact Fees	Other	Total
Culture & Rec	\$ -	\$ 50,000	\$ 9,565,750	\$ 754,109	\$ 10,369,859
Drainage	-	-	2,157,486	1,849,870	4,007,356
General Services	-	-	1,741,920	1,977,730	3,719,650
Open Spaces & Greenbelts	-	3,025,036	620,000	541,497	4,186,533
Streets	-	5,892,168	7,183,071	6,099,452	19,174,691
Transportation	-	4,636,457	6,961,124	135,652	11,733,233
Wastewater	14,401,067	-	700,000	-	15,101,067
Water	11,510,522	-	7,141,459	1,235,947	19,887,928
Total	\$ 25,911,589	\$ 13,603,661	\$ 36,070,810	\$ 12,594,257	\$ 88,180,317



Culture & Recreation

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Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
1,359,704	6,654,111	7,219,780	579,594	1,876,342	9,457,686	17,371,790	2,343,111	9,670,190	1,375,601	10,208,920	68,116,829

Project Operating Impact Summary

Total All Projects (Expenditures less Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
(25,250)	17,247	203,210	214,401	226,162	306,859	323,263	438,899	475,798	500,581

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Briggs Mini Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Catlin Park North	-	-	-	-	-	-
Dan Russell Rodeo Arena Imprv	-	-	-	-	-	-
Davies Park	-	-	-	-	-	1,104,113
Ed Mitchell Park	-	-	-	-	-	-
Benevento Family Park	-	-	-	-	-	3,000,000
Russell Ranch Park	-	-	-	-	-	-
Empire Ranch Park Site #53	-	-	-	-	-	-
Empire Ranch Park Site #55	-	-	-	-	-	-
Andy Morin Sports Complex-Ph. I	-	-	-	-	-	706,000
FPA Community Park	-	-	-	-	-	-
FPA Neighborhood Park #1	-	-	-	-	-	-
FPA Neighborhood Park #2	-	-	-	-	-	-
FPA Neighborhood Park #3	-	-	490,000	-	490,000	490,000
Hinkle Ck Ed & Nature Ctr-Ph. II	-	-	-	-	-	-
Johnny Cash Legacy Park	-	-	-	-	-	90,000
Johnny Cash Trail Art Experience	-	-	-	-	-	1,028,764
Lembi Community Park Trail	-	-	-	-	-	-
Lew Howard Park	-	-	-	-	-	449,992
Livermore Comm Park-Ph. II	-	-	-	-	-	800,000
McFarland Comm Garden	-	-	-	-	-	350,000
Natoma Ground Sluice Diggings	-	-	-	-	-	-
Parkway Park Site #42	-	-	-	-	-	-
Parkway Park Site #43	-	-	-	-	-	-
Sr & Arts Facility-Ph. II	-	-	-	-	-	-
Sun Country Park	-	-	-	-	-	-
Sutter Middle School Gym	-	-	100,000	-	100,000	300,000
Willow Hill Reservoir Park-Ph. II	-	-	-	-	-	-
Zoo Ops Center - Phase II	-	-	-	-	-	-
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 590,000	\$ -	\$ 590,000	\$ 8,318,869



<i>Project Name:</i>	Briggs Mini Park
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bnelson@folsom.ca.us
<i>Project Description:</i>	Briggs Mini Park is included in the adopted Parks and Recreation Master Plan - 2015 Update. The park site is situated on Porto Drive, close to Briggs Ranch Drive. It is approximately 2.1 acres with low intensity use programmed. A small turf area for open play, a small group picnic area and play area will be developed. More than half of the area will be reserved for oak woodland enhancement plantings. No on-site parking will be provided, requiring most park users to travel by foot or bicycle.
<i>Justification:</i>	This project is necessary to meet the city goal of 7 acres of parkland per 1,000 population.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan</i>	This project is included in the adopted Parks and Recreation Master Plan 2015 Update.



Briggs Mini Park

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction											753,480	753,480
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	753,480	753,480

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: **Catlin Park North**

Project Number: None

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Catlin Park North is an undeveloped 9.2 acre park site located between Russi Road and Blue Ravine Road across from Catlin Park. This park is to be developed with a small soccer field, group picnic area, play equipment, parking lot, and oak woodland plantings. It is included in the adopted Parks and Recreation Master Plan - 2015 Update.

Justification: Development of this park site is necessary to meet project program demands and the goal of 7 acres of parkland per 1,000 residents.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General Plan or other adopted plan This project is included in the adopted Parks and Recreation Master Plan - 2015 Update.



Catlin Park North

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction											1,221,345	1,221,345
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	1,221,345	1,221,345

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Dan Russell Rodeo Arena Improvements
<i>Project Number:</i>	2235
<i>Project Contact:</i>	Parks & Recreation ~ kpark@folsom.ca.us
<i>Project Description:</i>	Improvements to the Dan Russell Rodeo Arena facility, including but not limited to lighting, drainage, seating, fencing, and underground infrastructure.
<i>Justification:</i>	Improve rodeo facilities to better accommodate various events and improve public safety.
<i>Relationship to other CIP:</i>	Master Development Plans are required for both the Dan Russell Rodeo Arena and Rodeo Park to program, design, and budget CIP improvements.
<i>Alternatives:</i>	None
<i>Project Update:</i>	The future phase of this project is unfunded.
<i>Relationship to General Plan or other adopted plan</i>	A Master Development Plan is required to address long-range use and development objectives to be identified.



Dan Russell Rodeo Arena Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental										15,000		15,000
Design									75,000		100,000	175,000
Construction											900,000	900,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	90,000	1,000,000	1,090,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Davies Park
Project Number:	2012
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The Parks and Recreation Master Plan - 2015 Update and approved Master Development Plan for Davies Park includes approximately 3 acres which remain to be developed. The Parks and Recreation Master Plan - 2015 Update includes the turf youth baseball field, small parking lot, Santa Juanita Road frontage improvements, misc. site furnishings, and oak woodland enhancement plantings.
Justification:	The adjacent property has been developed for single family residences. The developer provided a modification to the site drainage and extension of an existing park walkway to Santa Juanita Road as a portion of the subdivision development. The collection of park impact fees and Quimby in-lieu fees is estimated to provide funding to implement the Santa Juanita Road frontage improvements and the remaining build-out of the park site. The build-out of Davies Park would provide a much-needed youth ballfield on the north side of the City.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	Design work for Santa Juanita frontage improvements is nearly complete. Funding for completion of the park was approved for FY 18-19. Design work for the final build-out started in early 2020. Santa Juanita Frontage and final phase anticipated to be constructed in Fall 2020.
Relationship to General Plan or other adopted plan:	The improvement of the Santa Juanita Road frontage has been identified in the Parks and Recreation Implementation Plan - 2015 Update.



Davies Park

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,104,113
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,104,113
FY 2019-2020 Projected Expenditures	19,600
FY 2020-2021 Proposed Est Budget Balance	1,084,513

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 240	19,600	480,400										500,000
Impact Fees - Fund 412		604,113										604,113
Pay-Go												-
Other												-
Total	19,600	1,084,513	-	-	-	-	-	-	-	-	-	1,104,113

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design		80,000										80,000
Construction	19,600	884,513										904,113
Project Management		6,000										6,000
Materials Testing		8,500										8,500
Construction Staking		25,000										25,000
Other		7,500										7,500
Contingencies		73,000										73,000
Total	19,600	1,084,513	-	-	-	-	-	-	-	-	-	1,104,113

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	21,500	22,575	23,704	24,889	26,133	27,440	28,812	30,253	31,765



Project Name:	Ed Mitchell Park
Project Number:	2558
Project Contact:	Parks & Recreation ~ kparcs@folsom.ca.us
Project Description:	The Master Development Plans for Ed Mitchell Park included the lighting of all eight tennis courts. The lighting of the four unlighted courts was accomplished in FY15-16. The Parks and Recreation Master Plan - 2015 Update as reviewed by the Parks and Recreation Commission also included two small shade shelters, one adjacent to the tennis courts and the other adjacent to the play equipment area. Tables & park monument are also included.
Justification:	The project will fulfill a Parks and Recreation Master Plan element and provide additional recreation elements for the enjoyment of residents and park visitors.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	None
Relationship to General Plan or other adopted plan:	The improvements to Ed Mitchell Park are included in Parks and Recreation Master Plan - 2015 Update as reviewed and recommended by the Parks and Recreation Commission.



Ed Mitchell Park

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: Future phase is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 240												-
Pay-Go												-
Other - 240												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design											26,000	26,000
Construction											128,020	128,020
Project Management												-
Materials Testing											5,200	5,200
Construction Staking											2,400	2,400
Other												-
Contingencies											16,100	16,100
Total	-	-	-	-	-	-	-	-	-	-	177,720	177,720

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Benevento Family Park <i>(formerly Park Site #51)</i>
Project Number:	2604
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	This project is located on Broadstone Parkway adjacent to the Vista del Lago High School in the Empire Ranch development. The Parks and Recreation Master Plan - 2015 Update proposes development of approximately nine acres of the 18+ acre site due to slope constraints. The site also includes a 1.5+ acre pond. Programmed improvements include: one youth baseball field with soccer field overlay, pond improvements, children's play area, group picnic areas (2), restroom, and parking. One group picnic area is to be enhanced for photogenic rental opportunities.
Justification:	The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
Relationship to other CIP:	Benevento Family Park, formerly known as Empire Ranch Park Site #51, is one of six planned public parks within the Empire Ranch Specific Plan project area. This will be the third of six parks planned in the Empire Ranch Specific Plan area.
Alternatives:	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
Project Update:	This project was approved for design, engineering and environmental analysis for FY 18-19. Design of this project was delayed due to other priority projects and limited staffing resources. The park planning and public outreach process is anticipated to start in the spring of 2020. Construction is expected to begin in spring of 2021.
Relationship to General Plan or other adopted plan:	This project is included in the Parks and Recreation Master Plan - 2015 Update. The final construction schedule and priority will be addressed in the future.



Benevento Family Park
(Formerly Park Site #51)

Project Budget:

FY 2019-2020 Appropriated Project Budget	3,000,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	3,000,000
FY 2019-2020 Projected Expenditures	400,000
FY 2020-2021 Proposed Est Budget Balance	2,600,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees-Fd 411		273,165										273,165
Impact Fees-Fd 412	400,000	2,326,835	2,400,000									5,126,835
Pay-Go												-
Other												-
Total	400,000	2,600,000	2,400,000	-	-	-	-	-	-	-	-	5,400,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	75,000											75,000
Design	325,000											325,000
Construction		2,600,000	2,400,000									5,000,000
Project Management												-
Materials Testing												-
Inspection												-
Construction Staking												-
Other												-
Contingencies												-
Total	400,000	2,600,000	2,400,000	-	-	-	-	-	-	-	-	5,400,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	82,080	86,184	90,493	95,018	99,769	104,757	109,995	115,495



<i>Project Name:</i>	Russell Ranch Park <i>(formerly Empire Ranch Park Site #52)</i>
<i>Project Number:</i>	2603
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	This project is located on Empire Ranch Road in the Empire Ranch development. The Parks and Recreation Master Plan - 2015 Update proposes development of 5.75 acres. Planned improvements include ranching themed development, community gardens, children's play area, group picnic area, restroom, and parking.
<i>Justification:</i>	The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
<i>Relationship to other CIP:</i>	Russell Ranch Park is one of six planned public parks within the Empire Ranch Specific Plan project area. To date, only two parks of the six have been developed.
<i>Alternatives:</i>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<i>Project Update:</i>	Fire Station #39, recently completed in 2018, is located on approximately 1.7 acres of Russell Ranch Park. The total park project is estimated at approximately \$2.3 million.
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan – 2015 Update. The final development schedule and priority will be addressed in the future.



Russell Ranch Park
(formerly Empire Ranch Park Site #52)

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Bonds												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental					23,000							23,000
Design					211,850							211,850
Construction						1,816,115						1,816,115
Project Management												-
Materials Testing						16,300						16,300
Construction Staking						41,500						41,500
Other						5,908						5,908
Contingencies						180,980						180,980
Total	-	-	-	-	234,850	2,060,803	-	-	-	-	-	2,295,653

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	62,388	65,507	68,783	72,222	75,833



<i>Project Name:</i>	Empire Ranch Park Site #53
<i>Project Number:</i>	2247
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	This project is located on Silberhorn Drive between Golf Links Drive and Trowbridge Lane. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 7.3 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a small group picnic shelter, play equipment area, and small amount of irrigated turf. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low cost tree plantings.
<i>Justification:</i>	The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
<i>Relationship to other CIP:</i>	Empire Ranch Park Site #53 is one of six planned public parks within the Empire Ranch Specific Plan project area. To date, only two parks of the six have been developed.
<i>Alternatives:</i>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan – 2015 Update. The final development schedule and priority will be addressed in the future.



Empire Ranch Park Site #53

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental						23,000						23,000
Plan Check												-
Design						45,000						45,000
Construction							681,500					681,500
Project Management												-
Materials Testing							6,922					6,922
Construction Staking							10,500					10,500
Other												-
Contingencies							45,400					45,400
Total	-	-	-	-	-	68,000	744,322	-	-	-	-	812,322

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Empire Ranch Park Site #55
Project Number:	None
Project Contact:	Parks & Recreation ~ kpark@folsom.ca.us
Project Description:	This project is located on Empire Ranch Road in the Empire Ranch development. The Parks and Recreation Master Plan - 2015 Update proposes development of the entire 2.5 acre site. Planned improvements include an off-leash dog park area, shade shelter, landscaping and parking lot.
Justification:	The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
Relationship to other CIP:	Empire Ranch Park Site #55 is one of six planned public parks within the Empire Ranch Specific Plan project area. To date, only two parks of the six have been developed.
Alternatives:	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
Project Update:	The dedicated parcel will be approximately 2.5 acres based on the developers' reconfiguration of the Empire Ranch Plan and useable parkland dedication criteria. The dog park element has been formally recommended by the Parks and Recreation Commission.
Relationship to General Plan or other adopted plan:	This project is included in the Parks and Recreation Master Plan – 2015 Update. The estimated cost is \$1,095,463. The final development schedule and priority will be addressed in the future.



Empire Ranch Park Site #55

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental							12,000					12,000
Design							39,000					39,000
Construction								910,000				910,000
Project Management								7,463				7,463
Materials Testing								9,500				9,500
Construction Staking								18,000				18,000
Other								8,500				8,500
Contingencies								91,000				91,000
Total	-	-	-	-	-	-	51,000	1,044,463	-	-	-	1,095,463

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Andy Morin Sports Complex – Phase II <i>(formerly Folsom Sports Complex)</i>
Project Number:	2633
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The Andy Morin Sports Complex is located at 66 Clarksville Road and was acquired by the City in February 2005. This 61,000 SF facility provides indoor basketball, soccer, volleyball, pickleball, batting cages and classroom facilities. In addition, there is an “Edge” teen center, Fun Factory pre-school, snack bar, and restroom/locker room facilities. Additional improvements identified for potential revenue enhancement include an outdoor sports court cover.
Justification:	The Parks and Recreation Master Plan - 2015 Update proposals increase the programming and revenue generation potential of the facility.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	Funding for this project was approved in FY18-19 but was delayed due to other priority projects and limited staffing resources. The outdoor sports court cover will be initiated in February 2020 with construction starting in Fall 2020.
Relationship to General Plan or other adopted plan:	The Folsom Sports Complex fulfills the teen center and gymnasium parks recreation facilities proposed in the adopted 1996 Parks and Recreation Master Plan and 2002 Implementation Plan Update.



Andy Morin Sports Complex – Phase II
(formerly Folsom Sports Complex)

Project Budget:

FY 2019-2020 Appropriated Project Budget	706,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	706,000
FY 2019-2020 Projected Expenditures	17,180
FY 2020-2021 Proposed Est Budget Balance	688,820

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Bonds												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412												-
Impact Fees - Fund 240	17,180	688,820										706,000
Other												-
Other												-
Total	17,180	688,820	-	-	-	-	-	-	-	-	-	706,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	17,180	54,000										71,180
Construction		616,320										616,320
Project Management												-
Materials Testing		4,500										4,500
Other		14,000										14,000
Other - Debt Service												-
Contingencies												-
Total	17,180	688,820	-	-	-	-	-	-	-	-	-	706,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	(25,000)	(25,250)	(25,503)	(25,758)	(26,015)	(26,275)	(26,538)	(26,803)	(27,071)	(27,098)	(27,125)



Project Name: FPA Community Park East

Project Number: New

Project Contact: Parks & Recreation ~ kparcs@folsom.ca.us

Project Description: This project is located on Savannah Parkway in the Folsom Plan Area south of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 47.9 acre site include a soccer field, lighted ball fields, basketball court, tennis court, volleyball court, play areas, group picnic areas, spray park, skate park, community clubhouse building, parking lot and miscellaneous site furnishings.

Justification: The Folsom Plan Area is starting to be developed with more than 30 households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom Plan Area population grows.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General Plan or other adopted plan: This project is included in the Parks and Recreation Master Plan – 2015 Update. The estimated cost is \$50,976,929 for the entire project which includes \$23,750,000 for the Community Center, \$13,000,000 for the Aquatic Center, and \$14,226,929 for the Park. The final development schedule and priority will be addressed in the future.



FPA Community Park East

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
Other--Zoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design						2,767,885						2,767,885
Construction							11,459,044					11,459,044
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	2,767,885	11,459,044	-	-	-	-	14,226,929

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	FPA Neighborhood Park #1
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ kparcs@folsom.ca.us
<i>Project Description:</i>	This project is located on Empire Ranch Road in the Folsom Plan Area south of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 10.3 acre site include a soccer field, youth ball field, play areas, lighted basketball court, group picnic areas, a restroom building, parking lot and miscellaneous site furnishings.
<i>Justification:</i>	The Folsom Plan Area is starting to be developed with more than 30 households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom Plan Area population grows.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan – 2015 Update. The final development schedule and priority will be addressed in the future.



FPA Neighborhood Park #1

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
Other--Zoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design								380,000				380,000
Construction									3,498,310			3,498,310
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	380,000	3,498,310	-	-	3,878,310

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	FPA Neighborhood Park #2
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ kpark@folsom.ca.us
<i>Project Description:</i>	This project is located on Savannah Parkway in the Folsom Plan Area south of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 5.0 acre site include a lighted soccer field, play areas, lighted basketball court, lighted tennis court, group picnic areas, a restroom building, parking lot and miscellaneous site furnishings.
<i>Justification:</i>	The Folsom Plan Area is starting to be developed with more than 30 households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom Plan Area population grows.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan – 2015 Update. The final development schedule and priority will be addressed in the future.



FPA Neighborhood Park #2

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
Other--Zoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design								450,000				450,000
Construction									4,015,696			4,015,696
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	450,000	4,015,696	-	-	4,465,696

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	FPA Neighborhood Park #3
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ kpark@folsom.ca.us
<i>Project Description:</i>	This project is located on Mangini Parkway in the Folsom Plan Area south of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 11.7 acre site include a soccer field, lighted youth softball field, play areas, lighted basketball court, group picnic areas, a restroom building, parking lot and miscellaneous site furnishings.
<i>Justification:</i>	The Folsom Plan Area is starting to be developed with more than 30 households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom Plan Area population grows.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	The Parks and Recreation Commission has recommended funding for the design for FY 19-20. Design and engineering are expected to begin in FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	The Parks and Recreation Commission has recommended funding for the design and engineering of the park in FY 19-20.



FPA Neighborhood Park #3

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	490,000
Total Project Budget through FY 2020-2021	490,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	490,000

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees-Fd 472		490,000	4,719,780									5,209,780
Pay-Go												-
Other - Donations												-
Other--Zoo Trust												-
Total	-	490,000	4,719,780	-	-	-	-	-	-	-	-	5,209,780

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design		490,000										490,000
Construction			4,719,780									4,719,780
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	490,000	4,719,780	-	-	-	-	-	-	-	-	5,209,780

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	102,000	107,100	112,455	118,078	123,982	130,181	136,690	143,524



<i>Project Name:</i>	Hinkle Creek Educational & Nature Center – Phase II
<i>Project Number:</i>	2435
<i>Project Contact:</i>	Parks & Recreation ~ kpark@folsom.ca.us
<i>Project Description:</i>	Phase I of this project was funded through a grant for the renovation of the old fire station at the intersection of Old Oak Avenue and Baldwin Dam Road. The State Proposition 12 - Urban Cultural, Recreational, and Environmental Resources Education Center Rehabilitation grant portion of project funding was \$464,000. An additional \$63,000 in grant funding was obtained through a Land Water Conservation Fund grant in 2008. Trails and interpretive nodes have been constructed in parts of the creek area with additional elements to be added in phases. The Cultural and Community Services Division of the Department manages and operates the facility.
<i>Justification:</i>	This project provides new recreation and educational opportunities utilizing an existing, out-of-date fire station and the resources of the Hinkle Creek Nature Area. The Department will provide new cultural / archeological and environmental educational programs not currently offered. Some operating expense increase can be expected. Public programs are generally anticipated to be fee based for cost recovery.
<i>Relationship to other CIP:</i>	The project site is generally considered to be within the boundaries of Hinkle Creek Nature Area.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Future Master Development Plan implementation includes a bridge crossing Hinkle Creek, trail improvements to complete the loop to Oak Avenue Parkway, an outdoor classroom area (amphitheater/education play), permeable pavement parking lots and a covered building entry. Funding has not yet been identified for this project.
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan - 2015 Update.



Hinkle Creek Educational & Nature Center – Phase II

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design									20,000	12,970		32,970
Construction									445,000	325,000		770,000
Project Management									2,500	2,500		5,000
Materials Testing									3,800	3,000		6,800
Construction Staking									12,000	5,000		17,000
Other									11,500	9,261		20,761
Contingencies									44,500	32,500		77,000
Total	-	-	-	-	-	-	-	-	539,300	390,231	-	929,531

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	9,250	9,300



Project Name:	Johnny Cash Legacy Park
Project Number:	PK1602
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	The Johnny Cash Legacy Park is a future 1.5+/- acre park included in the Parks and Recreation Master Plan - 2015 Update. The park is the site of a statue symbolizing Johnny Cash's concert at Folsom Prison and is a component of the trail art experience. The park will have a small parking lot, group picnic facility, restroom, site furnishings, lighting, and landscape plantings. The artwork will be incorporated into the park design but the art concept is not included in Fund 412 funding.
Justification:	The City Council approved Resolution Number 9051 on August 14, 2012 authorizing staff to develop concepts for the Johnny Cash Trail Art Experience. This location was selected as one to feature a larger-than-life-size statue of Johnny Cash.
Relationship to other CIP:	The Johnny Cash Legacy Park is envisioned to be the site of the Johnny Cash Trail Art Experience art pieces. The Legacy Park will be designed in association and coordination with the Johnny Cash Trail Art Experience.
Alternatives:	None. The art experience proposal is unique to this site and prioritized by the Arts and Cultural Commission and City Council.
Project Update:	The Artists have been selected and received approval of maquettes representing the artists' vision. Fundraising is underway by city staff. Pre-design work is complete, and a site design team of landscape architects and engineers has also been retained to collaborate with the artist and city staff.
Relationship to General Plan or other adopted plan:	The current Folsom Arts and Cultural Plan was approved November 2006 with the adoption of Resolution No. 7956. Goal 7 of the Master Plan states: "Encourage Development of Public Art that reflects Folsom's community values and heritage".



Johnny Cash Legacy Park

Project Budget:

FY 2019-2020 Appropriated Project Budget	90,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	90,000
FY 2019-2020 Projected Expenditures	33,917
FY 2020-2021 Proposed Est Budget Balance	56,083

Financial Impact

Funding Sources: Future phase is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	33,917											33,917
Pay-Go - Gen Fund												-
Other												-
Other-fundraising												-
Total	33,917	-	-	-	-	-	-	-	-	-	-	33,917

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW					15,000							15,000
Environmental					25,000							25,000
Design	33,917				256,467							290,384
Construction						2,246,375						2,246,375
Project Management												-
Materials Testing												-
Construction Staking												-
Other						450,000						450,000
Contingencies						253,598						253,598
Total	33,917	-	-	-	296,467	2,949,973	-	-	-	-	-	3,280,357

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	5,950	6,248	6,560	6,888	7,232



Project Name:	Johnny Cash Trail Art Experience
Project Number:	PK1502
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The Johnny Cash Trail is a 2.5 mile section of trail of which 90% traverses Folsom Prison property. The trail was named in recognition of the famous singer whose landmark performance at the Folsom Prison forever linked Johnny Cash with Folsom. Enhancing the trail with a complete audio and visual art experience will create an opportunity to turn the trail segment into a world class art experience.
Justification:	The City Council approved Resolution Number 9051 on August 14, 2012 authorizing staff to develop concepts for the Johnny Cash Trail Art Experience.
Relationship to other CIP:	The Johnny Cash Trail Art Experience project will be designed in concert with the Johnny Cash Trail's alignment and the land's physical and environmental features.
Alternatives:	None. The art experience proposal is unique to this site and prioritized by the Arts and Cultural Commission and City Council.
Project Update:	Artists have been selected for the trail art work as well as the Art Park. Fundraising is underway by city staff. Contracts for bronze sculpture mold fabrication and design/engineering have been approved and are underway. This project has been delayed due to land lease agreement and other legal issues. The first art piece, "Pick No. 1" will be installed in 2021 at the beginning of the 2.5 mile trail section adjacent to Greenback Lane. The 2nd art piece "Pick No. 2", will be located at the end of the trail section on Folsom Lake Crossing with installation anticipated in 2023.
Relationship to General Plan or other adopted plan:	The current Folsom Arts and Cultural Plan was approved November 2006 with the adoption of Resolution No.7956. Goal 7 of the Master Plan states: "Encourage Development of Public Art that reflects Folsom's community values and heritage".



Johnny Cash Trail Art Experience

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,028,764
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,028,764
FY 2019-2020 Projected Expenditures	599,965
FY 2020-2021 Proposed Est Budget Balance	428,799

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants	50,000											50,000
Impact Fees - Fund 412	34,029											34,029
Pay-Go - Gen Fund	304,973											304,973
Other - Fund 219	47,190											47,190
Other - Fund 414	163,773											163,773
Other - Fundraising		179,828										179,828
Total	599,965	179,828	-	-	-	-	-	-	-	-	-	779,793

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	599,965	69,128										669,093
Construction		110,700		479,594	1,132,225	1,132,225	1,132,225					3,986,969
Project Management												-
Materials Testing												-
Construction Staking												-
Other		-			100,000	100,000						200,000
Contingencies					12,800	12,800						25,600
Total	599,965	179,828	-	479,594	1,245,025	1,245,025	1,132,225	-	-	-	-	4,881,662

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	2,125	2,231	2,343	2,460	2,583	2,712	2,848	2,990	3,140



<i>Project Name:</i>	Lembi Community Park Trail
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bnelson@folsom.ca.us
<i>Project Description:</i>	Implementation of a trail through the recently acquired open space parcel between the Enclave development and Folsom Aquatic Center. Initial environmental review for the wetlands and biological elements is required. The trail is included in the adopted Parks and Recreation Master Plan - 2015 Update.
<i>Justification:</i>	The trail is within a wetlands and oak woodland area requiring an environmental review and analysis prior to implementation of any development.
<i>Relationship to other CIP:</i>	This project would be within the existing Lembi Community Park.
<i>Alternatives:</i>	None
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	The Lembi Park Master Plan would require modification.



Lembi Community Park Trail

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental						12,500						12,500
Design						45,000						45,000
Construction						198,500						198,500
Inspection												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies						10,000						10,000
Total	-	-	-	-	-	266,000	-	-	-	-	-	266,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Lew Howard Park
Project Number:	9316
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	The adopted Parks and Recreation Master Plan - 2015 added a formal group picnic shelter venue which may be reserved for events. This element was added in a location which offers desirable views and vantage points overlooking the Hinkle Creek Nature Area. The site is envisioned to be a venue suitable for weddings, large groups or corporate rentals so the level of architectural design detail and implementation is higher than a typical standard park picnic shelter. Tennis court lighting was also included in the Master Plan update.
Justification:	The addition of a reservable picnic shelter with desirable vantage point/backdrop, in association with the Rotary Clubhouse provides for increased revenue potential with minimal increase in O & M.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	Design development of the group picnic area for potential rental was completed in FY15-16. Construction was delayed due to other priority projects and limited staffing resources. The project is estimated to resume summer of 2020 with completion in FY 20-21.
Relationship to General Plan or other adopted plan:	The lighting of the tennis courts is included in the adopted Parks and Recreation Implementation Plan - 2015 Update.



Lew Howard Park

Project Budget:

FY 2019-2020 Appropriated Project Budget	449,992
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	449,992
FY 2019-2020 Projected Expenditures	89,042
FY 2020-2021 Proposed Est Budget Balance	360,950

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412	30,697	360,950										391,647
Pay-Go												-
Other-GF	58,345											58,345
Other												-
Total	89,042	360,950	-	-	-	-	-	-	-	-	-	449,992

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental		6,500										6,500
Design	89,042										5,000	94,042
Construction		295,550									90,000	385,550
Project Management											3,500	3,500
Materials Testing		6,500										6,500
Construction Staking		8,500										8,500
Other		5,300										5,300
Contingencies		38,600									9,000	47,600
Total	89,042	360,950	-	-	-	-	-	-	-	-	107,500	557,492

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	2,125	2,231	2,343	2,460	2,583	2,712	2,848	2,990	3,140



Project Name:	Livermore Community Park Phase V
Project Number:	2643
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The Phase 5 Livermore Community Park project addresses development of approximately 4.5 acres of the remaining undeveloped parkland. The program Master Plan for this area includes two lighted hard-courts (basketball and/or tennis), concrete walkways, new parking lots, lighting, bike trail extension, trees, shrubs, and open irrigated turf. The project area is bounded by Riley Street and McAdoo Drive.
Justification:	Completion of the Livermore Community Park Phase 5 project will fulfill a goal of the Parks and Recreation Master Plan - 2015 Update. The additional recreational facilities and parking are necessary to continue to meet the community recreation goal of 5 acres per 1,000 population.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	The Phase 4 development was completed in FY 08-09. The Folsom Athletic Association funded a significant portion of the design development for the Phase 5 scope of work. Design and construction of the 51-stall parking lot and associated trails/walks along McAdoo street was recommended by the Parks and Recreation Commission for FY 2019-20 and was delayed due to other project priorities and limited staffing resources. Design and construction are anticipated to begin in FY 2020-21.
Relationship to General Plan or other adopted plan:	The Livermore Community Park is identified in the adopted Parks and Recreation Master Plan - 2015 Update. Phase 5 improvements would result in approximately 4.5-acres of additional developed parkland. Funding has not been identified for completion.



Livermore Community Park Phase V

Project Budget:

FY 2019-2020 Appropriated Project Budget	800,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	800,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	800,000

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees		800,000										800,000
Pay-Go												-
Other												-
Other												-
Total	-	800,000	-	-	-	-	-	-	-	-	-	800,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design		50,000					151,685					201,685
Construction		700,000					1,365,170					2,065,170
Inspection												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies		50,000										50,000
Total	-	800,000	-	-	-	-	1,516,855	-	-	-	-	2,316,855

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	8,500	8,925	9,371	9,840	10,332	10,848	11,391	11,960	12,558



Project Name:	McFarland Park Community Garden
Project Number:	New
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	This is the development of the "island" surrounded by parking along E. Natoma Street, into a community garden. The project includes completion of streetscape frontage along E. Natoma Street, low decorative fencing, rentable garden plots and garden equipment storage areas.
Justification:	Broder Family Homestead Park, adjacent to Hazel McFarland (McFarland) Park, is scheduled to be completed FY 19-20. Broder Park includes an olive orchard, vineyards and fruit trees. The adjacency of the community garden is a natural complement to the agricultural themed Broder Park. It is anticipated community groups will "adopt" the maintenance of both Broder and McFarland Parks.
Relationship to other CIP:	This project would be within the existing McFarland Park.
Alternatives:	None
Project Update:	The Parks and Recreation Commission has recommended funding for the design and CEQA process for FY 18-19. This project was delayed due to other priority projects and limited staffing resources. Design and environmental analysis are expected to begin in FY 20-21.
Relationship to General Plan or other adopted plan:	None



McFarland Park Community Garden

Project Budget:

FY 2019-2020 Appropriated Project Budget	350,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	350,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	350,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412		350,000										350,000
Pay-Go												-
Other - Donations												-
Other--Zoo Trust												-
Total	-	350,000	-	-	-	-	-	-	-	-	-	350,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design		25,000										25,000
Construction		325,000										325,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	350,000	-	-	-	-	-	-	-	-	-	350,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	8,500	8,925	9,371	9,840	10,332	10,848	11,391	11,960	12,558



Project Name:	Natoma Ground Sluice Diggings <i>(formerly Chinese Diggings)</i>
Project Number:	None
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The Natoma Ground Sluice Diggings, approximately 4.9 acres, is located in the southwest area of the city limits. The project will include Master Planning and improvements to the Historical/Cultural Site. Improvements may include walking trails, bridges, interpretive areas (kiosks), observations points, removal of invasive species, and appropriate landscaping.
Justification:	Historical property donated to the City for public access and interpretation.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	No funding has been identified for future phases and development. Grants will be pursued for future development of this project.
Relationship to General Plan or other adopted plan:	The Natoma Ground Sluice Diggings is included in the Parks and Recreation Master Plan – 2015 Update.



Natoma Ground Sluice Diggings

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental							25,000					25,000
Design							25,000		75,000			100,000
Construction							185,000		861,500			1,046,500
Project Management												-
Materials Testing												-
Construction Staking							10,000		18,100			28,100
Other												-
Contingencies							18,500		87,250			105,750
Total	-	-	-	-	-	-	263,500	-	1,041,850	-	-	1,305,350

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	1,545	1,700



<i>Project Name:</i>	Parkway Park Site #42
<i>Project Number:</i>	PK1504
<i>Project Contact:</i>	Parks & Recreation ~ kpark@folsom.ca.us
<i>Project Description:</i>	This project is located on Oak Avenue Parkway at the end of Wrentham and North Lexington Drive. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 3.3 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a small parking lot, community garden area, and miscellaneous site furnishings. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low cost tree plantings.
<i>Justification:</i>	The Parkway development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None. The Parkway Specific Plan and Final Maps have established the location of the park site.
<i>Project Update:</i>	The Parks and Recreation Master Plan - 2015 Update, as reviewed by the Parks and Recreation Commission, recommended low intensity park development and oak woodland enhancement plantings.
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan - 2015 Update. The final development schedule and priority will be addressed in the future.



Parkway Park Site #42

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental								23,000				23,000
Design								43,948				43,948
Construction								351,000				351,000
Project Management												-
Materials Testing								5,800				5,800
Construction Staking								9,800				9,800
Other												-
Contingencies								35,100				35,100
Total	-	-	-	-	-	-	-	468,648	-	-	-	468,648

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	1,416	1,487



Project Name:	Parkway Park Site #43
Project Number:	PK1505
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	This project is located at the end of Charlemont Place and North Lexington Drive. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 4 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a walking path, and miscellaneous site furnishings. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low cost tree plantings.
Justification:	The Parkway development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the population grows.
Relationship to other CIP:	None
Alternatives:	None. The Parkway Specific Plan and Final Maps have established the location of the park site.
Project Update:	The Parks and Recreation Master Plan - 2015 Update, as reviewed by the Parks and Recreation Commission, recommended low intensity park development and oak woodland enhancement plantings.
Relationship to General Plan or other adopted plan:	This project is included in the Parks and Recreation Master Plan - 2015 Update. The final development schedule and priority will be addressed in the future.



Parkway Park Site #43

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental									23,000			23,000
Design									35,000			35,000
Construction									310,400			310,400
Project Management												-
Materials Testing									5,794			5,794
Construction Staking									9,800			9,800
Other												-
Contingencies									31,040			31,040
Total	-	-	-	-	-	-	-	-	415,034	-	-	415,034

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	1,416	1,487



Project Name: Senior & Arts Facility – Phase II

Project Number: CR0601

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Renovation and adaptation of decommissioned Fire Station #35 for Arts and Senior Center programs. Phase II would provide additional parking, a building addition, outdoor recreation area, shade shelter, sculpture garden and community garden spaces.

Justification: Site improvements are required to accommodate parking, ADA access and the relationship to other Civic Center facilities.

Relationship to other CIP: None

Alternatives: None

Project Update: The remaining Master Plan elements are unfunded.

Relationship to Master Plan or other adopted plan: The Senior Center is a program component included in the adopted Parks and Recreation Master Plan - 2015 Update.



Senior & Arts Facility – Phase II

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Other												-
Other - RDA												-
Other - CDBG												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design						257,800						257,800
Construction						1,680,000						1,680,000
Project Management												-
Materials Testing						15,000						15,000
Construction Staking						20,000						20,000
Other						18,000						18,000
Contingencies						168,000						168,000
Total	-	-	-	-	-	-	2,158,800	-	-	-	-	2,158,800

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Sun Country Park
Project Number:	None
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	Development of a passive 3.2 acre park adjacent to Glenn Drive and the Humbug-Willow Creek Bike Trail. Program elements included in the adopted Parks and Recreation Master Plan - 2015 Update are a group picnic area, frontage development and parking, site furnishings and restroom.
Justification:	Restroom facilities near trails and this part of the park system are necessary to provide recreational customer service. The park development is necessary to meet the goal of the adopted Parks and Recreation Master Plan - 2015 Update.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	None
Relationship to General Plan or other adopted plan	This project is included in the adopted Parks and Recreation Master Plan - 2015 Update.



Sun Country Park

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees											-	-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction											738,875	738,875
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	738,875	738,875

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Sutter Middle School Gym
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bnelson@folsom.ca.us
<i>Project Description:</i>	The Folsom Cordova Unified School District is undertaking Measure G upgrades to Folsom schools. Sutter Middle School will include a new multi-purpose room.
<i>Justification:</i>	The city is contributing to the multi-purpose expansion because through the joint-use agreement the city receives significant recreation opportunities to utilize school facilities. The city contribution is a small cost relative to a full gymnasium if the city were to develop one.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	FCUSD broke ground on campus renovation and redevelopment in the Summer 2017. Construction was completed in 2019.
<i>Relationship to General Plan or other adopted plan</i>	This expands the potential recreation programming available through the joint-use agreement between the City of Folsom and the Folsom Cordova Unified School District.



Sutter Middle School Gym

Project Budget:

FY 2019-2020 Appropriated Project Budget	200,000
FY 2020-2021 Budget - Proposed Change	100,000
Total Project Budget through FY 2020-2021	300,000
FY 2019-2020 Projected Expenditures	200,000
FY 2020-2021 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	200,000	100,000	100,000	100,000	100,000	100,000	46,044				-	746,044
Pay-Go												-
Other												-
Other												-
Total	200,000	100,000	100,000	100,000	100,000	100,000	46,044	-	-	-	-	746,044

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	200,000	100,000	100,000	100,000	100,000	100,000	46,044					746,044
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	200,000	100,000	100,000	100,000	100,000	100,000	46,044	-	-	-	-	746,044

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name	Willow Hill Reservoir Community Park – Phase III
Project Number:	2350
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The 28+ acre Willow Hill Reservoir Community Park site is located southeast of Folsom High School between Iron Point Road and Highway 50. Facilities included in the approved Master Development Plan are: fishing pier, fishing and small boat dock, group picnic area, restroom/maintenance structure, play equipment areas, track and field throwing event area and cross-country trail. Only 8+ acres of the site are proposed for intensive recreation development due to the natural resources and pond environment.
Justification:	Two Phases have been completed. This site provides local opportunities for fishing, model boating, and enjoyment of a natural resource within an urban environment. Completion of improvements are needed to increase safety of public use; provide equal access for all abilities; and to provide diverse recreation opportunities within the City's park system. This project is included in the adopted Parks and Recreation Master Plan - 2015 Update.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	Watt Communities planted Oak mitigation trees in FY16-17 with 5 years operations and maintenance commencing in the beginning of 2017. Tree maintenance was assumed by the City in 2019.
Relationship to Master Plan or other adopted plan:	This project is included in the adopted Parks and Recreation Master Plan - 2015 Update. Future phases will be prioritized based on identification of funding.



Willow Hill Reservoir Community Park – Phase III

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Quimby												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design									7,500	32,900		40,400
Construction									135,400	755,000		890,400
Project Management												-
Materials Testing									3,500	7,470		10,970
Construction Staking										21,000		21,000
Other										3,500		3,500
Contingencies				-					13,600	75,500		89,100
Total	-	-	-	-	-	-	-	-	160,000	895,370	-	1,055,370

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	98,400	103,320	108,486



- Project Name:** Zoo Operations Center – Phase II
- Project Number:** 2148
- Project Contact:** Parks & Recreation ~ jsmeltzer@folsom.ca.us
- Project Description:** Phase Two of the Zoo Operations Center includes the gift shop, ticket booth, behavioral enrichment room, and supervisor office. Phase Three includes the veterinary clinic, meeting rooms and restrooms. Phase Four includes the zoo wright shop.
- Justification:** Phase Two is an important part of the Zoo Operations Center because of the ability to increase revenue due to a large gift shop and ticket booth. It will also increase volunteer opportunities for the community due to the behavioral enrichment room. As designed, it will serve its intended functions far into the future.
- Relationship to other CIP:** Phase Two is related to the remaining Phases of the Zoo Operations Center because they will eventually function together, as well as other long-term improvements such as accessibility and periodic exhibit renovation.
- Alternatives:** Other locations within or adjacent to the Zoo grounds were considered, but all were rejected due to a lack of continuity and function.
- Project Update:** Construction of Phase One of the Zoo Operations Center was completed in October 2008. No additional funding is identified at this time.
- Relationship to General Plan or other adopted plan:** The project supports the Zoo Master Plan by providing for appropriate work space for necessary animal care functions.



Zoo Operations Center – Phase II

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Other												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction											3,850,000	3,850,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	3,850,000	3,850,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



- Project Name:** Zoo Wild Canid Exhibit – Phase III
- Project Number:** 2166
- Project Contact:** Parks & Recreation ~ jsmeltzer@folsom.ca.us
- Project Description:** The remaining phases of the Wild Canid Exhibit will house wolves (Phases Three and Four) and coyotes (Phase Five). It will provide covered night houses with heated floors in the den areas. It also includes an outdoor exhibit space and quarantine pen as an aid to preventing zoonotic contamination.
- Justification:** Wild canids were housed in enclosures that only meet minimal standards in both size and condition. To meet the needs of a modern zoo sanctuary facility and provide the animals with an expansion of their captive enclosure, the various canid exhibits are planned as one larger exhibit with separate space for the different species. The exhibit spaces have a direct link to the health and safety of the animals, efficiency and safety of the staff and volunteers and safety to the visiting public. As designed, it will serve its intended functions far into the future.
- Relationship to other CIP:** The remaining phases of the Wild Canid Exhibit are related to the Phase One visitor path and ramp to the far side of the ravine and the Phase Two wolf-hybrid exhibit.
- Alternatives:** Other locations within or adjacent to the Zoo grounds were considered but rejected because of site constraints and the safety of zookeepers and animals.
- Project Update:** Phase One construction was completed in FY 04-05. Phase Two construction was completed in FY 07-08. No additional funding is identified at this time.
- Relationship to General Plan or other adopted plan:** This project supports the Zoo Master Plan by providing for appropriate night house and exhibit space for required animal care and keeper safety.



Zoo Wild Canid Exhibit – Phase III

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
Other--Zoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction											2,360,000	2,360,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	2,360,000	2,360,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Additional Culture & Recreation Projects

Description: On February 24, 2015 the City Council adopted a resolution to approve the Parks and Recreation Master Plan – 2015 Plan Update. The Park & Recreation Master Plan included a number of projects, many of which are already identified in Capital Improvement Plan. Four of these projects were added to the current Capital Improvement Plan. However, there is one project remaining which is listed in Park & Recreation Master Plan but is not included in the Capital Improvement Plan (CIP) because the implementation schedule for this project is beyond the 10-years contained in the current CIP. This project and its estimated cost is listed below.

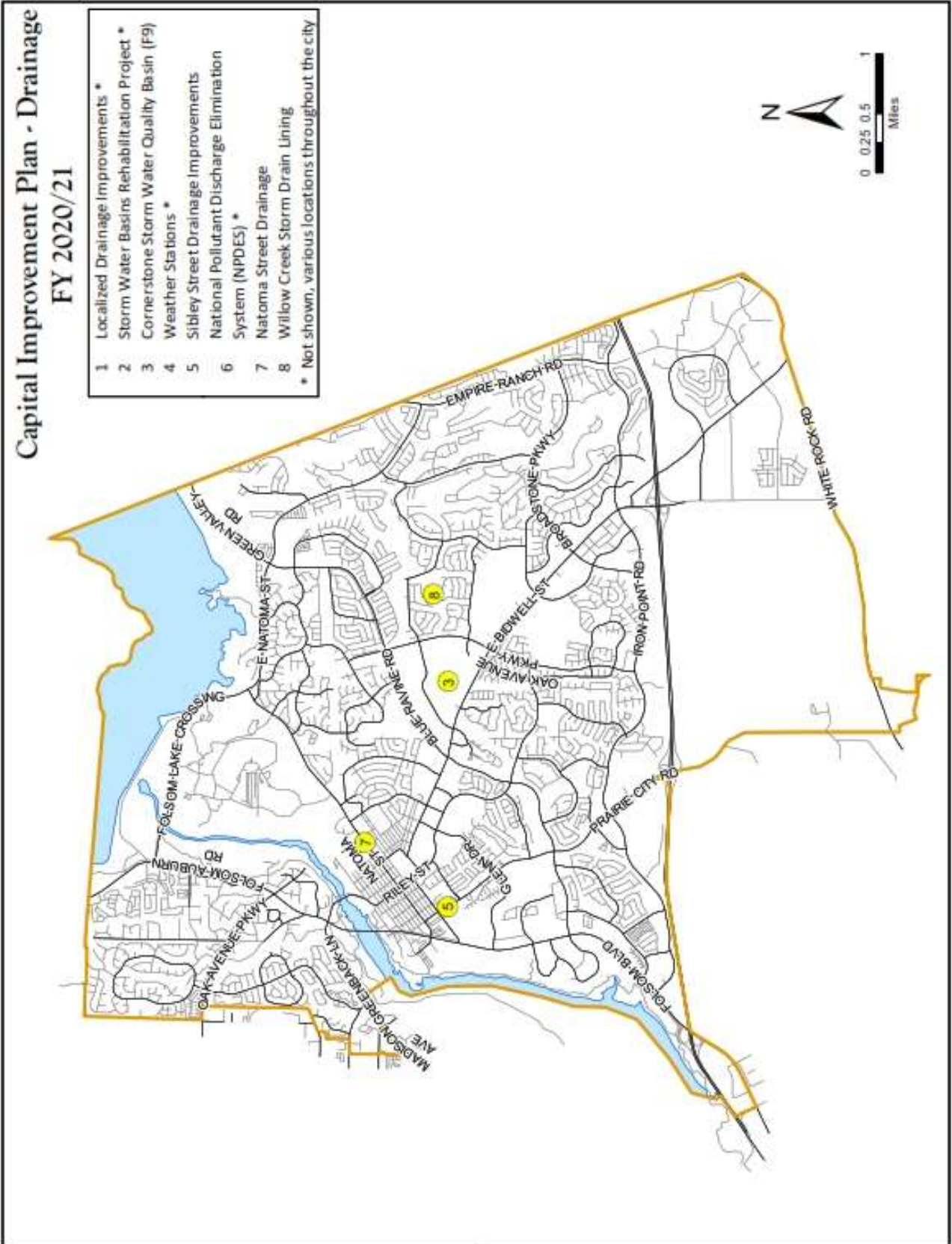
Project Name	Estimated Costs
Folsom Aquatic Center <ul style="list-style-type: none">• Dry land elements may include miniature golf, Amazon Maze, or zip line• Play elements may include splash play area, lazy river	\$3,410,000



Drainage

Map	VI-86
Project Summaries	VI-87
Cornerstone Storm Water Quality Basin (F9)	VI-88
Localized Drainage Improvements	VI-90
National Pollutant Discharge Elimination System	VI-92
Natoma Street Drainage.....	VI-94
Sibley Street Drainage	VI-96
Storm Drain Ponds.....	VI-98
Weather Station.....	VI-100
Willow Creek Estates Storm Drain Lining	VI-102





Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
2,157,356	1,850,000	-	-	-	-	-	-	-	-	-	4,007,356

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
-	-	-	-	-	-	-	-	-	-

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Cornerstone SWQ Basin (F9)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Localized Drainage Improvements	-	-	-	150,000	150,000	150,000
Natoma Street Drainage	-	-	-	750,000	750,000	1,000,000
NPDES	-	-	50,000	-	50,000	200,000
Sibley Street Drainage	-	-	-	-	-	100,000
Storm Drain Pond	-	-	150,000	-	150,000	932,748
Weather Station	-	-	-	-	-	147,417
Willow Creek Estates Storm Drain Lining	-	-	500,000	100,000	600,000	1,427,191
Total	\$ -	\$ -	\$ 700,000	\$ 1,000,000	\$1,700,000	\$ 4,007,356



Project Name:	Cornerstone Storm Water Quality Basin (F9)
Project Number:	None
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project will rehabilitate an existing Storm Water Quality Basin located near the Cornerstone Dental building. This basin was evaluated and prioritized as part of the Storm Water Basins Rehabilitation Project. The maintenance needs of the City owned basin is such that we have removed it from the other project to prioritize the construction of this basin first. The project will improve capacity and water quality. Maintenance performed could include maintenance of inlet and outlet structures, retrofit of outlet structures, removal of aquatic vegetation, removal of accumulated sediment and erosion control.
Justification:	The City is responsible for operations and maintenance of approximately 20 of the 70 detention/water quality basins within the City's drainage system. Many of the basins were constructed 20 or more years ago with very minimal or no maintenance being performed since construction. Lack of maintenance results in reduced capacity of stormwater storage, reduced effectiveness for water quality treatment, and increase in cost for deferred maintenance. Additionally, the City's NPDES Stormwater permit requires maintenance of the storm drain system.
Relationship to other CIP:	This project is a breakout of the Storm Drain Ponds Project. This project was identified as unique due to the required scope of work and was taken as an independent project.
Alternatives:	None
Project Update:	The project was delayed due to other priority projects.
Relationship to General Plan or other adopted plan:	None



Cornerstone Storm Water Quality Basin (F9)

Project Budget:

FY 2019-2020 Appropriated Project Budget	50,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	50,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	50,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448		50,000										50,000
Pay-Go												-
Other-Measure A												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		50,000										50,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Localized Drainage Improvements
Project Number:	7010
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project constructs various minor drainage improvements throughout the City, including replacement or addition of drain inlets, drain pipes, manholes, swales, and appurtenances.
Justification:	This project helps prevent street flooding and damage to existing roadways and private property.
Relationship to other CIP:	This project coordinates with the Street Overlay and Pavement Management CIP. When possible, drainage improvements will be constructed in conjunction with roadway improvements. The work completed in FY18 addressed failed pipe and flooding issues on Natoma Street and became Phase 1 of a new CIP titled "Natoma Street Drainage", with additional phases being addressed in FY19 and beyond.
Alternatives:	None
Project Update:	This project continues to address as-needed drainage improvements that result from storm events or other failures in the system and allows for repair or replacement of drainage infrastructure in conjunction with pavement management improvements. During FY19, analysis and design of drainage improvements on Dean Way were undertaken. In FY20, improvements are anticipated to be made to the drainage systems on Dean Way, as well as at Willowmere Drive and Frankwood Drive, and Goodell Road near Donaldson Way.
Relationship to General Plan or other adopted plan:	None



Localized Drainage Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	100,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Budget - Proposed Change	150,000
Total FY 2020-2021 Project Budget	150,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448												-
Pay-Go												-
Other - Measure A		150,000										150,000
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		150,000										150,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: National Pollutant Discharge Elimination System

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will modify existing storm drain systems throughout the City to allow for full trash capture from all priority land uses. The initial phase of the project will consist of developing a plan for the trash capture methodology and beginning a phased approach to constructing the improvements.

Justification: This project is required by the City's MS4 permit with the Central Valley Regional Water Quality Control Board. The City is required to develop and implement a plan to capture trash from priority land uses throughout the City. Full implementation is required by December 2030.

Relationship to other CIP: None

Alternatives: None

Project Update: In FY 18-19, the Public Works Department began implementing the Trash Implementation plan, including conducting visual assessments, improving storm drain inspection procedures and equipment, and developing public outreach campaigns. Work will continue in FY 19-20 including enhancing activities that the City currently conducts such as focused street sweeping.

Relationship to General Plan or other adopted plan: None



National Pollutant Discharge Elimination System

Project Budget:

FY 2019-2020 Appropriated Project Budget	150,000
FY 2020-2021 Budget - Proposed Change	50,000
Total Project Budget through FY 2020-2021	200,000
FY 2019-2020 Projected Expenditures	150,000
FY 2020-2021 Proposed Est Budget Balance	50,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	100,000	50,000										150,000
Pay-Go												-
Solid waste -540	50,000											50,000
Total	150,000	50,000	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	120,977	50,000										170,977
Inspection												-
Project Management												-
Other	29,023											29,023
Contingencies												-
Total	150,000	50,000	-	-	-	-	-	-	-	-	-	200,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Natoma Street Drainage
<i>Project Number:</i>	PW1901
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	The City completed Phase 1 of the Natoma Street Drainage Project in March 2018 to replace failing pipe and alleviate flooding issues. This second phase of the project is a continuation and extension of the previous project. The existing system has been sporadically installed over the last 75 years and has exceeded its useful life. This project will include a combination of replacement and realignment of failing corrugated metal pipe with reinforced concrete pipe, as well as repair through cured-in-place-pipe (CIPP) lining where possible.
<i>Justification:</i>	The City is responsible for operations and maintenance of the public drainage system. Though the Natoma Drainage System weaves in and out of the public Right of Way by the size of the drainage shed (70 acres) and the size of pipe (36" to 42") the Natoma Drainage System qualifies as a trunk system.
<i>Relationship to other CIP:</i>	This project qualifies as a rehabilitation project and is related to other drainage rehabilitation projects within the City. The project is a continuation and extension of the Natomas Street Drainage Phase 1 project.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Phase 1 of this project was added mid FY 17-18 and construction was completed in March 2018. Phase 2 will include design west of Scott Street initiated in FY19-20 and construction to be completed in FY20-21.
<i>Relationship to General Plan or other adopted plan:</i>	None



Natoma Street Drainage

Project Budget:

FY 2019-2020 Appropriated Project Budget	250,000
FY 2020-2021 Budget - Proposed Change	750,000
Total Project Budget through FY 2020-2021	1,000,000
FY 2019-2020 Projected Expenditures	250,000
FY 2020-2021 Proposed Est Budget Balance	750,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Gas Tax	250,000											250,000
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448												-
Meas A- Fund 276		500,000										500,000
Other - Fund 235 (SB-1)		250,000										250,000
Total	250,000	750,000	-	-	-	-	-	-	-	-	-	1,000,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	250,000											250,000
Construction		750,000										750,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	250,000	750,000	-	-	-	-	-	-	-	-	-	1,000,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Sibley Street Drainage

Project Number: PW1610

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project improves the drainage on Sibley Street by replacing a 12" culvert north of RR tracks with a larger size. This will increase the capacity of the drainage system adjacent to Willow Creek which drains the railroad track section and the area upland of the tracks. This will help to alleviate the street flooding on Sibley Street during large storm events. Additional drainage improvements will be performed in the area to assist in alleviating flooding on Sibley Street.

Justification: This project helps to prevent street flooding and damage to existing roadways and private property. This will address the drainage issues on the north side of the railroad tracks where water is trapped between the railroad tracks and the hillside above. Currently, the 12" culvert is undersized for the increased runoff from the area to the north of Willow Creek.

Relationship to other CIP: This project coordinates with the Street Overlay and Pavement Management CIP. When possible, drainage improvements will be constructed in conjunction with roadway improvements. This is a stand-alone project apart from the Willow Creek & Sibley Street Flood Mitigation Project.

Alternatives: None

Project Update: This was not undertaken in FY 19-20 due to other priority projects. This project is a stand-alone project. It is in the vicinity of the Willow Creek @ Sibley Flood Mitigation Project and may be combined with that project if the timing of the two projects is simultaneous.

Relationship to General Plan or other adopted plan: None



Sibley Street Drainage

Project Budget:

FY 2019-2020 Appropriated Project Budget	100,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	100,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 446		65,000										65,000
Impact Fees - Fund 448		35,000										35,000
Pay-Go												-
Other												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		100,000										100,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total		100,000	-	-	-	-	-	-	-	-	-	100,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Storm Drain Ponds
Project Number:	PW1401
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	The initial phase of this project evaluated and prioritized the maintenance needs of the City owned basins. Depending on the available funding, a construction project will be developed to address the most critical remaining basins to address the maintenance needs that will improve capacity and water quality. Maintenance performed could include maintenance of inlet and outlet structures, retrofit of outlet structures, removal of aquatic vegetation, removal of accumulated sediment and erosion control.
Justification:	The City is responsible for operations and maintenance of approximately 20 of the 70 detention/water quality basins within the City's drainage system. Many of the basins were constructed 20 or more years ago with very minimal or no maintenance being performed since construction. Lack of maintenance results in reduced capacity of storm water storage, reduced effectiveness for water quality treatment, and increase in cost for deferred maintenance. Additionally, the City's NPDES Storm water permit requires maintenance of the storm drain system.
Relationship to other CIP:	Cornerstone SWQ Basin (F9)
Alternatives:	None
Project Update:	During FY18-19, Public Works completed the initial construction rehabilitating the two highest priority basins. During FY 19-20 the design of the second construction package was developed and was combined with the Cornerstone SWQ Basin (F9). Construction is anticipated to occur in FY20-21.
Relationship to General Plan or other adopted plan:	The Willow - Humbug Creek Master Plan, completed in 1994, incorporated several detention basins to provide flood control and protect the parkway and trail system. Maintenance of these facilities is critical to achieve the performance as designed by the Drainage Master Plan. An MOU between the City of Folsom and El Dorado County, adopted August 8, 2000, requires maintenance of certain detention ponds, swales and creeks within the Willow-Humbug Creek watersheds for proper functioning. The Alder Creek Watershed Management Plan, completed February 2010, identifies and recommends maintenance of detention basins in the upper watershed north of Highway 50.



Storm Drain Ponds

Project Budget:

FY 2019-2020 Appropriated Project Budget	782,748
FY 2020-2021 Budget - Proposed Change	150,000
Total Project Budget through FY 2020-2021	932,748
FY 2019-2020 Projected Expenditures	782,748
FY 2020-2021 Proposed Est Budget Balance	150,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	332,748	150,000										482,748
Impact Fees - Fund 537	450,000											450,000
Other - Measure A												-
Total	782,748	150,000	-	-	-	-	-	-	-	-	-	932,748

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	126,708											126,708
Plan Check												-
Design	42,485											42,485
Construction	613,555	150,000										763,555
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	782,748	150,000	-	-	-	-	-	-	-	-	-	932,748

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Weather Station
<i>Project Number:</i>	PW1703
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	<p>This project updates the City's flood monitoring system and flood emergency response program to current needs and standards. Additionally, the system is linked to Sacramento County's ALERT system. Installation of the first phase of stream and precipitation gages was completed in January 2018. Staff is applying for a Prop 84 grant for the next phase of the project. Should we receive additional funding, the project scope will be increased to install additional weather stations around the City and provide additional staff training for flood preparedness.</p>
<i>Justification:</i>	<p>The project helps to monitor flood events and provides warnings prior to flood events.</p>
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	<p>In February 2015 Public Works applied for grant funding from DWR and was awarded \$47,475. The first phase of the project's scope included rehabilitating two existing precipitation/weather stations and installing three new precipitation/ stream gage stations. The installation and initial scope of work was completed in January 2018. In February 2018, staff applied for a second grant to fund the installation of two new precipitation/stream gauge stations and additional staff training to further improve the City's flood emergency response efforts, and the City was awarded \$52,395. Installation of the second phase of the project is anticipated to be complete by July 2020.</p>
<i>Relationship to General Plan or other adopted plan:</i>	None



Weather Station

Project Budget:

FY 2018-2019 Appropriated Project Budget	174,422
FY 2019-2020 Budget - Proposed Change	-
Total Project Budget through FY 2019-2020	174,422
FY 2018-2019 Projected Expenditures	147,417
FY 2019-2020 Proposed Est Budget Balance	27,005

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants	99,870											99,870
Impact Fees - Fund 448	47,547											47,547
Pay-Go												-
Other -												-
Total	147,417	-	-	-	-	-	-	-	-	-	-	147,417

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	147,417											147,417
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	147,417	-	-	-	-	-	-	-	-	-	-	147,417

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Willow Creek Estates Storm Drain Lining

Project Number: None

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will thoroughly inspect, prioritize and re-line existing corrugated aluminum storm drain pipes within the Lexington Hill neighborhood that have experienced invert corrosion. The lining method will likely be Cured In Place Pipe (CIPP) due to the ability to line pipelines with very little disturbance to the neighborhood and existing infrastructure.

Justification: The City is responsible for operations and maintenance of the storm drain system throughout the City. In 2017 a pipe on Newbury Way, in the Lexington Hills neighborhood, failed due to corrosion of the pipe invert. At that time an emergency project was performed to replace the failed pipe and restore the resultant sinkhole. Additional pipes in the neighborhood were then inspected and staff found similar corrosion of corrugated aluminum pipes. In an effort to avoid other potential pipe failures, lining these pipes will prevent more costly repairs in the future.

Relationship to other CIP: None

Alternatives: None

Project Update: Design and construction of the Willow Creek Estates Storm Drain Lining Project Phase 1 project on Rockport Circle and Silberhorn Drive was completed in FY19-20. A second phase covering work on Baurer Circle and Dulverton Circle will be undertaken in FY20-21.

Relationship to General Plan or other adopted plan: None



Willow Creek Estates Storm Drain Lining

Project Budget:

FY 2018-2019 Appropriated Project Budget	827,191
FY 2019-2020 Budget - Proposed Change	600,000
Total Project Budget through FY 2019-2020	1,427,191
FY 2018-2019 Projected Expenditures	827,191
FY 2019-2020 Proposed Est Budget Balance	600,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	827,191	500,000										1,327,191
Pay-Go												-
Other - Fund 235 (SB-1)		100,000										100,000
Total	827,191	600,000	-	-	-	-	-	-	-	-	-	1,427,191

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	33,664											33,664
Construction	793,527	600,000										1,393,527
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	827,191	600,000	-	-	-	-	-	-	-	-	-	1,427,191

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-





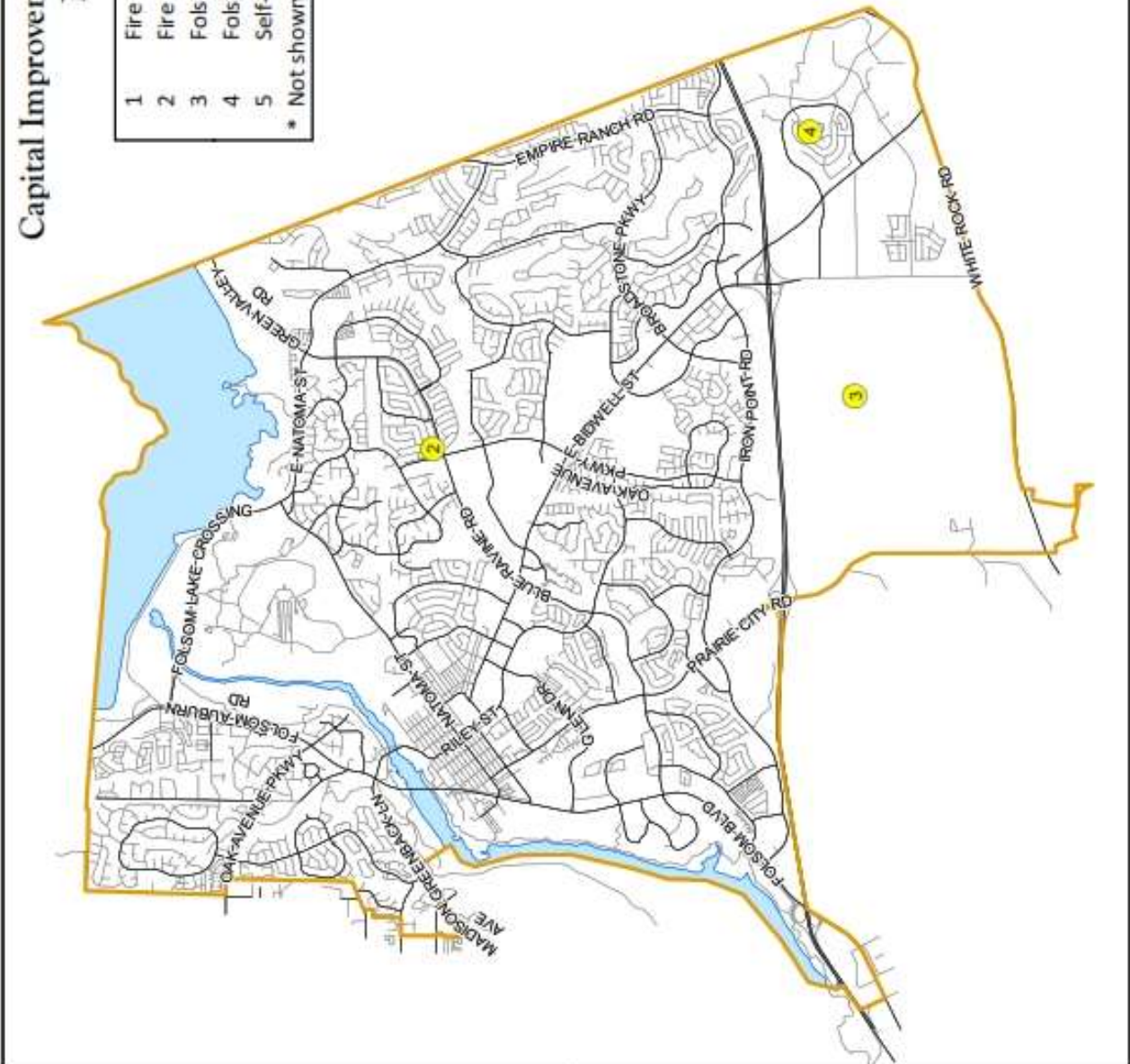
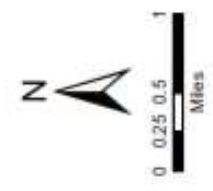
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**Capital Improvement Plan - General Services
FY 2020/21**

- 1 Fire Apparatus *
 - 2 Fire Station 38 (Remodel)
 - 3 Folsom Plan Area Fire Station #34
 - 4 Folsom Plan Area Fire Station #33
 - 5 Self-Contained Breathing Apparatus *
- * Not shown, various locations throughout the city



Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total	
	1,807,730	1,911,920	1,486,825	8,400,163	395,219	2,509,510	608,860	899,708	2,240,669	1,415,873	7,993,438	29,669,915

Project Operating Impact Summary (Fleet purchases includes lease purchase costs)

Total All Projects (Expenditures minus Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
-	-	-	2,045,614	2,096,754	2,149,173	2,202,903	2,257,975	2,314,424	2,372,285

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Fire Apparatus	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000	\$ 350,000
Fire Station 38 (Remodel)	-	-	532,500	-	532,500	1,861,920
FPA Fire Station #34	-	-	-	-	-	-
FPA Fire Station #33	-	-	-	-	-	-
SCBA	-	-	-	-	-	627,730
Total	\$ -	\$ -	\$ 532,500	\$ 350,000	\$ 882,500	\$ 2,839,650



<i>Project Name:</i>	Fire Apparatus
<i>Project Number:</i>	None
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	The Fire Department plans to lease or purchase the following apparatus: Type I Engines, Type III Engines, Truck, Chief Staff, Rescue Boat, Command Vehicles, Medic Units, Staff vehicles and Communication Unit in accordance with the vehicle replacement schedule and with opening new facilities.
<i>Justification:</i>	The Type I and III Engines, Medic units, Ladder truck and staff vehicles will replace existing units nearing the end of service lives.
<i>Relationship to other CIP:</i>	The apparatus purchased for the Folsom Plan Area will be procured and placed in service in their respective locations when the requisite occupancy permits are secured for Folsom Plan Area Fire Station Number 34 and Folsom Plan Area Fire Station Number 33.
<i>Alternatives:</i>	Utilize existing equipment beyond their recommended service life and continue to rely upon automatic and mutual aid resources.
<i>Project Update:</i>	One new Type 1 Fire Engine was purchased in FY 19-20 One new staff vehicle was purchased in FY 19-20 The FY 20-21 budget of \$350,000 will be used to purchase one new ambulance, with any remaining budget funds used to purchase staff vehicles (pickups), one new command vehicle, and one new all-terrain vehicle as the budget allows
<i>Relationship to General Plan or other adopted plan:</i>	Apparatus are identified in the Fire Department's 10-year fleet purchase plan for heavy and light apparatus.



Fire Apparatus

Project Budget:

FY 2019-2020 Appropriated Project Budget	880,000
FY 2019-2020 Projected Expenditures	880,000
FY 2020-2021 Budget - Proposed Change	350,000
Total FY 2020-2021 Project Budget	350,000

Financial Impact

Funding Sources: This project is currently only partially funded

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	480,000											480,000
Pay-Go - Gen Fund	400,000	350,000										750,000
Other - Equip Rplmt												-
Other	-											-
Total	880,000	350,000	-	-	-	-	-	-	-	-	-	1,230,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Vehicle Cost	880,000	350,000	1,386,825	1,775,163	395,219	2,509,510	608,860	899,708	2,240,669	1,315,873	343,438	12,705,265
Replacement Chg												-
Total	880,000	350,000	1,386,825	1,775,163	395,219	2,509,510	608,860	899,708	2,240,669	1,315,873	343,438	12,705,265

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Estimated Lease Costs	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Fire Station 38 (Remodel)
<i>Project Number:</i>	2238
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Fire Station 38 is located at Blue Ravine Road and Oak Avenue Parkway. A Standards of Response Cover Study indicates that this station is in the best general location to provide fire and medical services. The facility was originally constructed as a short term facility with probable relocation. Since the city owns the land it would be more cost effective to remodel and add to the existing structure to suit operational needs.
<i>Justification:</i>	Strategically located fire facilities are paramount to the delivery of emergency fire and medical services. A remodeled facility will ensure delivery of these services from its current location for another 30 years. A rebuilt facility is necessary because the current facility can only accommodate some of the existing fleet due to inadequate construction features and the need for additional physical features to meet employee needs.
<i>Relationship to other CIP:</i>	During the remodel construction phase, Station 38 personnel and equipment will be moved to Station 35 to augment suppression capabilities.
<i>Alternatives:</i>	Consideration was given to the construction of a new facility on a larger parcel. It was determined that the need to purchase a parcel, roadway and signalization costs make it more effective to rebuild on the current site.
<i>Project Update:</i>	Architectural design phase was completed during FY 19-20. The remodel construction phase is scheduled for FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	An addition and/or remodel of the existing structure at this site coincides with the Standards of Response Cover study recommending the number of fire stations and locations for optimum service delivery.



Fire Station 38 (Remodel)

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,329,420
FY 2020-2021 Budget - Proposed Change	532,500
Total Project Budget through FY 2020-2021	1,861,920
FY 2019-2020 Projected Expenditures	300,000
FY 2020-2021 Proposed Est Budget Balance	1,561,920

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 441		1,261,920										1,261,920
Pay-Go												-
Other - Gen Fund	300,000	300,000										600,000
Other												-
Total	300,000	1,561,920	-	-	-	-	-	-	-	-	-	1,861,920

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	300,000	4,020										304,020
Construction		1,350,000										1,350,000
Inspection		5,400										5,400
Project Management		52,500										52,500
Other												-
Contingencies		150,000										150,000
Total	300,000	1,561,920	-	-	-	-	-	-	-	-	-	1,861,920

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



- Project Name:** **Folsom Plan Area Fire Station #34**
(formerly Folsom Plan Area Fire Station #1)
- Project Number:** New
- Project Contact:** Division Chief Chad Wilson, Folsom Fire Department
- Project Description:** Approximately 10,000 sq. ft. fire station on a 1.5 acre site capable of housing three pieces of fire apparatus and a crew of five personnel (initially three personnel per day).
- Justification:** The area to be developed within the new Folsom Plan Area is without public safety infrastructure. The fire station would be an initial essential services building with which to house fire and life safety capabilities.
- Relationship to other CIP:** The fire station site and construction will be coordinated with other general infrastructure features.
- Alternatives:** The fire station can be sited with other municipal buildings such as police, parks and public works. Specific principles of Standards of Coverage must be applied to the site of this and other fire stations.
- Project Update:** The Folsom Plan Area Specific Plan included a staffing level of service of one station after 1,400 permits with construction on the second fire station to begin after 5,400 permits.
- Relationship to Master Plan or other adopted plan:** The site of this fire station and others to serve the plan area are compatible with the approved General Plan for the region.



Folsom Plan Area Fire Station #34
(formerly Folsom Plan Area Fire Station #1)

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design			100,000									100,000
Construction				6,300,000								6,300,000
Inspection												-
Project Management				125,000								125,000
Other												-
Contingencies				200,000								200,000
Total	-	-	100,000	6,625,000	-	-	-	-	-	-	-	6,725,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	2,045,614	2,096,754	2,149,173	2,202,903	2,257,975	2,314,424	2,372,285



<i>Project Name:</i>	Folsom Plan Area Fire Station #33 <i>(formerly Folsom Plan Area Fire Station #2)</i>
<i>Project Number:</i>	New
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Approximately 10,000 sq. ft. fire station on a 1.5+ acre site capable of housing up to three pieces of fire apparatus, and up to five personnel per day.
<i>Justification:</i>	The area to be developed within the new Folsom Plan Area is without public safety infrastructure. The fire station would be an essential services building with which to house fire and life safety capabilities.
<i>Relationship to other CIP:</i>	The fire station site and construction will be coordinated with other general infrastructure features.
<i>Alternatives:</i>	The fire station can be sited with other municipal buildings such as police, parks, and public works. Specific principles of Standards of Coverage must be applied to the site of this and other fire stations.
<i>Project Update:</i>	The Folsom Plan Area Specific Plan included a staffing level of service of one station after 1,400 permits with construction on the second fire station to begin after 5,400 permits.
<i>Relationship to Master Plan or other adopted plan:</i>	The site of this fire station and others to serve the plan area are compatible with the approved General Plan for the region.



Folsom Plan Area Fire Station #33
(formerly Folsom Plan Area Fire Station #2)

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design									100,000			100,000
Construction										7,250,000		7,250,000
Inspection												-
Project Management											150,000	150,000
Other												-
Contingencies											250,000	250,000
Total	-	-	-	-	-	-	-	-	-	100,000	7,650,000	7,750,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	2,372,285



<i>Project Name:</i>	Self-Contained Breathing Apparatus
<i>Project Number:</i>	None
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Replacement of Self-Contained Breathing Apparatus (SCBA) for firefighters to make entry into areas designated as Immediately Dangerous for Life and Health (IDLH) to perform fire suppression and rescue activities. Includes additional SCBA equipment for the outfitting of Fire Station 39 and the first Folsom Plan Area Fire Station.
<i>Justification:</i>	The SCBA equipment is approaching end of its useful life. The Department currently owns 57 SCBA airpaks and 117 air bottles in its inventory. With the outfitting of new Fire Stations, the updated inventory will be 67 SCBA airpaks and 154 5,500psi air bottles, 12 one hour air bottles, and 6 Confined Space airpaks.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Cost to replace current inventory and stock Fire Station 39: \$628,000.
<i>Project Update:</i>	The department has purchased the SCBA equipment needed to update its current inventory.
<i>Relationship to General Plan or other adopted plan:</i>	This project is connected to the Department’s Service Delivery Plan.



Self-Contained Breathing Apparatus

Project Budget:

FY 2019-2020 Appropriated Project Budget	631,535
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	631,535
FY 2019-2020 Projected Expenditures	627,730
FY 2020-2021 Proposed Est Budget Balance	3,805

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go-General Fund	627,730											627,730
Other												-
Other												-
Total	627,730	-	-	-	-	-	-	-	-	-	-	627,730

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Equipment Cost	627,730											627,730
Replacement Chg												-
Total	627,730	-	-	-	-	-	-	-	-	-	-	627,730

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021
Estimated Lease Costs	-	-	-	-	-	-	-	-	-	-	-



Project Name: Redevelopment Projects for Consideration

Description: On March 2, 2011 the Folsom Redevelopment Agency issued \$10,115,000 Subordinate Tax Allocation bonds, Taxable Series 2011A with proceeds of \$8,513,018. At the time of issuance of these bonds possible projects were listed within the bond documents.

On September 22, 2015 Governor Brown approved Senate Bill 107, which among other things allowed for the expenditure of bonds issued prior to June 28, 2011. If a Successor Agency does not have a Last and Final ROPS the amount is limited to 5% of bond proceeds. If a Last and Final ROPS has been received, then the expendable limit is based on when the bonds were issued. In the case of the former Redevelopment Agency of the City of Folsom the bonds were issue in March 2011, therefore the amount will be limited to 35% of the bond proceeds.

On April 14, 2017 the California Department of Finance (DOF) issued a preliminary approval allowing the Folsom Successor Agency to use 5% of the proceeds, totaling \$430,576. Before the proceeds can be spent, a bond expenditure agreement with the City will be approved by the Oversight Board and submitted to the DOF for review and approval. As of March 13, 2018, the DOF determined per the Health & Safety Code (HSC) section 34191.4 (c)(2)(A) that the City is now able to utilize bond proceeds from the Agency’s 2011A Tax Allocation Bonds in the amount of \$430,576.

Per a February 9, 2016 meeting, the City Council discussed project preference for the possible use of the bond proceeds. It was the City Council’s consensus to pursue bond compatibility and further development of the following projects:

Riley Street Sidewalk Extension	\$350,000
Leidesdorff Street Sidewalk	\$60,000
Traders Lane Parking Lot Improvements	\$200,000
Historic District – Street Resurfacing/ Repaving	\$500,000
Lake Natoma Class I Trail – Phase II	\$350,000
Lake Natoma Waterfront Trail	\$250,000
Historic District Public Safety	\$100,000
Install Restrooms in Historic District (2x)	\$300,000

On March 13, 2018, the City Council approved Resolution No. 10089 to install a restroom in the Historic District for \$136,500 and Resolution No. 10095 to utilize \$157,278 in bond proceeds towards the construction of the Lake Natoma Class I Trail – Phase II Project.

One Historic District Restroom was completed in the amount of \$127,071.



Project Name: Redevelopment Housing Projects for Consideration

Description:

On March 2, 2011 the Folsom Redevelopment Agency issued \$11,265,000 Housing Set Aside Tax allocation Bonds, Taxable Series 2011B with proceeds of \$9,602,537. At the time of issuance of these bonds possible projects were listed within the bond documents. The possible projects are listed below with a brief description as well as a broad ballpark estimate of the costs to complete the project.

On February 22, 2013 AB 981 was introduced to address the use of bond proceeds that were issued prior to June 28, 2011. It is hoped that this bill will pass and the proceeds will be able to be used for the purposes that the bonds were issued. This bill died pursuant to Article IV, Sec. 10(c) of the Constitution.

On February 19, 2014 SB 1129 was introduced to address the use of bond proceeds. This bill would authorize a successor agency to utilize the proceeds of bonds, upon the approval of the oversight board, if the oversight board, in consultation with the relevant metropolitan planning organization determines that the use of the bond proceeds is consistent with the sustainable communities’ strategy adopted by the metropolitan planning organization.

On September 22, 2015 Governor Brown approved Senate Bill 107, which allowed a housing successor to use bond proceeds issued for the purpose of affordable housing if the bonds were issued prior to June 28, 2011. The affordable housing bonds issued by the former Redevelopment Agency of the City of Folsom were issued in March 2011.

City Council approval will be needed once projects are identified. Below is a list of pending and approved projects.

Affordable Housing	
<ul style="list-style-type: none"> • Parkshore project (3 acres for possible development) \$4,250,000 • Bidwell Place Apartments (75 unit project approved via Resolution 10410) \$4,150,000 • Scholar Way senior housing (110 unit project) \$5,400,000 • Parkway Apartments (72 unit project approved via Resolution 9947) \$4,680,000 	
Housing Rehabilitation and Neighborhood Preservation	
<ul style="list-style-type: none"> • Rehabilitation of existing single-family and multi-family housing to maintain affordable housing \$2,000,000 	

On June 13, 2017, City Council approved Resolution No. 9947 approving funding for the Parkway Apartment Project in the amount of \$4,680,000.

On April 14, 2020, City Council approved Resolution No. 10410 approving funding for the Bidwell Place Apartment Project in the amount of \$4,150,000

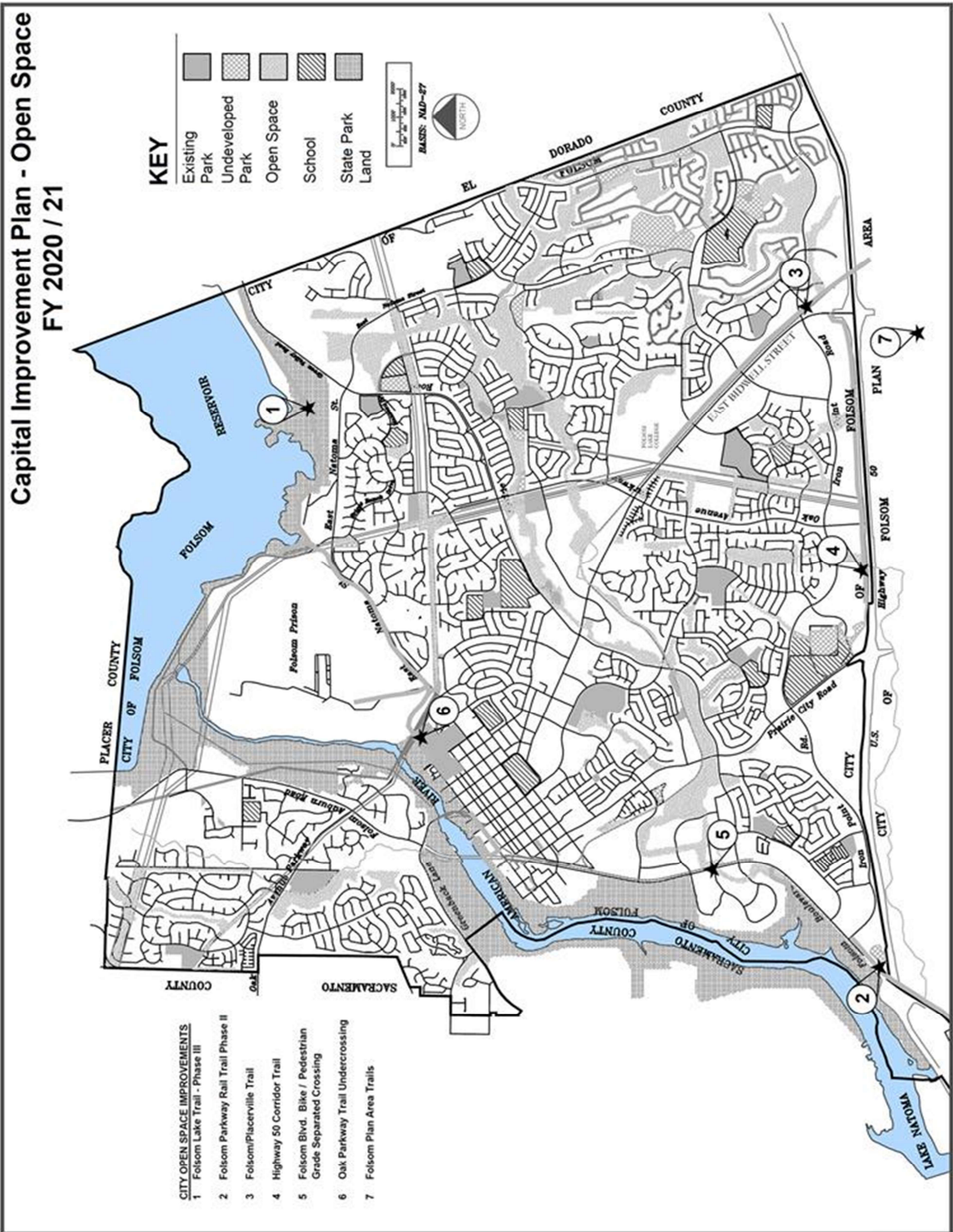




Open Space & Greenbelts

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Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
2,841,077	637,394	1,801,419	9,590,000	3,115,000	-	-	-	-	-	-	17,984,890

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
2,500	2,500	4,900	8,800	11,960	22,360	22,885	23,485	23,985	24,585

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Folsom Blvd. Bike / Ped Overcrossing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Folsom Lake Trail - Phase III	-	-	-	-	-	-
Folsom Parkway Rail Trail	-	-	-	-	-	-
Folsom / Placerville Trail	-	-	-	-	-	1,209,901
Folsom Plan Area Trails	-	-	500,000	-	500,000	620,000
Highway 50 Corridor Trail	-	-	-	-	-	-
Oak Parkway Trail Undercrossing	-	-	-	-	-	2,357,498
Total	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ 4,187,399



<i>Project Name:</i>	Folsom Blvd. Bike / Pedestrian Overcrossing
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bbollinger@folsom.ca.us
<i>Project Description:</i>	Construction of a bike/pedestrian overcrossing at Folsom Boulevard and Humbug/Willow Creek. Project will include a grade separated crossing that makes connection between existing Class I trail on both sides of Folsom Boulevard.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project completes one of the last gaps in the 16-mile Humbug-Willow Creek trail system. This project provides a much needed grade separated crossing of Folsom Boulevard.
<i>Alternatives:</i>	Selection of an undercrossing or overcrossing at Folsom Boulevard needs to be analyzed and determine which crossing type would be the most cost effective and have the least environmental impact. An at-grade crossing is not feasible with the volume of traffic on Folsom Blvd.
<i>Project Update:</i>	Project is listed in the adopted bikeway master plan; however, no funding has been approved for this project. The project did not receive funding from Caltrans Active Transportation Program (ATP) in 2018 and the City is looking into alternative funding sources. Staff plans to gather input and comments from the community, produce conceptual bridge designs, and reapply for grant funding with City government and community support in next Caltrans ATP cycle in July 2020.
<i>Relationship to General Plan or other adopted plan:</i>	This project is identified in the Bikeway Master Plan.



Folsom Blvd. Bike / Pedestrian Overcrossing

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental			150,000									150,000
Design			750,000									750,000
Construction				7,500,000								7,500,000
Inspection				60,000								60,000
Materials Testing				100,000								100,000
Construction Staking				50,000								50,000
Other												-
Contingencies				100,000								100,000
Total	-	-	900,000	7,810,000	-	-	-	-	-	-	-	8,710,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	1,500	1,600	1,700	1,800	1,900	2,000	2,100



<i>Project Name:</i>	Folsom Lake Trail - Phase III
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bbollinger@folsom.ca.us
<i>Project Description:</i>	The construction of three miles of Class I bikeway along the shore of Folsom Lake from Folsom Lake Crossing to Green Valley Road.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project is being planned and financed in coordination with the Bureau of Reclamation and the State Department of Parks and Recreation. This project would provide the final piece of the trail that connects between El Dorado Hills (Green Valley Road) and the Historic Truss Bridge.
<i>Alternatives:</i>	Several alternative alignments were studied and this alignment was chosen because it provided the most direct route with limited environmental impacts. It is anticipated that the spillway haul roads will be used for the trail corridor once construction is complete.
<i>Project Update:</i>	The State Department of Parks & Recreation has included this trail segment in their Master Plan for the Folsom Lake State Recreation area and are working with the US Army Corps of Engineers and Bureau of Reclamation to coordinate the construction of the trail after work on Folsom Lake Dam is completed. The Dam work was completed in the summer of 2017 and the bench for the future trail has been constructed. Staff will continue to try and coordinate with State Parks and the Bureau to move the project forward.
<i>Relationship to Master Plan or other adopted plan:</i>	The project is consistent with the adopted Bikeway Master Plan.



Folsom Lake Trail - Phase III

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental				50,000								50,000
Design				100,000								100,000
Construction					2,000,000							2,000,000
Project Management												-
Materials Testing					10,000							10,000
Construction Staking					15,000							15,000
Other												-
Contingencies					100,000							100,000
Total	-	-	-	150,000	2,125,000	-	-	-	-	-	-	2,275,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	5,400	5,400	5,400	5,400	5,400



<i>Project Name:</i>	Folsom Parkway Rail Trail
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bbollinger@folsom.ca.us
<i>Project Description:</i>	The construction of 1.5 miles of Class I bikeway from Natoma Station Drive to Aerojet Road. The trail follows the existing light rail line adjacent to Folsom Boulevard and would include a new Bike/Ped Bridge over Alder Creek.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project completes the second phase of the Folsom Parkway Rail Trail and provides a continuous trail from downtown Folsom to Aerojet Road and the bike/pedestrian overcrossing at Highway 50, which in-turn links to the American River Parkway Trail.
<i>Alternatives:</i>	There are limited opportunities for an off-road trail along this corridor. The proposed alignment was chosen because it provides the most direct and uninterrupted trail between Aerojet Road and Natoma Station Drive.
<i>Project Update:</i>	Regional Transit (RT) will be constructing passing tracks for light rail along Folsom Boulevard. The City will coordinate with RT in 2020 regarding opportunities to include the trail as part of the passing tracks construction along the corridor.
<i>Relationship to General Plan or other adopted plan:</i>	The project is consistent with the adopted Bikeway Master Plan.



Folsom Parkway Rail Trail

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design				65,000								65,000
Construction				1,500,000								1,500,000
Project Management												-
Materials Testing				5,000								5,000
Construction Staking				10,000								10,000
Other												-
Contingencies				50,000								50,000
Total	-	-	-	1,630,000	-	-	-	-	-	-	-	1,630,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	2,760	2,760	2,785	2,810	2,810	2,835



<i>Project Name:</i>	Folsom / Placerville Trail
<i>Project Number:</i>	PK1604
<i>Project Contact:</i>	Parks & Recreation ~ bbollinger@folsom.ca.us
<i>Project Description:</i>	The construction of approximately 1.25 miles of Class I bike trail, parallel to the Southern Pacific Railroad right-of-way from the Humbug-Willow Creek Trail (near Calfit) to Iron Point Road.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	Project completes the final phase of the planned 2.5 mile Folsom/Placerville bike trail. This trail segment is part of the planned trail from the Humbug-Willow Creek Trail to Highway 50 and in the future to Placerville.
<i>Alternatives:</i>	There is no other right-of-way in this area that provides the linkages and connections this corridor provides.
<i>Project Update:</i>	The City received a Regional ATP grant through SACOG in the amount \$1,048,036 with a city match of \$136,000. Engineering and environmental work on the project have started and is expected to be complete by June 2021. Construction is anticipated to start in FY 2022.
<i>Relationship to General Plan or other adopted plan:</i>	Project is consistent with the Bikeway Master Plan.



Folsom / Placerville Trail

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,209,901
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,209,901
FY 2019-2020 Projected Expenditures	170,223
FY 2020-2021 Proposed Est Budget Balance	1,039,678

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants	170,223	112,394	765,419									1,048,036
Impact Fees												-
Other - Fund 206		25,000	41,000									66,000
Other - Fund 248			36,000									36,000
Other - Measure A			59,000									59,000
Total	170,223	137,394	901,419	-	-	-	-	-	-	-	-	1,209,036

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	100,000	25,000										125,000
Design	70,223	112,394										182,617
Construction			901,419									901,419
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	170,223	137,394	901,419	-	-	-	-	-	-	-	-	1,209,036

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	2,300	2,400	2,500	2,600	2,700	2,800	2,900



<i>Project Name:</i>	Folsom Plan Area Trails
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ bbollinger@folsom.ca.us
<i>Project Description:</i>	The construction of 2 miles of new Class I multi-use trails in the Folsom Plan Area.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities in the Folsom Plan Area and helps make the new residential and commercial developments a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	The 2 miles of trail segments provides a much needed multi-use trail in the Folsom Plan Area to support the residential developments being constructed in the plan area.
<i>Alternatives:</i>	Alternative trail alignments were analyzed during the planning review of the Folsom Plan Area project. The 2 miles of trails that will be construction was chosen as the preferred trail alignment.
<i>Project Update:</i>	City staff has reviewed Folsom Plan Area development plans and continues to work with developers to ensure the proposed trail alignments are consistent with what was approved for the plan area.
<i>Relationship to General Plan or other adopted plan:</i>	The project is consistent with the adopted Folsom Plan Area.



Folsom Plan Area Trails

Project Budget:

FY 2019-2020 Appropriated Project Budget	120,000
FY 2020-2021 Budget - Proposed Change	500,000
Total Project Budget through FY 2020-2021	620,000
FY 2019-2020 Projected Expenditures	120,000
FY 2020-2021 Proposed Est Budget Balance	500,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	120,000	500,000										620,000
Other - Meas A												-
Other - Fund 243												-
Other - Fund 206												-
Total	120,000	500,000	-	-	-	-	-	-	-	-	-	620,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	120,000											120,000
Construction		500,000										500,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	120,000	500,000	-	-	-	-	-	-	-	-	-	620,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	2,300	2,400	2,400	2,500	2,600	2,700	2,800	2,900



<i>Project Name:</i>	Highway 50 Corridor Trail
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bbollinger@folsom.ca.us
<i>Project Description:</i>	The construction of three miles of Class I bikeway adjacent to the Highway 50 right-of-way from East Bidwell Street to the Alder Creek Trail.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This trail segment provides a much needed off-road trail linkage between the Folsom/Placerville Rail Trail and the future Alder Creek Trail along the Hwy 50 corridor.
<i>Alternatives:</i>	Alternative trail alignments were analyzed and due to the topography of the area and the limited available right-of-way, this alignment was chosen as the preferred alternative.
<i>Project Update:</i>	City staff will be meeting with adjacent property owners along the corridor and Caltrans to coordinate the final alignment and the interaction with the future freeway interchange at Oak Ave/Hwy 50. The environmental work for the unpaved trail along this corridor has been completed. Construction of the unpaved trail commenced in December 2018 and was completed in February 2019. Funding for the unpaved trail labor was through Caltrans ATP.
<i>Relationship to General Plan or other adopted plan:</i>	The project is consistent with the adopted Bikeway Master Plan.



Highway 50 Corridor Trail

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design					100,000							100,000
Construction					800,000							800,000
Project Management												-
Materials Testing					5,000							5,000
Construction Staking					10,000							10,000
Other												-
Contingencies					75,000							75,000
Total	-	-	-	-	990,000	-	-	-	-	-	-	990,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	4,500	4,500	4,575	4,575	4,650



<i>Project Name:</i>	Oak Parkway Trail Undercrossing
<i>Project Number:</i>	PK1601
<i>Project Contact:</i>	Parks & Recreation ~ bbollinger@folsom.ca.us
<i>Project Description:</i>	The construction of a bicycle/pedestrian trail undercrossing where the Oak Parkway Trail intersects with Natoma Street. The undercrossing will provide a seamless connection between the Oak Parkway Trail and the Johnny Cash Trail.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project would complete the connection between the existing Oak Parkway Trail and the planned phase 2 of the Johnny Cash Trail. With this grade separated connection trail users will now have access to several other trails including the Lake Natoma, Johnny Cash, Folsom Lake and American River Trails, while avoiding at-grade street crossings and improving safety.
<i>Alternatives:</i>	The undercrossing alternative was chosen as the preferred option after looking at other at-grade and overcrossing options. The undercrossing was the most cost-effective option for trail users to safely cross Natoma Street.
<i>Project Update:</i>	The City was awarded a Sacramento Area Council of Governments (SACOG) - Active Transportation Program grant in the amount of \$992,000 with a city match of \$129,000 and a second grant from Federal Lands Access Program for \$985,000. Project construction was completed in October 2019.
<i>Relationship to General Plan or other adopted plan:</i>	This project is identified in the adopted Bikeway Master Plan.



Oak Parkway Trail Undercrossing

Project Budget:

FY 2019-2020 Appropriated Project Budget	2,357,498
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	2,357,498
FY 2019-2020 Projected Expenditures	2,550,854
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants	1,977,000											1,977,000
Other - Fund 226	20,000											20,000
Other - Meas A	89,000											89,000
Other - Fund 243	251,497											251,497
Other - Fund 206	20,000											20,000
Total	2,357,497	-	-	-	-	-	-	-	-	-	-	2,357,497

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	26,100											26,100
Design	155,251											155,251
Construction	2,336,261											2,336,261
Project Management												-
Materials Testing	25,964											25,964
Construction Staking												-
Other	7,278											7,278
Contingencies												-
Total	2,550,854	-	-	-	-	-	-	-	-	-	-	2,550,854

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	2,500	2,500	2,600	2,600	2,800	3,000	3,200	3,400	3,600	3,800





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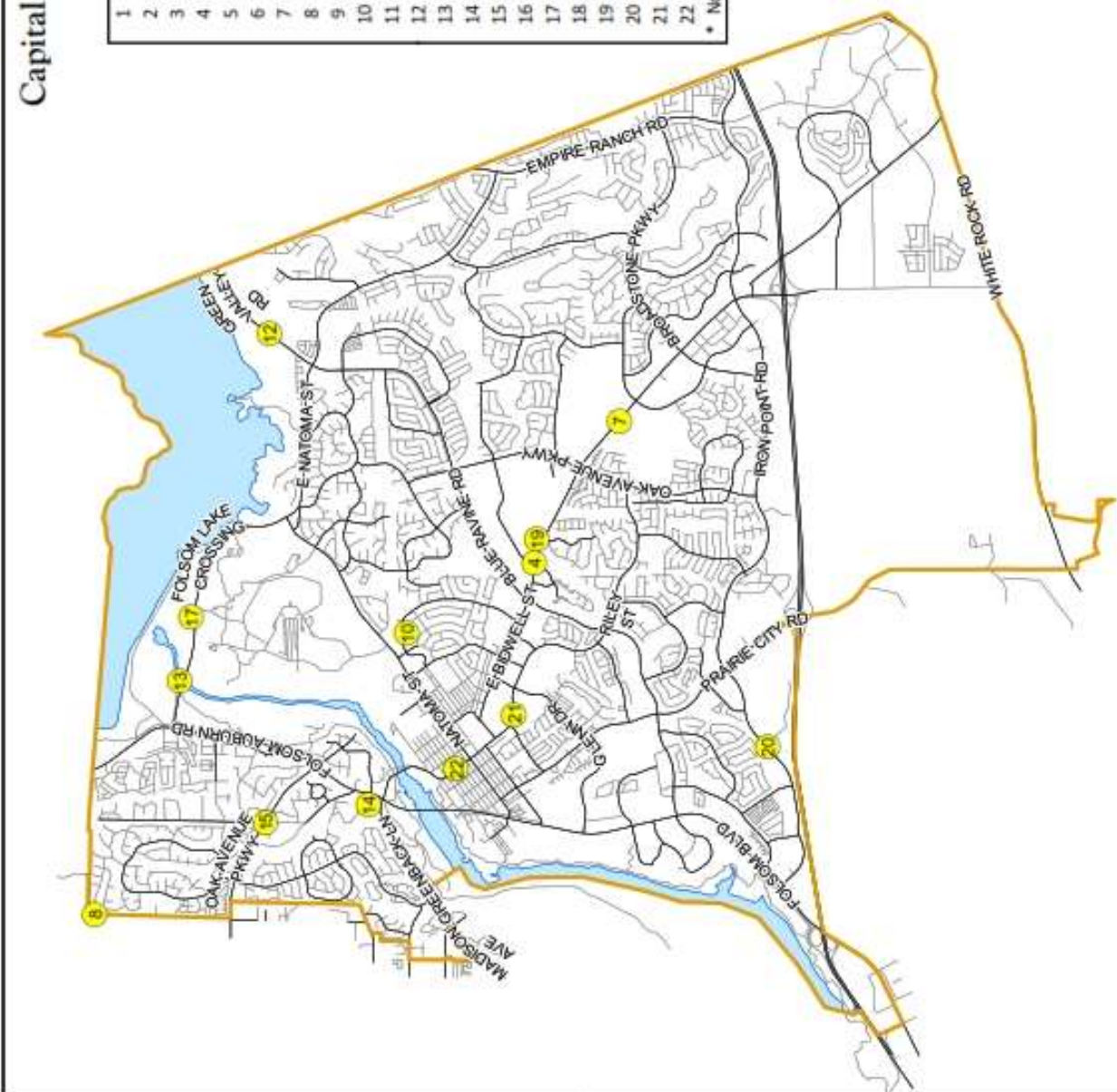
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Capital Improvement Plan - Streets FY 2020/21

- 1 Traffic Signal System Upgrades *
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 - 14 Greenback-Madison/Folsom Auburn Paving
 - 15 Oak Avenue Corridor & Signal
 - 16 Energy Efficient Traffic Signals & Lighting *
 - 17 Folsom Lake Crossing Safety Improvements
 - 18 Signal/Delineation Modifications *
 - 19 East Bidwell Widening & Sidewalk
 - 20 Iron Point Median
 - 21 Riley Street Corridor Improvements
 - 22 Riley Street Sidewalk
- * Not shown, various locations throughout the city



Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
14,051,439	5,123,252	1,975,000	8,800,000	2,900,000	3,450,000	-	-	-	-	-	36,299,691

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
City-Wide ADA Compliance	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000
East Bidwell Corridor	-	-	-	-	-	-
East Bidwell Frontage	-	-	-	-	-	1,205,095
East Bidwell Widening & Sidewalk	-	-	-	-	-	922,434
Energy Efficient Traffic Signals & Lighting	-	-	-	25,000	25,000	310,000
Folsom Lake Crossing Bridge Deck Rehab	-	-	-	-	-	150,000
Folsom Lake Crossing Safety Improvements	-	-	150,000	-	150,000	550,000
Greenback-Madison/Folsom Auburn Paving	-	-	-	-	-	2,144,617
Green Valley Rd Widening	-	-	-	-	-	7,295,519
Intelligent Transportation System (ITS) Plan	-	-	250,000	-	250,000	250,000
Iron Pt Median	-	-	360,000	-	360,000	360,000
Neighborhood Street & Sidewalk Rehab	-	-	-	300,000	300,000	300,000
Oak Ave Corridor & Sidewalk	-	-	-	-	-	-
Riley St Corridor	-	-	-	-	-	-
Riley St Sidewalk	-	-	-	-	-	-
Santa Juanita Realignment	-	-	-	100,000	100,000	100,000
Signal/Delineation Mod	-	-	-	-	-	591,235
Street Overlay / Pavement Management	-	-	-	1,755,000	1,755,000	1,755,000
Streetlight / Traffic Pole Improvements	-	-	-	50,000	50,000	50,000
Traffic Safety Projects	-	-	-	100,000	100,000	100,000
Traffic Signal Improvements	-	-	400,000	-	400,000	400,000
Traffic Signal System Upgrades	-	-	400,000	-	400,000	400,000
Total	\$ -	\$ -	\$ 1,560,000	\$ 2,480,000	\$ 4,040,000	\$ 17,033,900



<i>Project Name:</i>	City-Wide ADA Compliance
<i>Project Number:</i>	2409
<i>Project Contact:</i>	Public Works ~ pwdep@folsom.ca.us
<i>Project Description:</i>	This project involves retrofitting or installation of new pedestrian facilities to gain compliance with the Americans with Disabilities Act (ADA). It may include, but is not limited to, the retrofitting of existing sidewalk ramps to comply with current standards, relocation of street 'furniture' to increase sidewalk accessibility, and installation of assistive devices at traffic signals.
<i>Justification:</i>	Title II of the ADA requires local agencies to ensure that public facilities are accessible to all persons regardless of disability.
<i>Relationship to other CIP:</i>	Citywide Pedestrian Master Plan (PMP) - The PMP identifies constraints in the City's pedestrian transportation system, including non-ADA compliant locations. ADA Transition Plan - The City has adopted an ADA transition plan to identify and prioritize non-compliant locations for improvement.
<i>Alternatives:</i>	Non-compliance with federal ADA mandates could potentially subject the City to matters of litigation.
<i>Project Update:</i>	In FY 19-20, additional ADA-compliant curb ramps and sidewalks will be completed as part of the City of Folsom ADA Transition Plan and in conjunction with the City's Pavement Management Plan In FY 20-21 the focus will be on completing the final sidewalk locations and replacing various distressed sidewalks.
<i>Relationship to General Plan or other adopted plan:</i>	Citywide Pedestrian Master Plan, ADA Transition Plan



City-Wide ADA Compliance

Project Budget:

FY 2019-2020 Appropriated Project Budget	150,000
FY 2019-2020 Projected Expenditures	150,000
FY 2020-2021 Budget - Proposed	150,000
Total FY 2020-2021 Project Budget	150,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax	150,000											150,000
Impact Fees												-
Pay-Go												-
Other - Measure A		150,000										150,000
Other												-
Total	150,000	150,000	-	-	-	-	-	-	-	-	-	300,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	150,000	150,000										300,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	150,000	150,000	-	-	-	-	-	-	-	-	-	300,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	East Bidwell Corridor
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will provide design and construction of improvements and rehabilitation of East Bidwell Street from Riley Street to Blue Ravine Road.
<i>Justification:</i>	There have been no recent pavement rehabilitation projects on this section of East Bidwell Street. East Bidwell Street is a main arterial from the north section and historic district to the major shopping district in Folsom.
<i>Relationship to other CIP:</i>	This project is related to the yearly Neighborhood Pavement and Sidewalk Project (PW1801) except that it is on a commercial corridor.
<i>Alternatives:</i>	No-Build
<i>Project Update:</i>	Project not started
<i>Relationship to General Plan or other adopted plan:</i>	General Plan



East Bidwell Corridor

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design			400,000									400,000
Construction				3,000,000								3,000,000
Inspection												-
Project Management				500,000								500,000
Materials Testing												-
Other												-
Contingencies												-
Total	-	-	400,000	3,500,000	-	-	-	-	-	-	-	3,900,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	East Bidwell Frontage Improvements
Project Number:	PW1810
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project will widen one additional lane and along the frontage of East Bidwell southbound from Creekside Drive to the railroad tracks. This project is in conjunction with the development of the parcel on the corner of Creekside Drive and East Bidwell. Improvements include widening and the addition of curb, gutter, and sidewalk as well as street improvements on East Bidwell and Creekside Drive.
Justification:	This project will construct the ultimate width of East Bidwell at this location.
Relationship to other CIP:	None
Alternatives:	No-Build: The roadway would remain as is and would ultimately need to be widened as called for in the General Plan.
Project Update:	Project design is complete. Redesign of profile by City Staff to miss existing gas mains allowed the project to restart in January of 2020. Staff anticipates completion by July 1, 2020.
Relationship to General Plan or other adopted plan:	General Plan.



East Bidwell Frontage Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,205,095
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,205,095
FY 2019-2020 Projected Expenditures	1,205,095
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	1,205,095											1,205,095
Pay-Go												-
Other - Measure A												-
Other												-
Total	1,205,095	-	-	-	-	-	-	-	-	-	-	1,205,095

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	1,205,095											1,205,095
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	1,205,095	-	-	-	-	-	-	-	-	-	-	1,205,095

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	East Bidwell Widening & Sidewalk
Project Number:	PW1603
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project will widen one additional lane and incorporate sidewalk infills at two separate locations. Both of these locations are on E. Bidwell between Woodsmoke Way to 500' South of Bluestone Circle.
Justification:	This project will link existing pedestrian paths of travel as recommended in the pedestrian master plan.
Relationship to other CIP:	None
Alternatives:	No-Build: A gap would be left in the sidewalk system and a pinch point would remain from the 3-lane segment of East Bidwell Street to the existing 2-lane segment in the project area.
Project Update:	Necessary property acquisition at both locations has been completed. The project will be publicly advertised for construction in Spring 2020. Construction is currently estimated to be complete in Summer 2020.
Relationship to General Plan or other adopted plan:	This is in the Citywide Pedestrian Master Plan.



East Bidwell Widening & Sidewalk

Project Budget:

FY 2019-2020 Appropriated Project Budget	922,434
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	922,434
FY 2019-2020 Projected Expenditures	164,182
FY 2020-2021 Proposed Est Budget Balance	758,252

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	164,182	758,252										922,434
Pay-GO												-
Other												-
Other												-
Total	164,182	758,252	-	-	-	-	-	-	-	-	-	922,434

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	164,182											164,182
Construction		758,252										758,252
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	164,182	758,252	-	-	-	-	-	-	-	-	-	922,434

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Energy Efficient Traffic Signals & Lighting
Project Number:	PW1502
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project is to fund the retrofit of existing street lights, parking lot lights, and traffic signals with energy efficient alternatives to reduce power consumption and utility bill costs while maintaining lighting and visibility standards.
Justification:	This project is designed to reduce the City's power consumption by utilizing new technology that has become more cost effective. The result will be to have lighting fixtures that use less power with lower maintenance cost.
Relationship to other CIP:	None
Alternatives:	The "Do Nothing" alternative would leave all City-maintained lights and signals in the current condition, resulting in no reduction in power consumption or utility costs.
Project Update:	In FY 19-20 staff continued to retrofit arterial streetlights. In FY 20-21 staff will continued to retrofit arterial streetlights as schedule permits.
Relationship to General Plan or other adopted plan:	This is in the City General Plan.



Energy Efficient Traffic Signals & Lighting

Project Budget:

FY 2019-2020 Appropriated Project Budget	285,000
FY 2020-2021 Budget - Proposed Change	25,000
Total Project Budget through FY 2020-2021	310,000
FY 2019-2020 Projected Expenditures	257,047
FY 2020-2021 Proposed Est Budget Balance	52,953

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	257,047	50,000										307,047
Other												-
Total	257,047	50,000	-	-	-	-	-	-	-	-	-	307,047

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	257,047	50,000										307,047
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	257,047	50,000	-	-	-	-	-	-	-	-	-	307,047

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Folsom Lake Crossing Bridge Deck Rehabilitation

Project Number: PW1705

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will address the concerns in the Caltrans Structures Report. The FLC was constructed in 2012. The Caltrans report has recommended that the bridge surface be treated with Methacrylate. The Methacrylate will seal the cracking in the deck concrete to prohibit water from intruding into the structure. This is important to keep the water out of the reinforcing steel and not allow rusting of the steel.

Justification: This project will address the shrinkage cracking on the structure and reduce the future maintenance issues that may occur if water is allowed to begin the rusting of the reinforcing steel in the bridge.

Relationship to other CIP: This project will be added to the Folsom Lake Crossing Safety Improvements for economy of scale.

Alternatives: None

Project Update: This project will be publicly advertised for construction in Spring 2021. Construction is expected to be complete in Summer 2021.

Relationship to Master Plan or other adopted plan: None



Folsom Lake Crossing Bridge Deck Rehabilitation

Project Budget:

FY 2019-2020 Appropriated Project Budget	150,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	150,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	150,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	150,000											150,000
Pay-Go												-
Other - Measure A												-
Other												-
Total	150,000	-	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	150,000											150,000
Construction			350,000									350,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	150,000	-	350,000	-	-	-	-	-	-	-	-	500,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Folsom Lake Crossing Safety Improvements
Project Number:	PW1604
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This Project will improve safety of the roadway south of Folsom Lake Crossing Bridge. Staff will be hiring a consultant to investigate appropriate measures to install along this facility. As Folsom Lake Crossing carries a speed of 50 MPH the safety project will look at the feasibility of adding a safety mechanism in the currently painted center median. Possible solutions will be the addition of barrier rail (concrete or metal beam), high visibility delineators, and or permanent speed signs.
Justification:	The project meets the City's goal of providing safe and efficient transportation. Concern for safety on the Folsom Lake Crossing roadway has increased with the construction of the Folsom Dam Auxiliary Spillway.
Relationship to other CIP:	This project is planned to be included with the deck resurfacing of Folsom Lake Crossing Bridge Deck Project.
Alternatives:	No-Build Alternative: Safety concerns would not be met without this project.
Project Update:	Staff has identified corrective countermeasures to address road safety issues on this roadway and will be submitting a Highway Safety Improvement Program (HSIP) grant to fund the countermeasures when Cycle 10 of HSIP is released in Spring 2020.
Relationship to Master Plan or other adopted plan:	None



Folsom Lake Crossing Safety Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	400,000
FY 2020-2021 Budget - Proposed Change	150,000
Total Project Budget through FY 2020-2021	550,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	550,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	400,000	150,000										550,000
Pay-Go												-
Other												-
Other												-
Total	400,000	150,000	-	-	-	-	-	-	-	-	-	550,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	100,000											100,000
Construction	300,000	150,000										450,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	400,000	150,000	-	-	-	-	-	-	-	-	-	550,000

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Greenback-Madison/Folsom Auburn Paving
<i>Project Number:</i>	PW1803
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will rehabilitate the pavement on Greenback Lane between Folsom Auburn Folsom Road and Madison Ave, on Madison Ave from Greenback Lane to Main Street, and on Folsom Auburn Folsom Road between Greenback Lane and Oak Avenue. The project will likely consist of approximately 50,000 square yards of Cold In Place pavement recycling and 6,000 tons of Rubberized Asphalt Overlay. Pedestrian facilities will be upgraded to meet Americans with Disability Act requirements.
<i>Justification:</i>	The pavement on these portions of roadway are in poor condition and require significant staff time to maintain and repair the roadway. These roadways are vital regional corridors and major entrances into the City.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Traditional asphalt repairs were considered and rejected due to the large quantity of repairs needed. Cold In Place recycling was chosen due to the ability to repair the entire roadway and also reduces the number of trucks required during construction.
<i>Project Update:</i>	The project was completed in May 2019.
<i>Relationship to Master Plan or other adopted plan:</i>	Pedestrian Masterplan and 2015 Pavement Management Plan.



Greenback Madison/Folsom Auburn Paving

Project Budget:

FY 2019-2020 Appropriated Project Budget	2,144,617
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	2,144,617
FY 2019-2020 Projected Expenditures	2,144,617
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants	116,000											116,000
Gas Tax												-
Impact Fees - Fund 446	300,000											300,000
Pay-Go												-
Other - Measure A	1,728,617											1,728,617
Other												-
Total	2,144,617	-	-	-	-	-	-	-	-	-	-	2,144,617

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	2,144,617											2,144,617
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	2,144,617	-	-	-	-	-	-	-	-	-	-	2,144,617

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



Project Name: Green Valley Road Widening

Project Number: PW0804

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project is to fund the environmental clearance, design and construction of a project to widen Green Valley Road from two lanes to four lanes between East Natoma Street and Sophia Parkway. The funding will be reimbursed by a \$3.5M grant awarded to the City by SACOG.

Justification: The project is identified in the City's General Plan.

Relationship to other CIP: None

Alternatives: No build; leaving Green Valley Road in its current state will ultimately lead to increased congestion and will impact the operations of the East Natoma/Blue Ravine intersection.

Project Update: Grant funding was awarded by SACOG in 2013 via the Regional/Local funding project in the amount of \$3.5 million. Project bids were opened in October of 2018 and awarded in November 2018. Initial contractor had to be removed due to financial issues. New contractor to complete project construction by June 2020.

Relationship to Master Plan or other adopted plan: None



Green Valley Road Widening

Project Budget:

FY 2019-2020 Appropriated Project Budget	7,295,519
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	7,295,519
FY 2019-2020 Projected Expenditures	7,222,293
FY 2020-2021 Proposed Est Budget Balance	73,226

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants	3,576,168											3,576,168
Gas Tax-SB1	300,000											300,000
Impact Fees - Fund 446	1,146,125											1,146,125
Pay-Go												-
SACOG Tier 3 Loan	2,200,000											2,200,000
Other-Earmark												-
Total	7,222,293	-	-	-	-	-	-	-	-	-	-	7,222,293

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	33,679											33,679
Plan Check												-
Design	583,435											583,435
Construction	5,772,905											5,772,905
Inspection												-
Project Management	656,703											656,703
Materials Testing												-
Mitigation												-
Contingencies	175,571											175,571
Total	7,222,293	-	-	-	-	-	-	-	-	-	-	7,222,293

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Intelligent Transportation System (ITS) Plan
Project Number:	2480
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project involves the construction and operation of an "Intelligent" Transportation System (ITS), featuring vehicle detection, video monitoring, communications infrastructure, dynamic message boards and pathfinder signs linked to a traffic operations center.
Justification:	An ITS plan maximizes the efficiency of the existing arterial street system and may serve to offset the need for roadway or intersection widening.
Relationship to other CIP:	None
Alternatives:	Road widening to increase the capacity of the arterial street system or major intersections is not feasible in certain cases (such as Folsom Boulevard, Folsom Auburn Road and Natoma Street) and therefore projects that maximize the existing system are preferred.
Project Update:	In FY 19-20, continuing efforts were made to update the City's ITS infrastructure and equipment. Installed video detection system, CCTVs, and Battery Backup systems on Folsom Blvd between Natoma Station Drive and Natoma Street. Installed CCTVs at 10 traffic signal locations for active congestion monitoring. Underground conduit was added to Prison Road from City Hall to close communication gap to Prison Road signal. In FY 20-21, staff will continue to install CCTVs, video monitoring software, fiber optics cables and communication equipment along priority corridors.
Relationship to General Plan or other adopted plan:	None



Intelligent Transportation System (ITS) Plan

Project Budget:

FY 2019-2020 Appropriated Project Budget	308,642
FY 2019-2020 Projected Expenditures	308,642
FY 2020-2021 Budget - Proposed	250,000
Total FY 2020-2021 Project Budget	250,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	308,642	250,000										558,642
Pay-Go												-
Other												-
Other												-
Total	308,642	250,000	-	-	-	-	-	-	-	-	-	558,642

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	308,642	250,000										558,642
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	308,642	250,000	-	-	-	-	-	-	-	-	-	558,642

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: **Iron Point Median**

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will landscape the last median on Iron Point Road south of Willard Road.

Justification: In keeping with the goals of the City's goal to implement a Tree Program and beautify the main corridor's within Folsom.

Relationship to other CIP: None

Alternatives: No Build

Project Update: Construction is expected to be begin in FY 20-21.

Relationship to General Plan or other adopted plan: None



Iron Point Median

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	360,000
Total Project Budget through FY 2020-2021	360,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	360,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446		360,000										360,000
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	360,000	-	-	-	-	-	-	-	-	-	360,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		360,000										360,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	360,000	-	-	-	-	-	-	-	-	-	360,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Neighborhood Street & Sidewalk Rehab
Project Number:	PW1801
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This is an annual concrete sidewalk repair and replacement project at various locations around the City, as identified by the streets and engineering divisions. This project will repair locations with trip hazards as well as replace sections of sidewalks that have exceeded their useful life. Damaged sidewalks may present safety issues, as well as allowing water to infiltrate the roadway subgrade, eventually causing premature failure of the infrastructure. The scope of the project is still pending final cost analysis, however it is likely that the project will address McKiernan Drive and/or Avon Way.
Justification:	This annual project will enable the City to begin addressing aging concrete infrastructure and the aesthetics of some of the older neighborhoods. The benefit of this being an annual project is to slowly rehabilitate aging infrastructure so that the costs can be spread out over many years, as opposed to one large rehabilitation cost in the future, should this project be deferred.
Relationship to other CIP:	This project is coordinated with the annual Street Overlay - Pavement Management project.
Alternatives:	None
Project Update:	The FY 19-20 project consisted of approximately 2,000 linear feet of curb, gutter and sidewalk replacement and repair. The anticipated location for this work will be McKiernan Drive and Henderson Way. The project will also include various other smaller locations of miscellaneous sidewalk repair for pedestrian safety. Staff anticipates this project to commence construction prior to June 2020.
Relationship to General Plan or other adopted plan:	Citywide Pedestrian Master Plan



Neighborhood Street & Sidewalk Rehab

Project Budget:

FY 2019-2020 Appropriated Project Budget	300,000
FY 2019-2020 Projected Expenditures	169,597
FY 2020-2021 Budget - Proposed	300,000
Total FY 2020-2021 Project Budget	300,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax	169,597											169,597
Impact Fees - Fund 446												-
Pay-Go												-
Gas Tax-SBI		300,000										300,000
Other-Gas Tax												-
Total	169,597	300,000	-	-	-	-	-	-	-	-	-	469,597

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	169,597	300,000										469,597
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	169,597	300,000	-	-	-	-	-	-	-	-	-	469,597

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Oak Avenue Corridor & Signal
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will widen 1 mile of Oak Avenue Parkway from American River Canyon Road to Folsom-Auburn Road from two to four lanes with sidewalk and Class 2 Bike Lanes or alternatively a Class 1 Trail. It will also modify the traffic signal at Oak Ave and Folsom-Auburn for new alignment and change from 6 phase to 8 phase.
<i>Justification:</i>	This project will provide safer pedestrian/bicycle access from American River Canyon to Folsom-Auburn and improve line of sight at Oak Avenue/Folsom-Auburn Signal. Oak Ave Parkway is designated as a Minor Arterial and by definition should be four lanes per the 2035 General Plan.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No Build
<i>Project Update:</i>	This project should require a project study and an application for grant funding as Oak Ave Parkway provides regional access between Folsom and Sacramento County
<i>Relationship to General Plan or other adopted plan:</i>	Shown as Minor Arterial by General Plan



Oak Avenue Corridor & Signal

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW			150,000									150,000
Environmental												-
Plan Check												-
Design			750,000									750,000
Construction				4,000,000								4,000,000
Inspection												-
Project Management				500,000								500,000
Materials Testing												-
Other												-
Contingencies												-
Total	-	-	900,000	4,500,000	-	-	-	-	-	-	-	5,400,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Riley Street Corridor Improvements
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will improve the access and traffic circulation of Riley Street from Lembi Street to Glenn Drive and may include a signal and reconfiguration of Post Office and Retail access points from Riley Street.
<i>Justification:</i>	The U.S. Post Office and adjacent retail spaces have many entrance locations that are served by a center turn lane that are sometimes in conflict. This project would improve the safety of this very busy location.
<i>Relationship to other CIP:</i>	This project is adjacent with the Riley Street Sidewalk Project.
<i>Alternatives:</i>	Other alternatives are still under evaluation
<i>Project Update:</i>	This project is currently under study.
<i>Relationship to General Plan or other adopted plan:</i>	Citywide Pedestrian Master Plan



Riley Street Corridor Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design			200,000									200,000
Construction					2,000,000							2,000,000
Inspection												-
Project Management					400,000							400,000
Materials Testing												-
Other												-
Contingencies												-
Total	-	-	200,000	-	2,400,000	-	-	-	-	-	-	2,600,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Riley Street Sidewalk
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project would construct a complete pedestrian path of travel by construction sidewalk and ADA Ramps where none currently exist and make sidewalk repairs as needed from Sutter Street to East Bidwell Street.
<i>Justification:</i>	Currently, pedestrians do not have complete path of travel from Sutter Street along Riley Street.
<i>Relationship to other CIP:</i>	This project is related to the Neighborhood Streets & Sidewalks Project.
<i>Alternatives:</i>	No build
<i>Project Update:</i>	The project has not yet been started
<i>Relationship to General Plan or other adopted plan:</i>	Citywide Pedestrian Master Plan



Riley Street Sidewalk

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design			125,000									125,000
Construction				400,000								400,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	-	125,000	400,000	-	-	-	-	-	-	-	525,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Santa Juanita Road Realignment
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will realign Santa Juanita Road in conjunction with Sacramento County and Placer County north of Oak Avenue. This project would include Right of Way acquisition widening and providing Class 2 Bike lanes and is approximately 0.75 miles.
<i>Justification:</i>	Santa Juanita Road is narrow and utilizes 90 degree low speed turns that are no longer standard for any road configuration. A residence along Santa Juanita has experienced multiple vehicle impacts due to the 90 degree turn. In addition, no bike trail is available.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No build
<i>Project Update:</i>	A project study report should be prepared to show alternatives. This project would require significant Right of Way services and coordination with Sacramento and Placer Counties.
<i>Relationship to General Plan or other adopted plan:</i>	Citywide Pedestrian Master Plan



Santa Juanita Road Realignment

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	100,000
Total Project Budget through FY 2020-2021	100,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources: This project is partially funded.

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax		100,000										100,000
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW					500,000							500,000
Environmental												-
Plan Check												-
Design		100,000		400,000								500,000
Construction						3,000,000						3,000,000
Inspection												-
Project Management						450,000						450,000
Materials Testing												-
Other												-
Contingencies												-
Total	-	100,000	-	400,000	500,000	3,450,000	-	-	-	-	-	4,450,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Signal/Delineation Modifications <i>(formerly East Bidwell/Iron Pt Signal/Delineation Modification)</i>
Project Number:	PW1602
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project will study striping and lane configurations to various roadways and intersections throughout the City to increase efficiency and install changes in pavement delineation, signage and signal modifications.
Justification:	As traffic patterns changes, so does the need to re-evaluate and re-configure existing intersections to maintain efficiency. This project will evaluate lane configuration and striping at existing intersections to determine if there are any changes that would benefit the level of service or improve flow of traffic up to, and through intersection.
Relationship to other CIP:	Consistent with Traffic Signal Improvement Project
Alternatives:	No-Build Alternative: Traffic patterns would stay as is for the near future and the level of service for the intersections would continue to degrade over time.
Project Update:	In FY 19-20, signal modifications should be completed at: Blue Ravine & Prairie City. In FY 20-21, modifications are anticipated at Folsom Auburn/Folsom Lake Crossing and Riley/Scott St.
Relationship to General Plan or other adopted plan:	None



Signal/Delineation Modifications

Project Budget:

FY 2019-2020 Appropriated Project Budget	600,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	600,000
FY 2019-2020 Projected Expenditures	291,235
FY 2020-2021 Proposed Est Budget Balance	308,765

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	291,235	300,000										591,235
Pay-Go												-
Other												-
Other												-
Total	291,235	300,000	-	-	-	-	-	-	-	-	-	591,235

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	291,235	300,000										591,235
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	291,235	300,000	-	-	-	-	-	-	-	-	-	591,235

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Street Overlay / Pavement Management
<i>Project Number:</i>	8017
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This is an annual pavement repair and resurfacing project for various streets throughout the City, as identified by the Pavement Management Plan and by the streets and engineering divisions. This project includes asphalt replacement, asphalt overlay, crack filling, pavement sealing and various concrete sidewalk and ADA ramp improvements. The ultimate scope of the project is pending final cost analysis, however the main components of this project will likely include major arterials: Iron Point Road between E. Bidwell Street and Oak Avenue Parkway, Prairie City Road between US-50 and Iron Point Road, Silberhorn Drive as well as the residential neighborhoods off of and east of Silberhorn Drive.
<i>Justification:</i>	The City of Folsom annually identifies streets that are in need of resurfacing. As part of the capital improvements goals of the Public Works Department, the annual street overlay project prioritizes the candidates and applies the available funding to the list of streets. The Pavement Management Plan, which analyzes the current condition of all pavement in the City, indicates that \$5 – 8 million per year is necessary to maintain pavement conditions at the current level.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	The work completed for this project during FY 19-20 focused primarily on resurfacing the Crow Canyon neighborhood in American River Canyon and Prairie City Road between US-50 and American Aggregate Road.
<i>Relationship to General Plan or other adopted plan:</i>	This project is consistent with the recently prepared 2015 Pavement Management Plan Report.



Street Overlay / Pavement Management

Project Budget:

FY 2019-2020 Appropriated Project Budget	939,191
FY 2019-2020 Projected Expenditures	939,191
FY 2020-2021 Budget - Proposed	1,755,000
Total FY 2020-2021 Project Budget	1,755,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
TCR - Fund 203	88,465											88,465
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Other-GF												-
Other - Meas A	150,000	500,000										650,000
Other - SBI (Fd 235)	700,726	1,255,000										1,955,726
Total	939,191	1,755,000	-	-	-	-	-	-	-	-	-	2,694,191

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	939,191	1,755,000										2,694,191
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	939,191	1,755,000	-	-	-	-	-	-	-	-	-	2,694,191

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Streetlight / Traffic Pole Improvements

Project Number: 2310

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project involves repair and/or replacement of damaged traffic signal or streetlight poles.

Justification: Most every year there are a number of traffic signal and street light poles that are damaged or knocked down. The purpose of this project is to hire the contractors to replace damaged poles, their foundations, and any equipment mounted to them.

Relationship to other CIP: None

Alternatives: None. The work is beyond the abilities of our city crews to accomplish. Not replacing a damaged or knocked down pole would impact public safety.

Project Update: Streetlight and traffic pole improvements related to this project are completed on an as needed basis. There were no replacements needed in FY 19-20.

Relationship to General Plan or other adopted plan: None



Streetlight / Traffic Pole Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	50,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Budget - Proposed	50,000
Total FY 2020-2021 Project Budget	50,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A		50,000										50,000
Other												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		50,000										50,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Traffic Safety Projects

Project Number: 8023

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project is to fund annual traffic safety projects, including those requested through the Traffic Safety Committee. It includes analysis of traffic safety requests, time/material costs for installation of signs and markings, and public outreach.

Justification: This project provides funding for traffic safety improvements identified by the City Council, Traffic Safety Committee, and Public Safety and Public Works staff.

Relationship to other CIP: None

Alternatives: Seek alternate funding sources; alternative not pursued due to potential delays in installation of traffic control signals and markings, data collection, community outreach and education materials.

Project Update: Key traffic safety projects completed in FY 19-20 include: all-way stop control at Clarksville and Bundrick.

Relationship to General Plan or other adopted plan: None



Traffic Safety Projects

Project Budget:

FY 2019-2020 Appropriated Project Budget	50,000
FY 2019-2020 Projected Expenditures	50,000
FY 2020-2021 Budget - Proposed	100,000
Total FY 2020-2021 Project Budget	100,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	50,000	100,000										150,000
Other												-
Total	50,000	100,000	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	50,000	100,000										150,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	50,000	100,000	-	-	-	-	-	-	-	-	-	150,000

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000



<i>Project Name:</i>	Traffic Signal Improvements
<i>Project Number:</i>	2615
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project involves the design and construction of new traffic signals, signal interconnects, signal operations, and intersection improvements designed to improve safety and/or mobility.
<i>Justification:</i>	Increased traffic volumes limit mobility and increase collision risk, requiring installation and coordination of traffic control devices and additional intersection capacity.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Timing adjustments at isolated signals are not as effective as synchronization with adjacent signals. Stop signs and turn restrictions are safe alternatives to traffic signals but can limit mobility and encourage unsafe movements.
<i>Project Update:</i>	In FY 19-20, completed work on Empire Ranch & East Bidwell signals. Public Works staff also performed its evaluation of intersections that may meet traffic signal warrants and retain the services of a design consultant to complete plans, specs and estimates for an anticipated FY 20-21 construction start date.
<i>Relationship to General Plan or other adopted plan:</i>	None



Traffic Signal Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	450,000
FY 2019-2020 Projected Expenditures	450,000
FY 2020-2021 Budget - Proposed	400,000
Total FY 2020-2021 Project Budget	400,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	450,000	400,000										850,000
Pay-Go												-
Other - Developer												-
Other - Measure A												-
Total	450,000	400,000	-	-	-	-	-	-	-	-	-	850,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	450,000	400,000										850,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	450,000	400,000	-	-	-	-	-	-	-	-	-	850,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Traffic Signal System Upgrades
<i>Project Number:</i>	2108
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This is a multi-year program to upgrade outdated traffic signals and equipment, improve signal subsystems and enhance the performance of traffic signal systems.
<i>Justification:</i>	This project provides funding for upgrading the inner components of the signal system on a rotating basis over a ten-year cycle, at a rate of approximately nine (9) signals per year. The project also provides funds to upgrade the interconnect from copper to fiber optic, and upgrade master system software, as well as some of the other parts of the signal system infrastructure.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	The City continues to experience increased traffic flow. Inaction would mean that our ability to react to changes in traffic flow and implement software improvements could be limited by an inadequate traffic signal infrastructure, thus creating potential traffic safety issues.
<i>Project Update:</i>	Installed 20 new Cobalt Controllers on Iron Point Road between Folsom Blvd and Empire Ranch Road and Folsom Blvd between Iron Point Road and Natoma Street.
<i>Relationship to General Plan or other adopted plan:</i>	None



Traffic Signal System Upgrades

Project Budget:

FY 2019-2020 Appropriated Project Budget	400,000
FY 2019-2020 Projected Expenditures	149,540
FY 2020-2021 Budget - Proposed	400,000
Total FY 2020-2021 Project Budget	400,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	149,540	400,000										549,540
Pay-Go												-
Other												-
Other												-
Total	149,540	400,000	-	-	-	-	-	-	-	-	-	549,540

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	149,540	400,000										549,540
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	149,540	400,000	-	-	-	-	-	-	-	-	-	549,540

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-

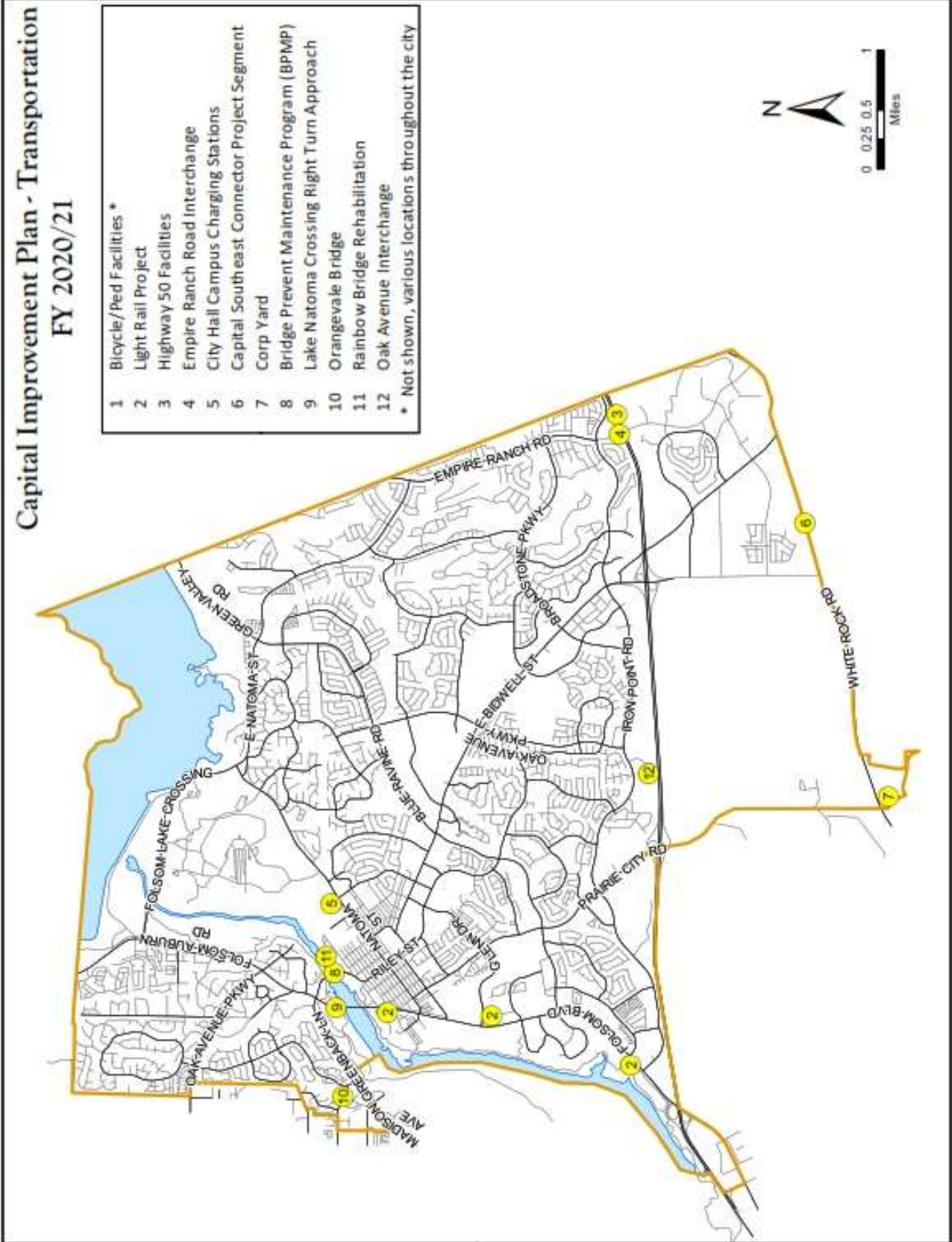




Transportation

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Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
8,108,233	3,125,000	575,000	-	-	-	-	-	-	-	-	11,808,233

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
-	-	-	-	-	-	-	-	-	-

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Bike/Ped Facilities Project	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
Bridge Preventive Maintenance	-	-	50,000	-	50,000	300,000
Capital SE Connector Project Seg D3	-	-	2,500,000	-	2,500,000	5,550,000
City Hall Campus Charging Stations	-	-	-	-	-	150,000
Empire Ranch Road Interchange	-	-	-	-	-	1,308,950
Hwy 50 Facilities	-	-	50,000	-	50,000	50,000
Lake Natoma Xing-Rt Turn Approach	-	-	-	-	-	150,000
Light Rail Project	-	-	75,000	-	75,000	75,000
New Corporation Yard	-	-	-	-	-	-
Oak Ave Interchange	-	-	-	-	-	-
Orangevale Bridge	-	-	-	-	-	3,095,683
Rainbow Bridge Rehab	-	-	-	-	-	1,387,500
Total	\$ -	\$ -	\$ 2,675,000	\$ 50,000	\$ 2,725,000	\$ 12,117,133



Project Name:	Bike/Ped Facilities
Project Number:	2308
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	On-going implementation of bicycle and pedestrian capital improvement projects identified in the Bikeway Master Plan and Pedestrian Master Plan.
Justification:	Addresses General Plan and Bike/Ped Master Plans to promote alternative modes of transportation to reduce vehicular volumes on major streets and promote healthy lifestyles.
Relationship to other CIP:	Bike/Ped improvements are incorporated into roadway and intersection improvement projects whenever feasible, but many are standalone improvements.
Alternatives:	No build alternative rejected - failure to construct additional bike/ped improvements will fail to close gaps in the bike/ped system, reducing the desirability of the overall transportation system to non-motorized traffic.
Project Update:	Currently staff is working on a design for the Riley Street sidewalk project, which should be constructed in Spring 2020. Staff is also seeking consultants to prepare a comprehensive Active Transportation Plan, which combines the Bike Master Plan and Ped Master Plan into a single document. In FY 20/21 staff anticipates implementing the priorities identified in the Active Transportation Plan.
Relationship to General Plan or other adopted plan:	General Plan, Bikeway Master Plan, Pedestrian Master Plan, ADA Transition Plan, Folsom Plan Area Specific Plan



Bike/Ped Facilities

Project Budget:

FY 2019-2020 Appropriated Project Budget	150,000
FY 2019-2020 Projected Expenditures	84,901
FY 2020-2021 Budget - Proposed	50,000
Total FY 2020-2021 Project Budget	50,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Redevelopment												-
Enterprise												-
Impact Fees												-
New Measure A	84,901	50,000										134,901
Other												-
Other												-
Total	84,901	50,000	-	-	-	-	-	-	-	-	-	134,901

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	84,901	50,000										134,901
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	84,901	50,000	-	-	-	-	-	-	-	-	-	134,901

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: **Bridge Preventive Maintenance**

Project Number: None

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will provide bridge maintenance based on annual Caltrans bridge inspection reports and may be implemented in several projects based on need.

Justification: This project will provide maintenance on City of Folsom bridges prior to deficiencies becoming critical.

Relationship to other CIP: None

Alternatives: No Build Alternative-Allows tractor-trailer rigs to continue to hit pilaster as they have historically since bridge opening in 1999.

Project Update: The project is in planning stage and the department is still looking to the Caltrans Bridge Preventive Maintenance Program for supplemental funding.

Relationship to General Plan or other adopted plan: None



Bridge Preventive Maintenance

Project Budget:

FY 2019-2020 Appropriated Project Budget	250,000
FY 2020-2021 Budget - Proposed Change	50,000
Total Project Budget through FY 2020-2021	300,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	300,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Loans/Grants		250,000	250,000									500,000
Enterprise												-
Impact Fees		50,000										50,000
New Measure A												-
Other												-
Other												-
Total	-	300,000	250,000	-	-	-	-	-	-	-	-	550,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental		150,000										150,000
Plan Check												-
Design												-
Construction		150,000	250,000									400,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	300,000	250,000	-	-	-	-	-	-	-	-	550,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Capital SE Connector Project Segment D3

Project Number: PW1607

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Funding support for the design, environmental clearance, right of way acquisition, and construction of the section of the Capital Southeast Connector project segment D3 (along White Rock Road between Prairie City Road and El Dorado County line).

Justification: Project is identified in the Folsom Plan Area Specific Plan.

Relationship to other CIP: None

Alternatives: No project, which is in violation of Measure W and fails to fulfill mitigation requirements of the FPASP EIS/EIR; County General Plan 6-lane thoroughfare option.

Project Update: In FY 19-20, staff worked with the partner agencies to finalize design of the initial phase of the Folsom segment. This phase is expected to begin construction in Spring 2020, with completion in late 2021. The City is responsible for construction management and will fund the hiring of a qualified consultant in FY 19-20.

Relationship to General Plan or other adopted plan: Folsom General Plan, Folsom Plan Area Specific Plan



Capital SE Connector Project Seg D3

Project Budget:

FY 2019-2020 Appropriated Project Budget	3,050,000
FY 2020-2021 Budget - Proposed Change	2,500,000
Total Project Budget through FY 2020-2021	5,550,000
FY 2019-2020 Projected Expenditures	3,050,000
FY 2020-2021 Proposed Est Budget Balance	2,500,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446	3,049,249	2,500,000										5,549,249
Other - Measure A												-
Other - GF	751											751
Other												-
Total	3,050,000	2,500,000	-	-	-	-	-	-	-	-	-	5,550,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction												-
Project Management	3,049,249	2,500,000										5,549,249
Materials Testing												-
Construction Staking												-
Other	751											751
Contingencies												-
Total	3,050,000	2,500,000	-	-	-	-	-	-	-	-	-	5,550,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	City Hall Campus Charging Stations
<i>Project Number:</i>	None
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	Creation of additional electric vehicle charging stations around the City Hall campus for use by the general public - potential sites include Zoo, Library, Community Center, City Hall, and Senior Center.
<i>Justification:</i>	Satisfies general plan policies and State guidelines for air quality improvement and fossil fuel reduction
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Do nothing - would fail to meet the growing needs of electric/hybrid automobile owners and could create violations of air quality mandates.
<i>Project Update:</i>	No significant progress was made on this project during FY 19-20.
<i>Relationship to General Plan or other adopted plan:</i>	Folsom General Plan



City Hall Campus Charging Stations

Project Budget:

FY 2019-2020 Appropriated Project Budget	150,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	150,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	150,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Loans/Grants			250,000									250,000
Enterprise												-
Impact Fees												-
New Measure A												-
Other-Gas Tax												-
Other												-
Total	-	-	250,000	-	-	-	-	-	-	-	-	250,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction			250,000									250,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	250,000	-	-	-	-	-	-	-	-	250,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Empire Ranch Road Interchange
<i>Project Number:</i>	PW1804
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	Planning, environmental and preliminary design for the Empire Ranch Road interchange at US Highway 50.
<i>Justification:</i>	Project is identified in the General Plan and the Folsom Plan Area Specific Plan
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No-build, which could result in significant congestion, particularly at the East Bidwell interchange and Iron Point/East Bidwell intersection.
<i>Project Update:</i>	Using leftover Federal Demo funds in the amount of \$1.4 million, staff initiated an update of the preliminary engineering and environmental documentation (PAED), which will be completed in late 2020. Funding for final design and construction has still not been fully identified.
<i>Relationship to General Plan or other adopted plan:</i>	Folsom General Plan, Folsom Plan Area Specific Plan



Empire Ranch Road Interchange

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,308,950
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,308,950
FY 2019-2020 Projected Expenditures	636,638
FY 2020-2021 Proposed Est Budget Balance	672,312

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Loans/Grants	636,638											636,638
Enterprise												-
Impact Fees - Fund 446												-
New Measure A												-
Other												-
Other												-
Total	636,638	-	-	-	-	-	-	-	-	-	-	636,638

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental/Design	636,638											636,638
Plan Check												-
Construction												-
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	636,638	-	-	-	-	-	-	-	-	-	-	636,638

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Highway 50 Facilities
<i>Project Number:</i>	PW1608
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	Planning, environmental and preliminary design for major transportation facilities on US 50 in the City of Folsom, including new or modified interchanges, new overcrossings or City participation in mainline improvements.
<i>Justification:</i>	Projects identified in the General Plan and the Folsom Plan Area Specific Plan
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No-build, which could result in significant congestion
<i>Project Update:</i>	No work was conducted on this project in FY 19-20. As growth continues to occur south of Highway 50, developer fees will continue to accrue towards construction of Highway 50 mainline improvements. At some point the City will begin to work with Caltrans to develop these improvements.
<i>Relationship to General Plan or other adopted plan:</i>	Folsom General Plan, Folsom Plan Area Specific Plan



Highway 50 Facilities

Project Budget:

FY 2019-2020 Appropriated Project Budget	204,852
FY 2019-2020 Projected Expenditures	92,624
FY 2020-2021 Budget - Proposed	50,000
Total FY 2020-2021 Project Budget	50,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 446	92,624	50,000										142,624
Pay-Go												-
Other												-
Total	92,624	50,000	-	-	-	-	-	-	-	-	-	142,624

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	92,624	50,000										142,624
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	92,624	50,000	-	-	-	-	-	-	-	-	-	142,624

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Lake Natoma Crossing - Right Turn Approach

Project Number: PW1704

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will provide 300 LF of metal beam guard railing, 20 LF of concrete guard rail, rebuild the existing concrete pilaster at the end of the bridge, and reconstruct the bridge light standard base in the barrier rail.

Justification: This project will provide a safety measure to prevent truck and trailers from hitting the bridge railing and destroying the street light pilaster.

Relationship to other CIP: None

Alternatives: No Build Alternative-Allows tractor-trailer rigs to continue to hit pilaster as they have historically since bridge opening in 1999.

Project Update: No significant progress was made on this project during FY 19-20.

Relationship to General Plan or other adopted plan: None



Lake Natoma Crossing - Right Turn Approach

Project Budget:

FY 2019-2020 Appropriated Project Budget	150,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	150,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	150,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446		150,000										150,000
Other - Measure A												-
Other - Gas Tax												-
Other												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction		150,000										150,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Light Rail Project
<i>Project Number:</i>	8084
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	Light Rail Improvements within the City of Folsom, which include various miscellaneous projects.
<i>Justification:</i>	Construct miscellaneous improvements to the City portion of the Regional Transit Gold Line, including reimbursements to Regional Transit for construction costs.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No construction or reimbursements to Regional Transit.
<i>Project Update:</i>	In FY 19-20, staff utilized funds to improve Folsom Blvd. traffic signal coordination in cooperation with Sacramento Regional Transit and will continue to modify signals to minimize the impacts of light rail pre-emption. Staff also will continue with security upgrades to the Historic District Light Rail Station.
<i>Relationship to General Plan or other adopted plan:</i>	Light Rail Operations and Maintenance Agreement between City and Sacramento Regional Transit District.



Light Rail Project

Project Budget:

FY 2019-2020 Appropriated Project Budget	150,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Budget - Proposed	75,000
Total FY 2020-2021 Project Budget	75,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 451		75,000										75,000
Pay-Go												-
Other												-
Other												-
Total	-	75,000	-	-	-	-	-	-	-	-	-	75,000

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction		75,000										75,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	75,000	-	-	-	-	-	-	-	-	-	75,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: **New Corporation Yard**

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Funding support for the environmental clearance and annexation of the new corporation yard property south of White Rock Road. This will allow the corporation yard to become a satellite of the City and remove all entitlement issues for development.

Justification: Project is identified in the Folsom Plan Area Specific Plan.

Relationship to other CIP: None

Alternatives: None

Project Update: This project has been delayed due to the acquisition of the future Corporation Yard Property.

Relationship to General Plan or other adopted plan: Folsom Plan Area Specific Plan



New Corporation Yard

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Impact Fees												-
Other - Measure A												-
Other - Gas Tax												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design			75,000									75,000
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	75,000	-	-	-	-	-	-	-	-	75,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Oak Avenue Interchange
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project consists of the planning, environmental and preliminary design for the Oak Avenue Parkway interchange at US Highway 50.
<i>Justification:</i>	This project is identified in the General Plan and the Folsom Plan Area Specific Plan.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No-build, which could result in significant congestion, particularly at the East Bidwell interchange and Iron Point/East Bidwell intersection.
<i>Project Update:</i>	In FY 18-19 staff initiated a feasibility study to determine whether or not to proceed with a phased delivery of the Oak Avenue Parkway/US 50 interchange. The study concluded that the benefits would not justify the costs of phased delivery. No additional work is anticipated in FY 20-21 at this time.
<i>Relationship to General Plan or other adopted plan:</i>	General Plan and the Folsom Plan Area Specific Plan



Oak Avenue Interchange

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	-
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees-FPA												-
Other - Measure A												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Year	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Orangevale Bridge
<i>Project Number:</i>	9432
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project consists of rehabilitating the existing historic structure. The structure will be repaired by removing and replacing structurally deficient components.
<i>Justification:</i>	This project conforms to the goal of providing efficient transportation facilities that meet local, state and federal standards. The current bridge does not meet standards for lane and shoulder widths and is in need of structural rehabilitation.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	Project construction was completed in June 2017. A Final Report of Expenditures must be completed and submitted to Caltrans before grant reimbursement for the balance of the project is made. Staff had submitted a cost adjustment in August of 2019. Funding was not available, and staff reapplied for a cost adjustment in March 2020. If granted, completion expected June 2020.
<i>Relationship to General</i>	This project is part of the City's Highway Bridge Program (HBP) along with the Rainbow Bridge Rehabilitation Project. This program is federally
<i>Plan or other adopted plan:</i>	funded at an 88.53% rate with an 11.47% local match and is administered by Caltrans.



Orangevale Bridge

Project Budget:

FY 2019-2020 Appropriated Project Budget	3,095,683
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	3,095,683
FY 2019-2020 Projected Expenditures	3,019,521
FY 2020-2021 Proposed Est Budget Balance	76,162

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants	2,174,865											2,174,865
Impact Fees - Fund 446	844,656											844,656
Pay-Go												-
Other												-
Total	3,019,521	-	-	-	-	-	-	-	-	-	-	3,019,521

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	51,958											51,958
Design	217,000											217,000
Construction	2,284,935											2,284,935
Project Management	450,462											450,462
Materials Testing												-
Construction Staking												-
Other	15,166											15,166
Contingencies												-
Total	3,019,521	-	-	-	-	-	-	-	-	-	-	3,019,521

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Rainbow Bridge Rehabilitation
<i>Project Number:</i>	2389
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will address the deteriorating roadway surface on Rainbow Bridge. The structure is currently eligible for Federal Funding under the Highway Bridge Program (HBP) formerly known as the Highway Bridge Rehabilitation/Replacement (HBRR) program. This project will only address the immediate needs of the expansion joints, roadway surface, and the bridge railings.
<i>Justification:</i>	The Rainbow Bridge needs significant attention to the roadway surface to prolong its useful life as a vital link over the American River. Resurfacing and repairing the expansion joints on the structure will extend the life of this facility as well as provide a more enjoyable driving experience over the river. Additionally, the bridge railings will be reconstructed to bring them to the current design standard.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	This project has been deferred for many years to allow the traffic patterns to stabilize during and following the construction of the Folsom Lake Crossing. This is an interim solution to the future rehabilitation of the facility.
<i>Project Update:</i>	Project construction was completed in February 2018. A Final Report of Expenditures must be completed and submitted to Caltrans before grant reimbursement for the balance of the project is made. Staff applied for cost adjustment in August of 2020 and an E-76 was obtained in November 2019 and Finance Letter in December 2019. The Final Report of Expenditures to be completed by May 2020.
<i>Relationship to General Plan or other adopted plan:</i>	None



Rainbow Bridge Rehabilitation

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,387,500
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,387,500
FY 2019-2020 Projected Expenditures	1,224,549
FY 2020-2021 Proposed Est Budget Balance	162,951

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446	149,595											149,595
Pay-Go												-
Loans/Grants	1,074,954											1,074,954
Other												-
Total	1,224,549	-	-	-	-	-	-	-	-	-	-	1,224,549

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	249,105											249,105
Construction	800,831											800,831
Project Management	162,903											162,903
Materials Testing												-
Construction Staking												-
Other	11,710											11,710
Contingencies												-
Total	1,224,549	-	-	-	-	-	-	-	-	-	-	1,224,549

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-

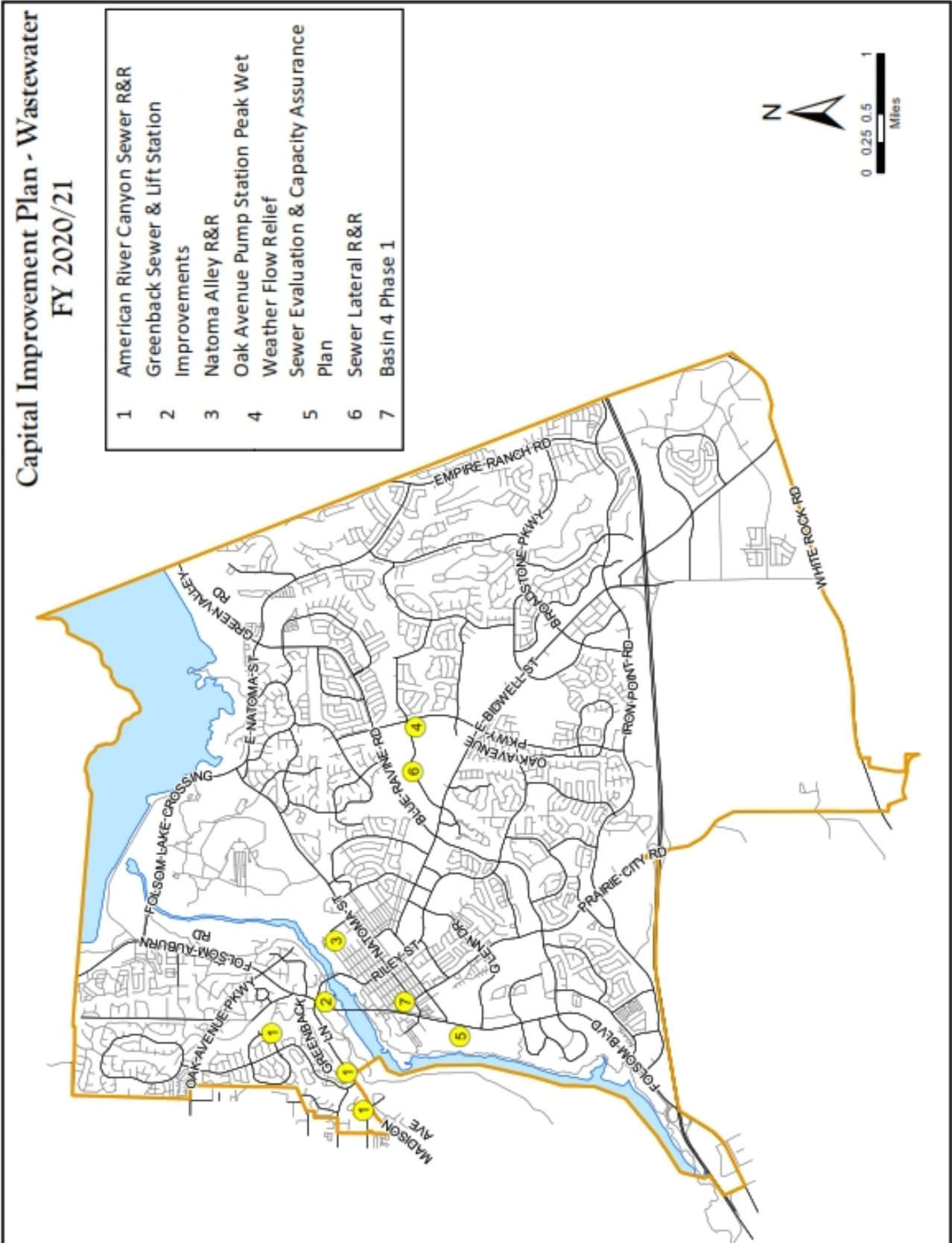




Wastewater

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Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
2,786,192	11,422,075	892,800	-	-	-	-	-	-	-	-	15,101,067

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
-	-	-	-	-	-	-	-	-	-

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
ARC Sewer R&R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,198,689
Basin 4 Sewer Phase 1	138,600	-	-	-	138,600	138,600
Greenback Sewer & Lift Station	-	-	-	-	-	2,653,786
Natoma Alley R&R	676,443	-	-	-	676,443	3,019,932
Oak Ave PS PWWF Relief	1,200,000	-	-	-	1,200,000	1,374,888
Sewer Eval & Capacity Assurance Plan (SECAP)	3,853,400	-	475,000	-	4,328,400	5,628,400
Sewer Lateral R&R	-	-	-	-	-	764,425
Total	\$ 5,868,443	\$ -	\$ 475,000	\$ -	\$ 6,343,443	\$ 16,778,720



Project Name:	American River Canyon Sewer Access R&R <i>(formerly Canyon Rim Drive Sewer Manhole Project)</i>
Project Number:	WW1403
Project Contact:	Todd Eising
Project Description:	Initially the ARC Sewer Rehabilitation Project addressed ongoing sewer maintenance issues within 3 locations within the City. However, on September 10th, 2019 City Council directed the Environmental & Water Resources Department to stop design and construction work on Phase 1 (Hinkle Creek) of the ARC Sewer Rehabilitation Project. City Council's direction to staff was to increase flushing and inspection of the sewer lines and purchase and install twenty remote monitoring sensors.
Justification:	More frequent flushing and inspection of the sewer lines in addition to the purchase and installation of twenty remote monitoring sensors is intended to minimize the risk of a spill and provide improved notification of a potential spill. The improved monitoring and notification should allow EWR staff additional time to get to the site following an alarm notification, which is critical in those areas that are not accessible with typical spill response equipment.
Relationship to other CIP:	This project is related to improving operations and maintenance of the existing sewer collection system.
Alternatives:	Replace the existing sewer line
Project Update:	To date, increased flushing and inspection of the sewer lines has been added to EWR's operation and maintenance schedule. In addition, all twenty sanitary sewer manholes have been installed with remote monitoring sensors.
Relationship to General Plan or other adopted plan:	Project is related to the City's Sewer System Management Plan.



American River Canyon Sewer Access R&R

Project Budget:

FY 2019-2020 Appropriated Project Budget	3,198,689
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	3,198,689
FY 2019-2020 Projected Expenditures	628,236
FY 2020-2021 Proposed Est Budget Balance	2,570,453

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	628,236											628,236
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	628,236	-	-	-	-	-	-	-	-	-	-	628,236

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	628,236											628,236
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	628,236	-	-	-	-	-	-	-	-	-	-	628,236

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Basin 4 Sewer Phase 1
Project Number:	New
Project Contact:	Todd Eising
Project Description:	The Basin 4 Sewer Project Phase 1 consists of rehabilitating and replacing approximately 3,100 lineal feet of sewer pipeline. The project includes rehabilitating approximately 900 feet of sewer line in Sutter Street between Scott Street and Coloma Street, 700 feet of sewer line near Granite Park and 1,500 feet of sewer line within the Natoma-Persifer Alley between Sibley Street and Riley Street.
Justification:	This project will reduce inflow and infiltration, minimize annual maintenance costs, and minimize the risk of sewer overflows. The existing sewer lines run under existing buildings and in backyards with limited to no access.
Relationship to other CIP:	This project is related to the Sewer System Management Plan.
Alternatives:	Maintain existing sewer line conditions and repair sections of sewer lines annually, which will result in increased annual maintenance costs and continued odor.
Project Update:	Design is anticipated to begin in FY 20-21. Construction is anticipated to begin in FY 21-22.
Relationship to General Plan or other adopted plan:	This project meets the requirements of the City's Sanitary Sewer System Management Plan under the State's Waste Discharge Requirement Order



Basin 4 Sewer Phase 1

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	138,600
Total Project Budget through FY 2020-2021	138,600
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	138,600

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise		138,600	892,800									1,031,400
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Fund 470												-
Total	-	138,600	892,800	-	-	-	-	-	-	-	-	1,031,400

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design		138,600										138,600
Construction			744,000									744,000
Project Management			148,800									148,800
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	138,600	892,800	-	-	-	-	-	-	-	-	1,031,400

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Greenback Sewer & Lift Station Improvements
<i>Project Number:</i>	WW1502
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	Currently Pump Station No. 3 only pumps flow from 3 sewer service lines. This project will redirect the 3 sewer service lines over to Pump Station No. 2. Pump Station No. 3 will be updated and serve as a backup to Pump Station No. 2 in the event of an emergency. Additional work within Greenback and Folsom-Auburn will need to occur to redirect the sewer flows.
<i>Justification:</i>	Pump Station No. 3 is reaching the end of its serviceable life. This project will provide redundancy within the sewer system in the event of an emergency.
<i>Relationship to other CIP:</i>	This project is related to the Sewer System Management Plan.
<i>Alternatives:</i>	Maintaining the existing sewer system conditions which allows Pump Station No. 3 to go beyond its serviceable life.
<i>Project Update:</i>	Design of this project has begun and is estimated to be completed in FY 20-21. Construction is estimated to begin in FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	This project meets the requirements of the City's Sanitary Sewer System Management Plan under the State's Waste Discharge Requirement Order.



Greenback Sewer & Lift Station Improvements

Project Budget:

FY 2019-2020 Appropriated Project Budget	2,653,786
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	2,653,786
FY 2019-2020 Projected Expenditures	410,386
FY 2020-2021 Proposed Est Budget Balance	2,243,400

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	410,386	2,243,400										2,653,786
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	410,386	2,243,400	-	-	-	-	-	-	-	-	-	2,653,786

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW	18,200											18,200
Environmental												-
Design	392,186											392,186
Construction		1,875,000										1,875,000
Project Management		365,900										365,900
Materials Testing												-
Construction Staking												-
Other		2,500										2,500
Contingencies												-
Total	410,386	2,243,400	-	-	-	-	-	-	-	-	-	2,653,786

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Natoma Alley Rehabilitation and Replacement Project
<i>Project Number:</i>	WW1404
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	The Natoma Alley (Stafford to Coloma) Rehabilitation and Replacement Project addresses ongoing maintenance problems and replaces approximately 5,000 lineal feet of sewer pipeline. The pipeline will rehabilitate existing pipeline that are in the alleys on either side of Natoma Street between Stafford and Coloma Street.
<i>Justification:</i>	This project will reduce inflow and infiltration, minimize annual maintenance costs, and minimize the risk of sewer overflows. The existing sewer lines run under existing buildings and in backyards with limited to no access.
<i>Relationship to other CIP:</i>	This project is related to the Sewer System Management Plan.
<i>Alternatives:</i>	Maintain existing sewer line conditions and repair sections of sewer lines annually, increase annual maintenance costs, and continued odor.
<i>Project Update:</i>	Currently the design phase of this project is 75% complete. Due to the complexity of this project, the City transitioned to a Design-Assist project approach rather than traditional Design-Bid-Build. Construction is anticipated to occur in FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	This project meets the requirements of the City's Sanitary Sewer System Management Plan under the State's Waste Discharge Requirement Order.



Natoma Alley Rehabilitation and Replacement Project

Project Budget:

FY 2019-2020 Appropriated Project Budget	2,343,489
FY 2020-2021 Budget - Proposed Change	676,443
Total Project Budget through FY 2020-2021	3,019,932
FY 2019-2020 Projected Expenditures	279,857
FY 2020-2021 Proposed Est Budget Balance	2,740,075

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	279,857	2,740,075										3,019,932
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	279,857	2,740,075	-	-	-	-	-	-	-	-	-	3,019,932

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	279,857											279,857
Construction		2,380,500										2,380,500
Project Management		357,075										357,075
Materials Testing												-
Construction Staking												-
Other		2,500										2,500
Contingencies												-
Total	279,857	2,740,075	-	-	-	-	-	-	-	-	-	3,019,932

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Oak Avenue Pump Station Peak Wet Weather Flow Relief
Project Number:	New
Project Contact:	Todd Eising
Project Description:	The City's Sewer Evaluation & Capacity Assurance Plan (SECAP) report identified the Oak Avenue Pump Station Peak Wet Weather Flow Relief (Oak Ave PS PWWF Relief) Project as necessary in order to decrease Oak Ave PS inflows during PWWF season. The initial recommendation was to construct approximately 1,300 lineal feet of new 8 inch sewer pipe along Oak Avenue Parkway. However, existing topography will require excavation depths up to 25 feet, and therefore other alternatives are currently being evaluated to address PWWF at the Oak Ave PS.
Justification:	This project will help address PWWF concerns at the Oak Avenue Pump Station.
Relationship to other CIP:	This project is related to the Sewer System Management Plan.
Alternatives:	Continue to operate the pump station as-is. This could lead to the pump station being overwhelmed with sewer flow during the wet weather season which could lead to a sanitary sewer overflow.
Project Update:	The initial recommendation to construct approximately 1,300 feet of new 8 inch sewer pipe along Oak Avenue Parkway is not feasible due to existing topography requiring excavation depths of up to 25 feet. Other alternatives to address PWWF are being evaluated at this time. Design is expected to continue in FY 19-20 and be completed by FY 20-21. Construction is anticipated to begin in FY 20-21.
Relationship to General Plan or other adopted plan:	This project is related to the City's Sewer System Management Plan.



Oak Avenue Pump Station Peak Wet Weather Flow Relief

Project Budget:

FY 2019-2020 Appropriated Project Budget	174,888
FY 2020-2021 Budget - Proposed Change	1,200,000
Total Project Budget through FY 2020-2021	1,374,888
FY 2019-2020 Projected Expenditures	174,888
FY 2020-2021 Proposed Est Budget Balance	1,200,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	174,888	1,200,000										1,374,888
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Fund 470												-
Total	174,888	1,200,000	-	-	-	-	-	-	-	-	-	1,374,888

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	174,888											174,888
Construction		1,000,000										1,000,000
Project Management		200,000										200,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	174,888	1,200,000	-	-	-	-	-	-	-	-	-	1,374,888

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Sewer Evaluation & Capacity Assurance Plan (SECAP)
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	As part of the City's Sewer System Management Plan, the City is required to develop a System Evaluation and Capacity Assurance Plan (SECAP). The most recent SECAP Plan analyzes the City's existing sewer system, assesses existing and future wastewater flows, evaluates sewer capacity and project capacity needs, evaluates pump station capacity and condition and provides recommendations for sewer system improvements as part of the Capital Improvement Program. The latest SECAP identified the Folsom Blvd. Sewer as needing rehabilitation.
<i>Justification:</i>	This project is necessary to improve sewer capacity which will help the City to continue to comply with the State Water Resources Control Board's Waste Discharge Requirements.
<i>Relationship to other CIP:</i>	This project is related to the Sewer System Management Plan.
<i>Alternatives:</i>	Don't perform the project which could lead to capacity related problems
<i>Project Update:</i>	Pre-Design services to evaluate various project alternatives began in FY 18-19 and was completed with an alternative selected in FY 19-20. Currently, a scope of work is being prepared for design services. Design is expected to be completed in FY 20-21. Construction is estimated to begin in FY 20-21 and be completed in FY 21-22.
<i>Relationship to General Plan or other adopted plan:</i>	This project meets the requirements of the City's Sanitary Sewer Management Plan under the State's Waste Discharge Requirement Order.



Sewer Evaluation & Capacity Assurance Plan (SECAP)

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,300,000
FY 2020-2021 Budget - Proposed Change	4,328,400
Total Project Budget through FY 2020-2021	5,628,400
FY 2019-2020 Projected Expenditures	528,400
FY 2020-2021 Proposed Est Budget Balance	5,100,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	528,400	4,400,000										4,928,400
Loans/Grants												-
Impact Fees		700,000										700,000
Pay-Go												-
Other												-
Total	528,400	5,100,000	-	-	-	-	-	-	-	-	-	5,628,400

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	528,400											528,400
Construction		4,250,000										4,250,000
Project Management		850,000										850,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	528,400	5,100,000	-	-	-	-	-	-	-	-	-	5,628,400

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Sewer Lateral R&R
<i>Project Number:</i>	WW1503
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project is to replace and/or rehabilitate existing sewer service lines identified by the City's Sewer Lateral Preventive Maintenance Program.
<i>Justification:</i>	This project is required in order to replace or rehabilitate failed sewer services lines, while providing uninterrupted service to the City residents.
<i>Relationship to other CIP:</i>	This project is related to annual sewer improvement projects.
<i>Alternatives:</i>	Continue to leave the laterals in their current conditions with an increased risk to structural failures, Fat Oil Grease (FOG), root intrusion, and sanitary sewer overflows.
<i>Project Update:</i>	This project began in FY15-16. The first round of sewer lateral replacement was completed on November 18th, 2016. The second round of sewer lateral replacement is estimated to begin in FY 21-22.
<i>Relationship to General Plan or other adopted plan:</i>	Related to the City's Sewer System Management Plan.



Sewer Lateral R&R

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,526,324
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,526,324
FY 2019-2020 Projected Expenditures	764,425
FY 2020-2021 Proposed Est Budget Balance	761,899

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	764,425											764,425
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	764,425	-	-	-	-	-	-	-	-	-	-	764,425

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction	635,296											635,296
Project Management	128,569											128,569
Materials Testing												-
Construction Staking												-
Other	560											560
Contingencies												-
Total	764,425	-	-	-	-	-	-	-	-	-	-	764,425

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect		-	-	-	-	-	-	-	-	-	-

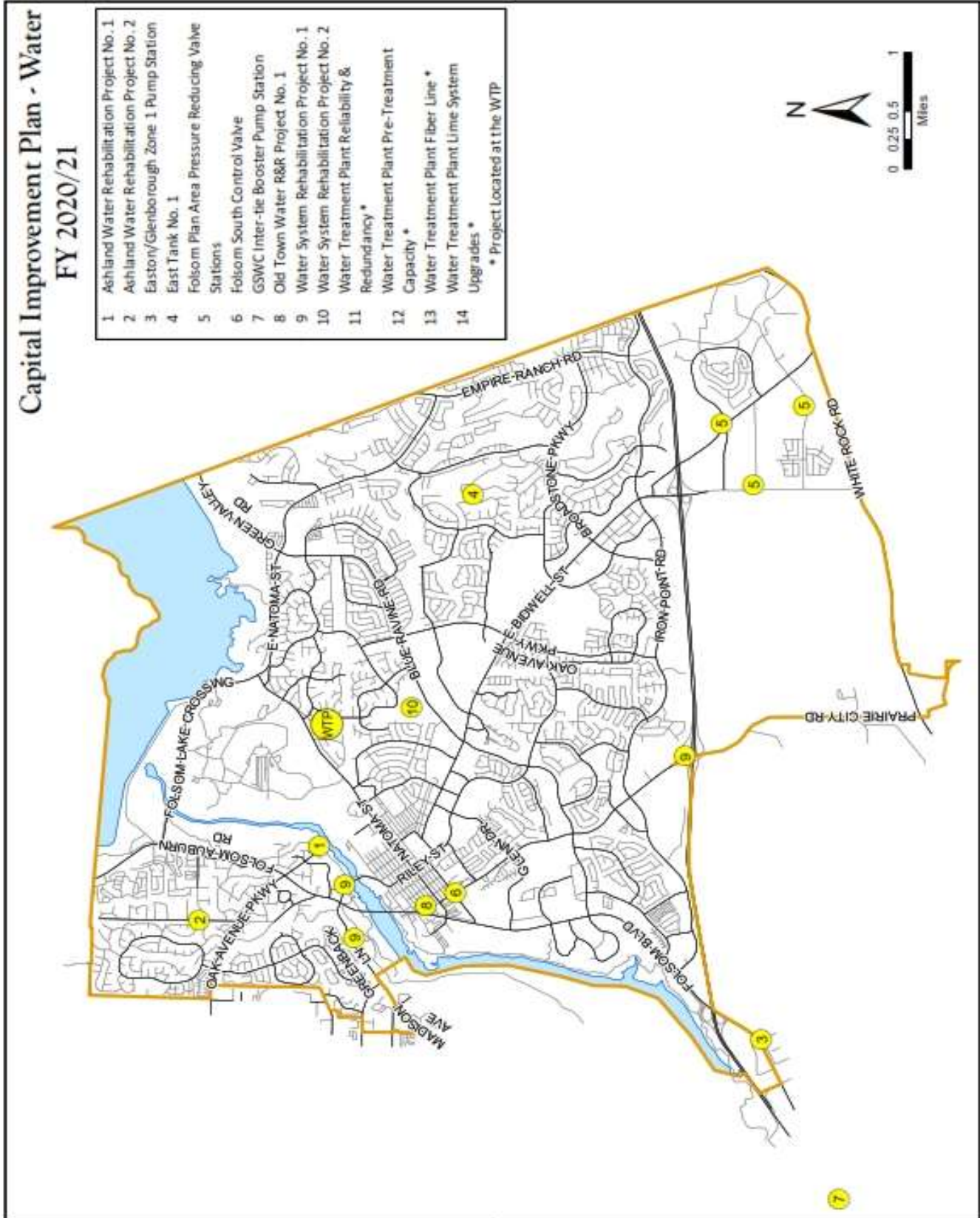




Water

Map	VI-234
Project Summaries	VI-235
Ashland Water Rehabilitation Project No. 1	VI-236
Ashland Water Rehabilitation Project No. 2	VI-238
Easton/Glenborough Zone 1 Pump Station	VI-240
East Tank No. 1	VI-242
Folsom Plan Area Pressure Reducing Valve Stations	VI-244
Folsom South Control Valve	VI-246
GSWC Inter-tie Booster Pump Station	VI-248
Old Town Water R&R Project No. 1	VI-250
Water System Rehabilitation Project No. 1	VI-252
Water System Rehabilitation Project No. 2	VI-254
Water Treatment Plant Reliability & Redundancy	VI-256
Water Treatment Plant Pre-Treatment Improvement	VI-258
Water Treatment Plant Backwash and Recycled Water Capacity	VI-260
Water Treatment Plant Fiber Line	VI-262
Water Treatment Plant Lime System Upgrades	VI-264





Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
8,609,980	10,547,948	730,000	-	-	-	-	-	-	-	-	19,887,928

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
-	-	-	-	-	-	-	-	-	-

FY 2020 – 2021 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Ashland Water Rehab No. 1	\$1,037,500	\$ -	\$ -	\$ -	\$ 1,037,500	\$ 1,232,500
Ashland Water Rehab No. 2	730,000	-	-	-	730,000	730,000
Easton/Glenborough Zone 1 PS	-	-	-	-	-	563,863
East Tank No. 1	-	-	-	-	-	3,967,956
FPA PRV Stations	-	-	-	-	-	100,000
Folsom South Control Valve	-	-	-	-	-	120,000
GSWC Inter-tie Booster Pump Station	-	-	-	-	-	1,135,000
Old Town Water R&R Proj No.1	-	-	-	-	-	660,000
Water System Rehab Proj No.1	111,986	-	-	-	111,986	2,120,908
Water System Rehab Proj No.2	1,500,000	-	-	-	1,500,000	1,705,000
WTP Polymer Reliability & Redundancy	-	-	-	-	-	862,565
WTP Pre-Treatment System Improvement	518,750	-	686,011	-	1,204,761	6,139,675
WTP Backwash & Recycled Water	169,000	-	-	-	169,000	619,000
WTP Fiber Line	-	-	-	-	-	250,000
WTP Lime System	21,269	-	-	-	21,269	698,749
Total	\$4,088,505	\$ -	\$ 686,011	\$ -	\$ 4,774,516	\$ 20,905,216



<i>Project Name:</i>	Ashland Water Rehabilitation Project No.1
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves rehabilitating 1,500 lineal feet of existing 18" waterline through a combination of both open-cut and trenchless technologies. In addition, this project also includes SCADA upgrades to the existing Rainbow Bridge pressure reducing station, as well as upgrades to other water facilities such as valves, blow-offs and air relief valves.
<i>Justification:</i>	This project meets the City's CIP goal of ensuring that existing infrastructure is maintained and replaced. This project also helps provide a reliable emergency intertie connection between the City of Folsom and San Juan Water District. This project will also help regulate system pressures through the installation of a new pressure reducing valve (PRV) station.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Leave the water system as-is which currently is not able to provide an emergency intertie connection between the City of Folsom and the San Juan Water District.
<i>Project Update:</i>	Design is anticipated to begin in FY 19-20. Construction is anticipated to begin in FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Ashland Water Rehabilitation Project No.1

Project Budget:

FY 2019-2020 Appropriated Project Budget	195,000
FY 2020-2021 Budget - Proposed Change	1,037,500
Total Project Budget through FY 2020-2021	1,232,500
FY 2019-2020 Projected Expenditures	195,000
FY 2020-2021 Proposed Est Budget Balance	1,037,500

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	195,000	1,037,500										1,232,500
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	195,000	1,037,500	-	-	-	-	-	-	-	-	-	1,232,500

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	42,000											42,000
Design	153,000											153,000
Construction		862,500										862,500
Project Management		170,000										170,000
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	195,000	1,037,500	-	-	-	-	-	-	-	-	-	1,232,500

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Ashland Water Rehabilitation Project No.2
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	Along Baldwin Dam Road, which is located within the Ashland Water System, there are approximately 25 water services that need to be transferred over to a newer water distribution main also located in Baldwin Dam Road. In addition, there are 5 water main tie-in locations that need to occur. The water main tie-in locations will occur along Baldwin Dam at Valley Pines, Mosswood Circle and South Creek Circle. In addition, this project also includes building a new PRV station along Baldwin Dam.
<i>Justification:</i>	This project meets the City's CIP goal of ensuring that existing infrastructure is maintained and replaced. As the City's existing water system ages, steel and cast-iron water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to provide an appropriate level of service.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	For small water mains, the least costly alternative usually is to replace the existing main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "instuform lining" but is usually more costly when service replacements are involved. The City can also defer maintenance until failure occurs.
<i>Project Update:</i>	Design will begin in FY 20-21. Construction is anticipated to begin in FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Ashland Water Rehabilitation Project No.2

Project Budget:

FY 2019-2020 Appropriated Project Budget	-
FY 2020-2021 Budget - Proposed Change	730,000
Total Project Budget through FY 2020-2021	730,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	730,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise		730,000										730,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	-	730,000	-	-	-	-	-	-	-	-	-	730,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design		80,000										80,000
Construction		542,000										542,000
Project Management		108,000										108,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	730,000	-	-	-	-	-	-	-	-	-	730,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Easton/Glenborough Zone 1 Pump Station
<i>Project Number:</i>	WA1401
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project is for providing water service to Phase 1 of the Easton/Glenborough Area expansion. The design and installation of a pump station to supply a portion of pressure Zone 2 and pressure reducing valve facilities for the Zone 1 and Zone 2 service areas. This work will be performed through the City of Folsom but paid for by the Developers. The actual project schedule and specific project cost may vary depending upon the Developer's timeline.
<i>Justification:</i>	These projects add new facilities to the City's current water transmission system in order to serve Phase 1 of the Easton/Glenborough Area development. This project is related to system expansion related to new development.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design is currently at the 90% level. Because this is a developer project, both completion of design and the beginning of construction timeline is driven by the developer not the City.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the Easton Glenborough Development Area.



Easton/Glenborough Zone 1 Pump Station

Project Budget:

FY 2019-2020 Appropriated Project Budget	563,863
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	563,863
FY 2019-2020 Projected Expenditures	195,947
FY 2020-2021 Proposed Est Budget Balance	367,916

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	195,947											195,947
Total	195,947	-	-	-	-	-	-	-	-	-	-	195,947

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	195,947											195,947
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	195,947	-	-	-	-	-	-	-	-	-	-	195,947

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	East Tank No. 1
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involved the design and construction of related tank rehabilitation work due to the result of annual tank inspections needed to maintain the City's existing water storage tanks. Work includes recoating of the tank's interior, spot repair of the exterior tank, replacing deteriorated materials and fittings to help prolong the life of this structure. On July 23, 2019 City Council approved an additional appropriation of funds to recoat the exterior of Zone 5 Tank, South Tank and Broadstone Zone 4 Tank.
<i>Justification:</i>	This project met the City's CIP goal of ensuring that the existing infrastructure is maintained. Without continued maintenance on these existing facilities, they will deteriorate to the point where they will need to be replaced which is extremely costly.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design of the East Tank No. 1 Project was completed in FY 19-20. Construction is estimated to also be completed by FY 19-20.
<i>Relationship to General Plan or other adopted plan:</i>	Storage tank inspections are recommended in the Water Master Plan to be conducted every 2 to 3 years which has been the City's practice. Once deteriorating conditions are found, the Master Plan recommends that appropriate action be taken to correct the problem.



East Tank No. 1

Project Budget:

FY 2019-2020 Appropriated Project Budget	3,967,956
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	3,967,956
FY 2019-2020 Projected Expenditures	3,957,976
FY 2020-2021 Proposed Est Budget Balance	9,980

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	3,957,976											3,957,976
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	3,957,976	-	-	-	-	-	-	-	-	-	-	3,957,976

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	131,356											131,356
Construction	3,443,000											3,443,000
Project Management	379,064											379,064
Materials Testing												-
Construction Staking												-
Other	4,556											4,556
Contingencies												-
Total	3,957,976	-	-	-	-	-	-	-	-	-	-	3,957,976

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Plan Area Pressure Reducing Valve Stations
<i>Project Number:</i>	WA1406
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves constructing 4 pressure reducing valve (PRV) stations and associated piping within the Folsom Plan Area. Additionally, the project will also include SCADA, communications and site security. The Design and Inspection will be performed by the City but paid for by the Developer. The actual construction will be performed by the Developer.
<i>Justification:</i>	This project expands the City's current water system in order to serve the Folsom Plan Area (FPA) development.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design and Construction of 3 of the 4 PRV stations has been completed as of FY 18-19. There is one additional PRV station to be designed and built. The construction of the last PRV station is developer driven and based on development within the FPA area.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the FPA.



Folsom Plan Area Pressure Reducing Valve Stations

Project Budget:

FY 2019-2020 Appropriated Project Budget	100,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	100,000
FY 2019-2020 Projected Expenditures	42,202
FY 2020-2021 Proposed Est Budget Balance	57,798

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	42,202	17,798										60,000
Total	42,202	17,798	-	-	-	-	-	-	-	-	-	60,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	42,202	17,798										60,000
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	42,202	17,798	-	-	-	-	-	-	-	-	-	60,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom South Control Valve
<i>Project Number:</i>	None
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves the design and construction of rehabilitating the City's existing Folsom South Control Valve. This project includes telemetry control and the ability to remotely control flow in Pressure Zone 1 and South Tank Reservoir.
<i>Justification:</i>	This project is required in order to achieve system reliability, improve safety, and improve efficiency to maintain operation of the Zone 1 water distribution system.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Leave the Folsom South Control Valve as-is which currently has safety risks and doesn't allow the Water Distribution Department to operate as efficiently as they could.
<i>Project Update:</i>	Design and Construction of this project was delayed.
<i>Relationship to General Plan or other adopted plan:</i>	None



Folsom South Control Valve

Project Budget:

FY 2019-2020 Appropriated Project Budget	120,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	120,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	120,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise		72,000	480,000									552,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	-	72,000	480,000	-	-	-	-	-	-	-	-	552,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design		72,000										72,000
Construction			400,000									400,000
Project Management			80,000									80,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	72,000	480,000	-	-	-	-	-	-	-	-	552,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	GSWC Inter-tie Booster Pump Station
<i>Project Number:</i>	WA1507
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	Design booster pump station to provide water reliability during drought-year conditions.
<i>Justification:</i>	In response to on-going water restrictions.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Do nothing, or develop other alternative water sources.
<i>Project Update:</i>	A Notice of Completion was filed for this project on October 29, 2019.
<i>Relationship to General Plan or other adopted plan:</i>	None



GSWC Inter-tie Booster Pump Station

Project Budget:

FY 2019-2020 Appropriated Project Budget	1,135,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	1,135,000
FY 2019-2020 Projected Expenditures	682,778
FY 2020-2021 Proposed Est Budget Balance	452,222

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 456	682,778											682,778
Pay-Go												-
Other-Developer												-
Total	682,778	-	-	-	-	-	-	-	-	-	-	682,778

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW	50,317											50,317
Environmental												-
Design	346,945											346,945
Construction	266,762											266,762
Project Management	10,000											10,000
Materials Testing												-
Construction Staking												-
Other	8,754											8,754
Contingencies												-
Total	682,778	-	-	-	-	-	-	-	-	-	-	682,778

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Old Town Water R&R Project No. 1 <i>(formerly Historic District Water Main Rehabilitation Project)</i>
<i>Project Number:</i>	WA1403
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves the construction of approximately 3,000 feet of new water mains, valves, and other control devices to replace aging and under-sized facilities within the existing water distribution system.
<i>Justification:</i>	This project meets the City's CIP goal of ensuring that existing infrastructure is maintained and replaced. As the City's existing water system ages, steel and cast iron water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to provide an appropriate level of service.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	For small water mains, the least costly alternative usually is to replace the existing main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "instuform lining", but is usually more costly when service replacements are involved. The City can also defer maintenance until failure occurs.
<i>Project Update:</i>	Project plans are at 75% completion as of FY 15-16. Due to higher priority given to other water CIP projects, this project has been delayed.
<i>Relationship to General Plan or other adopted plan:</i>	This project is intended to follow the recommendation contained in the Boyle report entitled Zone 1 Water System Study & Improvements dated December 2002. The project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Old Town Water R&R Project No. 1

Project Budget:

FY 2019-2020 Appropriated Project Budget	660,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	660,000
FY 2019-2020 Projected Expenditures	80,953
FY 2020-2021 Proposed Est Budget Balance	579,047

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	80,953											80,953
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	80,953	-	-	-	-	-	-	-	-	-	-	80,953

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	80,953											80,953
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	80,953	-	-	-	-	-	-	-	-	-	-	80,953

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water System Rehabilitation Project No. 1
<i>Project Number:</i>	WA1603
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves the construction of new water mains, valves, and other control devices to provide redundancy within the existing water distribution system near Negro Bar, Rainbow Bridge Road, and the Willow Hill Reservoir.
<i>Justification:</i>	This project meets the City's CIP goal of ensuring that existing infrastructure is maintained and replaced. This project will provide redundancy, adequate pressure and fire flow.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Leave the water system in these locations as is, which currently will continue to leak, continue to not provide redundant water supply in the event of an emergency and continue to not be in compliance with the Division of Safety of Dams.
<i>Project Update:</i>	Construction for all projects except the Willow Hill Valve has been completed. A Notice of Completion was filed for both the Rainbow Bridge Waterline Rehabilitation Project (May 11, 2018) and the Negro Bar Water Line Project (February 13, 2018). Design of the Willow Hill Valve Project is currently under review with the Division of Safety of Dams (DSOD). Once approval from DSOD has been granted, design plans can be completed, and construction can begin. Construction of the Willow Hill Valve is estimated to begin FY 19-20 and be completed by FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Water System Rehabilitation Project No. 1

Project Budget:

FY 2019-2020 Appropriated Project Budget	2,008,922
FY 2020-2021 Budget - Proposed Change	111,986
Total Project Budget through FY 2020-2021	2,120,908
FY 2019-2020 Projected Expenditures	1,655,158
FY 2020-2021 Proposed Est Budget Balance	465,750

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	1,655,158	465,750										2,120,908
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	1,655,158	465,750	-	-	-	-	-	-	-	-	-	2,120,908

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	47,936											47,936
Design	352,122											352,122
Construction	929,470	405,000										1,334,470
Project Management	318,616	60,750										379,366
Materials Testing												-
Construction Staking												-
Other	7,014											7,014
Contingencies												-
Total	1,655,158	465,750	-	-	-	-	-	-	-	-	-	2,120,908

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Water System Rehabilitation Project No. 2
Project Number:	None
Project Contact:	Todd Eising
Project Description:	This project involves the construction of new water mains to increase capacity and provide redundancy within the existing water distribution system. This project includes: (1) installation of 800 feet of new 8-inch waterline along Folsom Auburn Road from Marietta Court to Berry Creek Drive, (2) installation of 700 feet of new 12-inch waterline from the Emergency Vehicle Access in the Viscaya Subdivision to the intersection of Green Valley Road and East Natoma; (3) installation of 800 feet of new 8-inch water main along Coloma Street from Duchow-Bidwell Alleyway to Dean Way; (4) installation of 150 feet of 12-inch waterline to serve as a secondary connection at the intersection of Willard Drive and Prairie City Road, (5) installation of 300 feet of 6-inch waterline along Evelyn Way to Talisman Drive, (6) abandon a 4-inch main along Natoma Street and transfer water services over to an alternate waterline located along Natoma Street, (7) construct one new PRV Station along Folsom-Auburn Road near Marietta Court and the installation valves at five different locations throughout the City's water distribution system.
Justification:	This project meets the City's CIP goal of providing additional capacity and redundancy within the City's existing water distribution system.
Relationship to other CIP:	None
Alternatives:	Leave the water system in these locations as is, which currently will not provide additional capacity or redundant water supply in the event of an emergency
Project Update:	Design is anticipated to begin in FY 19-20. Construction is anticipated to begin in FY 20-21.
Relationship to General Plan or other adopted plan:	This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Water System Rehabilitation Project No. 2

Project Budget:

FY 2019-2020 Appropriated Project Budget	205,000
FY 2020-2021 Budget - Proposed Change	1,500,000
Total Project Budget through FY 2020-2021	1,705,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	1,705,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	205,000	1,500,000										1,705,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	205,000	1,500,000	-	-	-	-	-	-	-	-	-	1,705,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	205,000											205,000
Construction		1,270,000										1,270,000
Project Management		230,000										230,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	205,000	1,500,000	-	-	-	-	-	-	-	-	-	1,705,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Water Treatment Plant Reliability & Redundancy <i>(formerly Water Treatment Plant Actiflo-Polymer Capacity)</i>
Project Number:	WA1802
Project Contact:	Todd Eising
Project Description:	This project adds an additional Polymer System at the Water Treatment Plant (WTP). This project will allow the City to meet capacity during buildout conditions and development in the FPA as well as provide redundancy.
Justification:	If the current polymer system fails, the City is unable to produce 40 of its 50 MGD.
Relationship to other CIP:	None
Alternatives:	Only have (2) 20 MGD Actiflo Trains, which if one fails, will reduce the WTP capacity to 30 MGD. Additionally only having 1 polymer system, which if it fails, will reduce the WTP capacity to 10 MGD.
Project Update:	Design of the WTP Polymer Project is complete. Construction is currently on-going and is expected to be completed by FY 19-20.
Relationship to General Plan or other adopted plan:	None



Water Treatment Plant Reliability & Redundancy

Project Budget:

FY 2019-2020 Appropriated Project Budget	862,565
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	862,565
FY 2019-2020 Projected Expenditures	862,442
FY 2020-2021 Proposed Est Budget Balance	123

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	656,192											656,192
Loans/Grants												-
Impact Fees	206,250											206,250
Pay-Go												-
Other-Developer												-
Total	862,442	-	-	-	-	-	-	-	-	-	-	862,442

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	146,335											146,335
Construction	604,230											604,230
Project Management	111,877											111,877
Environmental												-
Construction Staking												-
Other												-
Contingencies												-
Total	862,442	-	-	-	-	-	-	-	-	-	-	862,442

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Water Treatment Plant Pre-Treatment Improvement <i>(formerly Water Treatment Plant Actiflo-Polymer Capacity)</i>
Project Number:	New
Project Contact:	Todd Eising
Project Description:	This project involves re-rating the current Actiflo trains from 20 MGD to 25 MGD along with modifying Basin 5 to increase capacity from 15 MGD to 25 MGD. This project will allow the City to meet capacity during buildout conditions and development in the FPA as well as provide redundancy. If a current Actiflo 20 MGD train is offline for maintenance and repairs, the City will not have the capacity to serve existing and future demands of Folsom.
Justification:	Without re-rating either of the Actiflo trains or Basin 5, the City is at risk for not being able to produce enough capacity to serve the City in the event that an Actiflo train or Basin fails or is taken offline for maintenance.
Relationship to other CIP:	None
Alternatives:	Only have (2) 20 MGD Actiflo Trains, which if it fails, will reduce the WTP capacity to 30 MGD.
Project Update:	Pre-Design services for identifying the best alternative for this project was finalized in FY 18-19. Design of this project is currently at 90% completion. Design is expected to be completed in FY 19-20. Construction is expected to begin in FY 19-20 and be completed in FY 20-21.
Relationship to General Plan or other adopted plan:	None



Water Treatment Plant Pre-Treatment Improvement

Project Budget:

FY 2019-2020 Appropriated Project Budget	4,934,914
FY 2020-2021 Budget - Proposed Change	1,204,761
Total Project Budget through FY 2020-2021	6,139,675
FY 2019-2020 Projected Expenditures	487,675
FY 2020-2021 Proposed Est Budget Balance	5,652,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	21,336	778,664										800,000
Loans/Grants												-
Impact Fees	466,339	4,873,336										5,339,675
Pay-Go												-
Other-Developer												-
Total	487,675	5,652,000	-	-	-	-	-	-	-	-	-	6,139,675

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental	9,500											9,500
Design	478,175											478,175
Construction		4,710,000										4,710,000
Project Management		942,000										942,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	487,675	5,652,000	-	-	-	-	-	-	-	-	-	6,139,675

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water Treatment Plant Backwash and Recycled Water Capacity
<i>Project Number:</i>	None
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves the replacement and upsizing of the City's WTP reclaimed backwash water pumps and pipeline. The EPA allows Water Agencies to recycle up to 10% of the WTP design capacity. Currently, the City only recycles 4% of its design capacity. This project will allow the City to recycle 10% of design capacity.
<i>Justification:</i>	Currently, the City can only recycle 4% of the WTP design capacity. Only being able to recycle 4% of the water limits the City's ability to backwashing efficiently. Additionally, increasing the recycled water capacity greatly reduces the City's risk for the potential to overflow the Recycled Backwash Pond.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Do nothing which limits the City's capacity for existing and future water demands.
<i>Project Update:</i>	Design of this project is anticipated to begin in FY 19-20. Construction of this project is anticipated to begin in FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	None



Water Treatment Plant Backwash and Recycled Water Capacity

Project Budget:

FY 2019-2020 Appropriated Project Budget	450,000
FY 2020-2021 Budget - Proposed Change	169,000
Total Project Budget through FY 2020-2021	619,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	619,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	115,000	504,000										619,000
Pay-Go												-
Other-Developer												-
Total	115,000	504,000	-	-	-	-	-	-	-	-	-	619,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	115,000											115,000
Construction		420,000										420,000
Project Management		84,000										84,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	115,000	504,000	-	-	-	-	-	-	-	-	-	619,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Water Treatment Plant Fiber Line

Project Number: WA1602

Project Contact: Todd Eising

Project Description: This project is for the install of 6,000 LF of fiber optic line from City Hall to Water Treatment Plant.

Justification: This project is necessary in order to provide robust communication, security, and programming from the Water Treatment Plant to all water facilities. (i.e. tanks, pump stations, etc.)

Relationship to other CIP: None

Alternatives: Do nothing, which inhibits staff's ability to operate and control remote water facilities in an efficient manner.

Project Update: This project is delayed due to other higher priority projects.

Relationship to General Plan or other adopted plan: None



Water Treatment Plant Fiber Line

Project Budget:

FY 2019-2020 Appropriated Project Budget	250,000
FY 2020-2021 Budget - Proposed Change	-
Total Project Budget through FY 2020-2021	250,000
FY 2019-2020 Projected Expenditures	-
FY 2020-2021 Proposed Est Budget Balance	250,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer			250,000									250,000
Total	-	-	250,000	-	-	-	-	-	-	-	-	250,000

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design												-
Construction			250,000									250,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	250,000	-	-	-	-	-	-	-	-	250,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water Treatment Plant Lime System Upgrades
<i>Project Number:</i>	WA1803
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves assessing the City's existing lime silo and rehabilitating the City's existing lime system at the WTP.
<i>Justification:</i>	Over the past three years, the lime system has had multiple shut downs in conjunction with not dosing correctly. This is partially due to moisture entering the lime silo.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Leave the lime system as is and continue to have multiple shut downs and incorrect dosing at the WTP.
<i>Project Update:</i>	Completion of design was delayed until FY 19-20 due to other higher priority projects occurring at the WTP. Construction is estimated to begin in FY 20-21.
<i>Relationship to General Plan or other adopted plan:</i>	None



Water Treatment Plant Lime System Upgrades

Project Budget:

FY 2019-2020 Appropriated Project Budget	677,480
FY 2020-2021 Budget - Proposed Change	21,269
Total Project Budget through FY 2020-2021	698,749
FY 2019-2020 Projected Expenditures	129,849
FY 2020-2021 Proposed Est Budget Balance	568,900

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Debt Service												-
Enterprise	82,764	322,229										404,993
Loans/Grants												-
Impact Fees - Fund 521	36,029	214,568										250,597
Impact Fees - Fund 536	11,056	32,103										43,159
Other-Developer												-
Total	129,849	568,900	-	-	-	-	-	-	-	-	-	698,749

Project Cost Estimates:

Elements	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total
Land/ROW												-
Environmental												-
Design	129,849											129,849
Construction		472,000										472,000
Project Management		94,400										94,400
Materials Testing												-
Construction Staking												-
Other		2,500										2,500
Contingencies												-
Total	129,849	568,900	-	-	-	-	-	-	-	-	-	698,749

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



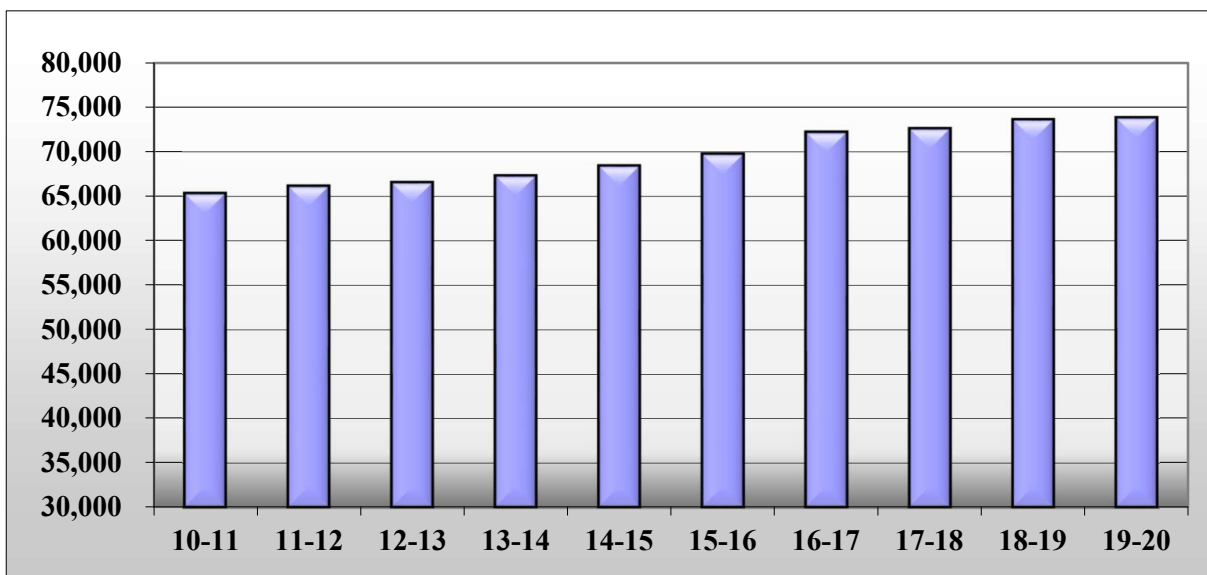


Appendix

Miscellaneous Statistics

Date of Incorporation	1946
Form of Government	Charter City
Population (excludes Folsom Prison)	74,479
Area of Square Miles	31
Miles of Streets	305
Zoos	1
Community Centers	4
Community Clubhouses	2
Parks	48
Park Acreage	456
Swimming Pools (Aquatic Center)	3
Tennis Courts	25
Fire Stations	5
Fire Personnel & Officers	77
Police Stations	1
Police Personnel & Officers	107.5
Number of Patrol Units	60
Elementary schools	11
Secondary schools	5
Community colleges	1
Visual and Performing Arts Center	1
Hospitals	1

Population Trend



Per the California Department of Finance as of January each year

Population by Age and Sex: (all demographic data below from the 2010 US Census Bureau unless otherwise noted)

Age	Population	Male	Female
Under 5 years	4,431	2,242	2,189
5 to 9 years	5,258	2,651	2,607
10 to 19 years	9,293	4,751	4,542
20 to 29 years	8,820	5,407	3,413
30 to 39 years	11,669	6,894	4,775
40 to 49 years	12,997	7,098	5,899
50 to 59 years	9,599	4,995	4,604
60 to 69 years	5,346	2,547	2,799
70 to 79 years	2,820	1,243	1,577
80 years and over	1,970	653	1,317

Median Age (years)

Total Population	37.6
Male	36.8
Female	38.9

(1) Education (Population 25 years and over)

Less than 9 th grade	2.7%
9 th to 12 th grade, no diploma	4.9%
High school graduate (includes equivalency)	15.7%
Some college, no degree	19.5%
Associate’s degree	8.8%
Bachelor’s degree	28.9%
Graduate or professional degree	19.5%

(1) Median Household Income:

\$106,718 in 2017 Inflation adjusted dollars

(1) Mean (average) Household Income:

\$122,459 in 2017 Inflation adjusted dollars

(1) Housing Occupancy

Total housing units	27,623
Occupied housing units	26,843
Vacant housing units	780
Average household size (owner occupied)	2.77
Homeowner vacancy rate (percent)	0.8
Average household size (renter occupied)	2.26
Rental vacancy rate (percent)	2.3

Historical Data

	1990 Census	2000 Census	2010 Census
<u>Total Population</u> <i>(includes Folsom Prison)</i>	29,802	51,884	72,203
Change from previous		22,082	20,319
% change		74.1%	39.2%
<u>Population by Gender</u>			
Male	17,882	28,658	38,481
	60.0%	55.2%	53.3%
Female	11,920	23,226	33,722
	40.0%	44.8%	46.7%
<u>Population by Race</u>			
White	25,026	40,415	53,627
	84.0%	77.9%	74.3%
Asian	1,031	3,731	9,000
	3.5%	7.2%	12.5%
Black or African American	2,949	3,109	4,140
	9.9%	6.0%	5.7%
Persons of Hispanic or Latino Origin	3,245	4,914	8,064
	10.9%	9.5%	11.2%
<u>Population by Age</u>			
Under 5	6.6%	6.9%	6.1%
5-19	16.4%	19.1%	20.2%
20-64	68.4%	65.2%	64.1%
65 and over	8.7%	8.8%	9.6%
Median Age	32.7	35.9	37.6
<u>Population by Education</u>			
Less than 9th grade	4.5%	2.2%	1.7%
9th to 12th grade, no diploma	11.3%	8.9%	6.6%
High School Graduate	24.8%	19.1%	16.7%
Some college, no degree	26.5%	23.8%	22.0%
Associate's degree	8.8%	8.3%	9.3%
Bachelor's degree	16.8%	25.7%	27.4%
Graduate or professional degree	7.4%	11.9%	16.3%
High School Grad or higher	84.2%	88.8%	91.7%
Bachelor's degree or higher	24.2%	37.6%	43.7%
<u>Household Income</u>			
Median Household Income	\$53,527	\$73,175	\$95,623
HH's with income above \$150,000		11.6%	23.0%
<u>Top 5 Occupations of residents</u>			
		Educ & Health - 16.3%	Educ & Health - 17.9%
		Mfg - 13.6%	Mgmt/Prof - 13.0%
		Mgmt/Prof - 12.0%	Fin & Ins - 12.4%
		Public Admin - 10.9%	Mfg - 12.3%
		Finance & Ins - 10.6%	Public Admin - 11.3%
<u>Housing Units</u>			
Total Units		17,968	26,109
Owner Occupied		13,408	17,850
Rental		4,560	8,259
% Vacant		4.3%	4.4%
% Owner Occupied		76.3%	69.9%

How does Folsom compare?

(1) Population and Age

Age	City of Folsom Population	City of Citrus Heights Population	City of Elk Grove Population	City of Rancho Cordova Population	City of Roseville Population	City of Sacramento Population	County of Sacramento Population
Under 5 years	4,518	5,176	10,632	5,275	8,171	33,455	99,233
5 to 9 years	5,275	5,028	12,640	4,954	8,930	33,831	101,623
10 to 19 years	9,943	9,408	26,367	9,087	18,177	59,808	196,189
20 to 34 years	11,971	20,650	31,109	17,070	23,735	123,829	331,992
35 to 54 years	25,585	22,072	47,119	19,059	36,126	122,956	391,867
55 to 64 years	9,204	10,999	19,489	7,323	14,993	55,975	179,767
65 to 84 years	8,317	11,583	16,798	7,051	17,250	51,385	168,874
85 years and over	1,084	1,702	2,074	966	3,323	8,411	25,855
Total Population	75,897	86,618	166,228	70,785	130,705	489,650	1,495,400
Male	39,864	42,010	80,261	34,764	62,786	238,935	730,680
Female	36,033	44,608	85,967	36,021	67,919	250,715	764,720
Median Age (years)							
Total Population	40.9	37.6	36.0	34.0	38.5	34.3	35.9

Employment / Unemployment

Below is the unemployment rate as well as the employed and unemployed numbers for California and several counties and cities in the area. This information is as of February 2020.

	Employment	Unemployment Rate	Unemployment
California	18,686,100	4.3	842,400
Sacramento County	688,000	3.7	26,800
Placer County	182,500	3.3	6,200
El Dorado County	88,900	3.7	3,400
Citrus Heights City	42,300	3.6	1,600
Elk Grove CDP	80,700	3.1	2,600
Folsom City	36,700	2.6	1,000
Rancho Cordova City	34,100	3.7	1,300
Roseville City	67,500	3.0	2,100
Sacramento City	228,900	4.8	11,400

Source: California Employment Development Department – Not Seasonally Adjusted

Income, Education and Housing

	City of Folsom	City of Citrus Heights	City of Elk Grove	City of Rancho Cordova	City of Roseville	City of Sacramento	County of Sacramento
(1) Median Household Income:	\$106,718	\$54,373	\$85,556	\$57,965	\$81,119	\$54,615	\$60,239
(1) Mean Household Income:	\$122,459	\$67,698	\$104,270	\$74,577	\$99,930	\$74,469	\$80,705
(1) High school graduate or higher, percent of person age 25+, 2013-2017	92.4%	90.2%	90.2%	88.7%	94.6%	84.4%	87.0%
(1) Bachelor's degree or higher, percent of persons age 25+, 2013-2017	48.4%	20.0%	36.6%	26.0%	38.8%	31.5%	29.9%
(1) Housing Units, 2013-2017	27,623	35,309	53,164	25,660	49,983	194,917	564,349
(1) Homeownership rate, 2013-2017	69.8%	55.1%	72.7%	53.8%	64.7%	47.3%	55.5%
(1) Median value of owner-occupied housing units, 2013-2017	\$456,600	\$246,600	\$349,500	\$251,500	\$386,300	\$287,600	\$299,900
(1) Persons below poverty level, percent, 2013-2017	5.0%	13.2%	9.0%	14.9%	8.9%	19.8%	16.7%

(1) Based on U.S. Census Bureau, 2013-2017 American Community Survey 5-Year
 Although the American Community Survey (ACS) produces population, demographic and housing unit estimates, it is the Census Bureau's Population Estimates Program that produces and disseminates the official estimates of the population for the nation, states, counties, cities and towns and estimates of housing units for states and counties.



Major Employers

Major employers in the region encompassing the City are shown below. Listed in no particular order.

Business

Intel Corporation
California State Prison
Folsom State Prison
Folsom Cordova Unified School District
California ISO
Micron Technologies (Numonyx)
Mercy Hospital of Folsom
SAFE Credit Union
Costco Wholesale
Verizon
Worthington Imports
City of Folsom

Product / Service

Electronics /Manufacturing
Prison
Prison
School
Utilities
Electronics / Manufacturing
Hospitals
Financial
Wholesale Membership Clubs
Telecommunications
Automotive sales
Government Entity

Source: Avenu Insights & Analytics
City of Folsom
Employment Development Department

Operating Indicators

CITY OF FOLSOM, CALIFORNIA Operating Indicators by Function/Program Last Five Fiscal Years

<u>Function/Program</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Police					
Misdemeanor and felony arrests	1,414	1,257	1,251	1,023	1,226
Citations	3,882	2,997	2,575	2,130	2,512
Collisions	1,166	1,528	1,673	1,639	1,583
Fire					
Structure Fire	30	29	38	40	41
Vehicle Fires	17	19	13	24	16
Brush/Grass/Wildland Fires	17	23	52	65	43
Other Fires	60	60	67	61	53
Ambulance transports	3,367	3,819	4,045	4,446	5,275
Medical responses	3,671	4,369	4,748	5,105	6,025
Inspections completed	1,035	1,460	506	1,017	1,439
Other public works					
Lane miles of street overlay	4	8	2	-	8
Curb miles of streets swept	2,511	4,275	2,930	3,900	4,300
Hot pour crack seal applied (lineal ft.)	80,200	150,000	390,000	350,000	400,000
Square feet of street patch	187,650	200,000	75,000	450,000	415,000
Number of miles of road	301	302	303	-	2
Number of traffic signals	118	119	119	1	6
Number of streetlights	6,699	6,714	6,749	14	131
Number of miles of storm drains added	0.5	0.6	0.2	-	7.5
Area of Slurry Seal applied (square feet)	1,500,000	2,250,000	-	-	4,350,000
Parks and Recreation					
Aquatic center number of paid admissions	62,668	58,694	61,731	56,586	48,978
Community facilities number of reservations	3,449	3,269	3,115	3,315	2,859
Community facilities number of paid rentals	1,107	1,111	1,059	1,127	1,086
Total park acreage	439	439	439	451	456
Open space acreage	499	631	631	631	631
Trails maintained (miles)	50	50	50	48	50
Recreation division program participation	524,545	560,973	523,268	542,249	515,120
Zoo attendance	121,360	116,057	121,953	143,367	134,741
Library					
Volumes in collection	92,979	91,519	89,133	92,033	94,960
Total volumes borrowed	609,441	613,597	603,421	618,458	644,158

**CITY OF FOLSOM, CALIFORNIA
Operating Indicators by Function/Program
Last Five Fiscal Years**

<u>Function/Program</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Community Development					
Total Permits Issued	4,210	4,884	4,399	4,479	4,542
Single Family Permits Issued	325	86	180	428	476
Water					
New connections	348	268	180	253	501
Water main breaks	8	5	1	4	1
Daily average consumption in gallons	14.9 MGD	14.2 MGD	16.65 MGD	17.35 MGD	15.44 MGD
Maximum daily capacity of plant in gallons	50 MGD	50 MGD	50 MGD	50 MGD	50 MGD
Wastewater					
Average daily sewage treatment (thousands of gallons)					
Daily average flow in gallons	5.75 MGD	5.98 MGD	8.03 MGD	7.1 MGD	7.1 MGD
Maximum daily pump station capacity in gallons	14.2 MGD	14.2 MGD	14 MGD	14 MGD	41 MGD
Refuse collection					
Solid Waste (tons per day)	140	144	150	151	152
Recycling (tons per day)	41	44	44	40	39
Green Waste (tons per day)	34	36	40	38	44
Transit ⁽¹⁾					
Total route miles	195,390	200,897	195,989	197,147	113,043
Passengers-Folsom Stage Line	91,930	83,180	92,282	89,794	50,183
Passengers-Light Rail	702,935	689,935	619,684	627,850	722,364

⁽¹⁾ City Transit operations were annexed by the Sacramento Regional Transit District effective February 4, 2019

Indicators

Indicators

The tables below illustrate significant financial trend performance indicators.

		Fiscal Year Ending June 30				
		2010	2011	2012	2013	2014
Indicator 1	Municipal productivity (Resident per budgeted FTE)	141.1	157.1	161.1	171.7	178.2
Indicator 2	Revenues per capita (constant \$)	1,497	1,380	1,347	1,083	1,048
Indicator 3	Restricted Revenues	12.1%	12.0%	12.7%	15.2%	20.7%
Indicator 4	Intergovernmental Revenues	5.6%	6.0%	7.4%	6.9%	9.3%
Indicator 5	Elastic Tax Revenues	6.5%	7.4%	7.8%	10.4%	11.7%
Indicator 6 *	Taxable sales tax transaction (000)	1,293,811	1,333,030	1,453,959	1,576,337	1,619,733
Indicator 6.1 *	Taxables sales tax transaction growth rate	5.4%	3.0%	9.1%	8.4%	2.8%
Indicator 7	Property Tax Revenues (constant \$)	13,985,696	12,539,349	11,708,456	11,809,107	11,376,033
Indicator 7.1	Property Tax Revenues growth rate	-4.2%	-10.3%	-6.6%	0.9%	-3.7%
Indicator 8	Expenditures per capita (constant \$)	1,617	1,489	1,515	1,194	1,119
Indicator 9	Benefits as a % of Salaries	54.6%	54.6%	50.9%	46.2%	51.1%
Indicator 10	Public Safety Expenditures as a % of General Fund Expenditures	46.2%	46.1%	48.4%	48.9%	46.6%
Indicator 11	General Government expenditures as a % of General Fund expenditures	23.3%	27.3%	25.1%	25.7%	29.3%
Indicator 12	Public works expenditures as a % of General Fund expenditures - does not include transfers out	8.7%	8.9%	9.5%	9.2%	8.0%
Indicator 13	Culture and Recreation expenditures as a % of General Fund expenditures - does not include subsidy transfer out	15.8%	16.1%	16.6%	16.2%	15.5%
Indicator 14	Salaries as a % of General Fund expenditures - does not include transfers out	49.6%	47.7%	49.3%	50.0%	46.4%
Indicator 15	Benefits as a % of General Fund expenditures - does not include transfers out	26.6%	25.5%	24.5%	22.7%	23.4%
Indicator 16	General Fund Revenues per Capita (Constant \$)	\$ 4.27	\$ 3.95	\$ 4.00	\$ 3.91	\$ 4.06
Indicator 17	General Fund Expenditures per Capita (Constant \$)	\$ 4.78	\$ 4.10	\$ 4.00	\$ 3.87	\$ 3.97
Indicator 18	General Fund Cash per Capita	\$ 99.01	\$ 40.22	\$ 14.94	\$ 34.49	\$ 88.12

*Sales tax data is from the California Department of Tax and Fee Administration and is reported on a calendar year basis.

Fiscal Year Ending June 30						
2015	2016	2017	2018	2019		
183.0	181.0	179.4	175.9	171.0	Municipal productivity (Resident per budgeted FTE)	Indicator 1
989	1,033	978	1,548	1,187	Revenues per capita (constant \$)	Indicator 2
19.1%	15.0%	17.6%	13.4%	14.6%	Restricted Revenues	Indicator 3
9.2%	8.4%	10.7%	6.0%	8.1%	Intergovernmental Revenues	Indicator 4
12.1%	12.7%	14.3%	8.2%	11.7%	Elastic Tax Revenues	Indicator 5
1,666,468	1,782,958	1,892,091	Unavailable	Unavailable	Taxable sales tax transaction (000)	Indicator 6 *
2.9%	7.0%	6.1%	Unavailable	Unavailable	Taxables sales tax transaction growth rate	Indicator 6.1 *
11,349,664	12,198,244	11,832,259	11,685,304	11,930,326	Property Tax Revenues (constant \$)	Indicator 7
-0.2%	7.5%	-3.0%	-1.2%	2.1%	Property Tax Revenues growth rate	Indicator 7.1
1,071	1,068	1,430	1,612	1,170	Expenditures per capita (constant \$)	Indicator 8
53.7%	56.8%	61.4%	63.7%	62.0%	Benefits as a % of Salaries	Indicator 9
46.6%	47.5%	48.7%	46.1%	49.5%	Public Safety Expenditures as a % of General Fund Expenditures	Indicator 10
28.9%	25.7%	25.4%	26.5%	21.7%	General Government expenditures as a % of General Fund expenditures	Indicator 11
8.2%	8.0%	7.3%	8.8%	7.9%	Public works expenditures as a % of General Fund expenditures - does not include transfers out	Indicator 12
15.6%	18.9%	18.5%	18.5%	20.9%	Culture and Recreation expenditures as a % of General Fund expenditures - does not include subsidy transfer out	Indicator 13
45.4%	43.8%	42.1%	40.5%	42.8%	Salaries as a % of General Fund expenditures - does not include transfers out	Indicator 14
23.8%	24.4%	24.2%	25.2%	27.2%	Benefits as a % of General Fund expenditures - does not include transfers out	Indicator 15
\$ 4.03	\$ 4.19	\$ 4.29	\$ 4.37	\$ 4.51	General Fund Revenues per Capita (Constant \$)	Indicator 16
\$ 3.92	\$ 4.01	\$ 4.05	\$ 4.33	\$ 4.23	General Fund Expenditures per Capita (Constant \$)	Indicator 17
\$ 107.39	\$ 113.44	\$ 181.97	\$ 209.05	\$ 234.76	General Fund Cash per Capita	Indicator 18

*Sales tax data is from the California Department of Tax and Fee Administration and is reported on a calendar year basis.

WATER FUND

The tables below illustrate significant financial trend performance indicators.

		Fiscal Year				
		2010	2011	2012	2013	2014
Indicator 1	Current Ratio - (Current Assets/Current Liabilities)	1.28	1.43	2.09	2.78	3.58
Indicator 2	Asset Turnover (Charges for svcs/Capital assets)	11.6%	12.4%	13.2%	15.2%	15.0%
Indicator 3	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	(0.38)	0.06	0.04	0.27	0.22
Indicator 4	Depreciation Expense - (Depreciation Expense/Total cap. assets)	3.6%	3.5%	3.6%	3.7%	3.8%
Indicator 5	Change in net assets (Change in net assets/Charges for svcs)	(0.58)	(0.09)	(0.02)	0.26	0.29
Indicator 6	Change in net assets vs. Total assets	-6.4%	-1.1%	-0.2%	3.7%	3.8%
Indicator 7	Change in net assets vs. Operating cash flow	10.28	(0.25)	(0.06)	0.57	0.43
Indicator 8	Debt repayment	(1.18)	0.20	0.23	0.14	1.35
Indicator 9	Operating \$ flow vs. Change in net assets	0.10	(4.05)	(17.39)	1.76	2.35
Indicator 10	Change in current assets vs. Change in net assets	0.65	(0.23)	(7.16)	0.63	1.31
Indicator 11	Change in current liabilities vs. Change net assets	0.07	0.10	0.39	0.04	0.20
Indicator 12	\$ flow from operations/Charges from services	(0.06)	0.38	0.33	0.46	0.67
Indicator 13	Salaries as a percentage of operating expenses	14.8%	21.3%	19.8%	22.9%	20.3%
Indicator 14	Benefits as a percentage of operating expenses	8.7%	12.8%	10.8%	10.8%	11.4%
Indicator 15	Cost to process one gallon of water	0.002789	0.002119	0.002078	0.002038	0.002304

Fiscal Year						
2015	2016	2017	2018	2019		
					Current Ratio - (Current Assets/Current Liabilities)	Indicator 1
2.67	2.91	3.63	4.63	4.48		
					Asset Turnover (Charges for svcs/Capital assets)	Indicator 2
13.7%	12.5%	13.9%	14.6%	13.0%		
					Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	Indicator 3
0.11	0.03	0.10	0.04	(0.02)		
					Depreciation Expense - (Depreciation Expense/Total cap. assets)	Indicator 4
3.8%	3.8%	3.8%	4.1%	3.7%		
					Change in net assets (Change in net assets/Charges for svcs)	Indicator 5
0.11	0.17	0.53	0.15	0.97		
					Change in net assets vs. Total assets	Indicator 6
1.3%	1.9%	6.2%	1.8%	10.3%		
					Change in net assets vs. Operating cash flow	Indicator 7
0.17	0.43	0.90	0.25	2.16		
					Debt repayment	Indicator 8
0.14	0.24	0.15	0.14	0.20		
					Operating \$ flow vs. Change in net assets	Indicator 9
5.81	2.35	1.11	4.00	0.46		
					Change in current assets vs. Change in net assets	Indicator 10
0.61	(0.98)	0.87	0.67	0.24		
					Change in current liabilities vs. Change net assets	Indicator 11
1.17	(0.55)	0.12	(0.39)	0.07		
					\$ flow from operations/Charges from services	Indicator 12
0.62	0.40	0.59	0.59	0.45		
					Salaries as a percentage of operating expenses	Indicator 13
19.7%	20.0%	19.6%	18.6%	19.3%		
					Benefits as a percentage of operating expenses	Indicator 14
11.1%	12.6%	13.1%	12.4%	9.5%		
					Cost to process one gallon of water	Indicator 15
0.002453	0.002268	0.002242	0.002579	0.014341		

WASTEWATER FUND

The tables below illustrate significant financial trend performance indicators.

Wastewater		Fiscal Year				
		2010	2011	2012	2013	2014
Indicator 1	Current Ratio - (Current Assets/Current Liabilities)	3.76	3.42	4.55	5.36	5.47
Indicator 2	Asset Turnover (Charges for svcs/capital assets)	16.5%	16.1%	16.4%	16.9%	17.0%
Indicator 3	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	0.34	0.35	0.29	0.26	0.16
Indicator 4	Depreciation Expense - (Depreciation Expense/Total	3.4%	3.4%	3.7%	3.9%	4.1%
Indicator 5	Change in net assets (Change in net assets/charges for svcs)	0.07	0.34	0.23	0.23	0.36
Indicator 6	Change in net assets vs. total assets	1.0%	4.7%	3.1%	3.0%	4.5%
Indicator 7	Change in net assets vs. operating cash flow	0.14	0.55	0.43	0.43	0.76
Indicator 8	Debt repayment	(0.10)	0.02	0.02	0.02	0.03
Indicator 9	Operating \$ flow vs. change in net assets	7.08	1.82	2.31	2.33	1.31
Indicator 10	Change in current assets vs. change in net assets	1.48	0.10	1.60	1.78	0.97
Indicator 11	Change in current liabilities vs. change net assets	(0.59)	0.10	0.04	0.14	0.16
Indicator 12	\$ flow from operations/charges from services	0.52	0.62	0.52	0.54	0.47
Indicator 13	Salaries as a percentage of operating expenses	31.3%	31.5%	31.9%	31.4%	27.6%
Indicator 14	Benefits as a percentage of operating expenses	19.0%	18.4%	16.0%	14.6%	14.4%

Fiscal Year						
2015	2016	2017	2018	2019		
3.41	3.74	4.08	3.82	4.74	Current Ratio - (Current Assets/Current Liabilities)	Indicator 1
15.6%	15.8%	15.7%	15.8%	12.5%	Asset Turnover (Charges for svcs/capital assets)	Indicator 2
0.16	0.14	0.20	0.15	0.11	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	Indicator 3
3.9%	3.9%	3.7%	4.0%	3.2%	Depreciation Expense - (Depreciation Expense/Total Change in net assets (Change in net assets/charges for svcs))	Indicator 4
0.16	0.14	0.34	0.17	1.95	Change in net assets vs. total assets	Indicator 5
1.9%	1.8%	4.2%	2.1%	19.3%	Change in net assets vs. operating cash flow	Indicator 6
0.29	0.41	0.88	0.39	4.71	Change in net assets vs. operating cash flow	Indicator 7
0.00	0.00	0.00	0.00	0.00	Debt repayment	Indicator 8
3.41	2.46	1.13	2.59	0.21	Operating \$ flow vs. change in net assets	Indicator 9
(2.07)	0.62	(0.01)	0.46	0.19	Change in current assets vs. change in net assets	Indicator 10
0.81	(0.14)	(0.11)	0.28	(0.00)	Change in current liabilities vs. change net assets	Indicator 11
0.54	0.35	0.39	0.44	0.41	\$ flow from operations/charges from services	Indicator 12
28.8%	28.5%	27.0%	23.7%	23.5%	Salaries as a percentage of operating expenses	Indicator 13
16.5%	16.7%	17.8%	16.2%	14.8%	Benefits as a percentage of operating expenses	Indicator 14

SOLID WASTE FUND

The tables below illustrate significant financial trend performance indicators.

Solid Waste		Fiscal Year				
		2010	2011	2012	2013	2014
Indicator 1	Current Ratio - (Current Assets/Current Liabilities)	2.62	3.92	5.90	8.47	9.09
Indicator 2	Asset Turnover (Charges for svcs/capital assets)	7.81	19.43	40.43	6.76	6.15
Indicator 3	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	0.09	0.23	0.23	0.18	0.17
Indicator 4	Depreciation Expense - (Depreciation Expense/Total	0.70	1.38	1.15	0.28	0.23
Indicator 5	Change in net assets (Change in net assets/charges for svcs)	0.01	0.10	0.10	0.10	0.10
Indicator 6	Change in net assets vs. total assets	0.05	0.30	0.24	0.19	0.17
Indicator 7	Change in net assets vs. operating cash flow	0.12	0.30	0.36	0.41	0.47
Indicator 8	Debt repayment	0.34	0.11	0.05	0.04	0.02
Indicator 9	Operating \$ flow vs. change in net assets	8.66	3.36	2.79	2.44	2.14
Indicator 10	Change in current assets vs. change in net assets	(0.28)	0.91	1.28	(0.49)	0.80
Indicator 11	Change in current liabilities vs. change net assets	(5.28)	(0.01)	(0.02)	(0.27)	0.06
Indicator 12	\$ flow from operations/charges from services	0.13	0.33	0.29	0.24	0.22
Indicator 13	Salaries as a percentage of operating expenses	27.7%	31.5%	33.9%	35.0%	33.6%
Indicator 14	Benefits as a percentage of operating expenses	16.5%	18.5%	19.4%	17.9%	17.7%
Indicator 15	Cost per ton hauled	\$ 192.01	\$ 175.69	\$ 170.14	\$ 168.12	\$ 172.32

Fiscal Year						
2015	2016	2017	2018	2019		
5.26	8.42	8.63	12.05	12.34	Current Ratio - (Current Assets/Current Liabilities)	Indicator 1
2.59	3.06	3.52	4.54	8.58	Asset Turnover (Charges for svcs/capital assets)	Indicator 2
0.16	0.12	0.13	0.04	0.01	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	Indicator 3
0.24	0.33	0.41	0.47	0.87	Depreciation Expense - (Depreciation Expense/Total Change in net assets (Change in net assets/charges for svcs))	Indicator 4 Indicator 5
0.09	0.05	0.04	(0.03)	(0.06)	Change in net assets vs. total assets	Indicator 6
0.13	0.07	0.06	(0.04)	(0.08)	Change in net assets vs. operating cash flow	Indicator 7
0.33	0.24	0.17	(0.15)	(0.33)	Debt repayment	Indicator 8
0.00	0.00	0.00	0.00	0.00	Operating \$ flow vs. change in net assets	Indicator 9
3.05	4.21	5.86	(6.86)	(3.04)	Change in current assets vs. change in net assets	Indicator 10
(1.51)	1.62	1.70	(2.25)	(1.58)	Change in current liabilities vs. change net assets	Indicator 11
0.09	(0.20)	0.17	0.30	(0.11)	\$ flow from operations/charges from services	Indicator 12
0.28	0.22	0.25	0.21	0.18	Salaries as a percentage of operating expenses	Indicator 13
31.1%	30.8%	28.5%	25.5%	26.2%	Benefits as a percentage of operating expenses	Indicator 14
19.7%	19.7%	19.7%	18.9%	16.3%	Cost per ton hauled	Indicator 15
\$ 168.59	\$ 172.17	\$ 175.70	\$ 194.93	\$ 198.74		

Staffing Detail

Below is a comparison of full time (FT) and permanent part time (PPT) positions for the FY 2017 through FY 2020 Budgets and the proposed FY 2020-21 Budget. All positions are listed as full-time equivalent except for City Council which is listed as number of members.

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
City Council					
Mayor	1.00	1.00	1.00	1.00	1.00
Council Member	4.00	4.00	4.00	4.00	4.00
Total City Council	5.00	5.00	5.00	5.00	5.00
City Manager's Office					
Administration					
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	0.50	0.50
Administrative Support Specialist	1.00	1.00	1.00	1.00	1.00
Public Information					
Public Information Officer	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coordinator	0.50	0.50	-	-	-
Media Specialist	-	-	1.00	1.00	1.00
Animal Care Services					
Animal Control Officer	1.00	1.00	-	-	-
Total City Manager	5.50	5.50	5.00	4.50	4.50
City Attorney					
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy/Asst City Attorney	1.00	1.00	1.00	1.00	1.00
Legal Analyst	1.00	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00	1.00
Total City Attorney	4.00	4.00	4.00	4.00	4.00
City Clerk					
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	-	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	-	-	-	-
City Clerk Technician II	-	-	1.00	1.00	1.00
City Clerk Technician I	1.00	1.00	-	-	-
Total City Clerk	3.00	3.00	3.00	3.00	3.00
Community Development					
Administration					
Community Development Director	0.40	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	1.00	1.00	-	-
Senior Office Assistant	-	-	-	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Community Development (cont.)					
Building					
Building Inspector I/II	2.00	2.00	2.00	2.00	2.00
Building Plans Coordinator	-	1.00	1.00	1.00	1.00
Building Technician I/II	3.00	2.00	2.00	2.00	2.00
Chief Building Official	1.00	1.00	-	-	-
Plan Check Engineer	1.00	1.00	2.00	2.00	2.00
Senior Building Inspector	1.00	1.00	1.00	1.00	1.00
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Code Enforcement					
Code Enforcement Officer I/II	1.00	1.00	1.00	1.00	1.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00	1.00
Engineering					
Arborist	1.00	1.00	1.00	1.00	1.00
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	1.00	1.00	2.00	2.00	2.00
Planning					
Building Inspector II	-	-	1.00	-	-
Building Tradesworker I/II	1.00	1.00	-	-	-
Planner I (Asst)/Planner II (Associate)	2.00	2.00	1.00	2.00	2.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Principal Planner	1.00	1.00	2.00	2.00	2.00
Senior Planner	-	-	1.00	1.00	1.00
Total Community Development	22.40	24.00	26.00	26.00	26.00
Fire Department					
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Division Chief	-	-	-	1.00	1.00
Accounting Technician I/II	1.00	1.00	1.00	1.00	-
Administrative Technician	-	-	-	-	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	-	1.00
Senior Equipment Mechanic	1.00	-	-	-	-
Senior Office Assistant	1.00	1.00	1.00	1.00	-
Emergency Operations					
Fire Division Chief	4.00	4.00	3.00	2.00	2.00
Fire Battalion Chief	-	-	1.00	1.00	1.00
Fire Captain-Suppression	12.00	12.00	12.00	15.00	15.00
Fire Engineer	12.00	12.00	12.00	15.00	15.00
Firefighter	33.00	36.00	42.00	36.00	36.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Fire Department (cont.)					
Fire Prevention					
Deputy Fire Marshall	-	-	1.00	1.00	1.00
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00
Fire Protection Engineer	1.00	1.00	-	-	-
Total Fire	69.00	71.00	77.00	77.00	77.00
Human Resources					
Human Resources Director	1.00	0.50	0.50	0.25	0.50
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Human Resources Technician I/II	2.00	2.00	2.00	2.00	2.00
Senior Management Analyst	1.00	2.00	2.00	2.00	2.00
Total Human Resources	5.00	5.50	5.50	5.25	5.50
Library					
Library Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	-	-	1.00	1.00	1.00
Librarian	1.00	1.00	2.00	2.00	2.00
Library Assistant	3.00	3.00	4.00	4.00	4.00
Library Assistant - PPT	0.50	0.50	-	-	-
Library Circulation Coordinator	1.00	1.00	1.00	1.00	1.00
Library Technician	2.00	2.00	2.00	2.00	2.00
Marketing & Graphics Coord	-	-	0.75	0.75	0.75
Senior Librarian	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	-	-	-
Total Library	10.50	10.50	12.75	12.75	12.75
Office of Management and Budget					
Administration					
Chief Financial Officer/Finance Director	1.00	0.50	0.50	0.25	-
Finance Director	-	-	-	1.00	1.00
Administrative Assistant	-	-	1.00	1.00	1.00
Finance Technician	1.00	1.00	-	-	-
Disbursements					
Disbursements Specialist	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	2.00	2.00	2.00	2.00
Disbursements Technician	1.00	1.00	1.00	1.00	1.00
Payroll Technician	1.00	-	-	-	-
Revenue					
Revenue Technician I/II	4.00	4.00	4.00	4.00	4.00
Revenue/Disbursements Manager	1.00	1.00	1.00	1.00	1.00
Senior Revenue Technician	1.00	1.00	1.00	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Office of Management and Budget (cont.)					
Financial Services					
Accounting Technician II	1.00	1.00	1.00	1.00	1.00
Financial Specialist	-	-	1.00	1.00	1.00
Financial Analyst I/II	2.00	-	-	-	-
Senior Financial Analyst	-	2.00	2.00	2.00	2.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00
Information Systems					
Information Systems Manager	1.00	1.00	1.00	1.00	1.00
Information Systems Analyst	-	-	-	-	3.00
Information Systems Technician I/II	3.00	3.00	3.00	3.00	-
GIS Analyst	-	1.00	1.00	1.00	1.00
Process Improvement Specialist	-	-	1.00	1.00	1.00
Total Office of Management and Budget	21.00	21.50	23.50	24.25	24.00
Parks & Recreation					
Administration					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	3.00	3.00	3.00
Marketing & Graphics Coordinator	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	-	-	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00	-	-
Senior Office Assistant	1.00	1.00	-	-	-
Park Maintenance					
Maintenance Specialist	3.00	2.00	2.00	2.00	2.00
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Parks/Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	0.50	1.00	1.00	1.00	1.00
Senior Maintenance Worker	2.50	2.00	2.00	2.00	2.00
Park Development					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Park Planner	-	-	1.00	-	-
Trails					
Senior Trails Planner	1.00	1.00	1.00	1.00	1.00
Zoo					
Zookeeper I / II	5.00	5.00	5.00	5.00	5.00
Lead Zookeeper	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	1.00	1.00	1.00	1.00	-
Recreation Coordinator II	-	-	-	-	1.00
Zoo Supervisor	1.00	1.00	1.00	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Parks & Recreation (cont.)					
Aquatics					
Recreation Coordinator I	0.25	0.50	0.50	0.50	1.00
Recreation Coordinator II	0.50	1.00	1.00	1.00	0.50
Recreation Manager	0.50	0.50	0.50	-	-
Recreation Supervisor	0.75	1.00	1.00	1.00	1.00
Senior Maintenance Worker	0.50	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	0.75	-	-	-	-
Community & Cultural Services / Community Facilities					
Community & Cultural Services Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	2.00	2.00	2.00	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	3.00	3.00
Recreation Supervisor	0.50	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.50	1.00	1.00	1.00	1.00
Recreation / Sports Complex					
Recreation Coordinator I	2.25	1.50	1.50	1.50	1.00
Recreation Coordinator II	-	1.00	1.00	1.00	1.50
Recreation Manager	0.50	0.50	0.50	-	-
Recreation Supervisor	0.75	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.75	1.00	1.00	1.00	1.00
Facility Services					
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Building Tradesworker	2.50	3.00	3.00	3.00	3.00
Building Tradesworker I/II	-	-	1.00	1.00	1.00
Municipal Landscaping					
Lighting & Landscape District Manager	1.00	1.00	1.00	1.00	1.00
Construction Inspector I	-	-	-	1.00	1.00
Maintenance Specialist	1.00	-	-	-	-
Maintenance Supervisor	0.50	-	-	1.00	1.00
Senior Maintenance Worker	-	2.00	2.00	1.00	1.00
Maintenance Worker I/II	1.50	1.00	1.00	1.00	1.00
Total Parks & Recreation	46.00	46.00	48.00	48.00	48.00
Police Department					
Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Commander	-	-	-	-	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	-	1.00	1.00	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Police Department (cont.)					
Support Services					
Police Commander	1.00	1.00	1.00	1.00	-
Police Lieutenant	-	-	-	-	1.00
Police Support Services Manager	-	-	1.00	1.00	-
Communications Supervisor	2.00	2.00	3.00	3.00	3.00
Dispatcher I/II	12.00	14.00	13.00	13.00	13.00
Administrative Technician	1.00	1.00	1.00	1.00	1.00
Senior Records Clerk	-	-	1.00	1.00	1.00
Police Records Clerk	3.00	3.00	2.00	2.00	2.00
Police Records Clerk - PPT	0.50	0.50	0.50	0.50	0.50
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Police Technical Services Manager	1.00	1.00	-	-	-
Police Volunteer Coordinator	1.00	1.00	-	-	-
Operations					
Police Commander	1.00	1.00	1.00	1.00	1.00
Community Service Officer	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	2.00	3.00	3.00	3.00	3.00
Police Sergeant	8.00	9.00	9.00	9.00	9.00
Police Corporal	5.00	4.00	5.00	5.00	5.00
Police Officer	43.00	41.00	43.00	43.00	43.00
Police Volunteer Coordinator	-	-	1.00	1.00	1.00
Investigations					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	10.00	10.00	10.00	10.00	10.00
Property and Evidence Technician	2.00	2.00	2.00	2.00	-
Community Service Officer	-	-	-	-	2.00
Crime & Intelligence Analyst	1.00	1.00	1.00	1.00	1.00
Animal Care Services					
Animal Control Officer	-	-	1.00	1.00	1.00
Total Police Department	101.50	103.50	107.50	107.50	107.50
Public Works Department					
Administration / Engineering					
Public Works Director	0.40	0.80	0.80	0.80	0.80
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	-	-	-
Construction Inspector I/II	-	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Environmental Specialist	1.00	-	-	-	-
Management Analyst	1.00	0.50	-	-	-
PW/Utilities Section Manager	2.00	1.00	1.00	1.00	1.00
Office Assistant	-	1.00	1.00	1.00	-
Senior Civil Engineer	2.00	2.00	3.00	3.00	3.00
Senior Management Analyst	-	-	0.50	0.75	0.75
Senior Office Assistant	-	-	-	-	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Public Works Department (cont.)					
Fleet Maintenance					
PW / Utilities Section Manager	-	0.30	0.30	0.35	0.35
Fleet / Solid Waste Manager	-	-	0.20	0.20	0.20
Administrative Assistant	0.10	0.10	0.10	0.10	0.10
Inventory Clerk	-	1.00	1.00	1.00	1.00
Lead Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Mechanic II	4.00	4.00	4.00	4.00	4.00
Maintenance Worker I/II	-	0.10	0.10	0.10	0.10
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00
Streets					
Maintenance Specialist	2.00	2.00	3.00	3.00	3.00
Maintenance Worker I/II	5.00	5.10	4.10	4.10	4.10
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Streets Operations Manager	1.00	-	-	-	-
Streets Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Traffic Maintenance					
Associate Civil Engineer	-	-	1.00	1.00	1.00
Maintenance Specialist	2.00	2.00	2.00	2.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Traffic Control & Lighting Technician	1.00	1.00	1.00	1.00	1.00
Traffic Control & Lighting Supervisor	1.00	1.00	-	-	-
Traffic Control & Lighting Technician I/II	3.00	3.00	3.00	3.00	4.00
Transit					
PW / Utilities Section Manager	1.00	0.10	0.10	-	-
Administrative Assistant	0.40	0.40	0.40	-	-
Senior Management Analyst	-	-	0.25	-	-
Transit Chief	1.00	1.00	1.00	-	-
Transit Bus Driver	-	2.00	4.00	-	-
Transit Bus Driver - PPT (@ 80%)	8.80	8.00	6.40	-	-
Transit Coordinator	1.00	1.00	1.00	-	-
Transit Scheduler	1.00	1.00	1.00	-	-
Transit Trainer	1.00	1.00	1.00	-	-
Total Public Works Department	47.70	48.40	49.25	34.40	34.40
Environmental and Water Resources					
Water Resources Administration					
Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coord	0.50	0.50	0.25	0.25	0.25
PW / Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
SCADA Programmer	-	-	1.00	1.00	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Environmental and Water Resources (cont.)					
Wastewater					
Senior Wastewater Collection Technician	2.00	2.00	2.00	2.00	2.00
Utilities Technician	1.00	1.00	1.00	-	-
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Tech I/II	10.00	10.00	10.00	11.00	11.00
Water Conservation					
Water Management Coordinator	1.00	1.00	1.00	1.00	1.00
Water Management Specialist	2.00	2.00	2.00	2.00	2.00
Water Utility Maintenance					
Senior Water Utility Worker	1.00	1.00	1.00	1.00	1.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	5.00	5.00	5.00	5.00	5.00
Water Treatment Plant					
Lead Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Operator III	3.00	3.00	3.00	3.00	3.00
Water Treatment Plant Operator I / II	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
Water Quality					
Water Distribution Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator I/II	3.00	3.00	3.00	3.00	3.00
Water Quality Technician	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
Water Metering Program					
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Water Utility Worker	-	-	-	-	1.00
Senior Water Meter Worker	-	-	1.00	1.00	-
Water Utility Worker I/II	4.00	4.00	3.00	3.00	3.00
Total Environmental and Water Resources	52.50	52.50	53.25	53.25	53.25

	FY 17 Approved	FY 18 Approved	FY 19 Approved	FY 20 Approved	FY 21 Proposed
Solid Waste Department					
Solid Waste Collections					
Public Works Director	0.20	0.20	0.20	0.20	0.20
PW / Utilities Section Manager	-	0.60	0.60	0.65	0.65
Solid Waste / Fleet Manager	-	-	0.80	0.80	0.80
Solid Waste Supervisor	-	-	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.90	0.90
Account Technician	-	-	1.00	1.00	1.00
Management Analyst	-	0.50	-	-	-
Senior Management Analyst	-	-	0.25	0.25	0.25
Maintenance Worker I/II	-	0.80	1.80	1.80	1.80
Mechanic II	1.00	1.00	1.00	1.00	1.00
Refuse Driver	32.00	32.00	31.00	31.00	31.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	3.00	3.00	3.00	3.00	3.00
Hazardous Materials					
Environmental Specialist Supervisor	1.00	1.00	-	-	-
Hazardous Materials Coordinator	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	1.00
Recycling					
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	-	-	-	-
Total Solid Waste Department	44.70	45.60	47.15	47.60	47.60
Total Staffing Positions					
	437.80	446.00	466.90	452.50	452.50

RESOLUTION NO. 10456

A RESOLUTION ADOPTING THE CITY MANAGER'S FISCAL YEAR 2020-21 OPERATING AND CAPITAL BUDGETS FOR THE CITY OF FOLSOM, THE SUCCESSOR AGENCY, THE FOLSOM PUBLIC FINANCING AUTHORITY, AND THE FOLSOM RANCH PUBLIC FINANCING AUTHORITY

WHEREAS, section 3.02.030 of the Folsom Municipal Code states "An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director"; and

WHEREAS, on the 12th day of May 2020, the City Manager presented to the City Council the FY 2020-21 Preliminary Operating Budget and Capital Improvement Plan; and

WHEREAS, the Preliminary Budget includes the budget recommendations of each office and department of the City, including the FY 2020-21 Preliminary Budget for the Successor Agency, the Folsom Public Financing Authority and the Folsom Ranch Public Financing Authority as well as the FY 2020-21 Capital Improvement Plan; and

WHEREAS, the Preliminary Operating Budget and Capital Improvement Plan (CIP) is on file and available for inspection on the City website; and

WHEREAS, the City Council reviewed the Preliminary Operating Budget, CIP, and all components thereof on May 12, 2020 and May 26, 2020,

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Folsom that the summary of revenues, summary of appropriations by funds and staffing levels as attached to this resolution, are hereby appropriated to the departments' offices and operations in the amounts and for the objects and purposes therein stated.

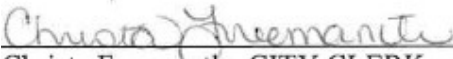
PASSED AND ADOPTED this 26th day of May 2020, by the following roll-call vote:

AYES:	Council Member(s):	Howell, Kozlowski, Sheldon, Gaylord, Aquino
NOES:	Council Member(s):	None
ABSENT:	Council Member(s):	None
ABSTAIN:	Council Member(s):	None



Sarah Aquino, MAYOR

ATTEST:



Christa Freemantle, CITY CLERK

Appropriation Limit

In 1979, California voters approved Proposition 4 (Article XIII-B of the California State Constitution). Informally known as the “Gann Initiative,” Article XIII-B provides limits to the amount of tax proceeds state and local governments can spend each year. In 1980, the State Legislature added Section 9710 of the Government Code stating that the governing body of each City must establish, by resolution, an appropriations limit for the following year. The limit for any fiscal year is equal to the previous year’s limit, adjusted for population changes and the change in the U.S. Consumer Price Index (or California per capita personal income, if smaller). The necessary statistical information is provided by the California Department of Finance.

In 1990, Proposition 111 modified Article XIII-B. A city may choose which annual adjustments to use. The adjustment factors include the growth in the California Per Capita Income or the growth in the non-residential assessed valuation due to construction within the city, and the population growth within the city or county. The table below illustrates the computation used to derive the FY 2020-21 appropriation limits.

RESOURCES

PROCEEDS OF TAXES

Property Taxes	\$ 29,884,989
Sales Taxes	22,784,063
Special Taxes	2,950,000
State Subventions	8,325,005
Franchise Taxes	826,000
Business Licenses	790,916

TOTAL PROCEEDS OF TAXES

\$ 65,560,973

Interest Income

168,408

TOTAL SUBJECT TO LIMITATIONS

\$ 65,729,381

NON-PROCEEDS OF TAXES

TOTAL NON-PROCEEDS OF ALL TAXES

126,765,109

TOTAL ALL RESOURCES

\$ 192,494,490

APPROPRIATIONS

SUBJECT TO LIMITATIONS:

\$ 16,240,783

12,044,170

10,938,101

46,420,394

22,516,693

18,604,968

-

126,765,109

\$ 192,494,490

General Fund not financed with proceeds of taxes
Special Revenue Funds
Capital Project Funds
Enterprise Funds
Internal Service Funds
Trust Funds
Miscellaneous General Funds

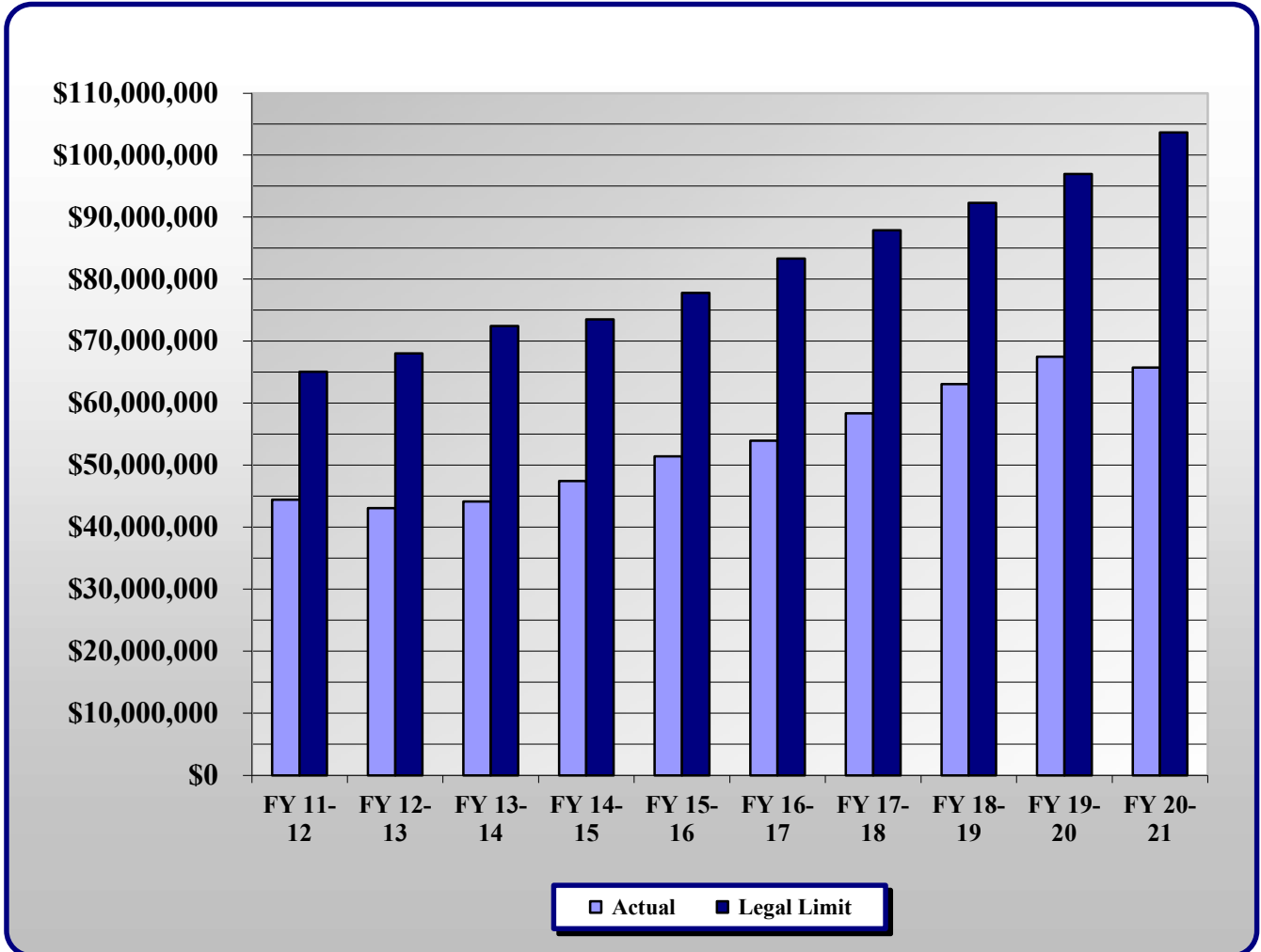
Maximum allowable appropriation subject to limitations 2020-2021 fiscal year
Less: Total appropriation subject to limitation for 2020-2021 fiscal year

\$103,659,868
(65,729,381)

BALANCE UNDER ARTICLE XIII B LIMIT:

\$ 37,930,487

Comparison of Appropriations Limit from FY 2011-12 to FY 2020-21



RESOLUTION NO. 10466

A RESOLUTION ELECTING THE POPULATION AND INFLATION FACTORS AND ESTABLISHING THE FISCAL YEAR 2020-2021 APPROPRIATIONS LIMIT

WHEREAS, Section 3.02.030 of the Folsom Municipal Code states “An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director . . .”; and

WHEREAS, the City Council is required by Government code 7910 to establish its appropriations limit by resolution and approve the appropriate inflation and population factors used in the calculation of the limit, and;

WHEREAS, on the 26th day of May 2020, the City Council approved the City Manager’s Fiscal Year 2020-21 Operating Budget and Capital Improvement Plan, and;

WHEREAS, the Budget sets forth the “Proposition 4 Appropriations Limitation Schedule”, computed using the City population growth factor of 3.05% and the California Per Capita personal income change factor of 3.73% as determined by the State of California, Department of Finance, for the Fiscal Year 2020-21 of the City of Folsom; and

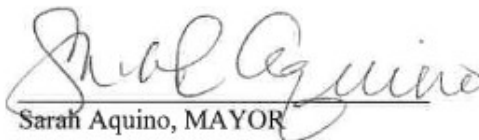
WHEREAS, the documentation used in the determination of the appropriations limit has been available to the public in the City Clerk’s Office for fifteen days prior to the meeting; and

WHEREAS, the City of Folsom’s appropriations limit for the fiscal year 2020-21 shall be \$103,659,868.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Folsom that the Gann Appropriations Limit is approved.

PASSED AND ADOPTED this 9th day of June 2020, by the following roll-call vote:

AYES:	Council Member(s):	Kozlowski, Sheldon, Aquino, Gaylord, Howell
NOES:	Council Member(s):	None
ABSENT:	Council Member(s):	None
ABSTAIN:	Council Member(s):	None


Sarah Aquino, MAYOR

ATTEST:


Christa Freemantle, CITY CLERK

Glossary of Terms

ACCRUAL BASIS – Sometimes called “full accrual” basis. A basis of accounting in which revenues are recognized when earned regardless of when they are received, and expenses are recorded at the time the liability is incurred, regardless of when it is paid.

ACCUMULATED DEPRECIATION – The amount of depreciation that has accumulated to date during the existing useful life of City assets.

ADOPTED BUDGET – The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the budget resolution adopted by the Council.

APPROPRIATION – An authorization by the City Council to make expenditures and to incur obligations for a specific purpose. An appropriation is usually limited in amount as to the time when it may be expended.

APPROPRIATION RESOLUTION – The official enactment by a legislative body establishing the legal authority for officials to obligate and expend resources.

ASSESSED VALUATION – A dollar value placed on real estate or other property by Sacramento County as a basis for levying property taxes.

ASSESSMENT DISTRICT – Not a separate government entity, but rather a defined area of land that will benefit from the acquisition, construction, or maintenance of a public improvement.

AUDIT – A systematic collection of sufficient and competent evidential matter needed to attest to the fairness of management’s assertions in the financial statements, or to evaluate whether management has efficiently and effectively carried out its responsibility.

BALANCED BUDGET - The total sum of revenues budgeted equal the total amount of the expenditures budgeted.

BEGINNING/ENDING FUND BALANCE – Appropriated resources available in a fund from the prior/current year after payment of the prior/current year’s expenses. This is not necessarily cash on hand.

BOND – A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future together with periodic interest at a special rate.

BUDGET – A plan of financial operation listing an estimate of proposed applications or expenses and the proposed means of financing them for a particular time period. The budget is proposed until it has been approved by the City Council.

BUDGET CALENDAR – A schedule of key dates and milestones that a government follows in the preparation and adoption of the budget.

BUDGET MESSAGE – Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget,

changes from previous fiscal years, and the views and recommendations of the City Manager.

CAPITAL EXPENDITURES - Expenditures which result in acquisitions of or addition to fixed assets - including furniture, vehicles, machinery, and equipment - and the costs necessary to place the capital item into service.

CAPITAL IMPROVEMENT – A permanent addition to the City’s assets, including the design, construction, or purchase of land, buildings, or facilities, or major renovations of the same.

CAPITAL IMPROVEMENT PROGRAM – A financial plan of proposed capital improvement projects with single and multiple-year capital expenditures. This program plans for five years and is updated annually.

CAPITAL OUTLAY – A budget category which budgets all equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year. Capital outlay is budgeted in the operating budget.

CERTIFICATES OF PARTICIPATION – Form of lease-purchase financing used to construct or acquire capital facilities and equipment.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A federal grant that aims to develop viable urban communities by providing decent housing, a suitable living environment, and expanded opportunities for persons of low and moderate income. The City of Folsom receives an annual CDBG entitlement from the U.S. Department of Housing and Urban Development.

DEBT SERVICE – Payment of the principal and interest on an obligation resulting from the issuance of bonds or notes.

DEFICIT – An excess of expenditures or expenses over resources.

DEPARTMENT – A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION – The decrease in value of physical assets due to use and the passage of time.

DEVELOPMENT IMPACT FEE – Fees placed on the development of land or conditions required for the approval of a development project such as the donation (dedication or exaction) of certain land (or money) to specific public uses. The fees are typically justified as an offset to the future impact that development will have on existing infrastructure.

ENCUMBRANCES – A legal obligation to pay funds for an expenditure that has not yet occurred. They cease to be encumbrances when the obligations are paid or otherwise terminated.

ENTERPRISE FUNDS – This fund type is used to account for operations that are: (a) financed and operated in a manner similar to private sector enterprises and it is the intent of the City that the costs (including depreciation) for providing goods or services to the general public be financed or recovered primarily through the user charges; or (b) the City or an outside grantor agency has determined that a periodic determination of revenues earned, expenses, and net income is appropriate for capital

maintenance, public policy, management control, accountability, or other purposes. The City has established the following enterprise funds: water, wastewater, solid waste, and transit.

EXPENDITURE – The outflow of funds paid or to be paid for an asset or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

FIDUCIARY FUNDS - Used to report assets held in a trustee or agency capacity for others.

FISCAL YEAR – A 12-month period of time to which the budget applies. The City of Folsom’s fiscal year is July 1 through June 30.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time base (i.e., one person working half time would equate to 0.5 FTE).

FUND – An independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created. The seven generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

FUND BALANCE – The amount of financial resources available for use. Generally, this represents the detail of all the annual operating surpluses and deficits since the fund’s inception. Also known as the financial position, fund balance is the excess of assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditure and other financing uses.

GANN APPROPRIATIONS LIMIT – This term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local governmental agencies can receive and spend each year.

GAS TAX – Administered by the State Board of Equalization (SBOE), this is a per gallon tax on fuel used to propel a motor vehicle or aircraft. Use of the revenue is for research, planning, construction, improvement, maintenance, and operation of public streets and highways or public mass transit.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting.

GENERAL FUND – The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include the City Council, City Manager’s Office, Police, Fire, Personnel, Attorney’s Office, Finance, and others.

GENERAL PLAN – California State law requires each City to adopt a General Plan that describes the direction the City will take concerning its future development.

GOAL – The desired result of accomplishments within a given time frame.

GOVERNMENTAL FUNDS - Funds used to account for tax-supported activities.

GRANT – Contribution or gift or cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

HTE – The City’s primary financial, community development, and public safety software vendor.

INFRASTRUCTURE – Facilities on which the continuance and growth of the community depend on, such as roads, water lines, sewers, public buildings, etc.

INTER-FUND TRANSFERS – Monies moved from one fund to another. The money is transferred to finance the operations of another fund or to reimburse the fund for expenses.

INTERNAL SERVICE FUND – Funds established to account for the financing of goods or services provided by one department for other departments within the City on a cost reimbursement basis.

LANDSCAPE AND LIGHTING DISTRICT – An assessment district that is formed for the maintenance of landscaping and street light improvements.

MEASURE A – Sacramento County voters approved a ½ cent sales tax funding source in the late 1980’s to fund specific transportation projects.

MELLO ROOS DISTRICT – The formation of a special tax district for the installation and maintenance of public improvements.

MODIFIED ACCRUAL – An adaptation of the accrual basis of accounting for governmental fund types. Revenues and other financing resources are recognized when they become available to finance expenditures for the current period. Expenditures are recognized when the fund liability is incurred.

MOTOR VEHICLE IN-LIEU – A State vehicle fee imposed on motorists for the privilege of operating a motor vehicle on the public highways. It is imposed “in-lieu” of a local property tax.

MUNICIPAL CODE – A book that contains City Council approved ordinances currently in effect. The Code defines City policy with respect to areas such as planning, zoning, building, etc.

NET POSITION – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

OBJECTIVES – The necessary steps that need to be accomplished to achieve a desired goal.

OPERATING BUDGET – Annual appropriation of funds for on-going program costs, including salaries and benefits, services and supplies, debt service and capital outlay.

OPERATING EXPENSES – Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not included in program inventories.

ORDINANCE – A formal legislative enactment by the City Council. It is the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

PERFORMANCE MEASURES – Performance measures are an important component of decision making, and at a minimum they should be based on program goals and objectives, measure program results or accomplishments, provide for comparisons over time, measure efficiency and effectiveness, and be reliable, verifiable, and understandable.

PROPERTY TAX – Property tax is imposed on real property (land and permanently attached improvements such as building) and tangible personal property located within the City.

PROPOSED BUDGET – This refers to the status of an annual budget which has been submitted by the City Manager and is pending public review and City Council adoption.

PROPOSITION 8 – An amendment to Article XIII A of the California Constitution that allows a temporary reduction in assessed value when real property suffers a decline in value. A decline in value occurs when the current market value of real property is less than the current assessed (taxable) factored base year value.

PROPOSITION 13 – Under Proposition 13 tax reform, property tax value was rolled back and frozen at the 1976 assessed value level. Property tax increases on any given property were limited to no more than 2% per year as long as the property was not sold. Once sold, the property was reassessed at 1% of the sale price, and the 2% yearly cap became applicable to future years. This was done to allow property owners the ability to estimate the amount of future property taxes.

REDEVELOPMENT AGENCY (RDA) – A separate legal entity charged with the responsibility for elimination of blight through the process of redevelopment.

REIMBURSEMENT – The payment of an amount remitted on behalf of another party, department, or fund.

RESERVE – An account used to record a portion of the fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – A special order of the City Council which has a lower legal standing than an ordinance.

REVENUE – Amount received for taxes, fees, permits, licenses, interest, and intergovernmental sources during the fiscal year.

REVENUE BONDS – A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

SALARIES AND BENEFITS – A budget category that generally accounts for full-time and temporary employees, overtime, and all employee benefits, such as medical, dental, and retirement.

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

SUCCESSOR AGENCY – Agency established to wind down Redevelopment Agencies due to the dissolution by the Governor of the State of California.

STAFFING – A budget category which generally accounts for full-time and temporary employees.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

TRANSIENT OCCUPANCY TAX (TOT) – A tax imposed on travelers who stay in temporary lodging facilities within the City. Also referred to as a Hotel/Motel Tax.

Directory of Acronyms

A

AASHTO:	American Association of State Highway and Transportation Officials
AB:	Assembly Bill
ABW:	Automatic Backwash
ADA:	American's with Disabilities Act
ADAM:	Apparatus Deployment Analysis Module
AED:	Automated External Defibrillator
ALS:	Advanced Life Support
APT:	Association of Public Treasurers
AUMA:	Adult Use of Marijuana Act

B

B & GT:	Buildings & Ground Trust
BARB:	Box Area Response Builder
BID:	Business Improvement District

C

CAD:	Computer Aided Dispatch
CAFR:	Comprehensive Annual Financial Report
Cal PERS:	California Public Employees' Retirement System
CAP:	Citizen Assisting Police
CBD:	Central Business District
CCF:	Community Correctional Facility
CCTV:	Closed Circuit Television
CDBG:	Community Development Block Grant
CDPD:	Cellular Digital Packet Data
CERT:	Community Emergency Response Team
CEQA:	California Environmental Quality Act
CFD:	Community Facility District
CHP:	California Highway Patrol
CIP:	Capital Improvement Plan
CMC:	Certified Municipal Clerk
CMMS:	Computerized Maintenance Management System
CMO:	City Manager's Office
COP:	Certificates of Participation
CPR:	Cardiopulmonary Resuscitation
CPSC:	Consumer Product Safety Commission
CRRF:	California Recovery & Recycling Facility
CRT:	Cathode Ray Tube/T.V (includes computers)
CSEC:	Capital Southeast Connector
CSMFO:	California Society of Municipal Finance Officers
CSUS:	California State University, Sacramento
CVPIA:	Central Valley Project Improvement Act
CY:	Corporation yard

D

DFEH:	Department of Fair Employment and Housing
DHS:	Department of Health Services

DOC: Department of Corrections
DUI: Driving Under the Influence

E

EDITH: Exit Drills In The Home
EIR: Environmental Impact Report
EMS: Emergency Medical Service
ERP: Enterprise Resource Planning

F

F.A.S.T.I.R: Folsom Accelerated Small Tenant Improvement Review
F/A LRE: Folsom Amtrak Light Rail Extension
FCUSD: Folsom Cordova Unified School District
FED Corp: Folsom Economic Development Corporation
FEMA: Federal Emergency Management Agency
FHWA: Federal Highway Administration
FMC: Folsom Municipal Code
FMLA: Family Medical Leave Act
FMMG: Folsom Middle Management Group (collective bargaining unit)
FPA: Folsom Plan Area
FPPC: Fair Political Practices Commission
FSPA: Folsom Specific Plan Area
FT: Full-Time
FTA: Federal Transit Act
FTE: Full time equivalent
FTBID: Folsom Tourism Business Improvement District
FY: Fiscal Year

G

GASB: Government Accounting Standards Board
GF: General Fund
GFOA: Government Finance Officers Association of the United States and Canada
GHG: Greenhouse Gas
GIS: Geographic Information System
GO: General Obligations
GPRS: General Packet Radio Service

H

HBRR: Highway Bridge Rehabilitation & Replacement
HBWC: Humbug Willow Creek
HES: Hazard Elimination and Safety
HHW: Household Hazardous Waste
HIPPA: Health Insurance Portability and Accountability Act of 1996
HUD: U.S. Department of Housing and Urban Development
HVAC: Heating, Ventilation, and Air Conditioning

I

IAFF: International Association of Fire Fighters

IS: Information Systems
IT: Information Technology
ITS: Intelligent Transportation System
IUOE: International Union of Operating Engineers

J

JDC: Joint Defense Counsel
JPA: Joint Powers Authority

L

LAFCO: Local Agency Formation Commission
LED: Light Emitting Diode
LOMR: Letter of Map Revision
LT: Limited Term

M

MAP-21: Moving Ahead for Progress in the 21st Century Act
MCC: Mortgage Credit Certificate Program
MCR: Mandatory Commercial Recycling
MDC: Mobile Data Computer
MDT: Mobile Data Terminal
MGD: Millions of Gallons per Day
MOU: Memorandum of Understanding
MS4: Sacramento Municipal Separate Storm Sewer System
MTIP: Metropolitan Transportation Improvement Plan
MTP: Metropolitan Transportation Plan

N

NCCSIF: Northern California Cities Self Insurance Fund
NCU: Neighborhood Clean Up
NPDES: National Pollutant Discharge Elimination System
NTU: Nephelometric Turbidity Units

O

OSHA: Occupational Safety & Health Agency

P

PACE: Property Assessed Clean Energy
PBID: Property and Business Improvement District
PCI: Payment Card Industry
PFFP: Public Facilities Financing Plan
PG & E: Pacific Gas and Electric
PMP: Pedestrian Master Plan or Pavement Management Plan
PPT: Permanent Part-Time
PRA: Public Records Act
PSAP: Public Safety Answering Point

R

RFP: Request for Proposal

ROW: Right-Of-Way
RT: Regional Transit
RWQCB: Regional Water Quality Control Board

S

SA: Successor Agency
SACOG: Sacramento Area Council of Government
SAFF-522: Sacramento Area Fire Firefighters Local 522
SCADA: Supervisory Control and Data Acquisition
SCBA: Self Contained Breathing Apparatus
SDP: Services Delivery Plan
SHRA: Sacramento Housing and Redevelopment Agency
SMAQMD: Sacramento Metropolitan Air Quality Management District
SMUD: Sacramento Municipal Utility District
SPR: Southern Pacific Railroad
SPTC: Sacramento-Placerville Transportation Corridor
SRCSD: Sacramento Regional County Sanitation District
SRFECC: Sacramento Regional Fire/EMS Communications Center
SRRE: Source Reduction and Recycling Element
SRTD: Sacramento Regional Transit District
SSMP: Sanitary Sewer Management Plan
SSO: Sanitary Sewer Overflow
STA: Sacramento Transportation Authority
SWOT: Strengths, Weaknesses, Opportunities and Threats

T

TDA: Transportation Development Act
TOT: Transient Occupancy Tax
TPT: Temporary Part-Time
TRA: Tree Risk Assessment

U

USA: Underground Service Alert
USBR: U.S. Bureau of Reclamation

V

VLF: Vehicles License Fee

W

WAN: Wide Area Network
WebEOC: Web Based Emergency Operations Center
WTP: Water Treatment Plant