

75th Anniversary

The City of Folsom was incorporated in 1946 and 2021 is the 75th Anniversary of that event. In 1946 far-sighted civic leaders from the Folsom Chamber of Commerce fought for Folsom's cityhood – forever improving the quality of life for future generations. Since then, the City of Folsom has become one of the most desirable places to live, work and play.

The occasion marks a special opportunity to honor the past, celebrate the present, and look ahead to the future. The city is proud to celebrate Folsom's history, community, business, culture, public services, and vision. The city website includes information on the history and other facts about Folsom and its beginnings. Visit www.folsom.ca.us/75years for additional information.

City of Folsom, California

Operating Budget Fiscal Year 2021-22

City Council

Mike Kozlowski, Mayor

Sarah Aquino, Vice Mayor

YK Chalamcherla, Council Member

Kerri Howell, Council Member

Rosario Rodriguez, Council Member

Elaine Andersen, City Manager

Stacey Tamagni, Finance Director/CFO

Prepared by the Office of Management & Budget Financial Services Division

Terri Hemley, Financial Services Manager John Donoghue, Deputy Treasurer Fawn Ramirez, Senior Financial Analyst Helene Wilkins, Accounting Specialist April 2021

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Introduction

CITY OF FOLSOM

50 Natoma Street Folsom, CA 95630



Dear Honorable Mayor and Council Members:

On behalf of the City's Executive Management Team, please accept the City Manager's Proposed Operating and Capital Budgets for Fiscal Year 2021-22. These budget documents provide detailed information about the projected revenues and proposed expenditures for the City in the coming fiscal year.

CURRENT FISCAL YEAR 2020-21

The City of Folsom began FY 2020-21 in the middle of a sharp downturn in the economy. The COVID-19 pandemic that began in late FY 2019-20 and related stay-at-home required non-essential businesses to shut their doors and the City to stop all non-essential programming.

Continued restrictions throughout FY 2020-21 have resulted in a second year of revenue losses, with more than \$7.5 million in losses from sales tax, transient occupancy tax, and parks and recreation programming revenues this year alone. Immediate action was taken at the onset of the pandemic to quickly reduce expenditures and produce a balanced budget for FY 2020-21. Vigilant control over expenditures and a continued sharp eye on our priorities have been critical in maintaining the high quality of services and high quality of life our community continues to expect and deserve during this challenging time.

The City's General Fund is expected to end the fiscal year with an operating deficit of \$1.2 million. This is partially offset by \$1.007 million in CARES Act funding received during the fiscal year to reimburse the City for expenses related to COVID-19. In total, there is a projected use of fund balance of \$232,000, leaving an unassigned fund balance of \$13.3 million, or 14.7% as a percentage of expenditures.

CHALLENGES FOR FISCAL YEAR 2021-22

As we begin the process of adopting a FY 2021-22 Budget, it is important to note that although the total impact of the COVID-19 emergency on the City's finances continues to be uncertain, the City of Folsom remains fiscally sound thanks to prudent and conservative planning by the City Council. Focusing on maintaining our core services and minimizing the use of our reserves during this unprecedented time are the primary goals of this budget process.

The FY 2021-22 General Fund Budget is \$92,521,841. This is a \$2.98 million increase from the adopted FY 2020-21 Budget. This increase is the result of total tax and non-tax revenue increasing slightly from the prior year as the economy recovers from the pandemic. It is important to note that these increases do not restore total revenues to pre-pandemic levels, and there is therefore a need to offset this continued shortfall with various one-time solutions to balance the Budget until the City enjoys full recovery. A more detailed look at these trends follows.

First, in recent years, the City of Folsom has experienced consistent growth in property tax revenues due to increases in assessed value and, more recently, significant residential development

in the Folsom Plan Area (also contributing to increases in service charges and development fee revenues). Property tax trends for future fiscal years are uncertain, but with anticipated continued development in the Folsom Plan Area, at this point, we continue to project an upward trend for FY 2021-22. Compared to FY 2020-21, we expect sales tax revenues to experience an upturn as the result of public health orders being lifted and restaurants and retail establishments able to operate at greater capacities. Sales tax revenues are expected to recover to pre-pandemic levels by the last quarter of FY 2021-22 and we project increases year over year beginning in FY 2022-23. Together, this results in our property, sales, and other tax revenue estimates increasing by \$5.1 million from the FY 2020-21 budget.

Secondly, non-tax revenue has decreased by \$500,000 from the FY 2020-21 Budget. This decrease reflects continued projected revenue losses due to impacted Parks and Recreation programs and City facilities operating at a reduced capacity in response to some level of social distancing and other precautions in place at least through the first half of FY 2021-22.

Finally, transfers in from other funds are proposed to decrease by \$1.7 million from the adopted FY 2020-21 Budget. This decrease is due primarily to the use of capital funds for related capital projects in the prior year. As a result, capital appropriations are down on the expense side.

On the expense side, we calculate that providing the same service levels that we currently offer will require an additional \$1.5 million over the FY 2020-21 Budget. Also, we have \$1.5 million of critical program enhancements in various departments to add to the Budget. Many of the additions are capital in nature, where we have other funding sources available to fund projects. With total combined revenues and transfers providing a \$2.98 million increase over the FY 2020-21 budget, the Budget is balanced at \$92.5 million.

As the pandemic subsides and the economy improves, we must look at continuing to support our existing core programs and services as well as examining our approach to bringing back temporarily canceled programs as public health orders are lifted. We must also consider abandoning programs and services that may no longer be effective or serve their purpose. In short, we must carefully execute according to our current and anticipated priorities.

When I began the Budget development process months ago, I indicated to department heads that this year would again be a spartan budget. We needed to carefully review departmental programmatic priorities and prepare an initial budget that kept those programs intact. All program expenditure enhancements proposed are based on priorities, mandates, and needs. I selected the options I felt would best serve the community and prepared the proposed Budget on that foundation. I also utilized the historic allocation of the General Fund as a guide and worked to preserve the balance that has distinguished our service provision. My goal was to prepare a structurally sound and balanced budget that allows us to maintain our core essential services as the COVID-19 emergency improves, maintains the historical balance of expenditures by function, and provides a balanced budget that does not draw upon the City's unassigned, unreserved General Fund balance.

This budget also provides flexibility for us to ramp up our programming and services as public health orders and General Fund revenues allow. We expect to return to the City Council throughout

FY 2021-22 as we have more information related to revenue results and program allowability, and possibly request supplemental appropriations to this budget.

ASSUMPTIONS

Please note that the FY 2021-22 Budget was built upon a series of assumptions related to employee compensation, insurance rates, program fees, and utility rates. Additionally, in preparing General Fund revenue forecasts, realistic and conservative revenue projections were used. These are further explained in the Budget document.

All known employee union contract changes are built into this budget. Also, in preparing the cost of providing services we assumed:

- PERS rates of 44.16% for Miscellaneous employees and 53.42% for safety employees;
- 3.3% increase in salaries due to COLAs, step increases, minimum wage adjustments, and restructured salary ranges;
- Compensated leaves transfers are up from 0% to 1.5% of base salary;
- Slight increase in the budgets for health care for active employees and rate stabilization through the Risk Management Fund;
- Contingency of \$900,000;
- Slight decrease in debt service payment schedule due to final repayment of Parks & Recreation SACOG loan (loan program available to municipalities for the purpose of accelerating delivery of transportation related projects), and
- Continuation of accounts set up to provide ongoing maintenance of assets. These include trail maintenance, garage maintenance, City Hall complex maintenance, fire station maintenance, park renovation, and information technology capital maintenance.

ANALYSIS OF FUND BALANCE IN THE GENERAL FUND

The City Council has an established financial policy of maintaining a reserve of 15% of the General Fund's annual operating expenditures as the unassigned fund balance. This balance is to be used to provide for temporary financing for unanticipated extraordinary needs of an emergency nature -- for example, costs related to a natural disaster or calamity, economic recession, or an unexpected liability created by Federal or State legislative action.

The proposed FY 2021-22 Budget is expected to maintain the General Fund reserve of about \$13.3 million, or 14.35% of budgeted expenditures. This reserve percentage is below the Council's adopted financial policies because of the emergency use of the reserve in FY 2019-20. In the FY 2021-22 Budget, I have proposed to budget \$900,000, or about 1.0% of the General Fund, as a contingency. If we do not utilize these monies, they will automatically revert to Fund Balance. Between the contingency account and position vacancies, we anticipate being able to add \$900,000 to the Fund Balance at the end of FY 2021-22. This will increase our unassigned fund balance to \$14.2 million or 15.3% of expenditures.

While this Budget responds appropriately to the economic realities and prepares the City to respond as needed in this year and the years ahead, it will still be a difficult road to travel. Growth of the unassigned General Fund balance will depend on expenditure levels during FY 2021-22 and

in future years. This will be achieved primarily by our ongoing diligence in filling only critical vacant positions and by our careful review of all ongoing expenditures. Staff remains committed to prudent fiscal planning while providing excellent services to the community.

CONCLUSION/ACKNOWLEDGEMENTS

This year's Budget document is the culmination of continuous budget review and dialogue with department heads and their staff over the past several months. This budget could not have been produced without their creative ideas, open discourse, professionalism, and desire to serve the community.

I would like to thank the City staff that prepared this document and diligently sacrificed their evenings and weekends to see that this document was prepared accurately and clearly. The preparation of this budget document could not have been possible without the efforts dedicated by Financial Services Manager Terri Hemley. I also want to thank other City staff members who significantly assisted in the preparation and timely delivery of this budget, including Senior Financial Analyst Fawn Ramirez, Deputy Treasurer John Donoghue, and Accounting Specialist Helene Wilkins. My thanks also extend to Finance Director/Chief Financial Officer Stacey Tamagni for her insights, reflections, suggestions, and focus on the bigger picture.

Finally, I also want to thank the City Council for their support of the entire City organization, particularly during the COVID-19 emergency. My staff and I look forward to working with you during the remainder of the FY 2020-21 fiscal year and in the coming FY 2021-22.

Very Respectfully,

Elaine Andersen City Manager

Summary of Changes Between Proposed and Adopted Budget

The Fiscal Year 2022 Budget was presented to the City Council on April 27, 2021 and it was adopted on May 25, 2021. The Budget was adopted as presented with no changes.

Long-term Financial Planning and the Budget Process

In presenting previous budgets we have tried to balance immediate needs with long-term financial stability. In doing so we have followed a few basic guiding principles as set by the City Council. These principles are:

- 1. <u>Build Sustainability</u> Can we sustain our services if the economy changes? Are there funds that need attention?
- 2. <u>Address Deferred Maintenance</u> What deferred maintenance projects need to be addressed in the near future? With what priority?
- 3. <u>Strengthen Core Services</u> How do we ensure that our core services are built up and supported?
- 4. <u>Invest for the Future</u> What investments do we need to make for the future? How should we fund our benefit liabilities? What do we need to do to support South of Hwy 50 development?
- 5. <u>Community Balance of Services</u> How do we maintain the balance of services that makes this a community?

In incorporating various strategies to implement these principles we have committed to a long-term investment in these topics. We want to make each of these clear to the City Council and other readers of this document, so we have prepared this section of the budget with these issues in mind. In this section we will present to you a review of these specific areas and discuss the history of how we have addressed them in part or completely in the last several budgets and in the recommended FY 2021-22 budget. We will also present our strategy for future action to address these topics:

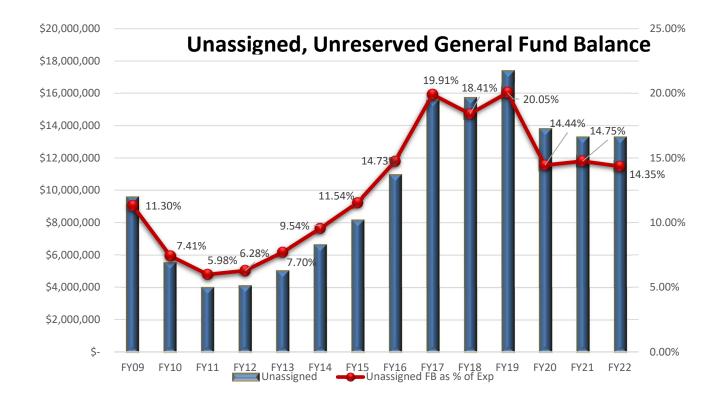
Unassigned General Fund Balance

The City Council has adopted a policy of maintaining an unassigned fund balance of at least 15% of the General Fund's annual operating expenditures. This balance is to be used to provide for temporary financing for unanticipated extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, economic recession, or an unexpected liability created by Federal or State legislative action. On June 30, 2006, the unassigned fund balance was \$16,123,193 or 26.6% of operating expenses. On June 30, 2011, we were at our lowest point at \$3,993,214. Thanks to prudent and conservative planning by the City Council, and vigilant control over expenses, the City's unassigned general fund balance grew by roughly \$13.4 million to \$17,397,043 or 20.09% of operating expenses as of June 30, 2019. Severe revenue shortfalls in FY 2019-20 due to the COVID-19 emergency required the use of the unassigned fund balance, in the amount of \$3.6 million. It is projected that there will be a \$232,000 further use of fund balance in FY 2020-21. Use of this reserve has helped mitigate the effects of the revenue shortfall and lessen the impact on delivery of essential services. This brings our unassigned fund balance down to \$13.3 million or 14.7% of operating expenses. The FY 2021-22 budget is anticipated to have no additional effect on unassigned fund balance as we have taken measures to continue to reduce expenditures during this time, by reducing

the use of temporary staff, implementing a hiring freeze, except for critical positions, and using one-time sources of revenue to bridge the budget gap. As in years past, the FY 2021-22 budget also includes a contribution to a Contingency Fund which allows for a \$900,000 increase to the unassigned general fund balance if the funds are not used by June 30, 2022. This will begin the replenishment of the unassigned fund balance used in FY 2019-20 and FY 2020-21 and we plan on continuing this level of unassigned fund balance growth in the future.

Contingency Item

The Council has a policy of including a 1% contingency in the budget. This contingency would be for unforeseen transactions such as revenue shortfalls, required over expenditure of the budget, emergency events, and any authorized but unbudgeted activities. The use of such a contingency is only upon approval of the Council. Any non-capital amount not utilized in the fiscal year automatically becomes a contribution to fund balance as long as all other expenditures are within the budget appropriation. We started budgeting for a contingency in the FY15-16 budget at 0.5% of revenues. In this FY 2021-22 budget, we are recommending budgeting the full 1.0%, or \$900,000.



GASB 75 Fund Commitment

The commitment to prefund retiree health care expenses is a belief that the taxpayer who receives a benefit should bear the responsibility to fund that expense. An employee provides a benefit to the taxpayer today while they are actively working and in return receive a benefit later in the form of health care. In the most recent actuarial report on the Retiree Health Plan, the city's contribution to the plan was \$4.9 million in FY 2019-20. The plan's fiduciary net position at June 30, 2020 was \$7.2 million and the net position is 7.0% as a percentage of the total OPEB liability. A \$500,000 contribution to the

Trust Fund will be made in FY 2021-22. The city should give consideration in the future, to increasing its contribution up to the normal cost for active employees.

In addition, we are treating this fund as a stabilization fund rather than trying to address all of the unfunded liability from past years. A stabilization fund would limit the pay-as-you-go amount included in the budget for retiree health costs to a 4% increase. Any costs above that increase would be funded from the Trust fund. This would allow the fund to grow and also remove uncertainty from the volatility of retiree health expenses. As of March 31, 2021, the fund had a balance of \$8.6 million and has earned 6.5% annually since inception.

Compensated Absences Fund

This fund is used to account for the payments made to employees for cashing out accrued time as allowed by their collective bargaining agreements. In FY 2011-12, the fund had a deficit of nearly \$3.0 million. In FY 2012-13 and FY 2013-14 we increased the contribution to 7% of base salary in order to not only pay for buy-outs in the fiscal year but also to reduce the deficit. At the end of FY 2013-14 we had completely eliminated this deficit. In the FY 2014-15 budget, we reduced the contribution from 7% of base salary to 5% of base salary. This was done at the same time as we reduced the amount, through collective bargaining, that could be bought out by employees. In the FY 2015-16 budget, we reduced the contribution from 5% to 3% of base salary. In FY 2017-18, we reduced the amount to 2.5% of base salary. In FY 2018-19 we reduced the amount to 2.0% of base salary. In FY 2019-20 we reduced the amount to 1.5% of base salary, which allowed for the fund to break-even for the fiscal year. In the FY 2020-21 budget we paused the contribution to the compensated absences fund, as there is sufficient fund balance to support the payments made to employees for the fiscal year. For FY 2021-22, the city will resume the contribution at 1.5% of base salary.

Apparatus Replacement and Purchase

The use of existing apparatus and equipment beyond its recommended useful service life results in excessive maintenance costs, increased purchasing costs, and inefficient operations. The following amounts are recommended to maintain an on-going vehicle replacement program:

	Annual Appropriation	FY 2021-22 Proposed
Fire	\$1,200,000	\$ 709,526
Police	\$ 650,000	\$ 500,000
General Govt	\$ 150,000	\$ 157,000
Public Works	\$ 400,000	\$ 460,000
Parks & Rec	\$ 100,000	\$ 149,000
Solid Waste	\$1,100,000	\$2,877,783
Wastewater	\$ 215,000	\$ 215,000
Water	\$ 215,000	\$ 215,000
	\$4,030,000	\$5,283,309

Due to budget constraints related to the COVID-19 emergency, some non-essential capital purchases have been postponed and the corresponding budget reduced. Even with these reductions, as indicated above, we are still funding apparatus and equipment replacement at levels necessary to sustain an on-

going equipment replacement program. The amounts listed for annual appropriations are those that would continue year after year (with CPI adjustments) and be allocated to the equipment replacement fund. As this is a capital fund the amounts are carried over from year to year. Therefore, if a department is allocated \$200,000 and only spends \$150,000 in a given year, \$50,000 is carried over to the next year. This allows for the purchase of equipment that may cost more than is allocated in any one year or for unexpected replacements. In future fiscal years, we will attempt to bring all the areas up to their annual appropriation level. This will be done as funds allow and proposed funding levels will be reviewed annually.

Computer Infrastructure and Technology

In today's world, there are hardly any functions that do not rely on the computer infrastructure that the City has developed. However, to keep this resource running in a cost-effective manner demands constant maintenance and upgrading of software, hardware, and peripheral equipment, as well as a well-established commitment to training employees on how to make optimal use of the resource. Electronic registrations, financial systems, geographical mapping, various data analysis, utility payments, electronic reporting, payroll system, and many more applications are all dependent upon us maintaining our technology. Technology obsolescence can cause unexpected spikes in required spending for replacement and a replacement schedule is an indispensable component of infrastructure planning. Current estimates for basic hardware replacement and upgrade are an on-going annual replacement cost of \$150,000. In the FY 2021-22 General Fund budget there is \$50,000 for the purchase or replacement of hardware and software.

Basic Maintenance

Basic repair and maintenance of our infrastructure, facilities, buildings, parks, and open space require a continuous effort to keep them from disrepair and requiring major investments in the future. This includes not only bricks and mortar but systems maintenance, repair, and replacement, such as HVAC systems. Constant planning and adequate resource allocation to these areas can make the building operations more cost effective and also improve park management through the coordination of utilization schedules and maintenance activities. Some of these activities and projects are more directly dealt with in the Capital Improvement Plan (CIP).

In the FY 2021-22 budget we have maintained the various building and facilities maintenance accounts that we have added in the last few years – Trails – \$60,000, Garage - \$48,000, City Hall complex - \$40,000, and Fire Facilities - \$76,000. Additionally, this fiscal year (FY 2021-22) we have reserved \$80,000 for the replacement of the city hall HVAC boiler.

5-Year Financial Plan

In order to assess the longer-term impacts and trends, we are presenting our long-term (5-year) projection of revenues and expenses. These projections are based on our best estimates of what the future economic environment will be. In general, we are projecting a recovery in sales tax revenues to pre-pandemic levels by the end of FY 2021-22, and slight increases in overall revenues in the following years. This forecast includes the continuing development in the Folsom Plan Area, assuming that

housing sales and prices will see some growth over the next few years as the Folsom Plan Area continues development.

There are five major expenditure pressures that will have to be managed in the next five years. These are:

- 1. <u>Increase in wages and salaries</u> a new wage scale for all positions has helped to minimize annual wage increases, but even with that in place, in the past 5 years the average wage adjustment has been 4% per year. In the next five years we will be in a pattern that will mean wage adjustments of about 4% to 5% per year. This will account for about \$2.0 million additional per year.
- 2. <u>Increase in the minimum wage</u> the State has passed legislation raising the minimum wage to \$15 per hour, effective in FY 2022. This will have a major impact on our Parks and Recreation program costs. We anticipate that the additional cost will be approximately \$80,000 \$100,000 per year and will increase our part-time costs from \$2,119,000 to \$2,700,000 in the next five years.
- 3. <u>CalPERS rate increases</u> the California Public Employees Retirement System has taken several actions that will have considerable financial impacts in the immediate future. This includes changes in some of the primary assumptions that the plan operates under, such as increasing expected life spans, reducing amortization time frames, and lowering the expected return on investments. In addition, the CalPERS investment performance over that past several years has been mixed. Because the balance of funding is provided by employer contributions, when returns decline employer contributions go up. This will mean annual increases of about \$1.0 million to our general fund contribution through FY 2022-23, likely continuing with this trend into the future:

Fiscal Year	Total (Contribution	\$ Increase	% Increase
FY 17-18	\$	11,153,501	\$ -	-
FY 18-19		13,657,309	2,503,808	22.4%
FY 19-20		16,874,661	3,217,352	23.6%
FY 20-21		17,832,148	957,487	5.7%
FY 21-22		19,128,479	1,296,331	7.3%
FY 22-23		20,109,549	981,070	5.1%
FY 23-24		20,061,415	(48,134)	-0.2%
FY 24-25		20,127,440	66,025	0.3%
FY 25-26		20,737,646	610,206	3.0%
FY 26-27		21,179,067	441,421	2.1%

- 4. Health Care Costs the market costs of health care have been going up faster than other items and as a result our rates have gone up. We have kept this increase at a minimum the last five years thru negotiations with carriers, the introduction of a high deductible plan option, and other plan changes, including using the retiree health trust fund as a stabilization fund. However, in the next five years we anticipate that these costs will increase faster than other costs.
- 5. <u>Deferred Maintenance Capital Costs</u> while we have made good strides toward meeting the challenges of deferred maintenance to our facilities and other assets, we still do not have a sustainable level of maintenance expenditures. Several major projects are looming in the

future that need to be addressed. These include major roofing replacements, continued pool renovations, sports field maintenance, park construction, storm drainage maintenance and expansion, bridge construction and maintenance, trail and bike paths, parking garage maintenance, transportation and traffic improvements, street repair, art and culture projects, facility repair and construction, and consideration of other projects that may be desired (2nd parking garage, solar paneled parking lot or buildings).

We are projecting a 3.0% increase in revenues in FY 2021-22 as the economy recovers from the COVID-19 pandemic. For FY 2022-23 to FY 2026-27 we expect to see an increase in our revenues of about 3.5% - 4.0% per year. This will mean a total revenue increase between \$21 to \$24 million over the five-year timeframe. Our two main sources of revenue, property and sales taxes, will remain our primary sources of growth and will account for about 68% of the increase. Property taxes will grow due to new homes being built and sold, the price of existing homes is expected to continue to increase modestly, and the Assessor will continue to apply the CPI increase to our assessed values. Sales taxes are expected to recover to pre-pandemic levels by the 4th quarter of FY 2021-22 and then increase at approximately 3.0%-3.5% per year. The only other revenues that we project will continue to increase are Transient Occupancy Tax due to the addition of hotel rooms and Charges for Services revenue which will grow about 3% per year, but increases will not begin until after full recovery from the COVID-19 emergency. We expect our transfers in from other funds to stay flat or decline slightly.

On the expenditure side, we are projecting from FY 2021-22 to FY 2026-27 we will also see an increase in expenditures of about 4.0% to 5.0% per year. This is contingent on very limited number of new positions and no new debt service. The biggest increases will be in employee benefits. A summary of the projected expenditure increase is shown below:

Expense	FY22 - FY27	Avg. % Change
Category	\$ Change	Per Year
Salaries	\$11,100,152	5%
Benefits	7,616,992	5%
O&M	2,891,841	2%
Capital Outlay	950,798	6%
Debt Service	(298,750)	-6%
	\$22,261,033	4%

Tax Revenue growth	\$21,003,487
Non-Tax Revenue growth	\$ 733,254
Change in Transfers In	\$ (445,516)
	\$21,291,225

Salaries and wages are kept low through a combination of (1) very limited new positions, (2) the new salary schedules negotiated in the collective bargaining agreements, and (3) a decrease in compensated leaves based on the new leave policy, also negotiated in the collective bargaining agreements. Key

factors will be what, if any, growth there is in wages due to cost-of-living adjustments and the rate of turnover among existing staff.

Benefits are the fastest and largest area of expenditure growth. The \$7.6 million of growth is a function of (1) an expected increase in the City's PERS contribution, (2) growth in active employee health benefit costs, and (3) an increase in workers' compensation costs.

O&M expenses are projected at 2.5% per year, which is in line with projected cost-of-living adjustments.

There is no additional debt service projected.

Capital expenses will ramp up as budgets allow over the next five years as we bring the capital expenses associated with vehicle replacement to a level of sustainability.

Due to the sensitivity of all the revenue and expenditure trends, which is compounded by the COVID-19 pandemic, in any given year we may be faced with a surplus or a shortage as we prepare the budget for that year. The fiscal environment will have to be closely monitored and managed, as the margins between revenues and expenditures are narrow. If we have 4.5% growth in tax revenues, 2.5% growth in non-tax revenues, and 0% growth in transfers, we will need to limit expenditure growth to 4.0%.

Although the total impact of the COVID-19 emergency on the City's finances continues to be uncertain, the City of Folsom remains fiscally sound thanks to prudent and conservative planning by the City Council and there is a sustainable balance in future budgets. We will still have to address some of the issues outlined earlier in this section and the City will be looking at budgets that reflect today's commitment to service levels while keeping a sharp watch over expenditures and our future commitments.

Our goal is to ensure that the financial stability of the City is sustainable beyond the next fiscal year. We are doing that. These efforts will be guided by the desire to explore all opportunities for collaboration, partnerships, consolidations, and restructuring, both internally and externally, as a means of enhancing the cost-effectiveness of services and functions to the community. As we have done in the past, the key to sustainability is on the expense side, not hoping for some quick revenue fix.

he City of Folsom (the "City") was founded in 1856, incorporated in 1946, and chartered in 1990. Folsom is a "full service" charter City, serving a population of over 76,000. The City is approximately 110 miles northeast of San Francisco, and 20 miles east of Sacramento. The City is located along the eastern end of the Highway 50 corridor in the Sacramento foothills.

On January 19, 2012 the Sacramento Local Agency Formation Commission (LAFCO) approved the annexation of 3,585 acres into the City's boundaries. The process for the annexation began over a decade ago and after many meetings with citizens, land owners, Sacramento County and other agency officials, LAFCO, the agency that oversees municipal expansion, voted to approve the expansion. The area just south of Highway 50 will bring the City to approximately 31 square miles.

Folsom is rich in history, established primarily by European and Asian prospectors during the early gold-rush era. Numerous antique dealers make the City one of the oldest centers of the antique trade in the West. The City's historical district includes the Folsom History Museum and the Folsom Hotel, a landmark since 1885.

Over 135 years ago Folsom was selected as the site for Folsom Prison to provide manpower for the construction of a larger dam and a powerhouse. The Prison has gained notability with the renowned song "Folsom Prison Blues" by Johnny Cash. The Powerhouse provided the world's first long-distance transmission of electric power. In 1973 the Powerhouse was placed on the National Register of Historic Places and in 1982 was named a National Historic Landmark.

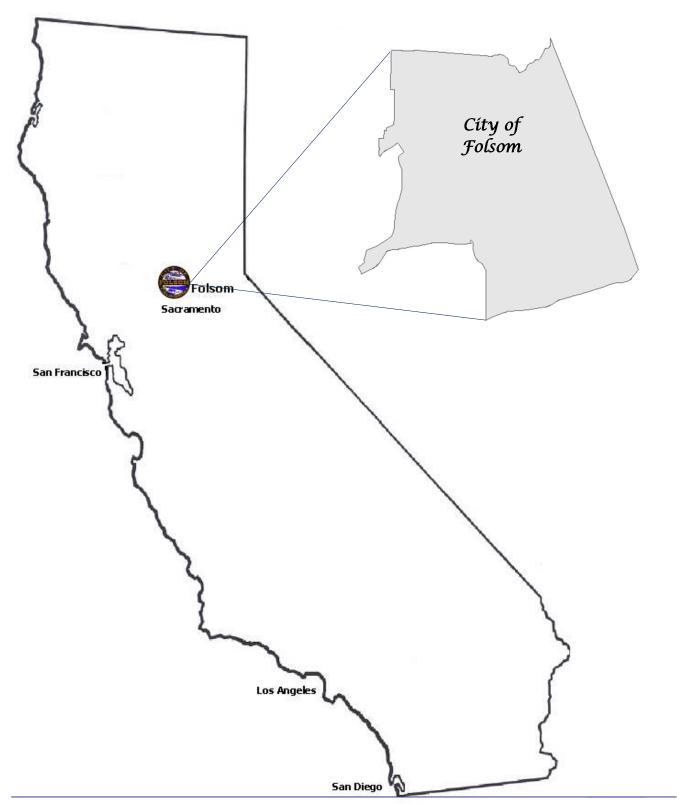
Folsom Lake and Lake Natoma are at the City's borders offering an abundance of recreational activities. Folsom Lake State Recreation Area is one of the most popular multi-use, year-round recreational areas in the California State Park System. Each year visitors come to the 18,000-acre park—with 120 miles of shoreline—to fish, hike, camp, ride horseback, water ski, boat, swim, and study nature.

The Folsom Aquatic Center is a state-of-the-art swimming pool facility which includes a family play pool, interactive water play climbing structure, a warm water therapy/instructional pool, and an Olympic size pool. Over 100,000 visitors come each year to visit the Folsom Zoo Sanctuary where the primary goal is to teach responsible behavior toward all animals. Folsom Parks cover over 300 acres of playgrounds and recreational facilities. Additionally, Folsom Parks was the recipient of the 1999 Facility Design and Park Planning Award for the John Kemp Park from CPRS.

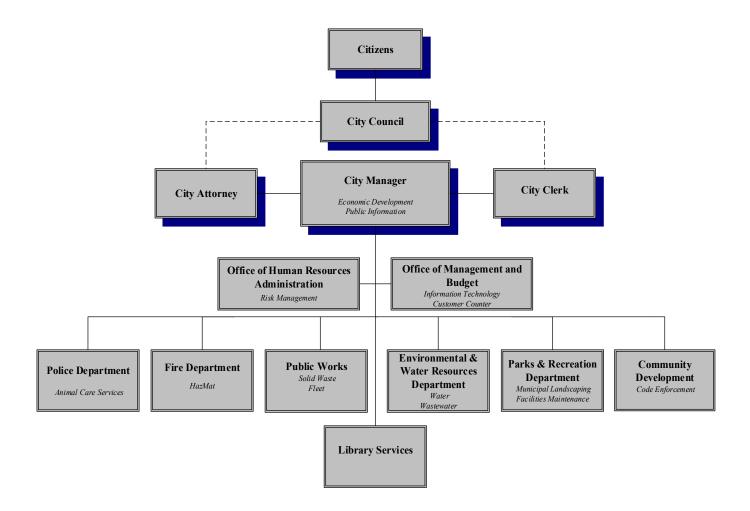
The City provides a number of municipal services including, administration, police, fire, recreation, parks, and public works. In 2007 the City opened the 24,000-square foot Folsom Public Library in the new Georgia Murray Building in City Lions Park. The City is also connected to Sacramento via the Sacramento Regional Transit District Light Rail Service Gold Line with three Light Rail stations in the City.

The Folsom-Cordova Unified School District operates schools both in the City and the City of Rancho Cordova. In the City, the district has three high schools, two middle schools, and eleven elementary schools serving over 11,000 students (over 20,000 students district wide). Additionally, the Folsom Lake College campus is accredited as a branch of the Los Rios Community College District of Sacramento and serves the community of adults achieving higher education. Folsom is also home to the Harris Center, a Regional Visual and Performing Arts Center.

The City acknowledges the importance of and continually strives towards preserving, enhancing, and managing open space, oak trees, wetlands, and riparian habitats. Folsom has now grown to over 19,200 acres, of which over 6,000 acres are parks, schools, and undeveloped open space. City of Folsom is a beautiful and thriving community, and home to many families and businesses.



City Organizational Chart



Vision Statement of the City of Folsom

The City of Folsom strives to be a role model and regional leader that blends its rich historical roots and diverse recreational and business resources into a great community.

Mission Statement of the City of Folsom

The City of Folsom will provide a safe, healthy, and vibrant community through innovative, responsive, and effective delivery of public services to maintain and enhance the quality of life of our residents.

Core Values

Integrity

We act with integrity, doing what is legally and ethically correct. We recommend the right course of action even if it is unpopular.

Professionalism

We are committed to excellence. We are responsive and accountable.

Teamwork

Collaboration, communication, and cooperation are essential to our success. We consider all stakeholders to be an integral part of serving the public.

Trust and Respect

We are free to express opinions, we listen to understand, and we encourage responsible decision making at all levels.

Innovation

We foster innovation as a means to achieve quality and cost effectiveness. We value employees who demonstrate initiative and creativity.

Workplace of Choice

We have a sense of purpose, take pride in accomplishments, demonstrate compassion for each other, and celebrate our successes.

Budget Goals and Principles

In order to propose a budget that focused on preserving the unique Folsom experience, maintained the quality of our priority services, kept to a clear and strong financial plan, and strengthened our fiscal soundness, the goals and principles below were presented and reviewed by the City Council on January 26, 2021 and February 9, 2021. The goals and principles were confirmed by the council without changes. The FY 2021-22 budget was developed based upon the goals and principles as follows:

- 1. The budget must be balanced. Planned expenditures must not exceed expected revenues and actual implementation must keep this balance.
- 2. Maintain the functional balance of services that provide the unique Folsom experience.
- 3. Allocate financial resources based on functional priorities and programmatic goals.
- 4. Ensure that the financial stability of the City is sustainable beyond the next fiscal year.
- 5. Maintain effectiveness of our primary services and functions.
- 6. Maintain or grow the general fund balance.
- 7. Consider alternative service delivery models in order to preserve services to the community.
- 8. Be transparent to the Public
- 9. Be accountable for Results
- 10. Be responsive to the Community

The FY 2021-22 budget was even more specifically focused on the following additional principles:

- 1. Build Sustainability
- 2. Address Deferred Maintenance
- 3. Maintain and Strengthen Core Services
- 4. Invest for the Future
- 5. Community Balance of Services

Guide to the Budget

The format for the Fiscal Year (FY) 2021-2022 budget document includes the following six sections: Introduction, Budget Summaries, General Fund Summary, Departmental Presentations, Debt Management, and an Appendix. The Capital Improvement Plan (CIP) is presented following the Operating Budget.

Introduction

The Introduction section includes: City Manger's Budget Message; Guide to the Budget; City Wide Organizational Chart; Vision, Mission, and Core Values of the City; Budget Process; Calendar; and Management and Budget Policies.

Budget Summaries

The Budget Summaries section includes the following schedules encompassing all funds: Fund Description, Major Revenue Description, Appropriation Description, Summary of Revenues by Fund, Summary of Appropriations by Fund, Summary of Transfers, Summary of Capital Improvement Plan, and Summary of Staffing Positions.

General Fund Summary

The General Fund Summary section includes the schedules pertaining specifically to the general fund.

Department Presentations

Organizational Chart:

Each Department Presentation begins with an Organization Chart. Each chart displays the various functions within that department and their relationship to one another.



Mission Statement:

The Mission Statement outlines the objectives of each department.

Budget Summary:

The Budget Summary includes Expenditures, Number of Positions, and Funding Source. The Expenditure section may include some or all of the following: Salaries, Benefits, Operations and Maintenance, Capital Outlay, Transfers Out, Reimbursement, and Debt Service. The Number of Positions section includes only Full-Time and Permanent Part-Time positions. The Funding Source section includes the various sources of funding for the operation of the department.

Budget Summary					
Expenditure	Actual FY 2009-10	Budget FY 2010-11	Projected FY 2010-11	Proposed FY 2011-12	Change From 10-11 Budget
Salaries	\$37,200	\$37,200	\$37,200	\$37,200	0.00%
Benefits	\$67,884	\$86,551	\$86,520	\$54,861	-36.61%
Operation & Maintenance	\$19,417	\$11,815	\$4,081	\$11,815	0.00%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Funding Source					
General Fund	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Total	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Full-Time Positions	5.00	5.00	5.00	5.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Program Information:

Program Information includes a detailed description of the department and the specific functions and duties.

Accomplishments:

The Accomplishments are outlined in bullet format and represent each department's accomplishments for FY 2020-21.

Performance Measures:

Departmental Performance Measures for the upcoming fiscal year as well as the prior fiscal year are

also outlined in table formats. As part of the city's ongoing process improvement, each department has identified key performance measures that are aligned with the City strategic goals and track the measures over multiple fiscal years.

Performance	Actual	Projected	Budget
Indicator	2009-10	2010-11	2011-12
Return calls	99% within	90% within	90% within
for Customer	1 Business	1	1 Business
Billing	Day	Business	Day
Inquiries	, and the second	Day	·

Key Issues:

FY 2020-21 issues and future issues identified by departments.

Position Information:

The Position Information Table provides the departments number of positions approved for the upcoming fiscal year as well as the four prior fiscal years.

Position	FY 2007-08 Approved	FY 2008-09 Approved	FY 2009-10 Approved	FY 2010-11 Approved	FY 2011-12 Proposed
Human Resources Director	1.00	1.00	1.00	1.00	1.00
Personnel Technician * Senior Management Analyst	3.00 2.00	3.00 2.00	3.00 2.00	3.00 2.00	4.00 1.00
Senior Office Assistant - PPT	0.75	0.75	-	-	-
Total	6.75	6.75	6.00	6.00	6.00

Major Contracts:

Major Contracts are defined as any contract over \$25,000. At the end of each department presentation is a table for all major contracts for that entire department.

Capital Outlay:

At the end of each department presentation is a table for Capital Outlay expenditures.

Debt Management

The Debt Management section includes Credit Ratings, Types of Debt Financing Instruments, Legal Debt Margin, and a Summary of Debt Positions, the purpose of the debt issuance and the debt by fund.

Capital Improvement Plan (CIP)

The budget document also includes a proposed Capital Improvement Plan (CIP) for all capital improvements with a useful life of at least five years. The CIP is developed over a ten-year planning horizon and will be updated annually. The inclusion of a project in the CIP in future years shows the intent to fund the project. Circumstances and priorities may change. Each project is reevaluated in subsequent fiscal years and therefore only the first year of the plan is appropriated.

Appendix

The Appendix includes a City Profile; Demographics; Major Employers in the City; the Detailed Staffing for the entire City; the Appropriation Limit; the City Council Resolution Adopting the Budget and Strategic Plan; Indicators, which provide statistical information; Directory of Acronyms; and Glossary of Terms.

The Finance Department has a Budget Preparation Manual and a Capital Improvements Plan Manual to assist the departments. The manuals contain and explain policies, procedures, budget schedules which highlight the milestones and due dates, and forms to be used in the budget process.

Early in 2021 the Executive Management Team met as an introduction to the upcoming budget year. This informational meeting was held as a briefing on the status of the current fiscal year budget as well as the upcoming fiscal year. On January 26, 2021, a Preliminary Budget Discussion was held with the City Council to provide a framework and questions for the budget. On January 19, 2021, the department "As-Is" budgets were distributed as a baseline for the department. During this week a budget schedule and budget process was distributed to the departments. On March 9, 2021, a Budget Workshop was held with the City Council to provide answers to any questions from the meeting on January 26, 2021 and to provide preliminary expenditure information. At the March 9, 2021 council meeting the City council was provided an outlook of the economic conditions and the upcoming projections for the fiscal year 2021 Budget.

Departments were requested to prepare their departmental budgets as well as provide information as to any items that they requested to be added to their base budgets. Each department was able to decide how to develop their individual budgets and provide information as to what those budgets contained. Each department budget was then reviewed with discussions regarding the impacts to the community as well as sustainability. The departments were also asked to address infrastructure issues that may be in need of attention. Discussion meetings were held with the City Manager, the Finance Director, the Human Resource Director, the Financial Services Manager, the respective departments Director, as well as the individual department representatives. This information was then used to build the respective department budgets.

Due to the COVID-19 pandemic and the constraints that business were still under as far as closures and or occupancy restrictions, the revenue estimates still reflected that environment. During the Fiscal Year 2021-22 it is fully expected that adjustments will need to be made to the budget as the economic environment changes. Any adjustments will be presented for approval to the City Council.

The Folsom Municipal Code requires that the budget for the ensuing fiscal year shall be presented to the City Council on or before the first working day of the last month of each fiscal year. The preliminary budget was presented to the City Council on April 27, 2021. The City Council also held a budget workshop in order for the Council to ask questions of staff, to receive public comment and to review the components of the proposed budget, prior to formal consideration for adoption. The Fiscal Year 2021-22 Budget may be adopted along with the Capital Improvement Plan on May 25, 2021.

Budgets are adopted on a basis consistent with generally accepted accounting principles. The City Council adopts the annual budget submitted by the City Manager prior to the beginning of the new fiscal year. All appropriations lapse at year-end except for those relating to capital projects which are not completed. The City Manager has the authority to make adjustments within departmental budgets. Adjustments between funds require the approval of the City Council.

Budgetary controls are maintained to ensure compliance with the budget as approved by the City Council. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is at the fund and department level.

Department directors and other management staff with budgetary responsibilities are provided access to monthly budget versus actual expenditure reports with in the financial system. Quarterly financial statements are prepared for the City Council, which include a budget-to-actual analysis for both revenues and expenditures. Revenue projections are revised as part of the mid-year budget analysis, and appropriations are adjusted, if required.

✓ Budget discussion with City Council Management and Budget distributes preliminary budget January documents to departments ✓ Budget Revenue Forecast presented to City Council ✓ Operating Budgets due to Management and Budget **February** ✓ City Manager review begins ✓ CIP Budgets due to Management and Budget ✓ CIP Budget hearings with the City Manager begin ✓ Operating Budget prepared March ✓ CIP Budget hearings with the City Manager conclude ✓ Operating Budget and CIP revised April Operating Budget and CIP presented to City Council ✓ Workshop held with City Council and Community ✓ City Council approves Operating Budget and CIP ✓ Management and Budget finalizes budget for input to May financial system ✓ 3rd Quarter Financial Report presented to City Council ✓ Management and Budget implements Adopted Budget June ✓ Budget is monitored through quarterly financial July statements to City Council

Management & Budget Policies

On May 25, 2004, the City Council adopted policies pertaining to the City's finances. Below is a summary of those adopted policies.

Financial Plan

A. Through the Financial Plan (the budget document), the City will link resources with results by:

- 1. Identifying community needs for essential services.
- 2. Organizing the programs required to provide these essential services.
- 3. Establishing program policies and goals that define the nature and level of program services required.
- 4. Identifying activities performed in delivering program services.
- 5. Proposing objectives for improving the delivery of program services.
- 6. Identifying and appropriating the resources required in performing program activities, and accomplishing program objectives.
- 7. Setting standards to measure and evaluate:
 - a. Output of program activities.
 - b. Accomplishment of program objectives.
 - c. Expenditure of program appropriations.

B. Multi Year Financial Planning:

In order to determine the effect of current year decisions on the City's future, a five year financial forecast, projecting revenues and expenditures for all operating funds, shall be developed as a part of each year's budget process and shall be updated during the mid year budget review. This tool shall be used as a planning document for developing the budget guidelines and for evaluating the future impact of current year decisions.

C. Planning for Long Term Liabilities:

To avoid future financial burdens that could affect financial stability, the City shall proactively plan for potential liabilities, such as leave payouts, pension plans, retiree health costs, state and/or federal unfunded mandates.

D. Mid-Year Budget Review:

Approximately six months after the beginning of the fiscal year, the City Council will formally review the City's fiscal condition and amend appropriations if necessary.

E. Balanced Budget:

Section 5.05 (f) of the Folsom City Charter prohibits over expenditures. The Charter requires that the total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

Basis of Accounting and Budget

Basis of accounting and budget refers to the concept of recognizing the time a transaction has occurred for the purpose of recording that transaction. Below is a description of the various fund descriptions and the related basis of accounting used for both the budget and the City's annual financial report.

A. Governmental Funds:

The governmental funds use a modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a related liability is incurred, as under accrual accounting.

B. Proprietary Funds:

The proprietary funds use a full accrual basis of accounting, which recognizes revenues when earned, and expenses are recorded when a liability is incurred.

C. Fiduciary Funds:

The fiduciary funds are treated according to the nature of the fund. Agency funds are custodial in nature (assets equal liabilities) and do not measure results of operations. Fiduciary funds use a modified accrual basis.

D. Account Groups:

The account groups employed by the City are not funds and do not reflect available financial resources and related liabilities. They are accounting records of the general fixed assets and general long-term debt of the City and are not intended to measure or portray financial flows or net income.

Differences between Basis of Accounting and Basis of Budgeting

Some of the differences between the basis of budgeting and the accounting basis are:

- Debt payment for principal budged as an expense item, adjusted at year-end against the liability.
- Depreciation recorded for proprietary and enterprise funds on an accrual basis, eliminated for budget purposes.

The Annual Budget shall comply with the provisions of Section 5.05 (Budget and Accounting) of the Folsom City Charter and Chapter 3.02 (Budgeting, Accounting and Fiscal Procedures) of the Folsom Municipal Code. The Annual Budget shall meet the following criteria:

A. Balanced Budget:

The City shall maintain a balanced budget. The total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

B. Structural Balance:

The Annual Budget shall clearly identify anticipated revenue for all funds for the upcoming fiscal year. Current revenue shall be sufficient to support current expenditures (defined as "structural balance"). Estimates of current revenue shall not include beginning fund balances (whether General Fund, Revenue Funds, or other Specially Designated Funds). Any unreserved fund balance available at the commencement of a fiscal year shall generally be used only to fund capital items in the operating budget or in the capital improvement plan. If projected revenue is insufficient to support projected funding requirements, the City Manager and Chief Financial Officer may recommend allocation of all or a portion of an unreserved fund balance if it appears that (1) the revenue source leading to the development of the available revenues is likely to remain stable in future years, (2) the expenditure requiring the appropriation of additional revenues is not likely to be recurring, or (3) the City Manager and Chief Financial Officer can otherwise establish an appropriate match of revenue/expenditures that will not lead to structural imbalance in future years.

C. Appropriations Limit:

Appropriations in the Annual Budget shall comply with the annual determination of the City's appropriations limit, calculated in accordance with Article XIIIB of the Constitution of the State of California and Government Code section 7900.

D. Operating Carryover:

Operating program appropriations not spent during the fiscal year shall lapse at year end, except for long term projects in progress that are carried forward to the following year and reserved for encumbrances.

E. One-Time Revenues:

One-time revenues shall only be used for one-time expenditures. Prior to allocating any one time revenues, the Chief Financial Officer shall determine that such revenues are not being used to subsidize an imbalance between operating revenues and expenditures. If the Chief Financial Officer determines that one time revenues are needed to correct a structural imbalance, the Chief Financial Officer shall present the City Manager and City Council with a financial forecast demonstrating that the operating deficit will not continue.

F. Internal Service Funds:

The City may establish and operate one or more Internal Service Funds. Internal Service Funds shall be created to report any services that are provided to other City departments and the Cost Allocation Plan does not recoup that cost. At the same time that it adopts the budget ordinance, the City Council must approve a balanced financial plan for each Internal Service Fund. A financial plan is balanced when estimated expenditures do not exceed estimated revenue.

G. Maintenance Accounts:

Equipment and buildings shall be maintained at reasonable levels to avoid service disruptions, and to achieve maximum useful life, and to ensure safety of employees and

the public. Maintenance and replacement funding shall be allocated each year consistent with this policy.

H. Level of Contingency Appropriations:

A General Fund Contingency of 1% of total budgeted departmental expenditures shall be budgeted annually. The Contingency Appropriation may be used to provide for unanticipated or unforeseen needs that arise during the year. Funds shall be allocated from the Contingency Fund only after an analysis has been prepared and presented by the Chief Financial Officer and City Manager to the City Council outlining the initial and recurring costs associated with the proposed expenditure. The Contingency Fund will be exhausted prior to any utilization of Undesignated Fund Balance.

I. Strategic Plan Objectives:

The Annual Budget shall establish measurable program objectives consistent with the City's Strategic Plan. The status of major program objectives identified in the Annual Budget and the Strategic Plan shall be formally reported as part of the Quarterly Financial Report.

Financial Reporting and Budget Administration

A. Annual Financial Reporting:

Annually, the City prepares a budget and a comprehensive annual financial report. These and all other financial reports are prepared with the informational needs of the public and the City Council in mind, as well as meeting the requirements of generally accepted accounting principles, audit standards and the reporting requirements of other governments.

Annual Budget

The City's annual budget includes a budget message by the City Manager for the ensuing fiscal year. The budget message provides an explanation of the budget in fiscal terms and in terms of the City's work programs, major changes in financial policies, expenditures, revenues and debt position. The budget also contains proposed goals, objectives and appropriations for each fund by organization unit and program. The City's annual budget is prepared under the guidelines of the Government Finance Officers Association of the United States and Canada (GFOA) Distinguished Budget Presentation Awards Program.

• Comprehensive Annual Financial Report

The City prepares a comprehensive annual financial report at the end of each fiscal year. The report contains the independent auditor's report and financial statements of the City, along with operating results, statistical and demographic information about the City. The funds reported in the annual financial report are the same funds that are used in the City's Annual Budget. This report is prepared under the guidelines of the GFOA for Certificate of Achievement for Excellence in Financial Reporting Program. The City has been awarded the Certificate of Achievement by the GFOA for more than twenty consecutive years.

B. Interim Financial Reporting:

• Quarterly Financial Report

The City Manager and the Chief Finance Director submit a Quarterly Financial Report to the City Council after the end of each quarter during the fiscal year. The report is required under the City Charter, and provides an analysis of budgeted versus actual revenues and appropriations, expenditures and encumbrances on a year-to-date basis.

• Investment Report

The City's Treasurer provides investment reports to the City Council on a quarterly basis. These reports include the elements required under the California Government Code Section 53646.

C. Budget Administration:

As set forth in the City Charter, prior to the City Council making any supplemental appropriation, the City Manager shall certify that monies in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriation may be made for the fiscal year by resolution up to the amount of any excess.

For emergency appropriations, the City Council, by four-fifths vote only, can make emergency appropriations to respond to a public emergency affecting life, health, public welfare, property or the public peace.

Appropriations may be reduced any time during the fiscal year by the City Council or City Manager if it appears probable that either the revenues or fund balances available will be insufficient to finance the expenditures for which appropriations have been authorized.

The City Manager may transfer monies between departments and divisions, programs and accounts within departments and divisions. All such transfers made by the City Manager are reported in writing quarterly to the City Council. Only the City Council, by resolution, may transfer monies between funds and from unappropriated balances or fund balances to any fund or appropriation account.

D. Cost Allocation:

Through meetings with the staff of support departments, a list of services was developed. Time of support department staff was allocated to the sub pools within that department. These allocations were then reviewed numerous times until staff felt comfortable with the allocations. The time allocations were applied to the fully allocated hourly rates developed for each position to arrive at the costs for each sub pool.

Once the costs of each sub-pool was defined, an equitable and easily reproducible means of spreading those costs was developed. Therefore, an allocation factor is developed for each sub pool. The allocation factor varies for each sub pool, depending on what makes sense for the service being provided and also uses data that is, or can be, compiled without creating a major research project for staff. The sub pool costs are then allocated based on the allocation factors. The end result is the cost of the internal support provided to each end user department.

Appropriations Limit

A. Annual Resolution:

The City Council annually adopts a resolution establishing the City's appropriations limit calculated in accordance with Article XIIIB of the Constitution of the State of California, Section 7900 of the State of California Government Code. A description of the City's appropriation limit is presented in the Appendix of this budget document.

Investments

The City's Statement of Investment Policy is reviewed and adopted annually by the City Council as required under the California Government Code Section 53646. The major objectives of the City's investment policy are as follows:

A. Safety:

Investment transactions are made to minimize credit risk and ensure the preservation of capital in the portfolio. The City limits investments to the safest types of investment grade securities and diversifies them among a variety of securities and financial institutions offering independent returns.

B. Liquidity:

Sufficient liquidity in the investment portfolio is maintained to enable the City to meet all reasonably anticipated cash flow requirements. Liquidity is accomplished by investing operating funds in primarily shorter-term securities and structuring the portfolio so that investments mature concurrent to meet anticipated demands. Emphasis is placed on securities with low sensitivity to market risk.

C. Return on Investment:

Investment earnings are secondary to meeting the basic requirements of safety and liquidity. The investment portfolio is managed to attain a benchmark rate of return throughout budgetary and economic cycles. The benchmark rate of return against which the portfolio's performance is measured is the U.S. Treasury's one-year Treasury note, as the weighted average maturity of the City's portfolio typically averages one year or less.

Debt Management

The City's Debt Management Policies are discussed in the Debt Management section of this budget document.

Budget Summaries

Introduction

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts comprised of its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Financial activities are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Funds used in government are classified into three broad categories: Governmental, Proprietary, and Fiduciary.

- Governmental funds are used to account for tax-supported activities. The City maintains five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.
- Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows. The City maintains two different types of proprietary funds: enterprise and internal service funds.
- Fiduciary funds are used in situations where the government is acting in a fiduciary capacity as a trustee or agent.

Governmental Funds

Governmental funds typically are used to account for tax-supported activities.

A. General Fund: The General Fund is the primary operating fund of the City. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

B. Special Revenue Funds:

Used to record and account for the proceeds of specific revenue sources that are legally restricted by outside entities to expenditures for particular purposes. The use of special revenue funds is permissive and not required. The City's Special Revenue Funds are described below.

- 1. Community Development Block Grant: used to account for grants received from the U.S. Department of Housing and Urban Development (HUD). The grants are used for the redevelopment of a viable community by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income.
- 2. Transportation System Management: used to account for revenue and disbursements for study of future traffic needs and receipts from Measure A (0.5 percent) sales tax and expenditures.
- **3. Humbug Willow Creek:** used to account for revenues and expenditures related to the planning and construction of trails in the City.

- **4. General Plan Amendment:** used to account for fees collected for the update of the general plan.
- 5. Tree Planting & Replacement: used to account for revenues and expenditures related to the mitigation of tree loss in construction.
- **6. Community Affordable Housing**: used to account for revenues and expenditures related to affordable housing in the City.
- 7. Park Dedication: used to account for Quimby Act Fees for park development purposes.
- **8. Planning Services:** used to account for impact fees and expenditures of special planning services for developers.
- **9.** Local Transportation Tax: used to account for receipts of SB-325 transportation tax monies.
- 10. Gas Tax Funds: used to account for the Highway User's Tax revenues received from the State of California under Sections 2103, 2105, 2106, 2107, and 2107.5 of the Streets and Highways Code. Activities in this fund are restricted to street and road construction and rehabilitation. In April 2017 the Governor of California approved the Road Maintenance and Repair Act which was added to the Highway User's Tax revenues.
- 11. Measure A: used to account for 2009 "New" Measure A revenues received from a .5% sales tax to be used for local transportation purposes.
- 12. Landscaping and Lighting Districts: used to account for assessments for maintenance pursuant to the 1972 Lighting and Landscaping Act in the following subsidiary funds maintained by the City:

Los Cerros Natoma Valley American River Canyon N **Briggs Ranch** Cobble Ridge Willow Springs Natoma Station Prairie Oaks Ranch Willow Springs Maint Dist Silverbrook CFD #12 Maintenance Dist Folsom Heights Broadstone Unit 3 Willow Creek East CFD #13 ARC Maint Dist Broadstone Blue Ravine Oaks American River Canvon #2 The Residences at ARC N Hannaford Cross Steeplechase Willow Creek South ARC N. Dist. #3 Lake Natoma Shores Cobble Hills/Reflections Blue Ravine Oaks #2 Sierra Estates Folsom Heights #2 Broadstone #4 CFD#16 The Islands Willow Creek East #2 CFD #18 Maintenance Dist Prospect Ridge CFD #19 Maint Dist

- **13. Police Special Revenue**: used to account for revenues and expenditures related to police grants and reimbursements such as, POST, Police Forfeiture 15% and Asset Forfeiture 14607.6 CVC.
- **14. Zoo Special Revenue:** used to account for revenues and expenditures related to the Zoo other than the normal operating revenues and expenditures.
- **15. Other Special Revenue:** used to account for revenues and expenditures in the following subsidiary funds:
 - Folsom Arts and Culture Commission
 - Housing Trust
 - Cultural Events
 - Historical District

- Sphere of Influence
- Oaks at Willow Springs

C. Debt Service Funds:

These Funds are used to account for the accumulation of resources and the payment of general long-term debt obligations of the City and related entities. Funds included in this category are:

- 1. Folsom Community Correctional Facility: used to account for the debt service on the City of Folsom Certificates of Participation for the former Folsom Community Correctional Facility. This debt obligation is now paid in full.
- 2. General Obligation Bonds for School Facilities: used to account for the debt service on the General Obligation Bonds issued for school facilities. During Fiscal Year 2018 the final payment was made on this debt obligation.
- **3. Folsom Public Financing Authority:** used to account for the proceeds of bonds issued for pooled debt financing for other funds and special assessment districts.
- 4. City Park and Traffic Signals: used to account for the debt service on the City of Folsom Refunding Certificates of Participation for City Park and Signals. This debt obligation is now paid in full.
- **5. Recreation Facility:** used to account for the debt service on the City of Folsom Certificates of Participation for the Natoma Station Learning Center. This debt obligation is now paid in full.
- **6. 1915 Act Assessment Districts**: used to account for the debt service on the 1915 Assessment Districts.
- 7. Community Facilities Districts: used to account for the debt service on the Community Facilities Districts.
- **8.** Folsom Ranch Financing Authority: used to account for the proceeds of bonds issued for pooled debt financing for projects and special assessment districts in the Folsom Plan Area.

D. Capital Project Funds:

Established to account for financial resources which are used for the acquisition and improvement of major capital facilities (other than the ones that are financed by proprietary and trust funds). Funds included in this category are:

- 1. 1915 Act Assessment Districts: used to account for the capital construction proceeds for the 1915 Act Assessment Districts.
- 2. Community Facilities Districts: used to account for the capital construction proceeds for Community Facilities Districts. Construction activity for the following Mello-Roos districts accounted for in these funds are:
 - 1995 Empire Ranch (Russell Ranch) Community Facilities District Number 10
 - 2001 Parkway Community Facilities District Number 14
- **3.** Transportation Improvement: used to account for long-term major road projects financed through developer mitigation charges and to account for construction of light rail transportation projects.

- **4. Park Capital Improvement:** used to account for long-term park projects financed through developer mitigation charges; to account for grant monies received for park capital outlay and facilities; and to account for the construction bond proceeds for park improvements.
- **5. Police Capital:** used to account for development mitigation fees to finance police capital outlay and facilities.
- **6. Fire Capital:** used to account for development mitigation fees to finance fire capital outlay and facilities.
- 7. General Capital: used to account for development mitigation fees to finance general capital outlay and facilities.
- **8. Drainage Capital:** used to account for development mitigation fees to finance drainage capital outlay and facilities.
- **9. Central Folsom Area Capital Projects:** used to account for 2011 bond proceeds that were Non-Housing Redevelopment issued bonds.
- 10. Zoo Improvement: used to account for construction projects for the zoo.
- 11. **Light Rail Transportation:** used to account for construction of light rail transportation projects.
- **12. Water Impact:** used to account for the estimated cost of providing water system capacity for new development.
- 13. Library Development: used to account for construction of a new library.
- **14. Folsom Plan Area Infrastructure:** used to account for the public infrastructure costs in the Folsom Plan Area south of Highway 50 that was prefunded by developers.
- **15. Major Capital and Renovation:** used to account for governmental building costs, which will be charged to other funds and accounts, and provide for replacement.
- **16. General Park Equipment Capital:** used to account for development mitigation fees to finance general park equipment.
- **17. Johnny Cash Trail Art Development:** used to account for development of the art along the Johnny Cash Trail.
- **18.** Folsom Plan Area Transit Capital: used to account for development mitigation fees to finance transit capital outlay and facilities.
- 19. Folsom Plan Area Corporation Yard Capital: used to account for development mitigation fees to finance the relocation and expansion of the City Corporation Yard capital outlay and facilities.
- **20.** Folsom Plan Area Highway 50 Improvement: used to account for development mitigation fees to finance improvements to Highway 50.
- 21. Folsom Plan Area Highway 50 Interchange: used to account for development mitigation fees to finance additional and modifications to Highway 50 interchanges.
- **22. Folsom Plan Area Capital:** used to account for development mitigation fees to finance the public facilities related to General Capital Facilities, Library, Municipal Service Center, Police Facilities, Parks and Trails.

E. Permanent Funds:

Permanent Funds are used to preserve a sum of money as capital, and used to generate interest income to provide payment for a specific obligation or benefit.

- 1. Wetlands Preservation: used to account for revenues and expenditures in the following subsidiary funds for the preservation of open space and wetland areas:
 - Willow Springs Wetlands Preserve
 - Lexington Hills Wetlands Maintenance
 - Willow Creek Wetland Preservation
 - Sierra Estates Open Space Maintenance
 - Prairie Oak Elderberry Open Space Maintenance
 - Natoma Station Wetlands
 - Blue Ravine & Riley PG&E

Proprietary Funds

Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows.

A. Enterprise Funds:

These funds are used to account for activities that are financed and operated in a manner similar to private business enterprises. Costs are financed or recovered primarily through user charges. These funds include:

- 1. Transit: used to account for the operation and maintenance of the City's bus system. During FY 2019 the transit operations were annexed by Sacramento Regional Transit District.
- **2. Water:** used to account for the operation and maintenance of the City's water productions, transmission and distribution system.
- **3. Water Capital:** used to account for development mitigation fees to finance major capital improvements such as water treatment plant storage and transmission mains.
- **4. Water Meters:** used to account for funds collected for purchase and sale of water meters.
- **5. Wastewater:** used to account for the operation and maintenance of the City's wastewater collection and transmission system.
- **6. Wastewater Capital:** used to account for development mitigation fees to finance wastewater facilities.
- 7. Facilities Augmentation: used to account for additional services, including capital improvements of the Folsom South Area Facilities Plan.
- **8. Solid Waste:** used to account for the operation and maintenance of the City's solid waste pick-up operation.
- 9. Solid Waste Capital: used to account for development mitigation fees to finance solid waste capital outlay and facilities.
- **10.** Landfill Closure: used to account for the closure of the Corporation Yard Landfill.

11. Solid Waste Plan Area Capital: used to account for development mitigation fees to finance solid waste capital outlay and facilities related to the Folsom Plan Area.

B. Internal Service Funds:

Used to account for the financing of goods and services by one department to others within the government on a cost reimbursement basis.

- 1. Capital Replacement: used to account for general governmental capital expenditures, which will be charged to other funds and accounts, and provide for replacement.
- 2. Risk Management: used to account for insurance costs that are charged to other funds on a per employee basis.
- **3. Compensated Leaves:** used to account for costs associated with accrued leave balances due employees.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs.

A. Agency Funds:

Agency funds are used to account for situations where the government's role is purely custodial.

- 1. 1915 Act Assessment Districts: used to account for the various assessments within the City of Folsom pursuant to the 1915 Bond Act.
- 2. Community Facilities Districts: used to account for the various Mello-Roos Districts within the City of Folsom.
- 3. Folsom Plan Area Specific Plan Infrastructure Fee (SPIF): used to account for the fees received from builders and others which will be used to equitably spread the cost burden of improvements of sewer facilities, potable water facilities, recycled water facilities, storm drainage facilities, and habitat mitigation and other cost in the Folsom Plan Area.

B. Private Purpose Trust Funds:

Private purpose trust funds are used to report trust arrangements other than pension and investment trusts, under which principal and income benefit individuals, private organizations or other governments.

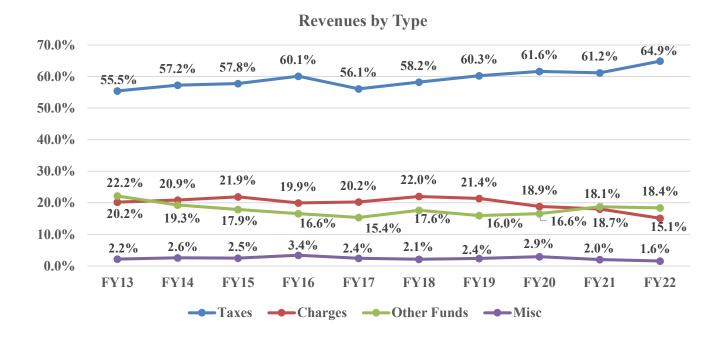
- 1. **Redevelopment Property Tax Trust:** used to account for the property tax received to be used for obligations of the former Redevelopment Agencies per AB X1 26.
- **2. Redevelopment SA Trust Housing**: used to account for the housing bond proceeds of the former Redevelopment Agency.

FY 2021 - 22 Revenue Outlook and Projections

General Fund Revenues

The General Fund has five major revenue categories—property taxes, sales taxes, charges for services, intergovernmental, and transfers in from other funds. They each have their own history of growth and of how they are affected by changes in the economy.

Property and sales taxes are the largest revenue source (approximately 60% of general fund revenues) but have different reactions to economic changes. During a downturn sales taxes react sooner and by a larger amount. In fact, sales taxes will fall about twice as much as property taxes and will fall faster. Since the "great recession" both sources of revenue had continuous growth and faster growth than any other source. With the downturn in the economy from the COVID-19 pandemic, beginning in the second half of FY 2019-20, sales taxes experienced a sharp 11% decline from the prior year and are not expected to fully recover to pre-pandemic levels until the 4th quarter of FY 2021-22. For FY 2021-22, tax revenues will account for 64.9% of the general fund revenue.



Charges for services are mainly subject to utilization trends (such as ambulance fees). Included in Charges for services are Parks and Recreation programs which are impacted by the COVID-19 restrictions and public health orders. Beginning in the fourth quarter of FY 2019-20 and continuing through FY 2020-21 and into FY 2021-22, the City has experienced a steep decline in these revenues due to cancellation of programs and City facilities being closed or operating at a reduced capacity in response to some level of social distancing and other precautions in place. In total, over the past three years, charges are projected to decrease from 21.4% of the General Fund revenue in FY 2018-19 to 15.1% in FY 2021-22.

Transfers in from other funds and Intergovernmental revenue are both listed as other funds in the graph above. Transfers in from other funds decreased from 9.2% in FY 2020-21 to 9.1% in FY 2021-22. The current year includes an intended use of funds on a one-time basis (Capital Replacement Fund). Intergovernmental revenue has stayed relatively flat and reflects primarily the motor vehicle license fee. In general, other funds remain flat as a proportion of the general fund and is expected to be 18.4% of the general fund revenue in FY 2021-22.

Property Tax:

Property Taxes are the largest revenue received by the City, accounting for 35.1% of the total general fund revenue. These taxes are used for a variety of purposes, at the discretion of the City Council. Property tax revenues have been on an upward trend since FY 2013-14. For FY 2021-22 we are proposing \$32,491,949 which is a \$2,606,960, or 8.7% increase in property tax revenue. This projection is due primarily to increasing property values, as reflected in the County Assessor's assessed value role; no increase in the number of homes sold; an increase of approximately 6.8% in the price of housing; and an expected increase in the number of single-family home building permits. We do not expect property taxes to be impacted by the COVID-19 pandemic. The graph below shows the property tax received for FY 2012-13 through the proposed amount in the FY 2021-22 Budget.

Property Tax



Property Tax is also collected for purposes other than those stipulated under Proposition 13. In prior years an additional levy, above the one percent Prop 13 property tax, was collected to pay for debt service on voter approved debt. Revenue collected from this source was not used to offset General Fund expenditures. These funds were appropriated directly to a debt service fund for payment of principal and interest on school facilities bonds. In August 2017 the final payment on this debt was made. In addition, the Folsom Cordova Unified School District, the Los Rios Community College District, and the Sacramento Regional County Sanitation District collect funds for voter approved bond debt, in addition to the countywide one percent tax. Certain areas of the City of Folsom also have additional levies for debt service by Community Facilities Districts, Assessment Districts, L&L Districts, and the San Juan Water District.

The City of Folsom has elected to be the Successor Agency to the Redevelopment Agency and the Oversight Board has now transitioned to a county-wide Oversight Board as per legislation. The projection for the revenue to be received for FY 2021-22 is \$3.94 million. The amounts received for FY 2021-22 and for future years will be used to pay the debt of the Agency and for any contractual obligations that the Agency had at the time of dissolution.

Property Transfer Tax:

A property transfer tax is imposed on the transfer of real estate over \$500 in value. The County of Sacramento and the City of Folsom each receive 27.5 cents per \$500 value. The FY 2021-22 Proposed Budget includes \$685,000 from this source, which is a slight increase when compared to the amount anticipated for FY 2020-21 (\$668,620). For the first nine months (July 2020 through March 2021) of FY 2020-21 we have averaged 86 sales per month at a median average sales price of \$619,359.

Sales Tax:

Sales tax represents the General Fund's second largest revenue source, accounting for 26.5% of the total general fund revenue for FY 2021-22 and is the most volatile source of revenue. The City receives monthly sales tax revenue payments based on estimates with quarterly adjustments for actual receipts. The City receives one cent of the total 7.25 cent statewide Sales Tax levied on each dollar of taxable sales. In addition, Sacramento County voters approved a half-cent supplemental Sales Tax in 1988 to fund a twenty-year transportation improvement plan for Sacramento County (Measure A). In 2004 Sacramento County voters renewed the Measure for 30 more years which took effect April 2009 ("New" Measure A). This has resulted in a 7.75% countywide sales tax rate.

Sales tax revenue can be used for any general purpose, and the City Council has discretion on its allocation. Currently all of the sales tax received by the City is used by the General Fund. For FY 2020-21, the projected revenue from sales tax is \$23,500,270. This is a 3.9% increase from the previous year due to some recovery in sales tax revenue after the initial impacts from the COVID-19 pandemic. The amount proposed for FY 2021-22 assumes that sales taxes will recover to prepandemic levels by the fourth quarter of the fiscal year. It is estimated that the FY 2021-22 sales tax received will total \$24,551,790, which is a 4.5% increase over the current fiscal year.



Sales Tax

Transient Occupancy Tax:

Transient Occupancy Tax (TOT) is imposed on the daily rental price of a room in a lodging facility when used by visitors staying in Folsom for less than 30 days. The TOT for the City is 8% of gross room receipts and is allocated directly to General Fund functions. In FY 2019-20 the City received a total of \$1,677,631. Revenue for FY 2020-21 has experienced a sharp downturn due to the COVID-19 pandemic and declined to a projected \$1,000,000. The proposed TOT revenue for FY 2021-22 is \$2,000,000 and anticipates a slow recovery of the economy from the effects of COVID-19.

In October 2002, the City Council established the Folsom Tourism Business Improvement District (FTBID). The FTBID was established to put forth a positive image for Folsom to attract more visitors to the City. With the creation of the FTBID the City Council authorized an assessment of 2% of gross room receipts, effective January 2003, on all existing and future hotels within the City having more than 16 rooms. This special assessment was in effect until January 2013 when it was raised to 4%. Revenue from this assessment is not available for general fund purposes but rather is to be used by the FTBID to promote tourism for the City. This assessment is estimated at \$550,000 in FY 2020-21. For FY 2021-22, \$1,000,000 is proposed.

Franchise Fees

Private utility companies pay franchise fees to the City of Folsom in exchange for the use of the City's rights-of-way. Franchise fees are set through Franchise Agreements negotiated between the City and individual utility companies. The City of Folsom currently has a franchise agreement with Pacific Gas & Electric. The City also receives a franchise fee from Comcast Cable Company through an agreement negotiated by the Sacramento Cable Commission. The FY 2020-21 General Fund estimate for this revenue source is \$758,776. The amount proposed for FY 2021-22 is \$751,800

Licenses and Permits

The Licenses and Permits category reflects revenue generated for licenses and permits issued to conduct business activities within the City's jurisdiction. Building permits are the major source of

revenue for the City under this category. These fees are paid by the developers to offset costs of providing construction inspection and plan review services. For FY 2020-21 the projected amount of license and permits revenue is \$3.66 million. It is estimated that in FY 2021-22 revenue from licenses and permits will have slightly lower value for permits taken and a level amount for business licenses. We are proposing FY 2021-22 revenue in the amount of \$3,210,700.

Intergovernmental Revenues

Motor Vehicles License Fee (VLF):

There are two primary sources of VLF revenue to the City and together they represent the General Fund's third largest revenue source. The first source, commonly referred to as the "motor vehicle inlieu tax" was allocated under California Revenue and Taxation Code 11005. The VLF was calculated at a percentage of the vehicle's market value, as adjusted for depreciation. These fees are paid annually to the Department of Motor Vehicles at registration and renewal. The fee is imposed by the State "in lieu" of local property taxes on the vehicle. This revenue has a long history of changes in the total amount collected and the allocation process to cities. In 2011 SB89 eliminated, effective July 1, 2011 this revenue source. As a part of the Legislature's efforts to solve the state's budget problems, the bill shifted all city VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and – prior to that – by the state general fund. The League of California Cities has challenged this action in court as a Constitutional violation; but until a resolution is reached on that, are anticipating only \$25,000 VLF revenue from this source.

The second source of VLF revenue is revenues collected by the Department of Motor Vehicles as a result of certain compliance procedures and are allocated under Revenue and Taxation Code Section 11001.5(b). Half of these revenues go to counties and half go to cities apportioned on a population basis. SB89 does not alter these revenues. In FY 2020-21 we expect to receive \$7,763,992 and are expecting to receive \$8,175,484 in FY 2021-22.

Federal/State Revenue and Grants:

Grants are received from both Federal Agencies and State Agencies and are awarded for specific purposes and generally require some percentage of matching funds. They are generally not budgeted until awarded and become budget amendments. Other Federal and State revenue includes Homeowners tax relief and vehicle abatement. We are proposing to receive \$265,000 from Homeowners tax relief and \$60,000 in State reimbursement for vehicle abatement in the FY 2021-22 budget.

Charges for Services

Charges or fees are imposed on the user for a specific service rendered based on the rationale that the benefiting party should bear the cost of the service rather than the general public. In FY 2020-21 we are projecting \$11,751,611 from charges for services. This a slight drop from FY 2019-20 (\$600,000) due to the continued closure of facilities and cancellation of parks and recreation programming related to COVID-19 public health orders. The timing of recovery of Parks and Recreation program revenues continues to be uncertain and therefore we are proposing \$9,949,140 for FY 2021-22. The proposed

amount does not budget for OES reimbursements for Fire labor and equipment. A summary of the fees charged for services provided by the City are listed below by department:

Program	FY 21 Projected	FY22 Proposed
Parks & Rec	\$ 1,224,107	\$ 1,065,100
Fire	5,062,801	4,633,300
Comm Dev	3,328,633	2,890,690
Gen Govt	373,005	61,600
Public Works	1,039,988	870,000
Police	660,922	360,450
	\$ 11,689,456	\$ 9,881,140

Fines and Forfeitures

The California Vehicle and Penal Codes impose fines and penalties for traffic violations and vehicular parking. These revenues are collected by Sacramento County and a portion is distributed to the City, less an administrative overhead cost. The City has the responsibility for administering and collecting parking citation fees. The FY 2020-21 General Fund Budget anticipates revenue for Fines and Forfeitures to total \$136,640. For FY 2021-22 we are proposing \$135,300.

Interest

The City earns interest income by investing its cash not immediately required for disbursements. The City's goal is to achieve a market average rate of return throughout budgetary and economic cycles while maintaining the required liquidity to meet cash flow needs and protecting the safety of those funds. The City's investment portfolio is managed within the parameters stated in the City's Investment Policy. Interest income is distributed to all funds based on their proportionate cash balances. Interest income for the General Fund in FY 2020-21 is estimated at \$227,724. The proposed interest earnings for FY 2021-22 is \$230,000, based on an estimated return rate of 2.39%.

Transfers from Other Funds

Each year revenues from other funds are contributed to the General Fund to offset staffing, equipment, and CIP projects. For example, a portion of Gas Tax revenues are contributed to the General Fund to offset the cost of street and other support personnel for road construction projects. For FY 2021-22, Transfers from Other Funds is proposed to be \$8,383,178, which is a \$150,000 increase from the FY 2020-21 projection of \$8,233,079.

Enterprise Revenues

Enterprise funds are used to account for self-supporting activities that provide services on a user-charge basis. The City provides water treatment, water distribution, wastewater collection, and solid waste collection services to its residents on this basis. Users of these services pay utility fees, which

the City deposits in enterprise funds, which are accounted for on a business-like basis. The FY 2020-21 proposed Charges for Services for the Utilities are as follows:

<u>Utility</u>	FY20 Actual	FY21 Projected	FY22 Proposed
Water	\$15,590,695	\$17,401,632	\$17,615,000
Wastewater	\$ 7,461,046	\$ 8,471,419	\$ 8,525,154
Solid Waste	\$11,692,501	\$14,756,963	\$16,180,894

The water utility revenue is based primarily on an expected and continued increase in use mostly due to increase in customers. The FY 2021-22 proposed amount includes anticipated additional connections due to homes in the Folsom Plan Area.

The wastewater program revenues are expected to remain at about the same level, reflecting a small increase in connections or service locations.

Solid waste program revenues have increased in recent years mostly due to a change in how revenues for recyclables are recorded. In the past, the cost of the recyclables was netted against the amount that the recyclables could be sold for. Recently there has been a dramatic change in the ability to sell recyclables due to no one wanting to purchase the recyclables. In order to more accurately report this information, we have separated the cost to sell the recyclables from the revenue associated with the sale of recyclables. While the revenue amount is considerably higher than in previous years there is a corresponding increase in the expense to dispose of the recyclables. Also, a rate study was completed, and new rates were implemented, beginning in the spring of FY 2019-20. The new rates included a rate adjustment that will be effective in July 2021, which is also reflected in the FY 2021-22 proposed revenues.

Appropriation Description

Salaries

Salaries are costs associated with compensation paid to employees of the City. These costs include any cost-of-living adjustments (as provided under memoranda of understanding between the City and employee bargaining units), overtime, part-time, and pay differentials.

Benefits

Benefits are costs associated with the provision of employee benefits, such as the City's contributions for retirement, social security, deferred compensation, group insurance, uniform allowance, and workers' compensation insurance.

Operations and Maintenance

Operations and maintenance costs include supplies and other materials used in the operations of City departments, typically having a unit cost of less than \$5,000, and are consumed during the course of the fiscal year. Such items include stationery, pencils, printed forms, small tools, and books. This section also covers services performed by outside consulting firms; individuals or other City departments; and includes telephone services, office equipment maintenance, insurance, and utilities.

Capital Outlay

Capital Outlay includes expenditures which result in acquisitions of or addition to fixed assets—including furniture, vehicles, machinery and equipment—and the costs necessary to place the capital outlay item into service. A capital outlay expenditure must comprise the following elements: an estimated useful life of one year or more; a unit cost of more than \$5,000; and represent a betterment or improvement.

Debt Service

Debt Service is the cost of the principal and interest due during the fiscal year on debt issued by the City of Folsom, the Redevelopment Successor Agency, the Public Financing Authorities, 1915 Act Assessment Districts, and Community Facilities Districts.

Capital Improvement Plan (CIP)

CIP includes projects that have a budget of over \$100,000. These projects are often funded and constructed over a multiyear period, and are typically improvements to or result in a fixed asset.

Transfers Out

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the revenue. This item also includes indirect cost charges that are charged to various funds for General Fund operations.

Fund Balance Summary

		Actual		Estimated		CIP and	(Capital and				Es timate d	
		und Balance		und Balance		Operating		Ope rating		Use of		und Balance	
Title		6/30/2020		6/30/2021		Revenue	E :	xpe nditure s	Fı	ınd Balance		6/30/2022	*
General Funds	¢	15 (07 (22	Φ	15 465 400	Ф	02 521 041	¢.	02 521 041	Φ		ø	15 (07 (22	
General Fund Subtotal General Funds	\$	15,697,622 15,697,622	\$	15,465,498 15,465,498	\$	92,521,841 92,521,841	\$	92,521,841 92,521,841	\$ \$	-	\$	15,697,622 15,697,622	
Subtotal General Funus	Þ	13,097,022	Ф	13,403,490	Ф	92,321,041	Þ	92,321,041	Þ	-	Ф	13,097,022	
Special Revenue Funds													
Community Dev. Block Grant	\$	164,622	\$	185,523	\$	165,500	\$	165,000	\$	(500)	\$	186,023	
Transportation System Mgmt.		119,198		145,364		36,200		35,135		(1,065)		146,429	
Folsom Arts & Culture Commission		25,891		57,990		2,350		20,000		17,650		40,340	1
Housing Trust		2,106,422		2,156,975		50,000		101,954		51,954		2,105,021	
Humbug Willow Creek		(1,165,191)		(1,330,520)		25,000		18,637		(6,363)		(1,324,157)	
General Plan		56,787		119,953		100,500		150,083		49,583		70,370	1
Tree Planting & Replacement		1,037,658		966,271		165,500		339,275		173,775		792,496	1
Community Affordable Housing		25,275,751		23,691,284		320,000		375,385		55,385		23,635,899	
Park Dedication		2,464,886		2,306,266		20,000		446,098		426,098		1,880,168	2
Planning Services		10,937		(40,395)		205,000		214,277		9,277		(49,672)	4
Local Transportation Tax		235,107		154,107		77,000		10,000		(67,000)		221,107	3
Historical District		106		1,771		6,600		5,193		(1,407)		3,178	3
Gas Tax - Road Maint & Repair		105,255		113,164		1,566,650		1,360,000		(206,650)		319,814	3
Gas Tax 2106		535,019		604,068		316,813		225,014		(91,799)		695,867	3
Gas Tax 2107		234,305		129,029		590,109		652,193		62,084		66,945	6
Gas Tax 2107.5		77,096		140,333		716,055		574,325		(141,730)		282,063	3
Gas Tax 2105		448,996		448,410		466,647		552,802		86,155		362,255	6
Measure A		(207,485)		1,609,335		2,847,873		2,360,575		(487,298)		2,096,633	3
Traffic Cong Relief		97,587		(0)		-		-		-		(0)	
Los Cerros L & L		161,583		161,364		43,250		60,376		17,126		144,238	1
Briggs Ranch L & L		(259)		(16,286)		80,850		111,692		30,842		(47,128)	7
Natoma Station L & L		(162,149)		(246,819)		174,000		240,292		66,292		(313,111)	7
Folsom Heights L & L		23,559		30,717		22,100		18,079		(4,021)		34,738	3
Broadstone Unit 3 L & L		52,072		56,482		23,200		20,960		(2,240)		58,722	
Broadstone L & L		(267,362)		(123,223)		391,121		261,911		(129,210)		5,987	3
Hannaford Cross L & L		24,482		16,329		21,700		29,156		7,456		8,873	1
Lake Natoma Shores L & L		97,929		93,725		22,100		30,392		8,292		85,433	
Cobble Hills/Reflections L & L		(2,642)		(14,235)		44,200		58,965		14,765		(29,000)	7
Sierra Estates L & L		22,246		24,623		9,550		14,675		5,125		19,498	1
Natoma Valley L & L		210,369		241,604		74,500		65,514		(8,986)		250,590	
Cobble Ridge L & L		110,454		119,035		15,200		17,042		1,842		117,193	
Prairie Oaks Ranch L & L		(453,915)		(545,947)		197,500		307,254		109,754		(655,701)	7
Silverbrook L & L		108,150		96,303		1,500		19,671		18,171		78,132	1
Willow Creek East L & L		(143,798)		(153,858)		60,400		28,607		(31,793)		(122,065)	3
Blue Ravine Oaks L & L		101,266		108,851		37,600		20,102		(17,498)		126,349	3
Steeplechase L & L		91,258		92,989		26,200		42,857		16,657		76,332	1
Willow Creek So. L & L		644,233		699,803		166,500		151,940		(14,560)		714,363	
American River Canyon N. L & L		99,071		110,863		106,600		152,372		45,772		65,091	1
Willow Springs L & L		47,003		52,729		15,150		26,113		10,963		41,766	1

	Actual	Estimated		CIP and	Ca	apital and			Estimated	
	Fund Balance	Fund Balance		Operating	O	pe rating		Use of	Fund Balance	
Title	6/30/2020	6/30/2021		Revenue	Exp	oe nditure s	Fun	nd Balance	6/30/2022	*
Willow Springs CFD 11 Mtn Dist.	718,435	718,36)	120,800		191,604		70,804	647,556	
CFD #12 Mtn. Dist.	1,519,958	1,671,53	8	613,400		744,843		131,443	1,540,095	
CFD #13 ARC Mtn. Dist.	70,080	78,28)	107,400		152,929		45,529	32,760	1
ARC N. L & L Dist. #2	166,200	175,28	2	14,600		31,928		17,328	157,954	
The Resdncs at ARC, North L & L	68,672	68,30	2	22,100		31,889		9,789	58,513	1
Sphere of Influence	46,441	41,22	7	1,500		-		(1,500)	42,727	
Oaks at Willow Springs	2,852,888	2,853,21	7	250		-		(250)	2,853,467	
ARC N. L & L Dist #3	947,332	1,103,34	4	266,000		217,108		(48,892)	1,152,236	
Blue Ravine Oaks L & L #2	192,392	193,29	5	37,700		54,370		16,670	176,625	
Folsom Heights L & L #2	246,339	292,73		66,100		56,545		(9,555)	302,294	
Broadstone #4	340,123	190,86		93,710		357,662		263,952	(73,090	
CFD #16 The Islands	312,254	366,17		184,000		126,233		(57,767)	423,937	
Willow Creek Estates East L & L	138,529	155,70		48,500		174,583		126,083	29,617	
Prospect Ridge L & L Dist	10,941	23,52		32,000		28,395		(3,605)	27,127	
CFD #18 Maint Dist	400,748	594,20		749,500		793,125		43,625	550,583	
CFD #19 Maint Dist	307,487	386,77		157,197		118,838		(38,359)	425,129	
Police Special Revenue	776,239	739,53		50,000		52,691		2,691	736,847	
Zoo Special Revenue	124,923	115,70		23,000		20,000		(3,000)	118,709	
Wetland/Open Space Maintenance	52,401	53,02		5,000		5,654		654	52,374	
Police Impound	10,799	12,02		5,000		5,054		-	12,020	
Subtotal Special Revenue Funds	\$ 41,689,675	\$ 42,097,09		11,803,775	§ 1	2,442,313	\$	638,538	\$ 41,458,559	_
Subtour Special Revenue Tunus	ψ 11,000,07 <i>0</i>	4 12,0077,00	Ψ	11,000,770	Ψ	2,112,010	Ψ	000,000	Ψ 11,100,000	_
Debt Service Funds										
CCF Debt Service	\$ 310,739	\$ 314,00	7 \$	-	\$	-	\$	-	\$ 314,007	
G O School Facilities Bonds DS	48,537	50,06	7	-		-		-	50,067	
Folsom South AD Refunding	245,531	248,11	3	3,200		-		(3,200)	251,313	
1982-1 Nimbus AD	858,652	867,68	2	10,000		-		(10,000)	877,682	
Traffic Signal Refunding	(28,230)	(27,69	1)	-		-		-	(27,691)
Recreation Facility COP DS	88,553	87,11	9	-		-		-	87,119	
Folsom Public Financing Authority	64,290,369	64,290,20	3	1,276,126		6,782,535		5,506,409	58,783,799	
Folsom Ranch Financing Authority	90,104,277	90,104,27	7	4,368,187		4,923,187		555,000	89,549,277	
Subtotal Debt Service Funds	\$155,918,429	\$155,933,78		5,657,513	\$ 1	1,705,722	\$	6,048,209	\$149,885,572	
										_
Capital Project Funds										
Supplemental Park Fee	\$ 280,643	\$ 283,59	3 \$	4,000	\$	-	\$	(4,000)	\$ 287,593	
Park Improvement	3,931,589	3,943,73	4	2,025,555		342,879		(1,682,676)	5,626,410	6
Johnny Cash Trail Art	187,321	196,38	5	13,000		10,000		(3,000)	199,385	
Zoo Capital Projects	2	(3:	2)	-		-		-	(32)
Police Capital	1,042,184	957,28	5	100,000		800,000		700,000	257,286	6
Central Folsom Area Capital Projects	147,263	148,73	8	1,800		214		(1,586)	150,324	
Fire Capital	1,599,857	(997,85	7)	471,860		147,996		(323,864)	(673,993) 6
General Capital	767,865	546,28	3	560,000		58,711		(501,289)	1,047,572	3
Transportation Improvement	9,129,040	8,803,11		2,683,660		2,604,016		(79,644)	8,882,760	
Drainage Capital	1,064,575	631,61		442,355		415,309		(27,046)	658,664	
Light Rail Transportation	1,096,223	951,08		160,000		213,896		53,896	897,193	
General Park Equipment Capital	150,919	214,08		56,000		114,219		58,219	155,863	
Water Impact	2,457,446	2,291,15		295,225		865,491		570,266	1,720,888	
Library Development	70,401	71,14		-		-		-	71,141	
Folsom Plan Area Infrastructure	19,802	20,15		_		_		_	20,158	
Folsom Plan Area Transit Capital	758,092	1,591,27		1,182,795		50,000		(1,132,795)	2,724,073	
- casin i mir nou riunou cupitur	130,072	1,001,001	_	1,102,173		20,000		(1,132,173)	2,721,073	-

		Actual		Estimated	CIP and	(Capital and]	Estimated	
	Fı	and Balance	Fu	und Balance	Operating		Operating		Use of	Fu	ınd Balance	
Title		6/30/2020		6/30/2021	Revenue	E	xpe nditure s	Fı	ınd Balance		6/30/2022	*
Folsom Plan Area Corp Yard Capital		134,946		220,859	617,555		327,071		(290,484)		511,343	3
Folsom Plan Area Hwy 50 Imp		699,022		1,603,157	1,208,490		100,000		(1,108,490)		2,711,647	3
Folsom Plan Area Hwy 50 Intch		1,469,115		3,038,961	2,364,285		100,000		(2,264,285)		5,303,246	3
Folsom Plan Area Capital		7,578,538		14,937,038	11,340,835		5,763,122		(5,577,713)		20,514,751	3
Major Capital & Renovation		75,764		56,961	1,200		50,000		48,800		8,161	1
Prairie Oak 1915 AD		336		342	-		-		-		342	
CFD #10 Russell Ranch		505,254		511,909	5,000		732		(4,268)		516,177	
CFD #14 Parkway II		2,013,609		2,003,528	2,000		-		(2,000)		2,005,528	
Subtotal Capital Project Funds	\$	35,223,819	\$	42,068,899	\$ 23,535,615	\$	11,963,656	\$	(11,571,959)	\$	53,641,223	
Enterprise Funds												
Transit	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-	
Water		93,521,613		95,867,295	17,960,000		21,897,995		3,937,995		91,929,300	
Water Capital		5,601,946		5,218,977	610,000		72,663		(537,337)		5,756,314	3
Water Meters		783,561		913,332	262,000		228,928		(33,072)		946,404	
Wastewater		64,581,626		68,190,757	8,655,154		9,749,716		1,094,562		67,096,195	
Wastewater Capital		427,628		458,779	191,920		6,160		(185,760)		644,539	3
Critical Augmentation		40,571		21,065	750		59		(691)		21,756	
General Augmentation		93,294		64,787	1,200		426		(774)		65,561	
Solid Waste		(6,325,351)		(6,231,275)	16,669,507		18,079,797		1,410,290		(7,641,565)	6
Solid Waste Capital		385,595		16,630	104,500		86,416		(18,084)		34,714	3
Landfill Closure		(7,049)		549	100,000		100,000		-		549	
Solid Waste Plan Area Capital		290,365		585,365	418,840		100,000		(318,840)		904,205	3
Subtotal Enterprise Funds	\$1	159,393,799	\$ 1	165,106,261	\$ 44,973,871	\$	50,322,160	\$	5,348,289	\$1	59,757,972	
Internal Service Funds												
Capital Replacement	\$	6,318,781	\$	4,520,405	\$ 60,000	\$	556,281	\$	496,281	\$	4,024,124	5
Risk Management		13,083,049		10,456,988	17,916,349		20,217,627		2,301,278		8,155,710	5
Compensated Leaves		625,009		91,009	602,689		580,000		(22,689)		113,698	
Subtotal Internal Service Funds	\$	20,026,839	\$	15,068,402	\$ 18,579,038	\$	21,353,908	\$	2,774,870	\$	12,293,532	
Trust Funds												
1915 Act Assessment District	\$	-	\$	(6,903)		\$	-	\$	-	\$	(6,903)	
Mello-Roos Agency Funds		-		(558,918)	16,452,369		15,999,462		(452,907)		(106,011)	3
Redevelopment Prop Tax Trust		3,978,392		4,019,262	3,672,222		3,935,813		263,591		3,755,671	
Redevelopment SA Trust - Housing		141,220		142,682	2,500		-		(2,500)		145,182	
Folsom Plan Area Specific Plan Fee		130,732		172,475	20,000		-		(20,000)		192,475	3
Subtotal Trust Funds	\$	4,250,344	\$	3,768,598	\$ 20,147,091	\$	19,935,275	\$	(211,816)	\$	3,980,414	
Total Funds	\$ 4	132,200,526	\$ 4	439,508,537	\$ 217,218,744	\$	220,244,875	\$	3,026,131	\$4	36,714,895	

*Explanations for FY 2021-22 Beginning Fund Balance and Ending Fund Balance Changes Greater Than 10%

- 1. The accumulation of surplus revenues and/or expenditure savings is being used for budget balancing purposes.
- 2. The accumulation of savings is being used for various one-time uses.
- 3. The accumulation of savings is being used to support future years' uses and/or also to establish a needed reserve level.
- 4. The revenue is dependent on development requested projects and therefore unpredictable.
- 5. The drawing down of fund balance in an effort to limit the General Fund and/or other funds support.
- 6. Changes in expenditure levels related to timing changes in capital expenditures.
- 7. The drawing down of fund balance is due to the funds' limitation to increase revenues.

Historical Revenue Summary

Description]	FY 2017-18 Actual]	FY 2018-19 Actual]	FY 2019-20 Actual]	FY 2020-21 Budget]	FY 2020-21 Es timate]	FY 2021-22 Proposed
General Funds												
General Fund	\$	85,937,724	\$	92,248,899	\$	87,311,427	\$	89,538,474	\$	89,800,073	\$	92,521,841
Subtotal General Funds	\$	85,937,724	\$	92,248,899	\$	87,311,427	\$	89,538,474	\$	89,800,073	\$	92,521,841
Special Revenue Funds												
Community Dev. Block Grant	\$	80,700	¢	121,389	¢	152,073	¢	166,200	¢	193,250	¢	165,500
Traffic System Mgmt.	Ψ	31,082	Ψ	29,523	Ψ	40,874	Ψ	26,500	Ψ	26,623	Ψ	36,200
Folsom Arts & Culture Commission		1,245		1,696		20,818		1,700		39,108		2,350
Housing Trust		103,462		90,188		223,872		60,000		55,319		50,000
Humbug Willow Creek		2,777,246		2,753,940		273,799		87,790		143,640		25,000
General Plan		83,274		80,116		94,105		80,500		91,200		100,500
Tree Planting & Replacement		225,385		101,150		155,500		143,000		184,000		165,500
Community Affordable Housing		10,475,884		2,580,493		2,677,080		300,000		6,041,199		320,000
Park Dedication		1,580,825		258,218		303,185		70,000		40,163		20,000
Planning Services								208,000				205,000
Local Transportation Tax		386,514 114,579		282,060 120,593		432,598 73,564		117,000		249,168 78,000		77,000
Historical District		7,284		6,433		5,714		5,650		6,831		6,600
Gas Tax - Road Maint & Repair		461,253		1,451,958		1,289,684		1,517,831		1,332,909		1,566,650
Gas Tax 2106		309,570		327,309		278,155		315,900		294,063		316,813
Gas Tax 2107		568,488		554,720		521,572		555,824		546,527		590,109
Gas Tax 2107.5		329,466		276,145		567,537		719,263		630,322		716,055
Gas Tax 2107.3		435,330		443,386		419,534		467,368		433,846		466,647
Measure A		2,419,869		2,554,296		2,535,792		2,693,470		2,705,829		2,847,873
												2,047,073
Traffic Congestion Relief Los Cerros L & L		90,043 42,544		91,290		92,681		-		1,982		42.250
		· · · · · · · · · · · · · · · · · · ·		43,806		43,964		44,400		43,688		43,250
Briggs Ranch L & L		80,785		81,601		80,752		81,200		80,063		80,850
Natoma Station L & L		173,833		172,072		173,440		172,000		171,059		174,000
Folsom Heights L & L		22,192		22,633		22,168		22,500		21,195		22,100
Broadstone Unit 3 L & L		21,371		32,652		22,415		22,300		22,736		23,200
Broadstone L & L		391,952		390,083		394,310		390,000		386,631		391,121
Hannaford Cross L & L		20,683		20,927		20,585		19,600		19,534		21,700
Lake Natoma Shores L & L		22,263		22,966		22,734		22,200		23,048		22,100
Cobble Hills/Reflections L & L		44,695		44,545		44,110		42,950		42,907		44,200
Sierra Estates L & L		8,224		9,422		9,477		9,350		8,510		9,550
Natoma Valley L & L		63,464		71,426		71,180		69,500		67,967		74,500
Cobble Ridge L & L		14,840		15,699		23,995		15,000		14,792		15,200
Prairie Oaks Ranch L & L		195,389		195,674		219,171		195,000		197,624		197,500
Silverbrook L & L		17,033		2,683		2,355		2,100		1,841		1,500
Willow Creek East L & L		59,623		59,474		59,842		59,100		58,847		60,400
Blue Ravine Oaks L & L		37,561		38,312		40,293		38,000		37,404		37,600
Steeplechase L & L		25,385		26,202		29,849		25,500		26,315		26,200
Willow Creek So. L & L		173,066		173,571		173,041		174,000		167,189		166,500
American River Canyon N. L & L		108,249		109,533		106,207		107,000		106,952		106,600
Willow Springs L & L		14,791		15,123		19,205		14,800		14,802		15,150

	F	Y 2017-18	I	Y 2018-19]	FY 2019-20	FY 2020-21		FY 2020-21]	Y 2021-22
Description		Actual		Actual		Actual	Budget		Estimate		Proposed
Willow Springs CFD 11 Mtn. Dist.		47,567		232,560		122,767	118,00	0	117,826		120,800
CFD #12 Mtn. Dist.		609,469		636,343		633,345	619,00	0	610,400		613,400
CFD #13 ARC Mtn. Dist.		101,520		105,343		108,051	104,30	0	105,866		107,400
ARC N. L & L Dist. #2		14,566		15,740		15,856	16,00	0	14,114		14,600
The Residences at ARC, North		21,732		22,424		22,351	21,50		21,145		22,100
Sphere of Influence		521,415		21,116		123,616	4,00	0	2,014		1,500
Oaks at Willow Springs		334		502		484	45	0	329		250
ARC N. L & L Dist. #3		210,786		215,308		268,019	216,00	0	256,687		266,000
Blue Ravine Oaks L & L #2		33,809		37,520		38,644	35,90	0	35,685		37,700
Folsom Heights L & L#2		62,511		65,394		66,557	65,80		63,634		66,100
Broadstone #4		309,780		309,782		314,876	307,80	0	95,389		93,710
CFD #16 The Islands		2,180		215,632		131,760	127,50		129,072		184,000
Willow Creek Estates East L & L		96,656		97,861		98,793	97,00		84,954		48,500
Prospect Ridge L & L Dist		9,870		9,677		9,652	10,20		28,049		32,000
CFD #18 Maint Dist		-		125,176		341,405	327,00		330,310		749,500
CFD #19 Maint Dist		_		201,912		115,008	103,00		104,297		157,197
Police Special Revenue		108,435		57,786		22,441	62,00		60,352		50,000
Zoo Special Revenue		33,483		38,552		28,035	94,00		22,717		23,000
Wetland Open Space Maintenance		6,339		9,498		9,153	9,00		5,733		5,000
Police Impound		1,520		2,272		2,356	,,oo -	0	1,221		5,000
Subtotal Special Revenue Funds	\$	24,211,416	\$	16,093,705	S	14,210,399	\$ 11,400,94	6 S		S	11,803,775
o and the opening of	-		-			,,	+,,-	-	20,020,00		
Debt Service Funds											
CCF Debt Service	\$	4,353	\$	6,536	\$	6,309	\$ -	\$	3,268	\$	-
GO School Facilities Bonds DS		34,673		6,442		1,155	-		1,529		-
Folsom South AD Refunding		3,445		5,172		4,989	3,50	0	2,581		3,200
1982-1 Nimbus AD		12,049		18,088		17,447	9,00	0	9,029		10,000
Traffic Signal Refunding		728		1,073		1,040	-		539		-
Recreation Facility COP DS		763		1,155		1,116	-		567		-
Folsom Public Financing Authority		(10,921,107)		5,857,682		1,922,343	9,176,03	4	9,166,034		1,276,126
Folsom Ranch Financing Authority		9,468,486		7,540,182		3,627,451	3,904,66	9	3,904,669		4,368,187
Subtotal Debt Service Funds	\$	(1,396,609)	\$	13,436,330			\$ 13,093,200	3 \$	13,088,216	\$	5,657,513
Codel Burbart Foods											
Capital Project Funds	¢.	2 029	C	5.012	C	5 702	\$ 4,00	Λ ¢	2.051	C	4.000
Supplemental Park Fee	\$	3,938	Ф	5,912	Э	5,703			· · · · · · · · · · · · · · · · · · ·	Э	4,000
Park Improvement		3,854,248 283,572		2,584,905		2,183,421	2,363,80		490,482		2,025,555
Johnny Cash Trail Art Zoo Capital Projects				59,466		28,603	5,00		13,493		13,000
		101,571		16,548		38,776		4	-		100.000
Police Capital		542,796		321,033		396,098	280,05		65,102		100,000
Central Folsom Area Capital Proj.		433,157		5,789		2,665	2,00		1,740		1,800
Fire Capital		854,252		555,116		530,339	536,10		78,000		471,860
General Capital		1,262,502		738,387		718,041	827,10		130,000		560,000
Transportation Improvements		5,585,431		4,160,235		4,363,978	3,343,06		3,446,927		2,683,660
Drainage Capital		841,335		566,823		512,090	518,33		83,113		442,355
Light Rail Transportation		452,203		290,067		272,425	254,00		63,160		160,000
General Park Equipment Capital		63,707		75,760		73,486	46,08		67,300		56,000
Water Impact		519,340		425,079		307,896	244,48	0	93,200		295,225
Library Development		986		1,481		1,429	-		740		-
Folsom Plan Area Infrastructure		223,472		85,422		3,635	-		356		-
Folsom Plan Area Transit Capital		24,039		330,888		403,204	670,74	5	833,186		1,182,795

]	FY 2017-18]	FY 2018-19]	FY 2019-20		FY 2020-21		FY 2020-21]	FY 2021-22
Description		Actual		Actual		Actual		Budget		Estimate		Proposed
Folsom Plan Area Corp Yard		602,752		313,339		127,842		422,665		467,833		617,555
Folsom Plan Area Hwy 50 Imp		23,282		284,700		391,078		640,145		929,135		1,208,490
Folsom Plan Area Hwy 50 Intch		47,338		627,702		794,151		1,301,920		1,594,846		2,364,285
Folsom Plan Area Capital		225,790		3,125,575		4,419,540		6,830,445		8,128,500		11,340,835
Major Capital and Renovation		1,063		1,596		1,539		2,000		1,197		1,200
Prairie Oak 1915 AD		5		7		7		-		6		-
CFD #10 Russell Ranch		553,336		7,233		9,888		10,000		7,956		5,000
CFD #14 Parkway II		1,822,253		77,292		80,216		40,000		(10,081)		2,000
Subtotal Capital Project Funds	\$	18,322,368	\$	14,660,354	\$	15,666,050	\$	18,341,961	\$	16,489,142	\$	23,535,615
F												
Enterprise Funds Transit	\$	4.057.621	¢	2 466 446	¢	_	\$	_	\$		\$	
	Ф	4,057,621	Þ	3,466,446	Þ		Ф		Э	17 900 200	Ф	17.060.000
Water		15,392,667		27,759,538		21,707,184 606,974		16,334,833		17,809,290		17,960,000
Water Capital		1,414,462		1,081,356		/		542,490		257,000		610,000
Water Meters		189,674		231,469		173,396		192,000		221,300		262,000
Wastewater		7,355,386		19,634,804		12,599,882		8,272,333		8,665,060		8,655,154
Wastewater Capital		284,827		129,796		72,487		211,215		52,100		191,920
Critical Augmentation		2,306		320		691		800		638		750
General Augmentation		5,670		5,170		932		1,200		1,463		1,200
Solid Waste		10,981,471		11,168,797		12,355,086		13,701,426		15,557,684		16,669,507
Solid Waste Capital		222,164		129,029		61,167		179,000		47,500		104,500
Landfill Closure		252,484		87,164		80,805		100,000		104,000		100,000
Solid Waste Plan Area Capital		8,559		117,900	_	163,919	_	260,545	_	295,000		418,840
Subtotal Enterprise Funds	\$	40,167,293	\$	63,811,788	\$	47,822,522	\$	39,795,842	\$	43,011,035	\$	44,973,871
Internal Service Funds												
Capital Replacement	\$	134,425	\$	2,422,535	\$	550,531	\$	45,000	\$	114,124	\$	60,000
Risk Management		17,509,720		18,328,718		18,218,877		16,190,093		15,846,101		17,916,349
Compensated Leaves		854,710		738,510				15,000		6,000		602,689
Subtotal Internal Service Funds	\$	18,498,855	\$	21,489,764	\$	18,769,407	\$	16,250,093	\$	15,966,225	\$	18,579,038
Fiduciary Funds	Φ.	2.406.225	Φ.	530.055	Φ.	1 512 225	Ф		Φ.		Φ.	
1915 Act Assessment Districts	\$	2,406,337	\$	729,975	\$	1,513,325	\$	-	\$	16040250	\$	-
Community Facilities Districts		111,581,258		16,179,133		47,434,311		15,646,113		16,048,379		16,452,369
Redevelopment Prop Tax Trust		4,870,512		4,156,499		3,816,203		3,829,514		3,865,208		3,672,222
RDA SA Trust - Housing		156,641		(34,980)		(6,348)		3,000		1,463		2,500
Folsom Plan Area Specific Plan Fee		1,044		11,139		118,549		15,000		41,743		20,000
Subtotal Fiduciary Funds	\$	119,015,792	\$	21,041,766	\$	52,876,039	\$	19,493,627	\$	19,956,793	\$	20,147,091
Total Combined Budget	\$	304,756,839	\$	242,782,606	\$	236,655,845	\$	207,914,146	\$	215,008,356	\$	217,218,744

Historical Expenditure Summary

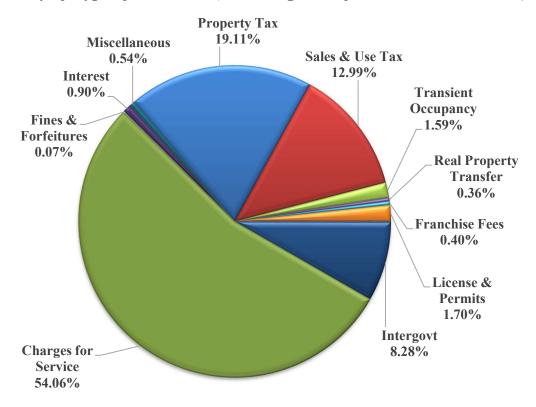
Description		FY 2017-18 Actual]	FY 2018-19 Actual		FY 2019-20 Actual		FY 2020-21 Budget		FY 2020-21 Estimate]	FY 2021-22 Proposed
General Funds												•
General Fund	\$	85,284,054	\$	86,601,531	\$	95,401,812	\$	89,538,474	\$	90,032,197	\$	92,521,841
Subtotal General Funds	\$	85,284,054	\$	86,601,531	\$	95,401,812	\$	89,538,474	\$	90,032,197	\$	92,521,841
Special Revenue Funds												
Community Dev. Block Grant	\$	109,672	S	148,783	\$	173,712	\$	168,457	\$	172,349	S	165,000
Traffic System Mgmt.	Ψ	20,000	Ψ.	15,079	Ψ	41,103	4	30,457	Ψ	457	Ψ	35,135
Folsom Arts & Culture Commission		4,390		1,938		7,902		20,000		7,009		20,000
Housing Trust		94,730		15,176		6,289		101,956		4,766		101,954
Humbug Willow Creek		2,452,182		2,784,658		614,462		79,472		308,969		18,637
General Plan		236,960		108,915		6,731		53,034		28,034		150,083
Tree Planting & Replacement		54,135		29,768		125,033		430,972		255,387		339,275
Community Affordable Housing		22,712		25,322		126,722		372,360		7,625,666		375,385
Park Dedication		108,630		194,582		248,838		198,783		198,783		446,098
Planning Services		340,010		335,784		414,004		189,503		300,500		214,277
Local Transportation Tax		50,000		125,000		_		170,000		159,000		10,000
Historical District		5,790		6,400		5,610		5,190		5,166		5,193
Gas Tax - Road Maint & Repair		445,388		709,598		1,942,654		1,905,000		1,325,000		1,360,000
Gas Tax 2106		_		869,212		278,038		225,014		225,014		225,014
Gas Tax 2107		879,478		789,002		571,391		651,803		651,803		652,193
Gas Tax 2107.5		749,911		700,288		609,244		567,085		567,085		574,325
Gas Tax 2105		817,985		500,000		382,044		552,802		434,432		552,802
Measure A		3,489,583		3,896,190		1,114,307		2,064,740		889,009		2,360,575
Traffic Congestion Relief		-		78,173		98,255		-		99,569		-
Los Cerros L & L		32,793		29,653		42,159		52,588		43,907		60,376
Briggs Ranch L & L		58,930		98,258		123,239		113,643		96,090		111,692
Natoma Station L & L		169,795		175,523		243,198		220,375		255,730		240,292
Folsom Heights L & L		17,193		21,420		27,190		19,613		14,037		18,079
Broadstone Unit 3 L & L		8,186		39,826		51,887		41,010		18,325		20,960
Broadstone L & L		388,574		501,175		384,281		206,338		242,492		261,911
Hannaford Cross L & L		24,213		30,050		29,724		42,404		27,687		29,156
Lake Natoma Shores L & L		24,729		14,858		32,702		42,556		27,251		30,392
Cobble Hills/Reflections L & L		71,406		63,332		82,693		113,013		54,499		58,965
Sierra Estates L & L		7,689		4,961		7,755		22,252		6,133		14,675
Natoma Valley L & L		39,936		26,349		60,509		62,972		36,731		65,514
Cobble Ridge L & L		6,998		13,438		10,075		26,145		6,211		17,042
Prairie Oaks Ranch L & L		252,056		285,467		306,953		300,419		289,656		307,254
Silverbrook L & L		3,689		5,572		12,050		22,019		13,688		19,671
Willow Creek East L & L		97,815		82,358		87,363		52,820		68,907		28,607
Blue Ravine Oaks L & L		34,595		35,031		48,611		25,546		29,819		20,102
Steeplechase L & L		18,381		24,605		29,063		31,737		24,584		42,857
Willow Creek So. L & L		146,984		164,015		165,810		162,767		111,620		151,940
American River Canyon N. L & L		66,148		178,292		169,002		137,367		95,160		152,372
Willow Springs L & L		9,194		18,045		13,735		46,230		9,075		26,113

		FY 2017-18		FY 2018-19	FY 2019-20	FY 2020-21	FY 2020-21]	FY 2021-22
Description		Actual		Actual	Actual	Budget	Estimate		Proposed
Willow Springs CFD 11 Mtn. Dist.	\$	182,777	\$	88,104	\$ 165,677	\$ 279,811	\$ 117,901	\$	191,604
CFD #12 Mtn. Dist.		504,985		464,471	441,509	878,946	458,819		744,843
CFD #13 ARC Mtn. Dist.		86,381		151,587	135,713	153,295	97,657		152,929
ARC N. L & L Dist. #2		2,168		2,822	14,618	17,004	5,031		31,928
The Residences at ARC, North L & L		14,565		15,073	33,558	31,231	21,515		31,889
Sphere of Influence		379,192		18,498	115,659	_	7,228		-
Oaks at Willow Springs		-		-	-	-	-		-
ARC N. L & L Dist. #3		195,943		133,474	171,154	179,766	100,675		217,108
Blue Ravine Oaks L & L Dist. #2		9,501		8,438	31,394	71,696	34,782		54,370
Folsom Heights L & L Dist. #2		16,423		24,094	34,463	53,600	17,233		56,545
Broadstone #4		601,919		94,112	266,067	286,757	244,650		357,662
CFD #16 The Islands		39,696		71,229	73,836	121,112	75,156		126,233
Willow Creek Estate East L & L Dist		-		109,135	45,646	110,284	67,783		174,583
Prospect Ridge L & L Dist		-		5,953	12,304	24,310	15,468		28,395
CFD #18 Maint District		263		21,645	43,925	62,294	136,851		793,125
CFD #19 Maint District		-		1,793	7,640	21,551	25,014		118,838
Police Special Revenue		1,803		95,225	46,860	53,127	97,052		52,691
Zoo Special Revenue		-		27,790	38,986	160,246	31,931		20,000
Wetland Open Space Maintenance		1,516		1,271	701	10,698	5,106		5,654
Subtotal Special Revenue Funds	\$	13,397,991	\$	14,480,813	\$ 10,374,052	\$ 12,044,170	\$ 16,289,451	\$	12,442,313
Debt Service Funds									
CCF Debt Service	\$	-	\$	-	\$ -	\$ -	\$ -	\$	-
GO School Facilities Bonds DS		852,164	`		-	-	-		-
Folsom South AD Refunding		-		-	381	-	-		-
1982-1 Nimbus AD		-		-	1,331	-	-		-
Traffic Signal Refunding		2,250		-	-	-	-		-
Recreation Facility COP DS		-		-	-	-	2,000		-
Folsom Public Financing Authority		8,623,451		13,094,089	12,239,553	9,166,195	9,166,195		6,782,535
Folsom Ranch Financing Authority	_	1,142,733		2,293,993	 3,074,796	3,904,669	 3,904,669		4,923,187
Subtotal Debt Service Funds	\$	10,620,598	\$	15,388,082	\$ 15,316,062	\$ 13,070,864	\$ 13,072,864	\$	11,705,722
Capital Project Funds									
Supplemental Park Fee	\$	-	\$	_	\$ 435	\$ -	\$ -	\$	-
Park Improvement		5,278,137		1,043,135	226,036	584,464	478,337		342,879
Johnny Cash Trail Art		173,814		36,075	4,089	5,000	4,430		10,000
Zoo Capital Projects		121,813		1,162	2,608	34	34		-
Police Capital		500,000			118,512	830,000	150,000		800,000
Central Folsom Area Capital Projects		131,729		158,307	4,312	265	265		214
Fire Capital		1,473,106		1,867,505	124,204	664,214	2,675,714		147,996
General Capital		722,451		1,901,683	155,250	501,582	351,582		58,711
Transportation Improvement		1,566,709		5,493,730	8,121,513	4,779,708	3,772,850		2,604,016
Drainage Capital		360,620		177,398	537,971	1,054,365	516,070		415,309
Light Rail Transportation		79,991		154,712	71,462	224,957	208,294		213,896
General Park Equipment Capital		6,378		80,935	9,270	120,137	4,137		114,219
Water Impact		158,391		279,375	262,424	361,486	259,492		865,491
Library Development		· -		-	-	-	-		-
Folsom Plan Area Infrastructure		337,107		93,834	566	-	-		-
Folsom Plan Area Transit Capital		-		· -	39	100,000	-		50,000
						•			

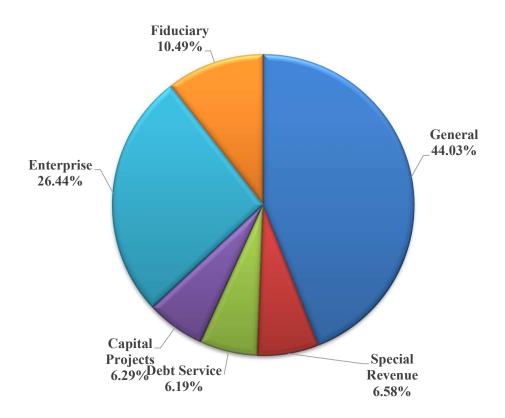
		FY 2017-18		FY 2018-19		FY 2019-20		FY 2020-21		FY 2020-21]	FY 2021-22
Description		Actual		Actual		Actual		Budget		Estimate		Proposed
Folsom Plan Area Corp Yard Capital	\$	580,000	\$	1,995	\$	326,992	\$	420,588	\$	381,920	\$	327,071
Folsom Plan Area Hwy 50 Impvmt		-		-		38		100,000		25,000		100,000
Folsom Plan Area Hwy 50 Intch		-		-		77		100,000		25,000		100,000
Folsom Plan Area Capital		-		-		192,366		1,040,000		770,000		5,763,122
Major Capital and Renovation		-		-		117		50,000		20,000		50,000
Prairie Oak 1915 AD		-		-		-		-		-		-
CFD #10 Russell Ranch		2,712,137		13,143		83,494		1,301		1,301		732
CFD #14 Parkway II		-		-		2,696		-		-		-
Subtotal Capital Project Funds	\$	14,202,382	\$	11,302,989	\$	10,244,470	\$	10,938,101	\$	9,644,426	\$	11,963,656
Enterprise Funds	Φ.	1260216	Φ.	2 204 612	•		•		•		•	
Transit	\$	4,360,346	\$	2,204,612	\$	-	\$	-	\$		\$	-
Water		14,892,539		15,491,327		15,717,619		18,470,939		15,463,608		21,897,995
Water Capital		274,377		97,525		498,337		745,980		639,969		72,663
Water Meters		124,142		187,257		86,102		331,529		91,529		228,928
Wastewater		6,486,000		6,662,193		7,300,717		11,587,074		5,055,929		9,749,716
Wastewater Capital		6,822		327		1,002		495,949		20,949		6,160
Critical Augmentation		199,921		3,219		1,987		144		20,144		59
General Augmentation		44,012		324,571		18,135		4,970		29,970		426
Solid Waste		11,524,851		12,056,919		13,340,023		14,142,344		15,463,608		18,079,797
Solid Waste Capital		2,278		20,977		25,402		441,465		416,465		86,416
Landfill Closure		259,806		87,164		62,683		100,000		96,402		100,000
Solid Waste Plan Area Capital		-		-		14		100,000		-		100,000
Subtotal Enterprise Funds	\$	38,175,095	\$	37,136,091	\$	37,052,021	\$	46,420,394	\$	37,298,573	\$	50,322,160
Internal Service Fund				•								
Capital Replacement	\$	38,802	\$	28,491	\$	21,471	\$	2,059,674	\$	1,912,500	\$	556,281
Risk Management		16,401,551		17,024,050		17,470,911		19,882,019		18,472,162		20,217,627
Compensated Leaves		546,202		1,221,675		860,517		575,000		540,000		580,000
Subtotal Internal Service Fund	\$	16,986,556	\$	18,274,216	\$	18,352,899	\$	22,516,693	\$	20,924,662	\$	21,353,908
Fiduciary Funds												
1915 Act Assessment Districts	\$	2,312,786	\$	3,080,290	\$	1,819,984	\$	-	\$	6,903	\$	-
Community Facilities Districts		96,182,726		29,889,977		41,400,429		14,669,968		16,607,297		15,999,462
Redevelopment Prop Tax Trust		4,850,487		4,019,563		4,024,119		3,935,000		3,824,338		3,935,813
Redevelopment SA Trust - Housing		9,812,877		-		-		-		-		-
Folsom Plan Area Specific Plan Fee		-		-		-		-		-		-
Subtotal Trust Funds	\$	113,158,877	\$	36,989,830	\$	47,244,532	\$	18,604,968	\$	20,438,538	\$	19,935,275
Total Combined Budget	C	291,825,553	C	220,173,553	C	233,985,847	C	212 122 664	C	207,700,711	C	220 244 975
Total Combined Dudget	\$	271,023,333	Ψ	220,173,333	Ψ	200,700,047	Ψ	213,133,004	Φ	207,700,711	Ψ	220,274,073



Summary of Type of Revenues (excluding Transfers & Internal Service)



Summary of Revenues by Fund Type (excluding Transfers & Internal Service)



Funds	Property Tax	S	Sales & Use Tax	Transient Occupancy	Real Prop Transfer]	Franchise Fees]	License & Permits	nter Gov't Revenues
General Fund										
General Fund	\$ 32,491,949	\$	24,551,790	\$ 3,000,000	\$ 685,000	\$	751,800	\$	3,210,700	\$ 8,645,484
Subtotal General Funds	\$ 32,491,949	\$	24,551,790	\$ 3,000,000	\$ 685,000	\$	751,800	\$	3,210,700	\$ 8,645,484
Special Revenue Funds										
Community Development Block Grant	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	\$ 165,000
Transportation System Management Folsom Arts & Culture Commission	-		-	-	-		-		-	-
Housing Trust	-		-	-	-		-		-	-
Humbug Willow Creek	-		-	-	-		-		-	-
General Plan	_		_	-	-		-		-	_
Tree Planting & Replacement	_		_	_	_		_		_	_
Community Affordable Housing	_		_	_	-		_		_	_
Park Dedication	-		-	-	-		-		-	_
Planning Services	-		-	-	-		-		-	-
Local Transportation Tax	-		-	-	-		-		-	75,000
Historical District	-		-	-	-		-		-	-
Gas Tax - Road Maint & Repair	-		-	-	-		-		-	1,560,350
Gas Tax 2106	-		-	-	-		-		-	308,813
Gas Tax 2107	-		-	-	-		-		-	584,809
Gas Tax 2107.5	-		-	-	-		-		-	712,755
Gas Tax 2105	-		-	-	-		-		-	459,547
Measure A	-		-	-	-		-		-	2,837,873
Traffic Congestion Relief Los Cerros L & L	-		-	-	-		-		-	-
Briggs Ranch L & L	-		-	-	-		-		-	-
Natoma Station L & L	_		_	_	_		_		_	_
Folsom Heights L & L	_		_	_	_		_		_	_
Broadstone Unit 3 L & L	-		-	-	-		-		-	-
Broadstone L & L	-		-	-	-		-		-	-
Hannaford Cross L & L	-		-	-	-		-		-	-
Lake Natoma Shores L & L	-		-	-	-		-		-	-
Cobble Hills/Reflections L & L	-		-	-	-		-		-	-
Sierra Estates L & L	-		-	-	-		-		-	-
Natoma Valley L & L	-		-	-	-		-		-	-
Cobble Ridge L & L	-		-	-	-		-		-	-
Prairie Oaks Ranch L & L	-		-	-	-		-		-	-
Silverbrook L & L	-		-	-	-		-		-	-
Willow Creek East L & L	-		-	-	-		-		-	-
Blue Ravine Oaks L & L Steeplechase L & L	-		-	-	-		-		-	-
Willow Creek South L & L	_		_	_	_		_		_	_
American River Canyon North L & L	_		_	_	_		_		_	_
Willow Springs L & L	-		-	-	-		-		-	_
Willow Springs CFD 11 Mtn. Dist.	-		-	-	-		-		-	-
CFD #12 Mtn. Dist.	-		-	-	-		-		-	-
CFD #13 ARC Mtn. Dist.	-		-	-	-		-		-	-
ARC North L & L Dist. #2	-		-	-	-		-		-	-
The Residences at ARC, North L & L	-		-	-	-		-		-	-
Folsom Plan Area-Sphere of Influence	-		-	-	-		-		-	-
Oaks at Willow Springs	-		-	-	-		-		-	-
ARC North L & L Dist. #3	-		-	-	-		-		-	-
Blue Ravine Oaks No. 2 L & L	-		-	-	-		-		-	-
Folsom Heights #2 L & L Broadstone #4	-		-	-	-		-		-	-
CFD #16 The Islands	-		-	-	-		-		-	-
Willow Creek Estate East L & L Dist	-		-	-	-		-		-	-
Prospect Ridge L & L Dist	_		_	_	_		_		_	_
CFD #18 Maint Dist	-		-	-	-		-		-	-
CFD #19 Maint Dist	-		-	-	-		-		-	-
Police Special Revenue	-		-	-	-		-		-	30,000
Zoo Special Revenue	-		-	-	-		-		-	-
Wetland Open Space Maintenance	-		-	-	-		-		-	-
Subtotal Special Revenue Funds	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	\$ 6,734,147

Charges or Services	Fines & orfeitures	Interest Revenue	Misc	-	Fransfers In	Use of nd Balance	Total	
								- General Fund
\$ 9,124,140	\$ 135,300	\$ 230,000	\$ 487,500	\$	9,208,178	\$ -	\$ 92,521,841	General Fund
\$ 9,124,140	\$ 135,300	\$ 230,000	\$ 487,500	\$	9,208,178	\$ -	\$ 92,521,841	Subtotal General Funds
								Special Revenue Funds
\$ -	\$ -	\$ 500	\$ -	\$	-	\$ (500)	\$ 165,000	Community Development Block Grant
35,000	-	1,200	-		-	(1,065)	35,135	Transportation System Management
40.000	-	350	2,000		-	17,650	20,000	Folsom Arts & Culture Commission
40,000 25,000	-	10,000	-		-	51,954 (6,363)	101,954 18,637	Housing Trust Humbug Willow Creek
100,000	-	500	-		-	49,583	150,083	General Plan
150,000	_	15,500	_		_	173,775	339,275	Tree Planting & Replacement
250,000	-	50,000	20,000		_	55,385	375,385	Community Affordable Housing
-	_	20,000			_	426,098	446,098	Park Dedication
200,000	-	5,000	-		-	9,277	214,277	Planning Services
- -	-	2,000	-		-	(67,000)	10,000	Local Transportation Tax
6,500	-	100	-		-	(1,407)	5,193	Historical District
-	-	6,300	-		-	(206,650)	1,360,000	Gas Tax - Road Maint & Repair
-	-	8,000	-		-	(91,799)	225,014	Gas Tax 2106
-	-	5,300	-		-	62,084	652,193	Gas Tax 2107
-	-	3,300	-		-	(141,730)	574,325	Gas Tax 2107.5
-	-	7,100	-		-	86,155	552,802	Gas Tax 2105
-	-	10,000	-		-	(487,298)	2,360,575	Measure A
41 200	-	2.050	-		-	17.106	-	Traffic Congestion Relief
41,200 80,800	-	2,050 50	-		-	17,126 30,842	60,376 111,692	Los Cerros L & L Briggs Ranch L & L
174,000	-	-	-		-	66,292	240,292	Natoma Station L & L
21,700	_	400	_			(4,021)	18,079	Folsom Heights L & L
22,000	_	1,200	_		_	(2,240)	20,960	Broadstone Unit 3 L & L
390,000	_	1,121	_		_	(129,210)	261,911	Broadstone L & L
21,200	-	500	-		-	7,456	29,156	Hannaford Cross L & L
20,600	-	1,500	-		-	8,292	30,392	Lake Natoma Shores L & L
44,100	-	100	-		-	14,765	58,965	Cobble Hills/Reflections L & L
9,300	-	250	-		-	5,125	14,675	Sierra Estates L & L
70,000	-	4,500	-		-	(8,986)	65,514	Natoma Valley L & L
13,600	-	1,600	-		-	1,842	17,042	Cobble Ridge L & L
197,500	-	-	-		-	109,754	307,254	Prairie Oaks Ranch L & L
- 	-	1,500	-		-	18,171	19,671	Silverbrook L & L
60,400	-	-	-		-	(31,793)	28,607	Willow Creek East L & L
36,500	-	1,100	-		-	(17,498)	20,102	Blue Ravine Oaks L & L
25,200	-	1,000	-		-	16,657	42,857	Steeplechase L & L Willow Creek South L & L
159,000 105,500	-	7,500 1,100	-		-	(14,560) 45,772	151,940 152,372	American River Canyon North L & L
14,350	_	800	-		-	10,963	26,113	Willow Springs L & L
115,800	_	5,000	_		_	70,804	191,604	Willow Springs CFD 11 Mtn. Dist.
595,000	_	18,400	_		_	131,443	744,843	CFD #12 Mtn. Dist.
106,500	-	900	_		_	45,529	152,929	CFD #13 ARC Mtn. Dist.
12,100	_	2,500	_		_	17,328	31,928	ARC North L & L Dist. #2
21,000	-	1,100	-		-	9,789	31,889	The Residences at ARC, North L & L
=	-	1,500	-		-	(1,500)	-	Folsom Plan Area-Sphere of Influence
-	-	250	-		-	(250)	-	Oaks at Willow Springs
251,000	-	15,000	-		-	(48,892)	217,108	ARC North L & L Dist. #3
35,500	-	2,200	-		-	16,670	54,370	Blue Ravine Oaks No. 2 L & L
62,100	-	4,000	-		-	(9,555)	56,545	Folsom Heights #2 L & L
90,210	-	3,500	-		-	263,952	357,662	Broadstone #4
180,000	-	4,000	-		-	(57,767)	126,233	CFD #16 The Islands
47,000	-	1,500	-		-	126,083	174,583	Willow Creek Estate East L & L Dist
30,000	-	2,000	-		-	(3,605)	28,395	Prospect Ridge L & L Dist
745,000	-	4,500 3,700	-		-	43,625	793,125	CFD #18 Maint dist
153,497 10,000	-	3,700 10,000	-		-	(38,359) 2,691	118,838	CFD #19 Maint dist Police Special Revenue
22,000	-	1,000	-		-	(3,000)	52,691 20,000	Zoo Special Revenue
-	-	5,000	-		-	654	5,654	Wetland Open Space Maintenance
\$ 4,790,157	\$ -	\$ 257,471	\$ 22,000	\$	-	\$ 638,538	\$ 12,442,313	Subtotal Special Revenue Funds

Funds	Property Tax	Sal	les & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits		iter Gov't Revenues
Debt Service Funds			1 4 1	Occupancy	11 ansici				et venues
CCF Debt Service		_	_	_	_	_	_		_
GO School Facilities Bonds DS			_	_	_	_	_		_
Folsom South AD Refunding		-	-	-	-	-	-		-
1982-1 Nimbus AD		-	-	-	-	-	-		-
Traffic Signal Refunding		-	-	-	-	-	-		-
Recreation Facility COP DS		-	-	-	-	-	-		-
Folsom Public Financing Authority		-	-	-	-	-	-		-
		-	-	-	-	-	-		-
Folsom Ranch Financing Authority			-						-
Subtotal Debt Service Funds	\$	\$	-	<u> </u>	<u> </u>		- \$		•
Capital Project Funds									
Supplemental Park Fee		_	_	-	-	-	-		-
Park Improvement		_	-	_	_	-	_		_
Johnny Cash Trail Art		_	_	_	-	-	-		_
Zoo Capital Projects		_	_	_	_	-	-		_
Police Capital		_	-	_	-	-	-		-
Central Folsom Area Capital Projects		_	-	-	-	-	-		-
Fire Capital		-	-	-	-	-	-		-
General Capital		-	-	-	-	-	-		-
		-	-	-	-	-	-		-
Transportation Improvement		-	-	-	-	-	-		-
Drainage Capital		-	-	-	-	-	-		-
Light Rail Transportation		-	-	-	-	-	-		-
General Park Equipment Capital		-	-	-	-	-	-		-
Water Impact		-	-	-	-	-	-		100,000
Library Development		-	-	-	-	-	-		-
Folsom Plan Area Infrastructure		-	-	-	-	-	-		-
Folsom Plan Area Transit Capital		-	-	-	-	-	-		-
Folsom Plan Area Corp Yard Capital		-	-	-	-	-	-		-
Folsom Plan Area Hway 50 Imp		-	-	-	-	-	-		-
Folsom Plan Area Hwy 50 Intch.		-	-	-	-	-	-		-
Folsom Plan Area Capital		-	-	-	-	-	-		-
Major Capital and Renovation		-	-	-	-	-	-		-
Prairie Oak 1915 AD		-	-	-	-	-	-		-
CFD #10 Russell Ranch		-	-	-	-	-	-		-
CFD #14 Parkway II		<u> </u>	-	-	-	-	-		-
Subtotal Capital Project Funds	\$		-	<u>\$</u> -	<u>\$</u> -	<u> </u>	<u> </u>	\$	100,000
Enterprise Funds									
Transit	\$	- \$	_	\$ -	\$ -	\$ -	\$ -	\$	_
Water	Ψ	Ψ -	_	Ψ -	Ψ -	Ψ -	ψ -	Ψ	_
Water Capital		_		_	-	-	· .		-
Water Meters		_		_	-	-	· .		_
Wastewater		_	_	-	-	-	-		-
Wastewater Capital		_	_	-	-	-	-		-
Critical Augmentation		_	-	-	-	-	-		-
General Augmentation		-	-	-	-	-	-		-
Solid Waste		-	-	-	-	-	-		150 007
		-	-	-	-	-	-		158,097
Solid Waste Capital		-	-	-	-	-	-		-
Landfill Closure		-	-	-	-	-	-		-
Solid Waste Plan Area Capital			-				-		150.00
Subtotal Enterprise Funds	\$	\$	-	-	<u> </u>			\$	158,097

	Charges	Fines &		Interest			Т	ransfers		Use of			
	Services	Forfeitures		Revenue		Misc	-	In	F	ınd Balance		Total	
			-"										Debt Service Funds
	-	-		-		-		-		-		-	CCF Debt Service
	-	-		-		-		-		-		-	GO School Facilities Bonds DS
	-	-		3,200		-		-		(3,200)		-	Folsom South AD Refunding
	-	-		10,000		-		-		(10,000)		-	1982-1 Nimbus AD
	-	-		-		-		-		-		-	Traffic Signal Refunding
	-	-		-		-		-		-		-	Recreation Facility COP DS
	1,276,126	-		-		-		-		5,506,409		6,782,535	Folsom Public Financing Authority
	4,368,187	-		-		-		-		555,000		4,923,187	Folsom Ranch Financing Authority
\$	5,644,313	-	\$	13,200	\$	-	\$	-	\$	6,048,209	\$	11,705,722	Subtotal Debt Service Funds
													C tip t E
				4.000						(4,000)			Capital Project Funds
	1 075 555	-		4,000		-		-		(4,000)		- 242.050	Supplemental Park Fee
	1,975,555	-		50,000		10.000		-		(1,682,676)		342,879	Park Improvement
	-	-		3,000		10,000		-		(3,000)		10,000	Johnny Cash Trail Art
	-	-		-		-		-		-		-	Zoo Capital Projects
	90,000	-		10,000		-		-		700,000		800,000	Police Capital
	-	-		1,800		-		-		(1,586)		214	Central Folsom Area Capital Projects
	451,860	-		20,000		-		-		(323,864)		147,996	Fire Capital
	550,000	-		10,000		-		-		(501,289)		58,711	General Capital
	2,523,660	-		90,000		-		70,000		(79,644)		2,604,016	Transportation Improvement
	430,355	-		12,000		-		-		(27,046)		415,309	Drainage Capital
	150,000	-		10,000		-		-		53,896		213,896	Light Rail Transportation
	55,000	-		1,000		-		-		58,219		114,219	General Park Equipment Capital
	155,225	-		40,000		-		-		570,266		865,491	Water Impact
	-	-		-		-		-		-		-	Library Development
	-	-		-		-		-		-		-	Folsom Plan Area Infrastructure
	1,164,795	-		18,000		-		-		(1,132,795)		50,000	Folsom Plan Area Transit Capital
	614,555	-		3,000		-		-		(290,484)		327,071	Folsom Plan Area Corp Yard Capital
	1,128,490	-		80,000		-		-		(1,108,490)		100,000	Folsom Plan Area Hwy 50 Imp
	2,294,285	-		70,000		-		-		(2,264,285)		100,000	Folsom Plan Area Hwy 50 Intch
	11,190,835	-		150,000		-		-		(5,577,713)		5,763,122	Folsom Plan Area Capital
	-	-		1,200		-		-		48,800		50,000	Major Capital and Renovation
	-	-		-		-		-		-		-	Prairie Oak 1915 AD
	-	-		5,000		-		-		(4,268)		732	CFD #10 Russell Ranch
_	-			2,000		-		-		(2,000)		<u>-</u>	CFD #14 Parkway II
\$ 2	22,774,615	-		581,000	\$	10,000	\$	70,000	\$	(11,571,959)	_\$_	11,963,656	Subtotal Capital Project Funds
													Enterprise Funds
\$	_	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	Transit
Ψ	17,385,000	-	Ψ	145,000	Ψ	230,000	Ψ	200,000	Ψ	3,937,995	Ψ	21,897,995	Water
	535,000	_		75,000				-		(537,337)		72,663	Water Capital
	250,000	_		12,000		_		_		(33,072)		228,928	Water Meters
	8,525,154	_		130,000		_		_		1,094,562		9,749,716	Wastewater
	186,920	_		5,000		_		_		(185,760)		6,160	Wastewater Capital
		_		750		_		_		(691)		59	Critical Augmentation
	_	_		1,200		_		_		(774)		426	General Augmentation
	16,171,410	_		70,000		270,000		-		1,410,290		18,079,797	Solid Waste
	100,000	-		4,500		-70,000		_		(18,084)		86,416	Solid Waste Capital
		-		-		-		100,000		(10,007)		100,000	Landfill Closure
	411,340	-		7,500		-				(318,840)		100,000	Solid Waste Plan Area Capital
\$ 4	13,564,824	\$ -	<u> </u>	450,950	\$	500,000	<u>\$</u>	300,000	\$	5,348,289	\$	50,322,160	Subtotal Enterprise Funds

City of Folsom FY 2021-22 Budget

Funds	Property Tax	S	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	F	ranchise Fees]	License & Permits	Inter Gov't Revenues
Internal Service Fund										
Capital Replacement	-		-	-	-		-		-	-
Risk Management	-		-	-	-		-		-	-
Compensated Leaves	-			-	-		-		-	-
Subtotal Internal Service Fund	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	\$ -
Fiduciary Funds										
Assessment & CFD Agency Funds	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	\$ -
Redevelopment Prop Tax Trust	3,627,222		-	-	-		-		-	-
Redevelopment SA Trust - Housing	-		-	-	-		-		-	-
Folsom Plan Area Specific Plan Fee	-			-	-		-		-	-
Subtotal Fiduciary Funds	\$ 3,627,222	\$	-	\$ -	\$ -	\$	-	\$	-	\$ -
Total Combined Budget	\$ 36,119,171	\$	24,551,790	\$ 3,000,000	\$ 685,000	\$	751,800	\$	3,210,700	\$ 15,637,728

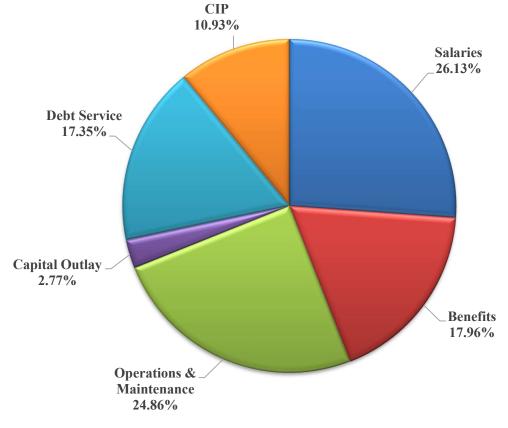
Summary of Revenues by Fund

	narges		ines & rfeitures		Interest Revenue		Misc	,	Transfers In	D.	Use of and Balance		Total	
101 3	for Services Forfeitures		i ieitui es	Revenue			IVIISC			Tunu Daranec		_	Total	Internal Service Fund
	-		-		60,000		-		-		496,281		556,281	Capital Replacement
1	17,845,349		-		70,000		1,000		-		2,301,278		20,217,627	Risk Management
	592,689		-		10,000		-		-		(22,689)		580,000	Compensated Leaves
\$ 18	3,438,038	\$	-	\$	140,000	\$	1,000	\$	-	\$	2,774,870	\$	21,353,908	Subtotal Internal Service Fund
														Fiduciary Funds
\$ 1	16,257,662	\$	-	\$	103,500	\$	-	\$	91,207	\$	(452,907)	\$	15,999,462	Assessment & CFD Agency Funds
	-		-		45,000		-		-		263,591		3,935,813	Redevelopment Prop Tax Trust
	-		-		2,500		-		-		(2,500)		-	Redevelopment SA Trust - Housing
	-				20,000		-		-		(20,000)		-	Folsom Plan Area Specific Plan Fee
\$ 16	5,257,662	\$	-	\$	171,000	\$	-	\$	91,207	\$	(211,816)	\$	19,935,275	Subtotal Fiduciary Funds
\$ 120	,593,749	\$	135,300	\$	1,843,621	\$	1,020,500	\$	9,669,385	\$	3,026,131	\$	220,244,875	Total Combined Budget

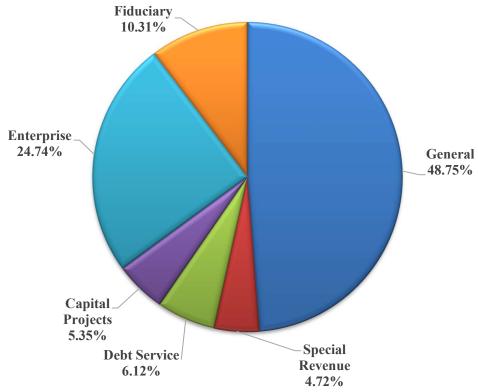


Summary of Appropriations by Fund

Summary of Appropriations (excluding Transfers and Internal Ser.) by Object



Summary of Appropriations (excluding Transfers and Internal Ser.) by Fund Type



						perations &		Capital
Funds		Salaries		Benefits	N	Maintenance		Outlays
General Funds								
General Fund	\$	40,176,957	\$	27,569,671	\$	22,006,544	\$	1,975,526
Subtotal General Funds	\$	40,176,957	\$	27,569,671	\$	22,006,544	\$	1,975,526
Special Revenue Funds								
Community Development Block Grant	\$	_	\$		\$	165,000	\$	_
Traffic System Management		_		_		35,000		-
Folsom Arts & Culture Commission		-		-		20,000		-
Housing Trust		-		-		100,000		-
Humbug Willow Creek		-		-		-		-
General Plan		-		-		150,000		-
Tree Planting & Replacement		_		-		300,000		-
Community Affordable Housing Park Dedication		-		<u>-</u>		350,300 30,000		- -
Planning Services		-		_		200,000		_
Local Transportation Tax		_		_		10,000		_
Historical District		-		_		5,000		_
Gas Tax - Road Maint & Repair		-		-		_		-
Gas Tax 2106		-		-		-		-
Gas Tax 2107		_		-		-		_
Gas Tax 2107.5		-		-		-		-
Gas Tax 2105		-		-		-		-
Measure A		-		-		-		-
Traffic Congestion Relief		-		-		- 52.962		-
Los Ceros L & L		-		-		53,863		-
Briggs Ranch L & L Natoma Station L & L		_		-		93,484 198,189		_
Folsom Heights L & L		_		-		17,256		_
Broadstone Unit 3 L & L		_		_		19,524		_
Broadstone L & L		_		_		191,361		_
Hannaford Cross L & L		-		-		24,220		-
Lake Natoma Shores L & L		-		-		26,273		-
Cobble Hills/Reflections L & L		-		-		46,855		-
Sierra Estates L & L		-		-		13,186		-
Natoma Valley L & L		-		-		55,570		-
Cobble Ridge L & L		-		-		15,476		-
Prairie Oaks Ranch L & L		-		-		234,381		-
Silverbrook L & L Willow Creek East L & L		-		-		17,954 26,167		-
Blue Ravine Oaks L & L		_		-		18,606		_
Steeplechase L & L		_		_		37,553		_
Willow Creek South L & L		_		_		140,449		_
American River Canyon North L & L		-		-		147,406		_
Willow Springs L & L		-		-		25,638		-
Willow Springs CFD 11 Mtn. Dist.		-		-		172,748		-
CFD #12 Mtn. Dist.		-		-		665,349		-
CFD #13 ARC Mtn. Dist.		-		-		128,089		-
ARC North L & L Dist. #2		-		-		31,297		-
The Residences at ARC, North L & L		-		-		26,519		=
Folsom Plan Area-Sphere of Influence		-		-		-		-
Oaks at Willow Springs ARC North L & L Dist. #3		_		-		- 194,674		_
Blue Ravine Oaks L & L Dist. #2		_		-		48,849		_
Folsom Heights L & L Dist. #2		_		_		49,773		_
Broadstone #4		-		-		342,850		-
CFD #16 The Islands		-		-		109,400		-
Willow Creek Estates East L & L Dist		-		-		158,300		
Prospect Ridge L & L Dist		-		-		22,381		-
CFD #18 Maint Dist		-		-		690,738		-
CFD #19 Maint Dist		-		-		118,000		-
Police Special Revenue		-		-		50,000		-
Zoo Special revenue		-		-		20,000		-
Wetland Open Space Maintenance	(-	Φ.		Ф	5,000	•	
Subtotal Special Revenue Funds	\$		\$	-	\$	5,602,678		-

			Capital		Transfers			
Del	ot Service	Im	provements		Out		Total	
								General Funds
\$	793,143	\$		\$		\$	92,521,841	General Fund
\$	793,143	\$		\$		\$	92,521,841	Subtotal General Funds
								g
\$		¢.		¢		₽	1/5 000	Special Revenue Funds
Э	-	\$	-	\$	135	\$	165,000 35,135	Community Development Block Grant Traffic System Management
	_		_		-		20,000	Folsom Arts & Culture Commission
	_		_		1,954		101,954	Housing Trust
	_		-		18,637		18,637	Humbug Willow Creek
	-		-		83		150,083	General Plan
	-		-		39,275		339,275	Tree Planting & Replacement
	-		-		25,085		375,385	Community Affordable Housing
	-		271,098		145,000		446,098	Park Dedication
	-		-		14,277		214,277	Planning Services Local Transportation Tax
	-		-		193		10,000 5,193	Local Transportation Tax Historical District
	_		1,360,000		-		1,360,000	Gas Tax - Road Maint & Repair
	_		-		225,014		225,014	Gas Tax 2106
	-		-		652,193		652,193	Gas Tax 2107
	-		-		574,325		574,325	Gas Tax 2107.5
	-		200,000		352,802		552,802	Gas Tax 2105
	-		1,520,305		840,270		2,360,575	Measure A
	-		-		-		-	Traffic Congestion Relief
	-		-		6,513 18,208		60,376	Los Cerros L & L Briggs Ranch L & L
	_		_		42,103		111,692 240,292	Natoma Station L & L
	_		_		823		18,079	Folsom Heights L & L
	_		-		1,436		20,960	Broadstone Unit 3 L & L
	-		-		70,550		261,911	Broadstone L & L
	-		-		4,936		29,156	Hannaford Cross L & L
	-		-		4,119		30,392	Lake Natoma Shores L & L
	-		-		12,110		58,965	Cobble Hills/Reflections L & L
	-		-		1,489 9,944		14,675	Sierra Estates L & L Natoma Valley L & L
	_		_		1,566		65,514 17,042	Cobble Ridge L & L
	_		_		72,873		307,254	Prairie Oaks Ranch L & L
	_		-		1,717		19,671	Silverbrook L & L
	-		-		2,440		28,607	Willow Creek East L & L
	-		-		1,496		20,102	Blue Ravine Oaks L & L
	-		-		5,304		42,857	Steeplechase L & L
	-		-		11,491		151,940	Willow Creek South L & L
	-		-		4,966 475		152,372 26,113	American River Canyon North L & L Willow Springs L & L
	_		-		18,856		191,604	Willow Springs CFD 11 Mtn. Dist.
	_		_		79,494		744,843	CFD #12 Mtn. Dist.
	-		-		24,840		152,929	CFD #13 ARC Mtn. Dist.
	-		-		631		31,928	ARC North L & L Dist. #2
	-		-		5,370		31,889	The Residences at ARC, North L & L
	-		-		-		-	Folsom Plan Area-Sphere of Influence
	-		-		- 22 424		- 217 100	Oaks at Willow Springs
	_		-		22,434 5,521		217,108 54,370	ARC North L & L Dist. #3 Blue Ravine Oaks L & L Dist. #2
	_		_		6,772		56,545	Folsom Heights L & L Dist. #2
	_		_		14,812		357,662	Broadstone #4
	-		-		16,833		126,233	CFD #16 The Islands
	-		-		16,283		174,583	Willow Creek Estates East L & L Dist
	-		-		6,014		28,395	Prospect Ridge L & L Dist
	-		-		102,387		793,125	CFD # 18 Maint Dist
	-		-		838		118,838	CFD # 19 Maint Dist
	-		-		2,691		52,691 20,000	Police Special Revenue Zoo Special Revenue
	-		- -		654		20,000 5,654	Wetland Open Space Maintenance
\$		\$	3,351,403	\$	3,488,232	\$	12,442,313	Subtotal Special Revenue Funds
_			- , ,		-, -,		, -,	

Funds	Salaries	Benefits	perations & Maintenance	Capital Outlays
Debt Service Funds			 	 •
CCF Debt Service	\$ -	\$ -	\$ -	\$ -
GO School Facilities Bonds DS	-	-	-	-
Folsom South AD Refunding	-	-	-	-
1982-1 Nimbus AD	-	-	-	-
Traffic Signal Refunding	-	-	-	-
Recreation Facility COP DS	-	-	-	-
Folsom Public Financing Authority	-	-	-	-
Folsom Ranch Financing Authority	-	-	-	-
Subtotal Debt Service Funds	\$ -	\$ -	\$ -	\$ -
Capital Project Funds				
Supplemental Park Fee	\$ -	\$ -	\$ -	\$ -
Park Improvement	34,000	2,601	126,335	_
Johnny Cash Trail Art	_	-	10,000	_
Zoo Capital Projects	_	_	-	_
Police Capital	_	_	800,000	_
Central Folsom Area Capital Projects	_	_	500,000	_
Fire Capital	-	-	-	-
General Capital	-	-	7,500	_
Transportation Improvement	-	-	7,300	-
Drainage Capital	-	-	50,000	-
	-	-		-
Light Rail Transportation	-	-	15,000	-
General Park Equipment Capital	-	-	55,000	-
Water Impact	-	-	155,000	-
Library Development Folsom Plan Area Infrastructure	-	-	-	-
	-	-	-	-
Folsom Plan Area Transit Capital	-	-	50,000	-
Folsom Plan Area Corp Yard Capital	-	-	50,000	-
Folsom Plan Area Hwy 50 Improvement	-	-	100,000	-
Folsom Plan Area Hwy 50 Interchange	-	-	100,000	-
Folsom Plan Area Capital	-	-	380,000	-
Major Capital and Renovation	-	-	50,000	-
Prairie Oak 1915 AD	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-
CFD #14 Parkway II	 	 	 	-
Subtotal Capital Project Funds	\$ 34,000	\$ 2,601	\$ 1,948,835	\$ -
Enterprise Funds				
Transit	\$ -	\$ -	\$ -	\$ -
Water	3,215,801	2,273,758	6,155,281	215,000
Water Capital	-	-	300,000	
Water Meters	-	-	225,000	
Wastewater	1,733,816	1,296,782	2,101,084	215,000
Wastewater Capital	-	-	90,000	
Critical Augmentation	-	-	-	
General Augmentation	-	-	-	
Solid Waste	3,871,824	3,069,820	6,458,409	2,877,783
Solid Waste Capital	-	-	85,000	
Landfill Closure	-	-	100,000	
Solid Waste Plan Area Capital	_	-	100,000	
Subtotal Enterprise Funds	\$ 8,821,441	\$ 6,640,360	\$ 15,614,774	\$ 3,307,783

Capital			Transfers					
D	ebt Service	In	nprovements		Out		Total	
	CBC SCI VICE		aprovenients		Out		1000	Debt Service Funds
\$	-	\$	-	\$	-	\$	-	CCF Debt Service
	-		-		-		_	GO School Facilities Bonds DS
	-		-		-		_	Folsom South AD Refunding
	-		-		-		-	1982-1 Nimbus AD
	-		-		-		-	Traffic Signal Refunding
	-		-		-		-	Recreation Facility COP DS
	6,691,328		-		91,207		6,782,535	Folsom Public Financing Authority
	4,923,187		-		-		4,923,187	Folsom Ranch Financing Authority
\$	11,614,515	\$		\$	91,207	\$	11,705,722	Subtotal Debt Service Funds
\$		\$	<u>-</u>	\$		C		Capital Project Funds Supplemental Park Fee
Ф	-	Φ	100,000	Ф	79,943	\$	342,879	Park Improvement
	-		100,000		19,943			
	-		-		-		10,000	Johnny Cash Trail Art
	-		-		-		-	Zoo Capital Projects
	-		-		-		800,000	Police Capital
	-		-		214		214	Central Folsom Area Capital Projects
	-		-		147,996		147,996	Fire Capital
	1 100 000		-		51,211		58,711	General Capital
	1,100,000		800,000		704,016		2,604,016	Transportation Improvement
	-		50,000		315,309		415,309	Drainage Capital
	-		100,000		98,896		213,896	Light Rail Transportation
	-		- 501 500		59,219		114,219	General Park Equipment Capital
	-		501,589		208,902		865,491	Water Impact
	-		-		-		-	Library Development Folsom Plan Area Infrastructure
	-		-		-		- 50.000	
	276,876		-		195		50,000	Folsom Plan Area Transit Capital Folsom Plan Area Corp Yard Capital
	270,870		-		193		327,071 100,000	Folsom Plan Area Hway 50 Improvement
	-		-		-		100,000	Folsom Plan Area Hwy 50 Interchange
	-		5,244,780		138,342		5,763,122	Folsom Plan Area Capital
			5,244,760		130,542		50,000	Major Capital and Renovation
	_		_		_		50,000	Prairie Oak 1915 AD
	_		_		732		732	CFD #10 Russell Ranch
	_		_		-		-	CFD #14 Parkway II
\$	1,376,876	\$	6,796,369	\$	1,804,975	\$	11,963,656	Subtotal Capital Project Funds
								P
\$	_	\$		\$	<u>-</u>	\$		Enterprise Funds Transit
Φ	1,892,985	Ф	7,268,593	Φ	- 876,577	Þ	21,897,995	Water
	1,092,903		(243,730)		16,393		72,663	Water Capital
	_		(243,730)		3,928		228,928	Water Meters
	-		3,678,996		724,038		9,749,716	Wastewater
	-		(85,000)		1,160		6,160	Wastewater Capital
	-		(02,000)		59		59	Critical Augmentation
	- -				426		426	General Augmentation
	-		61,000		1,740,961		18,079,797	Solid Waste
	-		01,000		1,740,961		86,416	Solid Waste Capital
	-		-		1,410		100,000	Landfill Closure
	-		-		-		100,000	Solid Waste Plan Area Capital
\$	1,892,985	\$	10,679,859	\$	3,364,958	\$	50,322,160	Subtotal Enterprise Funds
Φ	1,072,703	Ψ	10,077,037	Ψ	3,304,730	Ψ	30,322,100	Subtotal Piles Fullus

City of Folsom FY 2021-22 Budget

Funds		Salaries		Benefits		perations & Maintenance	Capital Outlays	
Internal Service Fund								
Capital Replacement	\$	_	\$	-	\$	_	\$	-
Risk Management		165,053		11,630,340		8,422,234		-
Compensated Leaves		580,000		_		_		-
Subtotal Internal Service Fund	\$	745,053	\$	11,630,340	\$	8,422,234	\$	-
Fiduciary Funds								
Assessment & CFD Agency Funds	\$	-	\$	-	\$	1,990,591	\$	-
Redevelopment Prop Tax Trust		-		-		200,000		-
Redevelopment SA Trust - Housing		-		-		-		-
Folsom Plan Area Specific Plan Fee		-		-		-		-
Subtotal Fiduciary Funds	\$	-	\$	-	\$	2,190,591	\$	-
Total Combined Budget	\$	49,777,451	\$	45,842,972	\$	55,785,656	\$	5,283,309

D	Capital Debt Service Improvements		-	Transfers Out		Total		
								Internal Service Fund
\$	-	\$	-	\$	556,281	\$	556,281	Capital Replacement
	-		-		-		20,217,627	Risk Management
			-		-		580,000	Compensated Leaves
\$	-	\$	-	\$	556,281	\$	21,353,908	Subtotal Internal Service Fund
								Trust Funds
\$	13,645,139	\$	-	\$	363,732	\$	15,999,462	Assessment & CFD Agency Funds
	3,735,813		-		_		3,935,813	Redevelopment Prop Tax Trust
	-		-		-		-	Redevelopment SA Trust - Housing
	-		-		-		-	Folsom Plan Area Specific Plan Fee
\$	17,380,952	\$	_	\$	363,732	\$	19,935,275	Subtotal Trust Funds
	_				-			
\$	33,058,471	\$	20,827,631	\$	9,669,385	\$	220,244,875	Total Combined Budget

Operating Expenditure Summary By Program

General Fund City Council City Manager City Attorney	\$110,054 1,248,441 811,110 531,913	\$118,221 1,254,021 879,324	FY 2019-20 \$129,451 1,372,591	FY 2020-21 \$126,140	FY 2020-21	FY 2021-22
City Council City Manager City Attorney	1,248,441 811,110	1,254,021		\$126,140	***	
City Manager City Attorney	1,248,441 811,110	1,254,021		* -, -	\$108,750	\$116,141
City Attorney	811,110			1,311,117	1,121,764	1,303,034
C' Cl 1	531.913	017,324	1,001,724	1,056,421	1,000,893	1,058,985
City Clerk	001,710	591,068	605,492	682,889	674,100	596,133
Community Development	6,196,867	6,719,373	6,968,176	5,730,003	6,587,563	5,629,217
Fire	18,083,721	20,546,551	22,964,010	20,315,946	22,384,247	22,032,411
Human Resources	699,528	708,826	720,680	863,321	617,431	846,494
Library	1,615,371	1,860,664	1,942,428	2,023,607	1,842,460	1,930,397
Management and Budget	4,189,456	4,387,552	4,863,295	5,064,434	5,074,009	5,399,728
Parks & Recreation	14,195,323	15,671,507	13,542,013	12,850,197	11,522,531	13,830,145
Police	21,473,122	22,427,586	23,522,119	24,102,280	23,570,529	24,791,486
Fleet Management	1,415,416	1,140,444	1,311,066	1,244,023	1,190,697	1,459,196
Public Works	6,076,480	5,664,200	5,579,665	6,146,811	5,944,517	6,783,375
Non-Departmental	8,637,251	3,727,492	9,269,919	4,866,406	5,313,423	5,951,956
Total General Fund	\$85,284,053	\$85,696,829	\$93,792,629	\$86,383,595	\$86,952,914	\$91,728,698
Special Revenue Funds						
Community Affordable Housing	\$18,667	\$25,322	\$112,869	\$260,000	\$233,307	\$350,300
Total Special Revenue Funds	\$18,667	\$25,322	\$112,869	\$260,000	\$233,307	\$350,300
- · · · · · · · · · · · · · · · · · · ·	4 ,	¥==;;==	4 , 6 6	4_00,000	+	4000,000
Enterprise Funds						
Transit	\$3,435,906	\$0	\$0	\$0	\$0	\$0
Solid Waste	8,979,763	8,720,622	11,799,304	12,668,789	13,990,035	16,288,064
Wastewater	3,704,980	3,327,510	4,426,725	5,038,424	3,846,029	5,346,682
Water	8,856,841	11,217,544	10,099,666	11,620,599	10,172,576	11,859,840
Total Enterprise Funds	\$24,977,490	\$23,265,676	\$26,325,695	\$29,327,812	\$28,008,640	\$33,494,586
Internal Service Funds						
Risk Management	\$828,373	\$862,869	\$1,239,476	\$1,251,856	\$1,133,037	\$1,515,215
Compensated Leaves	546,202	602,675	860,517	575,000	540,000	580,000
Total Internal Service Funds	\$1,374,575	\$1,465,544	\$2,099,993	\$1,826,856	\$1,673,037	\$2,095,215
Total Operating Budget	\$111,654,785	\$110,453,371	\$122,331,186	\$117,798,263	\$116,867,898	\$127,668,799

Note: Does not include Debt Service, CIPs or Transfers Out.

Summary of Capital Outlay

Fund	A	Amount	
General			
	Police Vehicles	\$	500,000
	Fire Vehicles		660,000
	Fire Equipment		49,526
	Technology Equipment		50,000
	Fleet Vehicles		107,000
	Parks & Recreation Vehicles		140,000
	Parks & Recreation Equipment		9,000
	Public Works – Streetsweeper		325,000
	Public Works Vehicles		135,000
	General Fund Total	\$	1,975,526
Capital Project Funds			
	Capital Project Total	<u> </u>	0.00
Special Revenue			
	Special Revenue Total	\$	0.00
Enterprise Funds	Solid Waste Vehicles Wastewater Vehicles Water Vehicles	\$	2,877,783 215,000 215,000
	Enterprise Fund Total	\$	3,307,783
Internal Service Funds			
	Internal Service Fund Total	\$	0.00
Total Capital Outlay		\$	5,283,309
Assets Funded through Capi	ital Lease Financing	\$	0
Net Capital Outlay		\$	5,283,309

Summary of Staffing

Below is a comparison of position totals by department for the FY 2017-18 through FY 2020-21 Budgets and the proposed FY 2021-22 Budget. All positions are listed as full-time equivalent except for City Council which is listed as number of members. Please refer to page VII-14 for a detail of staffing positions.

	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
	Approved	Approved	Approved	Approved	Proposed
City Council	5.00	5.00	5.00	5.00	5.00
City Manager	5.50	5.00	4.50	4.50	4.75
City Attorney	4.00	4.00	4.00	4.00	4.00
City Clerk	3.00	3.00	3.00	3.00	3.00
Community Development	24.00	26.00	26.00	26.00	26.00
Fire Department	71.00	77.00	77.00	77.00	78.00
Human Resources	5.50	5.50	5.25	5.50	6.00
Library	10.50	12.75	12.75	12.75	12.00
Office of Management & Budget	21.50	23.50	24.25	24.00	24.00
Parks & Recreation	46.00	48.00	48.00	48.00	48.00
Police Department	103.50	107.50	107.50	107.50	107.50
Public Works	48.40	49.25	34.40	34.40	34.55
Water Resources	52.50	53.25	53.25	53.25	53.00
Solid Waste	45.60	47.15	47.60	47.60	55.45
Total Staffing Positions	446.00	466.90	452.50	452.50	461.25

Summary of Transfers

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the funds and a transfer in for the fund receiving the funds. Listed below is a summary of all the transfers in the FY 2021-22 Budget.

GENERAL FUNDS	TRANSFERS TO OTHER FUNDS		FERS FROM ER FUNDS
General Fund	\$	\$	9,208,178
SPECIAL REVENUE FUNDS	Ψ	Ψ	7,200,170
Gas Tax 2106	225,014		
Gas Tax 2100	652,193		_
Gas Tax 2107 Gas Tax 2107.5	574,325		_
Gas Tax 2107.5	352,802		_
Tree Planting	39,275		_
Community Affordable Housing	25,085		_
Park Dedication	145,000		_
Landscape & Lighting Districts	595,644		_
Local Transportation Tax	-		_
Transportation System Management	135		_
General Plan Amendment	83		_
Humbug Willow Creek	18,637		_
Police Trust	2,691		_
Housing Trust	1,954		_
Zoo Trust	, <u> </u>		_
Measure A	840,270		_
Traffic Congestion Relief	· —		_
Gas Tax – Road Maint & Repair	_		_
Community Development Block Grant	-		_
Historical District	193		_
Planning Services	14,277		_
Miscellaneous Special Revenue	654		_
DEBT SERVICE FUND			
1993 GO School FACDS	_		_
Traffic Signal COP Refinance	_		_
Recreation Facility COP	_		_
Folsom Public Financing Authority	91,207		_
Folsom South Financing Authority	_		_
Miscellaneous Debt	_		_
CAPITAL PROJECT FUNDS			
Supplemental Park Fees	_		_
Transportation Improvement	704,016		70,000
Police Capital Improvements	· <u> </u>		_
Fire Capital	147,996		_
Light Rail Transportation	98,896		_
Zoo Capital	_		_
General Capital Improvements	51,211		
= = = = = = = = = = = = = = = = = = = =	59,219		_
Park Equipment	39,219		_

		NSFERS TO	NSFERS FROM
	OT	HER FUNDS	OTHER FUNDS
Capital Project Funds (cont.)			
Drainage Capital Improvements	\$	315,309	\$ _
Library Development		_	_
Park Improvement		79,943	_
CFD #10 Russell Ranch		732	_
Central Folsom Area Capital Projects		214	_
Folsom Plan Area Transit Capital		_	_
Folsom Plan Area Corp Yard Capital		195	_
Folsom Plan Area Hwy 50 Improvement		_	_
Folsom Plan Area Hwy 50 Interchange		_	_
Folsom Plan Area Capital		138,342	_
Water Impact		208.902	_
Miscellaneous Capital		_	_
ENTERPRISE FUNDS			
Transit			
Water		876,577	200,000
Water Capital		16,393	200,000
Water Meters		3,928	_
Wastewater		724,038	_
Wastewater Capital		1,160	_
Facilities Augmentation Funds		485	_
Solid Waste		1,740,961	_
Solid Waste Capital		1,416	_
Landfill Closure		_	100,000
Solid Waste Plan Area Capital		_	_
INTERNAL SERVICE FUND			
Capital Replacement		556,281	_
Risk Management		_	_
Compensated Absences		_	_
FIDUCIARY FUNDS			
Mello-Roos & 1915 Assessment Districts		363,732	91,207
TOTALS	\$	9,669,385	\$ 9,669,385

Summary of Capital Improvement Plan

The City of Folsom also prepares an annual Capital Improvement Plan Budget (CIP) which can be found in section VI. City staff prioritizes projects according to need, project scheduling, and availability of funding. Many capital improvement projects will carry over from one fiscal year to the next due to the size of the project. Appropriations for CIP projects lapse three years after budget adoption unless they are reappropriated. The Capital Improvement Plan Budget is divided into eight categories. Below is a summary of the capital projects by category as well as the individual major projects. The amounts listed below are included in the FY 2021-22 Budget.

	Funding Source							
Category	2021-22	Enterprise	Loans/Grants	Impact Fees	Other	Total		
Culture and Recreation	\$ 5,090,878	\$ -	\$ 225,915	, , , , , , , , ,	\$ 45,183	\$ 5,090,878		
Drainage	200,000	-	-	50,000	150,000	200,000		
General Services	885,000	-	-	225,000	660,000	885,000		
Open Space and Greenbelts	300,000	-	-	300,000	-	300,000		
Streets	3,330,305	-	-	550,000	2,780,305	3,330,305		
Transportation	500,000	-	-	350,000	150,000	500,000		
Wastewater	3,593,996	3,678,996	-	(85,000)	-	3,593,996		
Water	7,526,452	7,268,593	100,000	157,859	-	7,526,452		
Total	\$21,426,631	\$ 10,947,589	\$ 325,915	\$ 6,367,639	\$ 3,785,488	\$21,426,631		

	Budget	Total Project
Significant Non-recurring Projects	2021-22	Budget
Ashland Water Rehab No. 1	\$ 601,840	\$ 1,834,340
Ashland Water Rehab No. 2	932,299	1,662,299
Basin 4 Sewer Phase 1	897,800	1,036,400
Basin 4 Sewer Phase 2	2,273,000	2,273,000
Bridge Preventative Maintenance	200,000	500,000
East Bidwell Corridor	110,000	110,000
Empire Ranch Non-Potable Water Well	501,589	501,589
Folsom Lake Crossing Safety Improvements	(350,000)	200,000
Folsom Plan Area Trails	300,000	920,000
Folsom South Control Valve	360,000	480,000
FPA Fire Station #34	225,000	225,000
FPA Neighborhood Park #3	4,719,780	5,209,780
Greenback Sewer & Lift Station	(338,142)	2,315,644
Hist Dist. Traffic / Parking	100,000	100,000
Natoma Alley R&R	121,525	3,141,457
Oak Ave PS PWWF Relief	25,112	2,000,000
Old Town Water R&R Proj #1	392,953	1,052,953
Sewer Eval & Capacity Assurance Plan (SECAP)	376,600	6,005,000
Sewer Lateral R&R	238,101	1,764,425
Sibley Stree Drainage	50,000	150,000
Water System Flow Control	2,005,000	2,005,000
Water System Rehab Proj No. 1	110,877	2,345,138
Water System Rehab Proj No. 3	1,949,000	1,949,000
Water System Rehab Proj No.2	219,694	1,924,694
WTP Backwash & Recycled Water	453,200	1,072,200

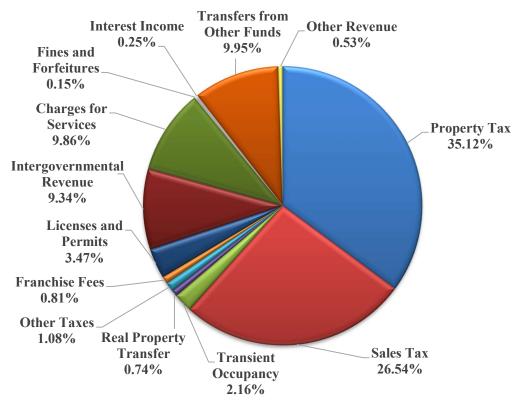
Overall Impact on Operating Budget

Several non-recurring projects will have operating impacts on the budget in the current or future fiscal years. The new bike / pedestrian trail additions each add from \$2,000 up to approximately \$5,000 per year as the new trails are added to the system. As new parks are added each park adds approximately \$800 up to \$120,000 per year (depending on size and what is included in the park) for upkeep and maintenance of the parks. Traffic safety projects will add maintenance costs of the intersections or signals. It is estimated that the Folsom Sports Complex project will provide opportunities for additional revenue. Below are the estimated operating costs by project. These estimates may change depending on the project completion date and final project scope.

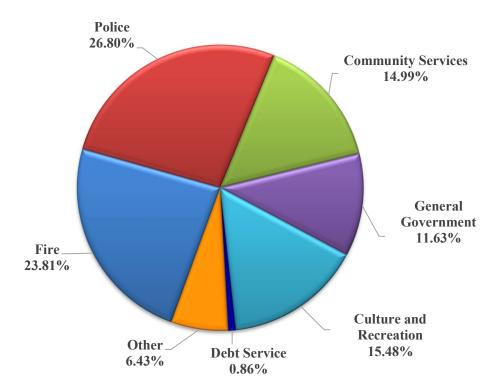
Operating Impact by	FY		FY		FY		FY		FY	
Project Name	2021-22		2022-23		2023-24		2024-25		2	2025-26
Davies Park	\$	21,500	\$	22,575	\$	23,704	\$	24,889	\$	26,133
Benevento Family Park		-		-		82,080		86,184		90,493
Ed Mitchell Park		-		2,000		2,050		2,101		2,154
Folsom Sports Complex-Ph. II		-		(25,000)		(25,500)		(26,010)		(26,530)
FPA Neighborhood Park #3		-		-		102,000		107,100		112,455
Lew Howard Park		-		2,125		2,231		2,343		2,460
Livermore Community Park-Ph IV		-		8,500		8,925		9,371		9,840
McFarland Community Garden		-		-		8,500		8,925		9,371
Folsom Placerville Trail		-		-		2,300		2,400		2,500
FPA Trails		-		2,300		2,400		2,400		2,500
Traffic Safety Projects		2,000		2,000		2,000		2,000		2,000
Total Operating Impact	\$	23,500	\$	14,500	\$	210,690	\$	221,703	\$	233,376

General Fund Summary

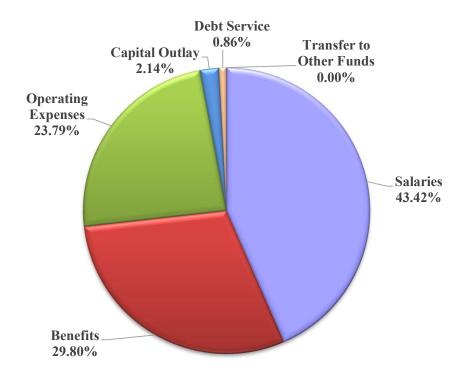




FY 2021-22 General Fund Budget Appropriations by Category



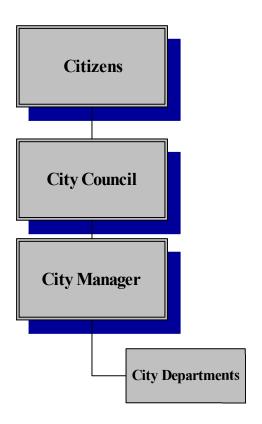
FY 2021-22 General Fund Budget Appropriations by Object



DEVENIE	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Projected FY 2021	Proposed FY 2022
REVENUES	Φ 2.4.527. 010	Φ2.6.660.000	#20.002.455	#20 004 000	#20 004 000	Ф22 401 040
Property Tax	\$24,537,819	\$26,669,899	\$28,803,455	\$29,884,989	\$29,884,989	\$32,491,949
Sales Tax	22,294,827	25,359,293	22,616,404	22,784,063	23,500,270	24,551,790
Transient Occupancy	2,197,780	2,377,895	1,677,631	1,255,000	1,000,000	2,000,000
Real Property Transfer	526,629	507,368	650,410	575,000	668,620	685,000
Other Taxes	1,096,015	1,185,070	788,526	1,120,000	550,000	1,000,000
Franchise Fees	820,310	739,092	765,091	826,000	758,776	751,800
Licenses and Permits	2,612,412	2,928,513	3,293,428	2,415,416	3,656,285	3,210,700
Intergovernmental Revenue	7,097,380	7,393,385	8,024,245	8,460,005	8,585,942	8,645,484
Charges for Services	15,771,463	16,192,386	12,379,650	11,182,205	11,751,611	9,124,140
Fines and Forfeitures	153,532	158,797	169,015	196,500	136,640	135,300
Interest Income	(2,179)	554,791	537,590	230,000	227,724	230,000
Transfers from Other Funds	8,217,539	7,694,005	6,829,425	10,043,152	8,233,079	9,208,178
Other Revenue	614,197	488,405	724,666	566,144	846,137	487,500
Total Current Revenues	\$85,937,724	\$92,248,899	\$87,259,536	\$89,538,474	\$89,800,073	\$92,521,841
APPROPRIATIONS (Category)						
Fire	\$17,953,375	\$20,546,551	\$23,121,669	\$20,615,946	\$22,608,648	\$22,032,411
Police	21,473,122	22,427,586	23,522,119	24,102,280	23,570,529	24,791,486
Community Services	13,688,762	13,524,017	13,858,907	13,120,837	13,722,778	13,871,788
General Government	8,759,097	9,383,929	10,132,668	10,543,757	10,036,382	10,759,950
Culture and Recreation	14,090,099	16,087,253	14,591,096	15,384,369	13,875,557	14,321,107
Debt Service	2,189,784	904,703	905,734	904,881	904,881	793,143
Other	7,129,815	3,727,492	9,269,919	4,866,404	5,313,423	5,951,956
Total Appropriations	\$85,284,054	\$86,601,531	\$95,402,112	\$89,538,474	\$90,032,198	\$92,521,841
APPROPRIATIONS (Object)						
Salaries	\$34,543,436	\$37,065,730	\$38,557,099	\$38,725,666	\$39,028,230	\$40,176,957
Benefits	21,490,521	23,520,405	26,692,687	27,979,564	26,858,163	27,569,671
Operating Expenses	25,151,731	22,057,315	26,421,169	19,028,363	20,391,703	22,006,544
Capital Outlay	1,908,582	3,053,378	2,825,424	2,900,000	2,869,239	1,975,526
Debt Service	2,189,784	904,703	905,734	904,881	904,881	793,143
Transfer to Other Funds	<u> </u>	<u> </u>	=	=	<u> </u>	<u> </u>
Total Appropriations	\$85,284,054	\$86,601,531	\$95,402,113	\$89,538,474	\$90,052,216	\$92,521,841
Revenue Surplus/(Shortfall)	\$653,670	\$5,647,368	(\$8,142,577)	\$0	(\$252,143)	\$0



Departmental Presentations



City Council

- Mission Statement
- Budget Summary
- Program Information
- Position Information

Mission Statement

The Folsom City Council exists to provide responsible leadership to an empowered and accountable City Manager by establishing policy direction and financial oversight required for long term viability, and to residents and businesses of Folsom through sound decision-making in our quest to provide public health, safety, and quality of life.

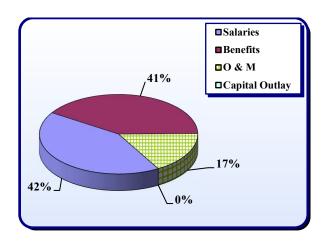
FY22 Budget Highlights

No changes

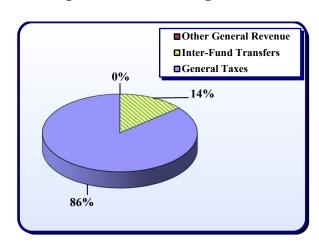
Budget Summary

Expenditure	Actual FY 2019-20	Budget <u>FY 2020-21</u>	Projected <u>FY 2020-21</u>	Propos ed FY 2021-22	Change From 20-21 Budget
Salaries	\$48,800	\$49,200	\$49,280	\$49,200	0.00%
Benefits	\$57,067	\$36,277	\$36,628	\$31,695	-12.63%
PERS-City	\$20,084	\$21,041	\$17,140	\$15,624	-25.74%
Operation & Maintenance	\$3,500	\$19,622	\$5,702	\$19,622	0.00%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$129,451	\$126,140	\$108,750	\$116,141	-7.93%
Funding Source					
Other General Revenue	\$0	\$2	\$170	\$0	-100.00%
Inter-Fund Transfers	\$8,539	\$8,482	\$8,350	\$16,070	89.46%
General Taxes	\$120,912	\$117,656	\$100,230	\$100,071	-14.95%
Total	\$129,451	\$126,140	\$108,750	\$116,141	-7.93%
Elected Positions	5.00	5.00	5.00	5.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

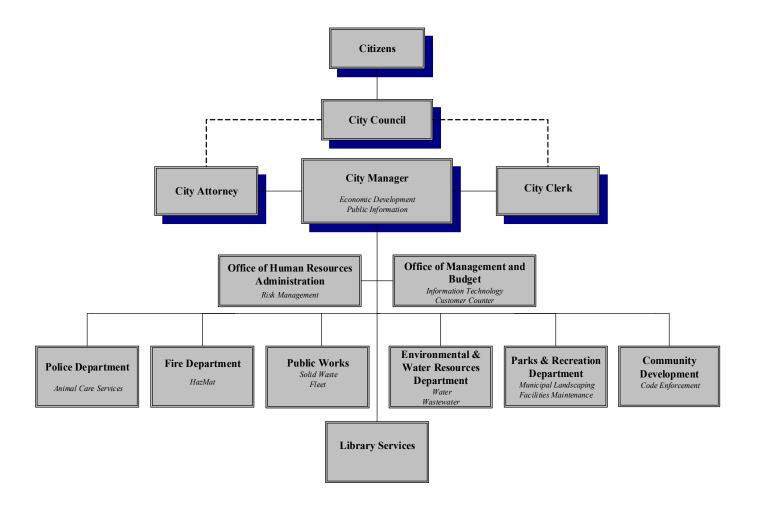
City Council \$116,141

The Council governs the City of Folsom by enacting and enforcing all laws and regulations concerning municipal affairs, subject only to limitations and restrictions of the City Charter and the State Constitution. The Council serves as the legislative and policy-making body of the City of Folsom.

Position Information

Position	FY 2017-18 Approved	FY 2018-19 Approved	FY 2019-20 Approved	FY 2020-21 Approved	FY 2021-22 Proposed
Mayor	1.00	1.00	1.00	1.00	1.00
Council Member	4.00	4.00	4.00	4.00	4.00
Total	5.00	5.00	5.00	5.00	5.00





City Manager

- Mission Statement
- Budget Summary
- Program Information
- Performance Measures
- Position Information
- Major Contracts

Mission Statement

The mission of the City Manager's Office is to sustain and enhance the high quality of life in Folsom by implementing City Council policies, developing and maintaining responsive City programs and services within approved budgetary guidelines, providing leadership and motivation to City staff, maintaining and planning for fiscal integrity, promoting good customer service, and initiating and continuing strong relationships with local and regional businesses and governmental agencies.

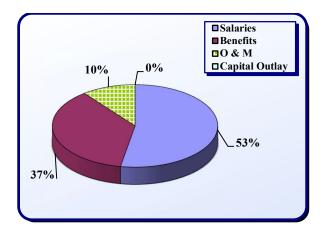
FY22 Budget Highlights

- No change in the number full-time authorized positions
- Operation and Maintenance increased by \$10,000

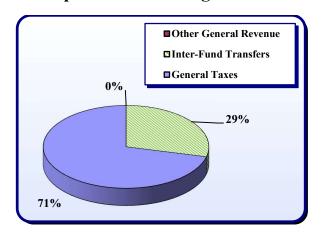
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$661,381	\$668,827	\$557,397	\$687,953	2.86%
Overtime	\$1,362	\$0	\$2,756	\$0	0.00%
Benefits	\$174,643	\$189,208	\$166,587	\$197,914	4.60%
PERS-City	\$260,302	\$279,436	\$233,896	\$279,407	-0.01%
Operation & Maintenance	\$274,903	\$173,646	\$161,129	\$137,760	-20.67%
Capital Outlay	\$0_	\$0	\$0	\$0	0.00%
Total	\$1,372,591	\$1,311,117	\$1,121,764	\$1,303,034	-0.62%
Managers Office	\$875,712	\$865,207	\$665,464	\$837,687	-3.18%
Public Information Office	\$496,879	\$445,910	\$456,301	\$465,347	4.36%
	\$1,372,591	\$1,311,117	\$1,121,764	\$1,303,034	-0.62%
Funding Source					
Other General Revenue	\$0	\$17	\$1,750	\$0	-100.00%
Inter-Fund Transfers	\$370,906	\$368,645	\$366,391	\$376,307	2.08%
General Taxes	\$1,001,685	\$942,455	\$753,623	\$926,727	-1.67%
Total	\$1,372,591	\$1,311,117	\$1,121,764	\$1,303,034	-0.62%
Full-Time Positions	4.50	4.50	4.50	4.75	5.56%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Manager \$1,303,034

The City Manager serves as liaison between the City Council and the general public; manages, through the departmental organization, the service and staff operations of City government; implements City Council policies; supports City services through budget process formulation; and facilitates City Council in the development and implementation of public policies.

FY 2021-22 Performance Measures

Goal # 10 Be Responsive to the Community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2020-21
Return media inquiries within 1 business day		1 business day	1 business day
Return public inquiries within 1 business day		1 business day	1 business day
Provide opportunities for the public to volunteer at Community Service Day		1,800 volunteers	2,500 volunteers

Goal #8 Be Transparent to the Public

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2020-21
Number of page views on www.folsom.ca.us		2,065,542	2,100,000
Number of social media followers		115,429	120,000
Provide timely information to the public via the mailed, citywide newsletter - 30,000 reach		6 times per year	6 times per year
Issue monthly commentary in Folsom Telegraph		12	12
Secure earned regional media coverage			Reach: 6 million
Subscribers to e-newsletter		8,500	9,200

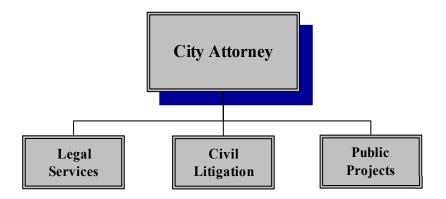
The Performance Measures are new and therefore there are no actuals for FY 2019-20

Position Information

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	0.50	0.50	0.75
Administrative Support Specialist	1.00	1.00	1.00	1.00	1.00
Subtotal	3.00	3.00	2.50	2.50	2.75
Public Information					
Public Information Officer	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coordinator	0.50	-	1	-	-
Media Specialist	-	1.00	1.00	1.00	1.00
Subtotal	1.50	2.00	2.00	2.00	2.00
Animal Care Services					
Animal Control Officer	1.00	-	-	-	-
Subtotal	1.00	0.00	0.00	0.00	0.00
Total	5.50	5.00	4.50	4.50	4.75

Major Contracts (over \$25,000)

Legislative advocacy	\$48,000
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Provide counsel to:

City Council

City Manager

City Departments

Boards and Commissions

Draft and/or approve as to

form:

Ordinances

Resolutions

Contracts

Documents

Provide legal opinions and/or interpretations

Defend and prosecute lawsuits involving the City

Direct and coordinate outside counsel

Supervise/Monitor tort litigation Assist with Code Enforcement Review/Monitor claims Provide legal support for:
Public construction projects

City Attorney

- Mission Statement
- Budget Summary
- Program Information
- Performance Measures
- Key Issues
- Position Information
- Major Contracts

Mission Statement

The mission of the City Attorney's office is to provide principled counsel and premier legal services to the City Council, City Manager and City Departments through accurate, timely and effective legal advice and representation in all aspects of the City's legal affairs.

The City Attorney's office is committed to provide high quality and aggressive litigation representation to assure that each case is resolved in a manner that protects the interests of the City, devote the time and resources necessary to ensure excellence in legal services, respond promptly to requests for opinions, ordinances, contracts and other documents in the highest professional manner, work collaboratively with City staff to accomplish the policy objectives of the City Council, and proactively prevent legal issues which could adversely affect the public's trust in their City government.

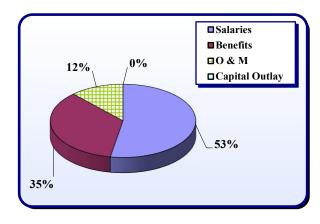
FY22 Budget Highlights

- No change in the number of full-time authorized positions
- Slight reduction in operating expenses

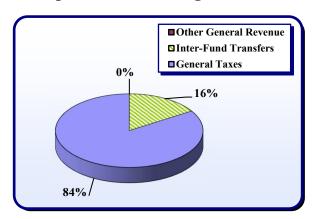
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$540,658	\$550,806	\$537,020	\$558,969	1.48%
Overtime	\$0	\$0	\$0	\$0	0.00%
Benefits	\$134,085	\$144,913	\$140,070	\$144,913	0.00%
PERS-City	\$216,309	\$232,735	\$227,444	\$228,567	-1.79%
Operation & Maintenance	\$110,672	\$127,967	\$96,359	\$126,536	-1.12%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$1,001,724	\$1,056,421	\$1,000,893	\$1,058,985	0.24%
Funding Source					
Other General Revenue	\$13,245	\$113	\$1,866	\$100	-11.50%
Inter-Fund Transfers	\$148,448	\$162,758	\$161,928	\$169,852	4.36%
General Taxes	\$840,031	\$893,550	\$837,099	\$889,033	-0.51%
Total	\$1,001,724	\$1,056,421	\$1,000,893	\$1,058,985	0.24%
Full-Time Positions	4.00	4.00	4.00	4.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Attorney \$1,058,985

The City Attorney's office provides legal advice to the City Council, individual Council members, the City Manager and his/her assistants, and Department heads. The responsibilities of the City Attorney are set forth in Section 4.03 of the City Charter and Section 2.11.040 of the Folsom Municipal Code. The City Attorney's office also serves as legal adviser to City commissions and committees.

FY 2021-22 Performance Measures

Goal #3 - Maintain Effectiveness of Primary Services and Functions

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Promptly Process Contracts – Review contracts within three days	3 business days	3 business days	3 business days

Performance	Actual 2019-20	Projected	Budget
Indicator		2020-21	2021-22
Remind Departments of claims and losses – Provide monthly updates to Departments on claims, Workers' Comp claims and lost work time case status	1/month	1/month	1/month

Goal #9 – Be Accountable for Results

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Provide updates on relevant legal topics – Provide training to employees and commissioners on legal topics	Employees – 3 Commissioners - 2	Employees – 2 Commissioners - 1	Employees – 1 Commissioners - 1

Key Issues

- Maintain agile and rapid response to public health emergency
- Opportunistic litigants pursuing City for large claims and payouts
- Diverse needs for City funds make preventive maintenance and repair of City infrastructure and facilities challenging, elevating risks of potential claims and expenditures
- Train and re-train City employees on City policies, procedures, regulations, and ethics

Future Key Issues

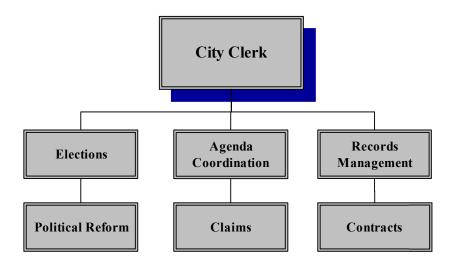
- Build trust and collaboration between law enforcement, City management and City residents
- Anticipate and prepare for future crisis
- Aggressive defense of lawsuits against the City
- Preventive maintenance and repair of public infrastructure and sidewalk facilities

Position Information

Position	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
	Approved	Approved	Approved	Approved	Proposed
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy/Assistant City Attorney	1.00	1.00	1.00	1.00	1.00
Legal Analyst	1.00	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00	1.00
Total	4.00	4.00	4.00	4.00	4.00

Major Contracts (over \$25,000)

Miscellaneous Attorneys and Legal Firms	\$90,000



City Clerk

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Key Issues
- Position Information
- Major Contract

Mission Statement

The City Clerk's Department promotes transparency and public engagement through coordination of the legislative process, elections, records management and by supporting the Mayor and City Council.

The purpose of the City Clerk's Office is to provide prompt, high quality public service by connecting the public with the legislative process; ensuring the City's legislative processes are open and transparent through friendly customer service and knowledgeable staff; administering elections in cooperation with Sacramento County; facilitating the preservation of Folsom's legislative history, including approved minutes and contracts; coordinating public records requests, claims against the City, applications for commissions and committees, updates and maintenance of ordinances and the Municipal Code; providing access to legislative meeting information; and coordinating campaign and other financial disclosure related filings.

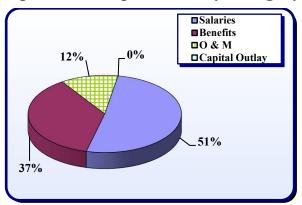
FY22 Budget Highlights

No change in the number of full-time authorized positions

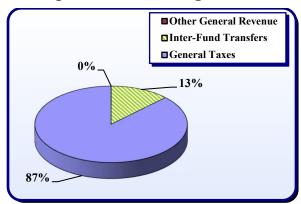
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$309,192	\$317,827	\$312,367	\$304,560	-4.17%
Overtime	\$51	\$0	\$7	\$0	0.00%
Benefits	\$93,354	\$95,497	\$95,045	\$94,746	-0.79%
PERS-City	\$123,526	\$134,126	\$131,534	\$124,359	-7.28%
Operation & Maintenance	\$79,369	\$135,439	\$135,148	\$72,468	-46.49%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$605,492	\$682,889	\$674,100	\$596,133	-12.70%
Funding Source					
Other General Revenue	\$1,397	\$10,109	\$6,311	\$200	-98.02%
Inter-Fund Transfers	\$41,176	\$60,871	\$60,628	\$75,161	23.48%
General Taxes	\$562,919	\$611,909	\$607,161	\$520,772	-14.89%
Total	\$605,492	\$682,889	\$674,100	\$596,133	-12.70%
Full-Time Positions	3.00	3.00	3.00	3.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Clerk \$596,133

The City Clerk's Department oversees the preparation, production and distribution of the City Council meeting agenda and agenda packet. The City Clerk's Department conducts impartial city elections, assists with the ballot measure process, and assists City Council candidates in meeting their legal election obligations before and after elections. The City Clerk facilitates compliance with State laws and with the Political Reform Act by serving as the local filing officer for all Fair Political Practices Commission, Election and Conflict of Interest filings.

FY 2020-21 Accomplishments

- Upgrade of City Council Audio System to Support Teleconferencing due to COVID
- 2020 Election; Seven Candidates
- Managed recruitment and appointment process for all City commissions and committees

FY 2021-22 Performance Measures

Goal #8: Be Transparent to the Public

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-2022
City Council Agenda Packets Published Five Days Before Council Meeting	22 of 24 packets	20 of 22	22 of 22
Statements of Economic Interest Posted Online in Compliance with Govt Code section 87200	14 of 14	14 of 14	14 of 14
Process Public Records Requests within Ten Days of Receipt	145 of 145	196 of 196	220 of 220

Goal #9: Be Accountable for Results

Performance	Actual	Projected	Budget
Indicator	2019-20	2020-21	2021-2022
Contracts processed within Two Days of Receipt	291 of 291	330 of 330	340 of 340
Claims processed within Two Days of Receipt	32 of 32	120 of 120	120 of 120

Goal #10: Be Responsive to the Community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-2022
City Council Candidates Assisted with Candidacy Process	0 of 0	7 of 7	1 of 1

Key Issues

- City Council Agendas and Agenda Packets
- Retirement Board of Authority Agenda and Agenda Packets
- Commission and Committee Member recruitment and appointments
- Indexing and Tracking of City Contracts
- Maintenance and Indexing of the City's legislative history
- Public Records Requests
- Political Reform Act filings
- Claims Processing
- Resolutions, ordinances, resolutions of commendations, and proclamations

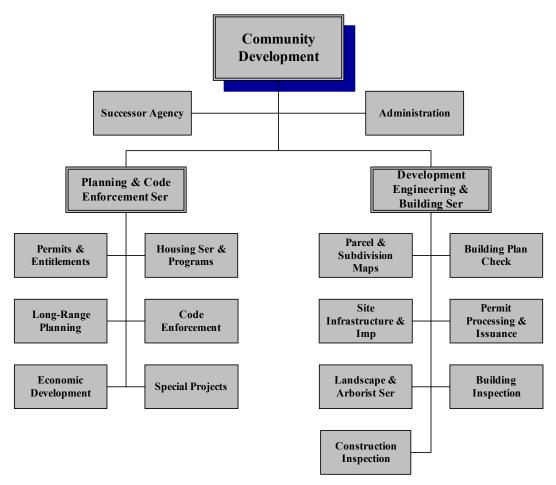
Future Key Issues

- 2022 General Municipal Election
- Possible Implementation of By-District Elections

Position Information

Position	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
	Approved	Approved	Approved	Approved	Proposed
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00
City Clerk Technician II	-	1.00	1.00	1.00	1.00
City Clerk Technician I	1.00	1	-	1	-
Total	3.00	3.00	3.00	3.00	3.00

Major Contracts (over \$25,000)



Community Development

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Key Issues
- Position Information
- Major Contracts
- Capital Outlay

Mission Statement

To provide exceptional community building services to our customers throughout the City.

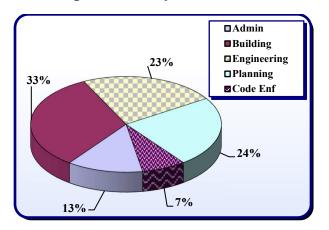
FY22 Budget Highlights

- No change in the number of full-time authorized positions
- Included additional \$50,000 for temporary staffing

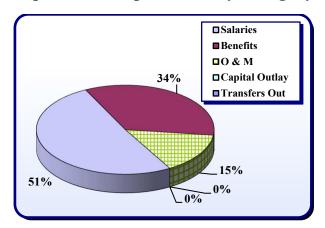
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$2,509,713	\$2,702,930	\$2,644,719	\$2,869,766	6.17%
Overtime	7,430	-	539	-	0.00%
Benefits	\$723,244	\$761,589	\$733,700	\$773,283	1.54%
PERS-City	\$1,003,361	\$1,150,034	\$1,103,330	\$1,163,133	1.14%
Operation & Maintenance	\$2,724,428	\$1,115,450	\$2,105,275	\$823,035	-26.21%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$6,968,176	\$5,730,003	\$6,587,563	\$5,629,217	-1.76%
Administration	\$691,355	\$1,027,309	\$705,336	\$724,177	-29.51%
Building Services	\$2,066,538	\$1,743,423	\$1,642,679	\$1,835,547	5.28%
Engineering Services	\$2,593,414	\$1,240,941	\$2,658,758	\$1,307,720	5.38%
Planning Services	\$1,266,365	\$1,312,456	\$1,196,993	\$1,341,291	2.20%
Code Enforcement	\$350,504	\$405,874	\$383,798	\$420,482	3.60%
Total	\$6,968,176	\$5,730,003	\$6,587,563	\$5,629,217	-1.76%
Funding Source					
Program Revenue	\$4,859,718	\$3,586,056	4,338,905	\$3,804,690	6.10%
General Program Revenue	\$0	\$73	\$10,277	\$0	-100.00%
SAVSA	\$60,033	\$65,000	\$59,456	\$60,000	-7.69%
Other Inter-Fund Transfers	\$33,087	261,710	\$132,902	-	-100.00%
General Taxes	\$2,015,338	\$1,817,164	1,912,180	\$1,764,527	-2.90%
Total	\$6,968,176	\$5,730,003	6,453,720	\$5,629,217	-1.76%
Full-Time Positions	26.00	26.00	26.00	26.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

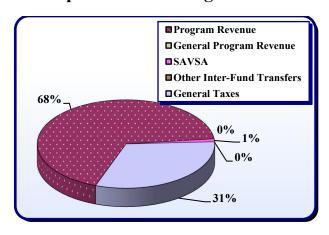
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Community Development

The Community Development Department actively participates in development-related projects and long-range planning. The department includes four primary service areas/divisions: Planning, Engineering, Building, and Code Enforcement. This year the Community Development Department will continue to focus on subsequent planning entitlements, subdivision improvements, and building permits and for the first phases of development within the Folsom Plan Area south of Highway 50. We will also be rezoning land in the Transit Priority Areas and East Bidwell Corridor for higher density and mixed-use opportunities consistent with the General Plan. We are finalizing design to upgrade our permit center using State grant dollars, including purchase of technology and equipment for improved customer service and access. In 2021, we will also be implementing our new electronic permit and payment system to streamline our services. Finally, the Community Development Team will complete the comprehensive update to the Zoning Code and Housing Element Update to meet our local share of regional housing needs targets.

Administration Division \$724,177

Administration for the Community Development Department is conducted by the Community Development Director who provides support to the City Manager, City Council, Planning Commission, Historic District Commission and other City departments. Functions of administration include preparation of the annual departmental budget; coordination of department divisions; monitoring departmental communications to the City Council and other commissions; conducting intergovernmental relations; serving as liaison to the development and business community; project management of the Folsom Plan Area; and development, overseeing strategic comprehensive planning, and administering special projects. The Community Development Director is also responsible for overseeing and monitoring affordable housing activity in the City of Folsom.

Building Services Division

\$1,835,547

The Building Services Division includes plan check and inspections. The Division is responsible for public education of code issues, processing, regulating and monitoring all construction work (life safety, structural, accessibility, energy, plumbing, electrical and mechanical) within the City. This includes both new construction activity as well as additions and remodeling to existing buildings throughout the City. Building plans for projects are reviewed to assure conformance with all state and local laws. Prior to permit issuance, applications are checked for submittal of applicable revenues such as processing, plan review, inspection and development fees and any other additional City, County and State fees. After permit issuance, periodic inspections are conducted to verify that the structure is in conformance with the approved plans. This year, the Building Team will be transitioning entirely to electronic permit processing and plan check, as well as leading the charge for the construction of a new State-of-the-Art Permit Center for the City, which is a fully funded project with State grant dollars.

Engineering Services Division

\$1,307,720

The Engineering Division is responsible for the review and approval of public and private improvement plans for private development in the City. The Engineering Team is also responsible for processing and approving all final/parcel maps, lot line adjustments, parcel mergers, and certificates of compliance, issuing all grading, encroachment, transportation, and tree permits. The City Arborist and Construction Inspector ensure that all public and private improvements are constructed in accordance with the approved improvement plans. The City Arborist also implements the City's Tree Preservation Ordinance, manages the City's urban forest, and provide landscape and irrigation plan reviews consistent with adopted plans and programs. Over the last several years, the Engineering Team has led the charge for the review and approval of the Backbone Infrastructure and all development activity for the first neighborhoods in the Folsom Plan Area. The Engineering Division is also responsible for the administration and enforcement of the City of Folsom's Floodplain Ordinance, issuance of encroachment permits, and review of 5G telecommunications infrastructure.

Planning Services Division

\$1,341,291

The Planning Division leads current planning activities (e.g., new development, historic preservation, and revitalization) and week as long range planning activities to update plans, standards, and programs to implement the 2035 General Plan, ensure compliance with State law, and to reflect community desires and best practices. Current long-range planning efforts include the comprehensive update to the City's Zoning Code and the preparation of the Housing Element Update. The Planning Team also administers the City's affordable housing program and assists the City Manager's office with Economic Development and Successor Agency activities. Finally, with all planning activities, we are responsible for City compliance

with the California Environmental Quality Act (CEQA), as well the State Subdivision Map Act and State Planning Law.

Code Enforcement \$420,482

The Code Enforcement Division is responsible for responding to citizen concerns and the enforcement of the Folsom Municipal Code. The division removes visual blight and nuisances from the community including abandoned vehicles, graffiti, vacant and unsafe buildings, junk, and work performed without required City permits. Our staff encourage voluntary compliance and resolve a majority of cases with this approach; however, when needed violators may be issued a monetary penalty. In recent past, the Code team also leads efforts for homeless camp clean up on City property.

FY 2020-21 Accomplishments

- Set up an interim electronic permit submittal system (ePermit Center) in response to COVID to allow for remote permit submittal and implementation of our ultimate electronic plan check system (Project Dox).
- Made progress toward ultimate electronic permitting and GIS based system/process for community development services (TRAKit)
- Worked with local businesses to pivot and adapt to changing COVID conditions and business
 requirements with streamlined, no cost permits (e.g., curbside pickup, outdoor seating) and waiving
 temporary signage and home occupation requirements
- Coordinated with Greater Folsom Partnership for Economic Development
- Worked with land owners and decision makers to ensure that the City has sufficient land available to meet Folsom's future housing needs allocation for the State mandated Housing Element Update
- Managed ongoing development activity with several new neighborhoods in the Folsom Plan Area, growing sense of place and community.
- Adopted a new Accessory Dwelling Unit Ordinance and Design Standards/Workbook
- Declared 300 Persifer Street as surplus land for the intended purpose of creating new for sale affordable housing
- Partnered with Sacramento Commercial Properties to submit and receive State Homekey Grant for \$2.5 million for conversion of Folsom Lodge to 24 affordable studio apartments
- Coordinated with Police Services for homeless camp enforcement and clean up

FY 2021-22 Performance Measures

Goal #7: Consider alternative service delivery models in order to preserve services to the community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Configure and start utilizing new electronic		Modifications,	System
permitting and payment system for Community	System set up	upgrades, and	operational
Development services		testing	operational

Performance	Actual 2019-20	Projected	Budget
Indicator		2020-21	2021-22
Maintain and expand over-the-counter permit reviews and approvals	Continue F.A.S.T.I.R	Complete set up for new streamlined counter permits	Implement new over-the- counter permits

Goal #8: Be Transparent to the Public

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Create development activity map and regularly update the Community Development website – goal is twice monthly	Updated existing website as needed	Convert to new Citywide web format	Create GIS- based development activity map and update twice monthly
Add at least two public kiosks to new Community Development permit counter for expanded access to public information	Received \$310,000 grant to upgrade permit center	Complete design and construction drawings for permit center	Construct new permit center with two public kiosks
Return calls and emails for customer inquiries – goal is average of one business day	2 business days	3 business days	1 business day
Complete plan checks within target timelines – goal is one to three weeks, depending upon plan check type and submittal number	80 out of 100 plan checks	70 out of 100 plan checks	90 out of 100 plan checks

Key Issues

- Construction of a new State-of-the-Art Permit Center funded entirely with State grant dollars.
- Implementation of the ultimate electronic permit and payment system (TRAKiT) and integrate with electronic plan check (ProjectDox) for streamlined and cost-effective system or our customers.
- Adoption of a new Zoning Code to implement the General Plan, reflect desired development patterns, and ensure compliance with State law and industry best practices.
- Adoption and Certification of Housing Element Update for the next eight-year period.
- Assist with the creation of a Citywide Development Activity Map
- Continue updating web pages for improved access to information and resources with appropriate and consistent context/introduction
- Transfer City property at 300 Persifer for purposes of creating at least 5 for sale affordable houses.
- Continue progress on implementation of recommendations by the Historic District Parking Solutions Ad Hoc Committee.
- Continue to evaluate and implement streamlined permit procedures such as F.A.S.T.I.R and P.A.S.S.
- Sacramento Tree Foundation Partnership for community tree planting programs and tree mitigation planting.

Position Information

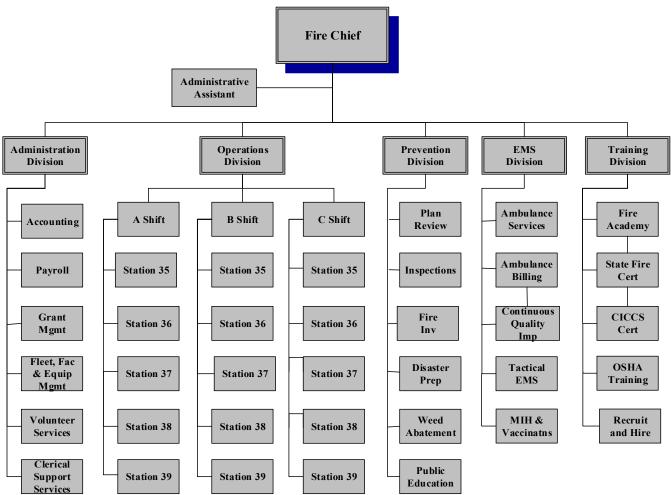
	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Administration					
Community Development Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	-	-	
Senior Office Assistant	-	-	1.00	1.00	1.00
Subtotal	3.00	3.00	3.00	3.00	3.00
Building					
Building Inspector I/II	2.00	2.00	2.00	2.00	2.00
Building Plans Coordinator	1.00	1.00	1.00	1.00	1.00
Building Technician I/II	2.00	2.00	2.00	2.00	2.00
Chief Building Official	1.00	-	-	-	
Plan Check Engineer	1.00	2.00	2.00	2.00	2.00
Senior Building Inspector	1.00	1.00	1.00	1.00	1.00
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Subtotal	9.00	9.00	9.00	9.00	9.00
Code Enforcement					
Code Enforcement Officer I/II	1.00	1.00	1.00	1.00	1.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	2.00	2.00	2.00	2.00	2.00
Engineering					
Arborist	1.00	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00	1.00
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	1.00	2.00	2.00	2.00	2.00
Subtotal	5.00	6.00	6.00	6.00	6.00
Planning					
Building Inspector II	-	1.00	-	-	
Building Tradesworker I/II	1.00	ı	ı	-	
Planner I (Assistant)/Planner II (Associate)	2.00	1.00	2.00	2.00	2.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Principal Planner	1.00	2.00	2.00	2.00	2.00
Senior Planner		1.00	1.00	1.00	1.00
Subtotal	5.00	6.00	6.00	6.00	6.00
Total	24.00	26.00	26.00	26.00	26.00

Major Contracts (over \$25,000)

Surveying	\$45,000
LAFCO	\$35,000
Third party Arborist Services	\$30,000
Third party Plan Review and Inspections	\$265,000
Zoning Code Update	\$100,000
Homeless camp cleanup	\$25,000
Software maintenance	\$30,000

Capital Outlay

None



Fire

- Mission Statement
- Budget Summary
- Program Information
- Strategies
- Accomplishments
- Performance Measures
- Position Information
- Major Contracts
- Capital Outlay



Mission Statement

The Folsom Fire Department is dedicated to enhancing and protecting the quality of life for all residents, business owners, visitors, and employees within the city, by providing prompt response to aid the sick or injured, controlling the spread of fire, performing special rescue operations, and providing fire prevention through the use of code enforcement, fire investigation, and education.

Core Values

Tradition, Professionalism, Respect, Trust, Appreciation

Motto

Working Together to Provide Superior Services in a Safe, Thorough, and Efficient Manner

Department Priorities

Mission * Members * Community

Department Standing Orders

- Make **service** our highest priority.
- Come to their aid quickly and perform skillfully.
- Be professional and always act with integrity.
- Treat all with **dignity**.
- Be safe in your attitude and actions.
- Take care of each other.

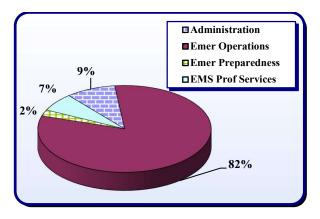
FY 22 Budget Highlights

- Added one Battalion Chief position
- Included \$660,000 for 2 replacement ambulances and \$495,125 for vehicles to be purchased in the next fiscal year
- Included funding for a part-time mechanic
- Station #36 roof repair funding included at \$125,000
- Increases for cradlepoint mobile routers (\$31,800), emergency alerting system for 1 station (\$44,000), replacement of personal protection equipment extractor (\$17,200), power load system gurney (\$49,526)
- Begin design for Station #34 in the plan area at \$225,000

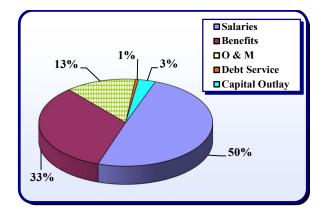
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$8,997,152	\$9,196,551	\$9,754,522	\$9,777,980	6.32%
Overtime	\$2,299,441	\$1,185,976	\$2,571,771	\$1,212,613	2.25%
Benefits	\$2,762,267	\$2,843,265	\$2,838,150	\$2,930,325	3.06%
PERS-City	\$4,671,094	\$4,620,082	\$4,503,409	\$4,494,833	-2.71%
Operation & Maintenance	\$2,587,760	\$2,120,072	\$2,375,052	\$2,907,134	37.12%
Debt Service	\$130,346	\$130,346	\$130,346	\$130,346	0.00%
Capital Outlay	\$1,803,954	\$650,000	\$565,744	\$709,526	9.16%
Total	\$23,252,015	\$20,746,292	\$22,738,994	\$22,162,757	6.83%
Administration	\$1,553,304	\$1,800,263	\$1,842,885	\$2,059,730	14.41%
Emergency Operations	\$20,590,461	\$17,905,143	\$19,796,563	\$18,096,056	1.07%
Emergency Preparedness	\$519,482	\$501,286	\$560,783	\$517,845	3.30%
EMS Professional Services	\$588,768	\$539,600	\$538,764	\$1,489,126	175.97%
Total	\$23,252,015	\$20,746,292	\$22,738,994	\$22,162,757	6.83%
Funding Source	¢4.010.077	Ø4.071.600	Ø5 000 27 5	£4.652.200	C 420/
Program Revenue	\$4,918,876	\$4,971,600	\$5,098,275	\$4,652,300	-6.42%
Other General Revenue	\$500	\$265	\$0	\$0	-100.00%
Inter-Fund Transfers	\$110,408	\$427,175	\$423,021	\$191,726	-55.12%
General Taxes	\$18,222,231	\$15,347,252	\$17,217,698	\$17,318,731	12.85%
Total	\$23,252,015	\$20,746,292	\$22,738,994	\$22,162,757	6.83%
Full-Time Positions	77.00	77.00	77.00	78.00	1.30%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

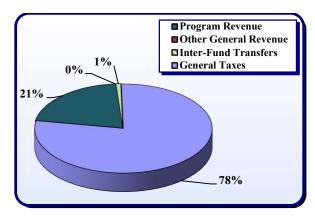
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration Division \$2,059,730

The Fire Administration Division includes all staff functions that sustain the day-to-day operations of the Department. The Fire Administration Division is responsible for the management and supervision of all Department services, programs, and policies. This involves managing a multi-million dollar budget to provide accounting; payroll records; ambulance billing; personnel training; grant management; fleet, facilities, & equipment management; volunteer services; and clerical support services.

Emergency Operations Division

\$18,096,056

The Emergency Operations Division includes all staff functions that provide fire protection, rescue, hazardous materials mitigation, advanced life support emergency medical services, and other emergency calls for public assistance to the community. The Division provides services on a 24-hour basis through operations located from five fire stations geographically distributed throughout the City. It operates four engine companies; one ladder truck company; three advanced life support ambulances; one rescue boat; and one command vehicle on a daily basis. In addition, it participates in the Statewide Master Mutual Aid System and Sacramento County Automatic Aid System on a frequent basis. Training for firefighters is also captured in Operations. Training oversees the Fire Academy, State Fire Certification, and California Incident Command Certification System (CICCS), ensuring our firefighters, engineers, captains, and chief officers receive the best training available to better prepare them for incident responses. Classroom, computer-based, and hands-on training are required of all members.

Fire Prevention Division \$517,845

The Fire Prevention Division includes all staff functions that support the community's preparedness related to man-made and natural incidents. The services provided by the Division include fire prevention mitigation measures such as: fire code analysis and plan review of new and existing buildings; inspections; fire investigation; disaster preparedness; community risk reduction; weed abatement; and public education.

Emergency Medical Services Division

\$1,489,126

The Emergency Medical Services (EMS) Division includes the management and associated costs to administer and provide pre-hospital emergency medical services, excluding staff costs, in accordance with State law; providing tactical emergency medical services; and continuous quality improvement.

FY 2021-22 Strategies

- Ensure sustainability of our current deployment and staffing levels
- Maintain cost efficiency within the authorized funding appropriation provided in the City Operating Budget
- Develop service delivery alternatives to improve average emergency response times in the community
- Improve Department safety measures to reduce employee lost time and equipment repair costs
- Implement community risk reduction strategies through collaborative community partnerships
- Continue working with County Department of Public Health and cooperators to collaboratively address pandemic prevention and response
- Work with various participants to provide an effective fire protection planning process that enhances community fire and life safety
- Conduct ongoing planning of service delivery in preparation for anticipated growth in the Folsom Plan Area
- Enhance efforts to reduce pre-hospital emergency medical services incidents in the community through education designed to improve community safety
- Continue to modernize our capital equipment to support the mission requirements of the Department
- Recruit and retain personnel within the firefighter rank to replace current and anticipated vacancies
- Continue to improve capabilities and efficiencies through a vigorous and ongoing training program

FY 2020–21 Accomplishments

Fire Administration Division

- Processed 132 public and medical record requests
- Completion of the City of Folsom Emergency Operations Plan, which includes a city-wide Evacuation Plan. Folsom is one of the few cities in the region to have an evacuation plan.
- Promoted a Captain to Battalion Chief and moved a Captain into a long-term acting position as a
 Battalion Chief. This allowed the two Division Chiefs to move to Administration. This is one of the
 best reorganization movements our agency has seen and allows the direct supervision of essential
 divisions within the department. The movement is also a starting point to rebuild the administrative
 command staff.
- Began the Station 38 remodel construction project. This station has been in dire need of upgrades for both personnel and apparatus.

Emergency Operations Division

- Responded to 8,474 all-hazard emergency incidents in the City and region.
- Suppressed 77 structure fires, 79 wildland fires, 24 vehicle fires, and 57 outside rubbish/other fires within the City; a 54% increase in fire activity compared to the prior year.
- Responded to 115 hazardous materials incidents in the City.
- Responded to 1,719 requests for automatic/mutual aid assistance to area cooperating fire agencies.
- Department personnel responded to multiple mutual aid requests to assist with major incidents in the State of California including several major campaign fires, such as the LNU and SNU Lightning Complexes, Castle and Glass fires.

Fire Prevention Division

Completed 684 State-mandated and operational permit inspections

- Completed 296 fire and life safety plan reviews for conformance with applicable codes and ordinances
- Citizens Assisting Public Safety (CAPS) volunteers provided 2494 hours of support to Division programs including: staffing the administrative front counter, logistics (EMS supplies), and backboard retrieval.

Emergency Medical Services Division

- Responded to 5,579 medical aid and rescue incidents.
- Transported 4,711 patients via ground ambulance to area hospitals.
- Folsom Fire Mobile Integrated Health (MIH) Program. In this program, firefighter paramedics receive supplemented training beyond their normal scope of practice and provide additional services to the community they serve. MIH is a first of its kind in the region and Folsom Fire is taking part in what most likely will become a new "expanded scope" program for paramedics in the future.
- Initiate a pandemic testing and vaccination program in concert with Sacramento County Department of Public Health and other EMS agencies in the county.

FY 2021-22 Performance Measures

Goal #5: Maintain effectiveness of our Primary Services and Functions

Division	Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Fire Administration	Fleet serviced for preventative maintenance	100%	100%	100%
Fire Training	Personnel complete mandated and Insurance Services Office required annual training	100%	100%	100%

Goal #10: Be Responsive to the Community

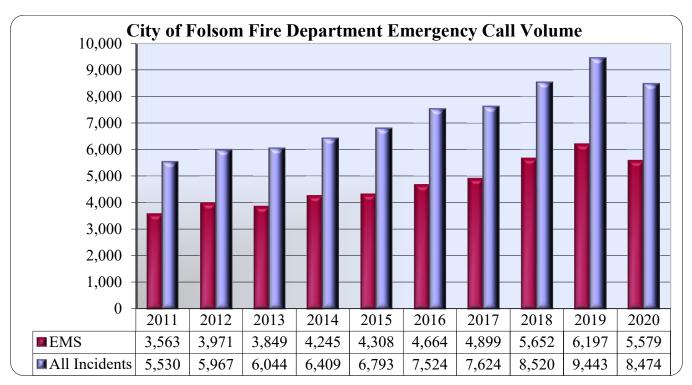
Division	Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Emergency Operations	First unit response to emergencies: Dispatch to onscene	Average response time: EMS – 5:45 min. Fire – 6:02 min.	Average response time: EMS – 6:00 min. Fire – 6:30 min.	Average response time: EMS – 6 minutes Fire – 7 minutes
Fire Prevention	State-mandated fire and life safety inspections completed per year	100%	100%	100%

Goal #9: Be Accountable for Results

Division	Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
EMS	Customer satisfaction among those being treated or transported by Fire EMS	97.7%	98%	98%
Fire Administration	Ambulance billing for insurance claims processed within 45 calendar days of incident 90% of the time	100%	100%	100%

Statistics

The graph below represents the total call volume for the Folsom Fire Department from 2011 through 2020.



Key Issues

Fire Administration Division

- Evaluate the fire administration positions to manage the fire department more efficiently.
- Meet the staffing levels indicated in the Strategic Plan.
- Continue with recently developed retention methodologies for newly hired firefighter personnel and evaluate the effectiveness of implementation.
- Develop and implement fire protection service plans for the Folsom Plan Area.
- Begin architectural design for Station 34 to meet service delivery requirements for the City.
- Maintain an updated website.

Emergency Operations Division

- Meet first responder response times for emergency incidents in accordance with Resolution 7979.
- Maintain effective firefighting force for structure fires and other major incidents within the City.
- Enhance the Department preparedness efforts through field training and pre-incident planning.
- Work with community groups to provide comprehensive outreach to all stakeholders.
- Develop and implement succession planning efforts within the Department.
- Provide a training plan that incorporates all mandated training at the company level.
- Enhance Fire Officer and Chief Fire Officer development through specific training and education opportunities.

Fire Prevention Division

- Reestablish expectations and performance measures for Fire Prevention core mission areas.
- Complete fire and life safety inspections for State-mandated and high-hazard occupancies.
- Record plan review and code inspections in a record management system.
- Recover costs for plan review and fire code inspections.
- Implement vegetation management defensible space strategies throughout the City.
- Integrate the City's evacuation plan with technology.

Emergency Medical Services Division

- Provide the mandated Continuous Quality Improvement and Training Programs.
- Meet new paramedic certification and skill requirements outlined by SCEMSA (Sacramento County Emergency Medical Services Agency).
- Continue Mobile Integrated Health program and COVID-19 vaccination point of distribution services in coordination with Sacramento County Public Health Department.

Future Key Issues

Fire Administration Division

- Fund and develop fire protection services within the Folsom Plan Area.
- Begin construction and plan for staffing for Fire Station 34 in the Folsom Plan Area.
- Partner with other Joint Powers Authority (JPA) agencies to maintain the dispatch and radio communication services provided by the Sacramento Regional Fire / EMS Communications Center.
- Update Computer-Aided Dispatch system.
- Adjust staffing levels throughout Department to provide adequate services to the community as it grows.
- Develop, maintain, and improve the Department's facilities, fleet, and equipment in a cost-effective, environmentally sensitive manner to deliver high quality service.

Emergency Operations Division

- Maintain adequate service levels within the community due to an increased call volume.
- Ensure an initial fire suppression resource is available for all areas of the City, specifically in the Central Business District and Historic District.
- Retrofit all existing fleet with Opticom GPS based system.
- Ensure fleet resources provide for effective and reliable response.
- Invest in personnel development while complying with additional mandates related to firefighter safety and training standards.

- Implement community outreach for high school and junior college students interested in the fire service.
- Maintain rank specific sets of training tracks which support the mission areas and provide members the
 opportunity for professional growth.
- Ensure succession planning is implemented.
- Construct a public safety training center and ensure the Training Division is equipped with the appropriate resources to support the annual Training Plan.

Fire Prevention Division

- Provide public education to develop a resilient community.
- Implement community risk reduction strategies specifically toward vegetation management on cityowned, privately owned, and State/Federally owned properties.
- Ensure the Community Wildfire Protection Plan is implemented and updated.
- Conduct an updated risk assessment for the community.
- Plan for contra-flow traffic management during large scale evacuations.
- Develop a combined fire investigation program manual for the Fire Department and Police Department

Emergency Medical Services Division

- Ensure equipment meets the needs of department personnel.
- Assess the need for additional ambulance services throughout the community, specifically in the Folsom Plan Area.
- Continue development of Mobile Integrate Health program.

Position Information

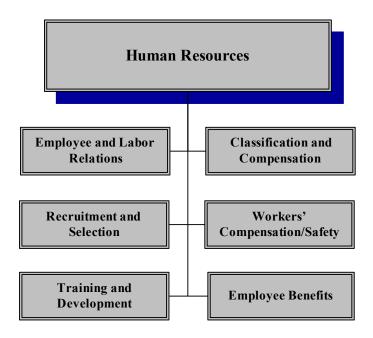
	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Division Chief	-	-	1.00	1.00	2.00
Accounting Technician I/II	1.00	1.00	1.00	-	-
Administrative Technician	-	ı	ı	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	ı	ı	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	-	-
Subtotal	4.00	4.00	5.00	5.00	6.00
Emergency Operations					
Fire Division Chief	4.00	3.00	2.00	2.00	1.00
Fire Battalion Chief	1	1.00	1.00	1.00	2.00
Fire Captain - Suppression	12.00	12.00	15.00	15.00	15.00
Fire Engineer	12.00	12.00	15.00	15.00	15.00
Firefighter	36.00	42.00	36.00	36.00	36.00
Subtotal	64.00	70.00	69.00	69.00	69.00
Fire Prevention					
Deputy Fire Marshall	-	1.00	1.00	1.00	1.00
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00
Fire Protection Engineer	1.00	-	-	-	-
Subtotal	3.00	3.00	3.00	3.00	3.00
Total	71.00	77.00	77.00	77.00	78.00

Major Contracts (over \$25,000)

Regional Radio User Annual Fees	\$26,100
Hazardous Materials Response	\$56,366
Ambulance billing contract	\$236,000
Sac Regional Fire / EMS Communications Center	\$353,312

Capital Outlay

2 Ambulances \$	660,000
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Human Resources

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Key Issues
- Position Information
- Major Contracts

Mission Statement

The Human Resources Department's mission is (1) to contribute to organizational performance through the recruitment, retention, and development of well qualified and productive employees in a manner that will be of value to its various stakeholders, (2) encourage and coach employees on providing a work environment that is safe, productive, civil, and promotes good employee relations, (3) to minimize organizational risk through the administration of human resource systems in compliance with Federal, State and City laws and regulations, and (4) provide desired human resource and benefit programs in a cost-effective manner.

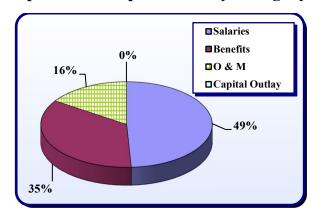
FY22 Budget Highlights

- No change in the number of full-time authorized positions, however the Human Resources Director position was re-allocated to 100% in the Human Resources Department
- Increased dues by \$3,785 to include membership in a human resources consortium

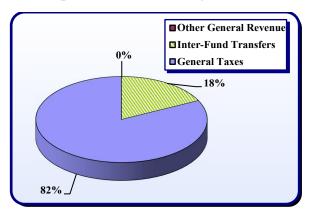
Budget Summary

	Actual	Budget	Projected	Propos ed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$366,129	\$434,825	\$303,221	\$415,934	-4.34%
Overtime	\$0	\$0	\$0	\$0	0.00%
Benefits	\$104,151	\$122,945	\$107,769	\$130,542	6.18%
PERS-City	\$145,855	\$182,878	\$126,826	\$167,444	-8.44%
Operation & Maintenance	\$104,544	\$122,673	\$79,615	\$132,574	8.07%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$720,680	\$863,321	\$617,431	\$846,494	-1.95%
Funding Source					
Other General Revenue	\$0	\$11	\$963	\$0	-100.00%
Inter-Fund Transfers	\$141,651	\$156,975	\$155,004	\$150,159	-4.34%
General Taxes	\$579,029	\$706,335	\$461,464	\$696,335	-1.42%
Total	\$720,680	\$863,321	\$617,431	\$846,494	-1.95%
Full-Time Positions	5.25	5.50	5.50	6.00	9.09%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Human Resources \$846,494

The Human Resources Department is the City's centralized area for activities in support of personnel processes and human resources management. The major functions of the Human Resources Department include: Employee and Labor Relations, Classification and Compensation, Recruitment, Selection and Workforce Administration, Employee Benefits and Risk Management, and Training and Development.

FY 2020–21 Accomplishments

COVID-19 tremendously impacted workload for all Human Resources (HR) staff; however, we successfully implemented the following projects that made the biggest impact.

- HR was on the forefront of navigating the dynamic COVID-19 pandemic and implementing complex federal, state, and county regulations. This included sending non-essential workers home and then safely returning them to work; adhering to Families First Coronavirus Response Act regulations for paid leaves; negotiating paid COVID-19 time with unions to keep employees healthy and able to meet emergency childcare needs; and processing a substantial amount of unemployment insurance and COVID-related workers' comp claims. HR also spent considerable time answering management and employee questions and concerns. These efforts greatly impacted HR staff time throughout the year and continue into 2021.
- Improved internal and external communications by developing processes related to bargaining, benefits, and other major human resources issues. These included moving HR forms and information to the SharePoint intranet, holding our first virtual 24/7 health fair for active employees and retirees, and reaching out to all bargaining representatives on a periodic basis to build collaborative working relationships.
- Repealed and re-enacted Chapter 2.30 of the Folsom Municipal Code on the Establishment and Maintenance of the City Merit System and Personnel Policies, Rules, and Regulations with City Council

- approval on 11/12/20. This was a significant first step in the process of updating our City's Personnel Policies, Rules & Regulations.
- Maintained essential HR services despite reduction in staffing of two key HR positions. The HR team was downsized by two senior members for over three months, and only backfilled one of the two key positions, with the second position temporarily on hold.

FY 2021-22 Performance Measures

Goal #5: Maintain effectiveness of our primary services and functions

Performance Indicator	Actual 2019-20		Projected 2020-21		Budget 2021-22	
Timely Hiring Process* (in days):						
	Promo	Open	Promo	Open	Promo	Open
Requisition to Posting	6	12	5	1		
Posting to Certification	17	46	64	29		
Certification to Hire date	21	54	30	40		
Total Days	44	112	99	70	< 50	<100
% of new employees who pass probation		85%	Ģ	90%	90	0%

^{*}Timely hiring was better than projected in 2019-20. In addition, the number of employees passing probation has improved the past two years. However, the hiring process in 2020-21 was impacted by both COVID-19 and California's massive wildfires. Promotional hiring in the fire department slowed due to the massive emergency wildfire needs. Hiring timelines are projected to return to normalized levels in 2020-21.

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Employee Turnover*	36	36	32
Retirement	12	18	16
Failed Probation	6	4	4
Vol. Resignation	18	14	12
Total / Turnover Rate	7.96%	7.95%	7.06%
Turnover Rate w/o Retirements	5.3%	3.97%	3.53%

^{*}Employee turnover has improved the past two years. Some of this change is likely due to high unemployment with COVID-19 shutdowns. Turnover is projected to remain low through 2020-21 until the economy begins to recover.

Goal #9: Be accountable for Results

Performance Indicator*	Actual 2019-20	Projected 2020-21	Budget 2021-22
P-1s Processed	1,550	1,200	1,200
Number of Recruitments	39	45	39
Number of Workers' Comp Claims	80	100	100
Workers' Comp Claims Closed	49	70	70
Lost-time hours	5,896	8,000	<50% of claims
Labor Relations Hours	1,600	1,500	1,600
Authorized Positions	452.2	453.5	453

^{*}Workload was severely impacted in Human Resources in both 2019-20 and 2020-21 due to COVID-19 and changing requirements and regulations, and this continues. Despite this extra work and key staff shortages due to two retirements with delayed replacement, Human Resources was able to meet COVID-19 demands while maintaining essential functions. Labor Relations hours in 2019-20 were also lower than projected, with no grievances and few major issues despite COVID-19's impact.

Key Issues

- As COVID-19 has drastically changed HR's workload, we are looking forward to reduced fear of the unknown, and the ability to focus on projects that more closely align with our department mission
- Continue to maintain all HR functions with reduced and new staffing

Future Key Issues

- Continue to streamline HR processes and reduce paper
- Following approval of the revised Chapter 2.30 of the Folsom Municipal Code addressing Personnel Policies, Rules and Regulations, begin completion of the next step of updating our outdated Personnel Policies, Rules & Regulations
- Provide a training program for employees to increase their knowledge, skills, and abilities in areas of diversity, cultural competency, and bias reduction
- Review benefit plan options and make recommendations on possible changes, including additions of a Roth deferred compensation option
- Develop OSHA required written Hazard Communication and Personal Protective Equipment Program
 and post all OSHA required safety programs, including Injury and Illness Prevention Program
 Emergency Action Plan, and Heat Illness Prevention on City intranet site for ease of access for managers
 and employees
- Begin preparing for negotiations as MOUs begin to expire 12/31/2021

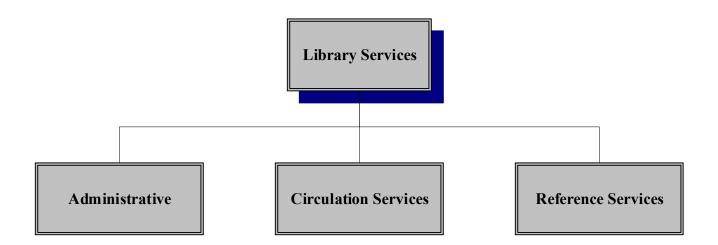
Position Information

Position	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
	Approved	Approved	Approved	Approved	Proposed
Human Resources Director	0.50	0.50	0.25	0.50	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Human Resources Technician I/II *	2.00	2.00	2.00	2.00	2.00
Senior Management Analyst	2.00	2.00	2.00	2.00	2.00
Total	5.50	5.50	5.25	5.50	6.00

^{* 2} Human Resource Technician positions will be allocated to the Risk Management fund

Major Contracts (over \$25,000)

Labor Negotiation Services	\$57,000
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<u>Library</u>

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Key Issues
- Position Information
- Major Contracts
- Capital Outlay

Mission Statement

The Folsom Public Library's mission is to inspire lifelong learning, enrich lives, and connect our diverse community.

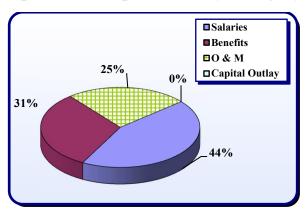
FY22 Budget Highlights

• No increases in the number of full-time authorized positions, however one position partially allocated to the library was re-allocated to the City Manager's Office

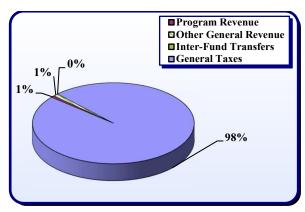
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	<u>20-21 Budget</u>
Salaries	\$862,571	\$895,738	\$739,852	\$845,832	-5.57%
Overtime	\$794	\$1,655	\$0	\$1,655	0.01%
Benefits	\$300,297	\$306,072	\$299,019	\$287,923	-5.93%
PERS-City	\$311,312	\$351,514	\$310,748	\$317,736	-9.61%
Operation & Maintenance	\$467,454	\$468,628	\$492,841	\$477,251	1.84%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$1,942,428	\$2,023,607	\$1,842,460	\$1,930,397	-4.61%
Funding Source					
Program Revenue	\$40,564	\$50,000	8,874	\$13,000	-74.00%
Other General Revenue	\$39,283	\$46,026	\$19,000	\$20,000	-56.55%
Inter-Fund Transfers	9,223	12,405	11,233	-	-100.00%
General Taxes	1,853,358	\$1,915,176	1,803,353	1,897,397	-0.93%
Total	\$1,942,428	\$2,023,607	1,842,460	\$1,930,397	-4.61%
Staffing					
Full-Time Positions	12.75	12.75	12.75	12.00	-5.88%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Library \$1,930,397

The Folsom Public Library is a public service organization that serves the Folsom community with professionally delivered information, education, and literary resources including a variety of print, audio, video, and electronic material provided either through the acquisition and loan of these materials or through interlibrary loans from participating libraries. Library staff provides professional information research and referral assistance to promote education, self-help, and lifelong learning to citizens of all ages. In addition, the library serves as a community gathering space and a provider of programs for instruction and entertainment.

FY 2020-21 Accomplishments

• The Folsom Public Library provided more hours of service than any library in Sacramento County in 2020. Despite the pandemic, the library was fully open to the public 1,037 hours in 2020 and had 11,146 curbside library pick-up visits when it could not be open. The library:

Circulated - 277,045 physical items Checked out - 72,770 e-items

• The library was also a distribution point for roughly 90,000 masks and many thousands of bottles of hand sanitizer and face shields provided by Office of Emergency Services and the County for area businesses and the Folsom Community.

FY 2021-22 Performance Measures

Goal #2 Maintain the functional balance of services that provide the unique Folsom experience

Performance Indicator	Actual 2019-20*	Projected 2020-21	Budget 2021-22
Number of open library hours per week	48*	31	31

^{*}pre-pandemic weekly hours

Goal #10 Be Responsive to the Community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Programs offered (online and in-person)*	817	158	225
Physical materials in collection	97,777	98,000	99,000
Physical materials checked out & renewed*	447,033	370,000	500,000
Electronic materials in collection	52,663	57,800	58,000
Electronic materials checked out & renewed	54,127	63,000	60,000

^{*}high degree of uncertainty due to pandemic restrictions on in-person programming and browsing. Estimates are for greatest possible restrictions.

Key Issues

- Recovering from the pandemic and the interruptions to traditional library services—some programs have successfully shifted online (most have not), we cannot provide reference services in the same way, and materials usage patterns have shifted. It will be a long recovery back to pre-pandemic levels of library visits.
- Offering the best combination of Library accessibility, circulation, and programming within a newly constrained safety environment as a result of the pandemic.
- Meeting the community's collection development needs by adequately growing the materials budget and expanding eBook availability for the growing number of readers using electronic formats, especially during the pandemic.
- Keeping current with social, economic and technology trends to ensure the Library provides and maintains strong educational opportunities for the Folsom community.

Future Key Issues

- Continuing to develop the materials budget to serve a growing population that will expect the Library to offer new technology and formats. The pandemic has accelerated the shift to the usage of e-materials, and our budget has not kept up fully at the local or State level.
- As library users become increasingly accustomed to the near instant gratification of online shopping, the library's collection needs to satisfy needs differently--with more copies of some books available and a staff that is very well versed in recommending alternative titles through reader's advisory services.
- Incorporating future trends in technology, material formats, and customer expectations into a sustainable service delivery plan.
- Leveraging and maximizing resources through partnerships with other agencies, community groups and businesses.
- Effectively serving a growing population and developing further outreach capabilities to expand the Library's maximum capacity for service.
- Continuing to support planning efforts in the Folsom Plan Area in order to provide high quality services to the entire City.

Position Information

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Library Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	-	1.00	1.00	1.00	1.00
Librarian	1.00	2.00	2.00	2.00	2.00
Library Assistant	3.00	4.00	4.00	4.00	4.00
Library Assistant - PPT	0.50	-	-	-	-
Library Circulation Coordinator	1.00	1.00	1.00	1.00	1.00
Library Technician	2.00	2.00	2.00	2.00	2.00
Marketing & Graphics Coord	-	0.75	0.75	0.75	0.00
Senior Librarian	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	-	-	-	-
Total	10.50	12.75	12.75	12.75	12.00

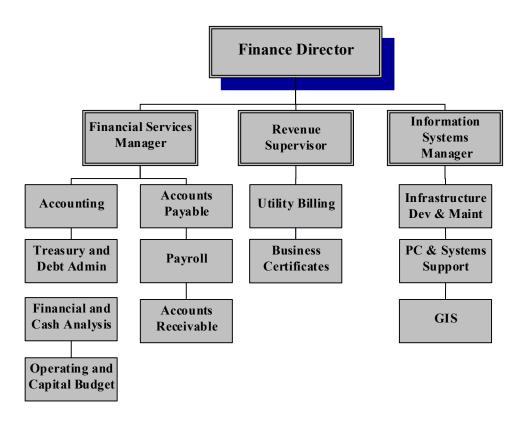
Major Contracts (over \$25,000)

Automated Circulation System	\$45,075
Janitorial Services	\$27,030

Capital Outlay

None					
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<u> Management and Budget</u>

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Key Issues
- Position Information
- Major Contracts

Mission Statement

To maintain the City's high standard of financial and technical excellence by providing the Residents, City Council, City Manager, and City Departments with professional customer service through collection and disbursement of funds, financial reporting, management of assets, and providing technology services at the highest professional and ethical standards, while fostering and promoting the City's core values.

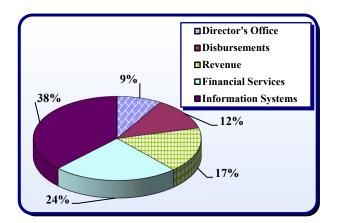
FY22 Budget Highlights

- No change in the number of full-time authorized positions
- Increased software license and maintenance fees by \$108,000
- Increased business certificate administration fees by \$10,000
- Increased temporary salaries by \$10,000
- Increased disaster recovery and cyber defenses by \$25,500
- Added funding for an update to the Folsom Plan Area public facilities cost estimate, \$30,000

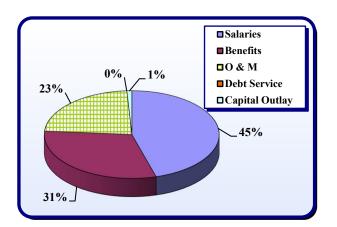
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$2,137,173	\$2,273,902	\$2,153,843	\$2,407,643	5.88%
Overtime	\$69,927	\$52,531	\$60,690	\$53,713	2.25%
Benefits	\$667,541	\$668,741	\$652,664	\$682,812	2.10%
PERS-City	\$848,984	\$955,724	\$909,935	\$973,987	1.91%
Operation & Maintenance	\$1,107,148	\$1,063,536	\$1,296,876	\$1,231,573	15.80%
Debt Service	\$0	\$0	\$0	\$0	0.00%
Capital Outlay	\$32,523	\$50,000	\$0	\$50,000	0.00%
Total	\$4,863,295	\$5,064,434	\$5,074,009	\$5,399,728	6.62%
Director's Office	\$496,904	\$419,790	\$430,567	\$462,991	10.29%
Disbursement	\$653,949	\$671,442	\$616,437	\$673,503	0.31%
Revenue	\$727,358	\$809,689	\$765,203	\$937,188	15.75%
Financial Services	\$1,113,416	\$1,324,019	\$1,193,848	\$1,300,883	-1.75%
Information Systems	\$1,871,668	\$1,839,494	\$2,067,955	\$2,025,163	10.09%
Total	\$4,863,295	\$5,064,434	\$5,074,009	\$5,399,728	6.62%
Funding Source					
Other General Revenue	\$779,313	\$859,581	\$754,229	\$838,000	-2.51%
Inter-Fund Transfers	\$1,376,866	\$1,537,768	\$1,533,247	\$1,579,574	2.72%
General Taxes	\$2,707,116	\$2,667,085	\$2,786,533	\$2,982,154	11.81%
Total	\$4,863,295	\$5,064,434	\$5,074,009	\$5,399,728	6.62%
Full-Time Positions	24.25	24.00	24.00	24.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

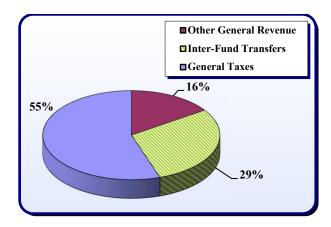
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Director's Office \$462,991

The Director's Office is the primary advisor to the City Manager, City Council, and City Departments in the areas of financial planning, investments, debt management, financial reporting, accounts payable, payroll, accounts receivable, business certificates, and service billing. It is also responsible for preparing the operating budget, five-year revenue and expenditure projections, and capital improvement plan (CIP). This division also provides leadership in the development and implementation of city-wide financial policies. This division serves as the Office of the Treasurer as required by the State Government Code and the Folsom Municipal Code.

Disbursements \$673,503

This division processes the City's payroll and accounts payable payments in an accurate and timely manner and prepares and maintains accurate financial records of all disbursement transactions. This includes vendor payments by check, ACH and wire, third party payments and all CalCard transactions.

This division is also responsible for accurate reporting of information to the federal and state governments regarding payroll data.

Financial Services \$1,300,883

The Financial Services Division is responsible for coordinating the preparation of the City's budget and capital improvement plan, prepares and maintains accurate financial records including grants, capital projects, enterprise funds, governmental funds and fixed assets. The division also reports the financial data of the City according to Generally Accepted Accounting Principles (GAAP) and the Pronouncements of the Governmental Accounting Standards Board in a timely manner. This division is also responsible for cash, investment portfolio, debt and special assessment district management. Cash Management is responsible for ensuring the timely deposit, investment and disbursement of funds, which includes investing the City's funds in compliance with the City's Investment Policy; ongoing administration and issuance of the City's debt instruments; and the ongoing administration and disclosure compliance of debt instruments of the special districts. This division is also responsible for accounts receivable for all receivables other than utility services.

Revenue \$937,188

The Revenue Division collects and records all City revenues including service payments, business certificates, sales taxes, franchise fees, Folsom Tourism Business Improvement District (FTBID) payments, and Transient Occupancy Taxes (TOT). The division also provides customer service to the City's residents and other customers, including billing, new account set-ups, water meter management, business certificate questions, account inquiries, Regional Sanitation charges, Regional Transit Connect Card production and general City inquiries. Collection procedures for delinquent accounts are initiated through this division. The division also processes a high volume of cashiering into the general ledger financial system. This includes four (4) daily deposit lock boxes, accounts receivable, legal recovery, miscellaneous checks, ACH deposits/payments and City department deposits. The Division also provides a variety of in-person customer service for miscellaneous City services, including City employee customer support, on-site meeting support, package deliveries and daily sorting of incoming mail.

Information Systems \$2,025,163

Coordinates and supplies City departments with all products and services relating to the application of information technology systems. Information Systems also provides accurate map-related information to the City as a means of encouraging data sharing, reducing data redundancy, and maximizing the value of the City's existing information systems.

FY 2020-21 Accomplishments

Director's Office

- Assisted in the preparation and review of a balanced FY 2020-21 Budget despite last minute changes due to the pandemic
- Evaluate the fiscal health of the City and respond to current economic conditions especially as relates to the pandemic

Disbursements

• Implemented refinements to process payables to revise the timing of large payments to vendors without paying early or going beyond the due date

Monitored and audited use of emergency leave due to the pandemic

Financial Services

- Received Government Finance Officers Association (GFOA) of the U.S. and Canada and the California Society of Municipal Finance Officers Association (CSMFO) Distinguished Budget Award for FY20-21 Budget Document
- Received Certificates of Excellence in financial reporting for the City's FY19-20 Comprehensive Annual Financial Report from GFOA
- Completed reporting to the State as to the uses of money received due to the pandemic

Revenue

- Maintained 27,000 monthly utility bills. The division will potentially add 1,200 accounts annually to customer base
- Continued to increase customer e-bill notification and online account utilization through the City's website
- Processed and answered an average of 700 calls and 1,550 customer service emails per month
- Open and closed an average of 220 utility accounts per month
- Completed rate changes on utility accounts for solid waste services
- Submitted and will collect over \$29,000 in delinquent utility account payments through the County property tax roll lien program

Information Services

- Increased infrastructure security
- Third phase of TrakiT Community Development software implementation
- Improved GIS mapping services
- Expanding Office 365 implementation
- Increased Police Surveillance Systems
- Final Phase of GIS/ESRI /Lucity Enterprise software refresh
- Expanding SharePoint implementation and usage

FY 2021–22 Performance Measures

Goal #10: Be Responsive to the Community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Return calls for Customer Billing Inquiries - Goal is average of 1 business day	2 business days	3 business days	1 business day
Respond to department and vendor inquiries (Goal is 1 business day, 98% of the time)	Contract department within one business day, provide details within two business days	Contract department within one business day, provide details within two business days	Contract department within one business day, provide details within two business days

Key Issues

Director's Office

- Continue to monitor possible State actions and its potential effects on the City's financial health
- Continue to evaluate possible cost savings measures throughout the City and work toward cost sustainability
- Continue to evaluate impacts and progress of development in the Folsom Plan Area

Disbursements

- Complete the revised travel and meeting policy, procedure and submittal process to simplify City employee reimbursement process
- Implement an electronic invoice status inquiry for vendors
- Continue training program and problem resolution for payables system and electronic invoicing
- Continue to support City departments and vendors to streamline accounts payable processes to enhance productivity
- Pay invoices within the allotted timeframe without accruing penalties
- Continue implementation of Employee Online to provide employees with electronic access to their respective payroll information
- Invest in a timekeeping software to collect hours worked electronically

Financial Services

- Continue to analyze budget closely for sustainability
- Monitor CFD formations for the Folsom Plan Area
- Maximize use of computer system to continue to provide division with efficiencies and greater flexibility
- Continue to train and help all departments become more proficient with financial system
- Continue maximizing City investment earnings and monitoring cash flow
- Continue the rebuilding of reserves for the future
- Submit FY 2020-21 budget document to GFOA and CSMFO as a Distinguished Budget Document
- Complete CAFR by December 15, 2020 and submit to GFOA's Certificate of Achievement Program
- Continue to work with employees and training for accurate input of payroll information
- Implement a process for citizens to access information on payments issued but not received
- Implementation and usage of new reporting software for Annual Reporting and quarterly reporting
- Update Debt Policy to comply with SEC Rule 15c12-12 amendments

Revenue

- Continue excellent customer service with current staffing level as number of accounts increases during the development of Folsom Plan Area
- Management of accurate water meter billing as count increases during the development of Folsom Plan Area
- Maintain a high level of efficiency with the future implementation of an upgraded billing system
- Continue training of new staff and continual division training to become more efficient and effective
- Improve processes to ensure accuracy of Regional Sanitation customer billing
- Continue to increase customer e-bill notification
- Continue improvement of customer online experience. This includes City website and our online billing website

- Coordinate with Community Development Department for accurate data transfer to billing accounts as Community Development moves to a new permitting system
- Utilize and document commercial building permit data from Regional Sanitation

Information Systems

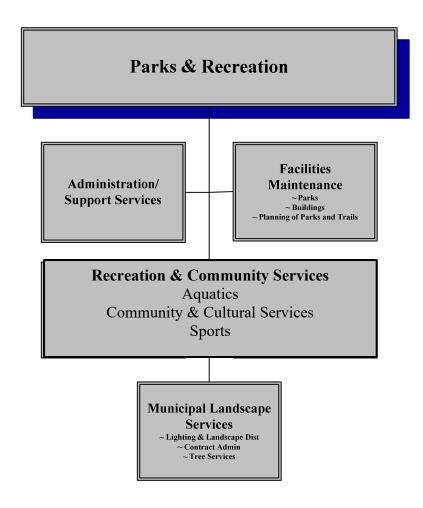
- Implement standardized versions of Windows Operating System, Microsoft Office package
- Continue Implementation of Hybrid Cloud/Prem strategies for redundancy/work efficiencies
- Continue process of virtualizing server infrastructure for efficiencies and cost savings
- Implement SharePoint Platform internally to improve document management efficiencies and workflow
- Continue research of Police body cams and storage requirements
- Research/implement Agenda management systems
- Research strategies for City facilities proposed in the Plan Area

Position Information

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Administration					
Chief Financial Officer/Finance Director	0.50	0.50	0.25	ı	1.00
Finance Director	-	-	1.00	1.00	-
Administrative Assistant	-	1.00	1.00	1.00	1.00
Finance Technician	1.00	-	-	-	-
Subtotal	1.50	1.50	2.25	2.00	2.00
Disbursements					
Disbursements Specialist	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	2.00	2.00	2.00	2.00	2.00
Disbursements Technician	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	4.00	4.00	4.00
Revenue					
Revenue Technician I/II	4.00	4.00	4.00	4.00	3.00
Revenue/Disbursements Manager	1.00	1.00	1.00	1.00	-
Revenue Supervisor	-	-	-	-	1.00
Senior Revenue Technician	1.00	1.00	1.00	1.00	2.00
Subtotal	6.00	6.00	6.00	6.00	6.00
Financial Services					
Accounting Technician II	1.00	1.00	1.00	1.00	1.00
Financial Specialist	-	1.00	1.00	1.00	1.00
Senior Financial Analyst	2.00	2.00	2.00	2.00	2.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00
Subtotal	5.00	6.00	6.00	6.00	6.00
Information Systems					
Information Systems Manager	1.00	1.00	1.00	1.00	1.00
Information Systems Analyst	-	-	-	3.00	3.00
Information Systems Technician I/II	3.00	3.00	3.00	-	-
GIS Analyst	1.00	1.00	1.00	1.00	1.00
Process Improvement Specialist	-	1.00	1.00	1.00	1.00
Subtotal	5.00	6.00	6.00	6.00	6.00
Total	21.50	23.50	24.25	24.00	24.00

Major Contracts (over \$25,000)

Annual Financial Auditing Services	\$75,000
Lock Box Service	\$50,000
Banking Services	\$50,000
Business Certificate processing	\$70,000



Parks & Recreation

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Position Information
- Major Contracts
- Capital Outlay

Mission Statement

The Parks and Recreation Department is committed to establishing and maintaining facilities, parks, and services that enhance the quality of life for all ages, cultural origins, and abilities. As stewards of the public trust, it is the department's purpose to reflect the changing human needs of our community.

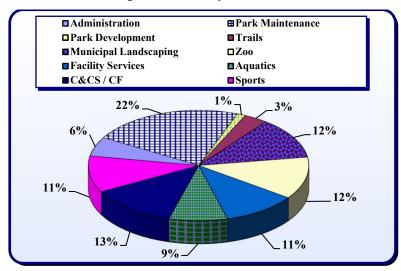
FY22 Budget Highlights

- No change in the number of full-time authorized positions
- Provides \$50,000 of additional temporary salaries
- Includes adjustment for the increase in the minimum wage
- Includes \$80,000 for repairs to the City Hall HVAC boilers
- Includes \$55,000 to repaint the parking garage
- Community Center upgrades included at \$35,000
- Zoo improvements included at \$40,000
- Natoma Station building renovations included at \$150,000
- Tree and Park Land costs increased by \$105,000
- Includes \$170,000 to address ladder fuel
- Software licensing increased by \$7,319
- Contracts increased by \$137,496 for landscaping maintenance
- Operating expenses and temporary expenses are still reduced from the pre-pandemic level
- Vehicles added at\$149,000

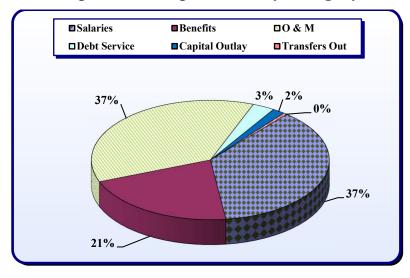
Budget Summary (All Funding Sources)

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$5,188,211	\$4,971,311	\$4,238,180	\$5,325,785	7.13%
Overtime	\$52,691	\$40,955	\$36,545	\$42,088	2.77%
Benefits	\$1,357,076	\$1,437,513	\$1,348,795	\$1,455,541	1.25%
PERS-City	\$1,455,789	\$1,610,786	\$1,453,515	\$1,629,080	1.14%
Operation & Maintenance	\$5,503,263	\$4,952,568	\$4,398,772	\$5,391,587	8.86%
Debt Service	\$552,000	\$552,000	\$552,000	\$440,000	-20.29%
Capital Outlay	\$676,662	\$2,050,000	\$2,153,495	\$249,000	-87.85%
Transfers Out	\$80,371	\$321,528	\$321,528	\$79,943	-75.14%
Total	\$14,866,064	\$15,936,661	\$14,502,830	\$14,613,024	-8.31%
Administration	\$821,007	\$789,667	\$794,648	\$805,447	2.00%
Park Maintenance	\$3,421,514	\$2,750,848	\$2,576,503	\$3,181,638	15.66%
Park Development	\$155,920	\$163,958	\$159,054	\$176,388	7.58%
Trails	\$577,744	\$708,087	\$662,808	\$491,039	-30.65%
Municipal Landscaping	\$1,483,981	\$1,491,936	\$1,526,022	\$1,738,675	16.54%
Zoo	\$1,830,047	\$1,643,733	\$1,578,051	\$1,759,189	7.02%
Facility Services	\$1,303,799	\$1,439,435	\$1,444,709	\$1,552,559	7.86%
Aquatics Community & Cultural Services	\$1,382,952	\$3,146,645	\$2,994,937	\$1,220,624	-61.21%
/ Community Facilities	\$2,012,390	\$1,738,720	\$1,247,915	\$1,825,218	4.97%
Sports	\$1,650,749	\$1,479,168	\$1,039,845	\$1,519,368	2.72%
Total - General Fund	\$14,640,103	\$15,352,197	\$14,024,492	\$14,270,145	-7.05%
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Park Planning	\$226,036	\$584,464	\$478,337	\$342,879	-41.33%
Total - Park Planning	\$226,036	\$584,464	\$478,337	\$342,879	-41.33%
Funding Source					
Program Revenue - Park Maint	\$73,457	\$100,000	\$66,963	\$55,000	-45.00%
Program Revenue - Zoo	\$610,813	\$460,224	\$282,913	\$265,000	-42.42%
Program Revenue - Aquatics	\$547,145	\$0	\$359,143	\$341,000	0.00%
Program Revenue - C&CS/CF	\$797,094	\$884,747	\$183,548	\$186,100	-78.97%
Program Revenue - Sports	\$994,887	\$874,974	\$321,040	\$218,000	-75.08%
Special Assessments	\$361,600	\$384,460	\$384,460	\$362,125	-5.81%
Other General Revenue	\$498,726	\$376,196	\$407,379	\$307,000	-18.39%
Other Inter-Fund Transfers	\$377,179	\$2,520,063	\$1,736,912	\$526,163	-79.12%
General Taxes	\$10,379,202	\$9,751,533	\$10,282,134	\$12,009,757	23.16%
Total - General Fund	\$14,640,103	\$15,352,197	\$14,024,492	\$14,270,145	-7.05%
Park Imp Impact Fees	\$2,034,287	\$2,338,800	\$1,069,800	\$1,975,555	-15.53%
Other Revenue	\$149,134	\$25,000	\$59,488	\$50,000	100.00%
Inter-Fund Transfers	\$0	\$0	\$0	\$0	0.00%
Park Impmt Fund Balance	(\$1,957,386)	(\$1,779,336)	(\$650,951)	(\$1,682,676)	0.00%
Total - Park Planning	\$226,036	\$584,464	\$478,337	\$342,879	-41.33%
Staffing					
Full-Time Positions	48.00	48.00	48.00	48.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
rant-mme rositions	0.00	0.00	0.00	0.00	0.00%

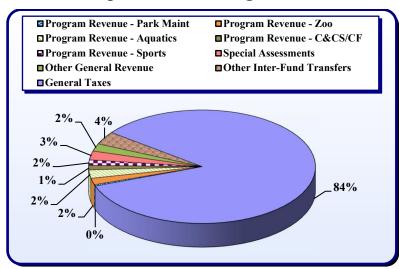
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration \$805,447

The Administration Division is responsible for providing and maintaining comprehensive parks and recreation services to the community as authorized by the City Council. The division supports two City Council appointed commissions: Parks and Recreation Commission and Arts and Cultural Commission, as well as the Landscape and Lighting Advisory Committee, with a diversity of operations ranging from Arts, Athletics, and our Zoo Sanctuary. Administration also provides Graphics & Recreation Guide Services along with clerical support services to other department divisions towards achievement of annual program objectives, budget expenditures, and capital improvement programs.

Recreation and Community Services

This division includes three (3) sections: Aquatics, Community and Cultural Services, and Sports to deliver recreation, sports and community services to residents using community facilities and joint-use facilities provided by the Folsom Unified School District.

• Community and Cultural Services

\$1,825,218

The Community and Cultural Services section provides staff support for the Arts and Cultural Commission, Senior & Arts Center, Teen Centers, Special Events, department-wide social media, promotions, and facility rentals. This section focuses on delivering services to a variety of participants through preschool programs, youth programs, teen services, and senior services with extensive hosting of community special events and arts programs and the Gallery at 48. The section is also responsible for the management, scheduling, and event support offered at the Community Center, Rotary Club House, Senior and Arts Center and the Hinkle Creek Nature Center. This sector also schedules the reservations of six City picnic facilities, the Folsom Historic District Station (including the Zittel Amphitheater and Turntable), as well as the Rodeo Arena.

• Sports \$1,519,368

The Sports section is responsible for coordinating the City's sports leagues, programs, and sports related special events. Additionally, this section coordinates the scheduling of the community's youth sports leagues and their relationship with the Folsom Cordova Unified School District (FCUSD) Joint Use agreement. Staff continues to enhance and/or leverage additional recreational services through partnerships/sponsorships with local businesses, community groups and/or individual volunteers. This section also provides a variety of recreational activities at the Andy Morin Sports Complex for youth and adults, and seniors including sports leagues, camps, indoor batting cages, dance classes, a cafe, two preschools and meeting rooms. The Andy Morin Sports Complex operates daily 10 a.m. - 10 p.m. and currently offers a full schedule of leagues, camps, clinics, and tournaments, as well as opportunities for drop-in play.

• Aquatics \$1,220,624

The Aquatics section operates the year-round Steve Miklos Aquatic Center providing a wide variety of recreational, fitness, and educational programs including swimming lessons, lap swim, lifeguard training, SCUBA certification, kayaking, springboard diving, recreation swim, and competitive swim. Over 250,000 visitors pass through the center each year to attend or participate in our program. The facility is home to the year-round USA swim team, Sierra Marlins, as well as the Folsom Sea Otters. Under the terms of the

Joint-Use Agreement and the City's relationship with the Folsom Cordova Union School District, Cordova High School is currently practicing at the Folsom Aquatic Center while their facility undergoes a lengthy renovation. The facility operates from 5 a.m. - 9 p.m. daily and currently offers over 75,000 hours of aquatic services each year for a wide-variety of mixed programming. This section also programs and administers the Vista del Lago High School pool on a year-round basis. City staff advises FCUSD staff on pool maintenance, chemistry, and repairs. The Vista pool accommodates the Sierra Marlins summer practice schedule. Both Folsom High School and Vista del Lago High School swim teams utilize the Vista del Lago High School pool beginning in February for practice and swim meets.

Zoo Sanctuary \$1,759,189

The Zoo Sanctuary Division teaches and promotes responsible behavior toward all animals. This mission is pursued through the rescue, humane care and housing, and exhibit of wildlife including certain domestic animals with an emphasis on North American wildlife; educational classes, events, and programs onsite and via outreach; a passive and safe recreational destination for all demographic groups; a progressive media relations campaign; and cooperative relationships with animal and wildlife oriented agencies and organizations. This Division provides spring, summer, and winter specialty camps while fulfilling the core mission and utilizing the zoo grounds, classrooms, and the new Barnyard Experience on-site.

Park Maintenance/Facility Services

The Park Maintenance and Facility Services Division encompasses four sections: Park Maintenance, Facility Maintenance, Park Development/Planning and Trails Planning.

• Park Maintenance \$3,181,638

The Park Maintenance Section is responsible for the maintenance and upkeep of all the City's municipal and neighborhood parks, including water feature operations and playground maintenance. Parks staff provide irrigation management, scheduling, and repair; specialized turf care; facility repair, renovation, and construction, as well as restroom maintenance and vandalism repair. Parks staff provides support and logistic services for many community volunteer projects including Community Service Day, Trail Days, and Eagle Scout projects. In addition, Parks staff performs renovation work on sports fields, maintains nearly 730 acres of open space, and performs trail maintenance on publicly owned trails.

• Facility Services \$1,552,559

The Facility Services Section coordinates and supplies products and services relating to the maintenance and care of most of the city-owned public buildings and facilities, including safety, cleanliness, appearance, heating/air-conditioning, and building access/security systems. Facility Services provides small to medium sized construction projects for city buildings and facilities.

• Park Development \$176,388

• Park Planning \$342,879

The Park Development and Planning Section is responsible for the administration of the planning, design, construction document preparation process, and construction administration in accordance with the adopted Parks and Recreation Master Plan, Parks and Recreation Commission recommendations and the City Council policies for parks and recreation facility capital improvement projects. Park Development is funded by the General Fund and Park Improvement is funded by Park Improvement Impact Fees.

• Trails Planning \$491,039

The Trails Planning Section focuses on tasks and services related to bicycle and pedestrian use and development of trails within the City; and directs the program to fulfill the goals and objectives of the Bikeway Master Plan. Staff is liaison to the Public Works and Community Development Departments related to on-street cycling information.

Municipal Landscape Services

\$1,738,675

The Municipal Landscape Services (MLS) Division manages the landscape and lighting districts within the City, as well as other City landscape contracts utilized to maintain the public landscape assets within the City. There are 29 Landscaping and Lighting (L&L) Districts and six Community Facility Districts with approximately \$3 million in annual assessment revenues. The City's Landscaping and Lighting Districts maintain streetscapes and medians, 15 mini-parks, 3,300 streetlights, walls, fences, signage, artwork, and over 250 irrigation controllers and irrigation systems. MLS is staff to the City's Landscaping and Lighting District Advisory Committee.

The MLS Division is also responsible for landscape maintenance contract administration and contract compliance of the City's 48 municipal parks, 47 miles of trails, and 21 different streetscape or landscape areas along the City's arterials and roadways. Implementation and enforcement of the City's maintenance specifications, daily communication, reporting, and general oversight of contractor's duties are included in MLS responsibilities.

The MLS Division also provides maintenance staff and general City support in the Folsom Historic District to maintain the streetscape and irrigation system along and adjacent to Sutter Street and within the Plaza.

FY 2020-2021 Accomplishments

Administration

- Integrated ePact software with our RecTrac registration software to facilitate a paperless, secure, and streamlined method of collecting medical and emergency information, waivers, consents, and accommodation needs for children enrolled in recreation programs.
- Created new online retail options including scheduled admission tickets, merchandise sales and virtual events in response to COVID-19 restrictions.
- Created a Virtual Recreation Center to provide continued classes, enrichment, and educational information.
- Launched new Trail Etiquette video series for the website
- Created numerous COVID-related programs and services in response to maintaining operations where allowable. Such programs included Park Patrol, Field Rentals for Conditioning, Weekday Child Care (REC Club), added on-line sales for Zoo tickets and Gallery purchases
- Received the Sierra Chapter American Society of Landscape Architects Award "Parks and Open Space" for Broder Family Homestead Park
- Received APWA "Design Award' for the Oak Parkway Trail Undercrossing Project

Aquatics

• Facility has operated and offered swim team programs, lap swimming, aquacise, springboard diving, and miscellaneous social distancing programing since June 16, 2020

- Continued partnership with Intel, resulting in the sale of an additional 90 summer family swim passes (Planning for Summer 2021)
- Provided critical learn to swim lessons to participants with autism, The Sea Squad Swim School has become an official USA Swimming partner in providing swimming lessons
- Continued successfully offering summer camp program, The Academy, which focuses on water safety and swimming skill development for children ages 8-12, with 124 children participating (Looking to re-start programming July 12, 2021)
- Provided a safe aquatic facility for over 200,000 guests without any major incidents
- Received four Ellis & Associates Lifeguard Safety Audits with four scores of meeting and exceeding industry standards
- Fifth year of partnering with Cordova High School swim team to provide pool space due to pool renovations at that school
- Rebranded swim lessons as the Sea Squad Swim School, increasing opportunities and participation to an all-time high (Swim Lessons to re-start June 7, 2021)
- The 18th annual Bark 'n' Splash was held with approximately 200 dogs attending, with the support of Folsom Animal Services, Dr. Gill from Veterinary Medical Center of Folsom, along with a variety of local vendors
- Activity Instructional pool renovation completed April 30, 2021. New Plaster, Pool Decking, Play Structure, Storage.
- New 50-meter chemical control unit replaced

Community & Cultural Services / Community Facilities

- Staff created a Virtual Recreation Center during the early days of COVID-19 with a continuance of it to maintain engagement and provide programs and services.
- The Gallery at 48 Natoma with the help of our social media staff, found ways to stay active with the community and Gallery followers. The Gallery exhibits have been featured in virtual tours on the Department's social media outlets, as well as interviews with some of the artists in lieu of the usual opening night receptions due to COVID-19. Working within the COVID-19 protocols staff has been able to offer retail hours twice a week at the Gallery where a limited number of people at a time can come through to shop and view the artwork on hand.
- The Summer of Music concerts series went virtual for the first time due to social gatherings being prohibited due to COVID-19. Staff found a unique way to still be relevant with the summer concerts by offering them in a live interactive virtual setting. There was even sponsor recognition with scrolling logos at the bottom of the live feed. Community members also interacted with staff monitoring the live event and passed along requests to the bands. Staff could not have been happier with the way things turned out.
- Staff created a new afterschool program titled The R.E.C. Club, standing for Recreation, Enrichment and Community. This program which began in August of 2020 has provided families and students an outlet afterschool to participate in planned recreational activities in a safe social environment while navigating virtual learning at home.
- Preschool staff have been successful in operating three classes with limited enrollment during the COVID-19 pandemic. Extra protocols have proven to help the staff and students stay safe while providing a fun filled nine month program for 36 families.
- The 6th Annual Love my Mom 5K event concluded on September 13th as a virtual 5K & kids ½ mile fun run. This is the first time a virtual race has taken place with the Parks & Recreation Department. Participants joined from around the globe Folsom to New York and across the Atlantic to the United Kingdom.

- The 2nd Annual Glass Pumpkin Patch was held on October 10 and 11 with overwhelming results! Over 1,000 patient visitors waited in line for over an hour to enter the event area that held over 2,000 glass pumpkin art pieces for sale. Contracted art partner 2BGlass did a magnificent job working with the staff to sell over \$122,000 in art! From that total, over \$36,000 will go directly to the Art Center and Gallery for future art programming.
- Folsom Parks & Recreation Social Media team and Community Facilities staff celebrated local veterans with tribute videos in place of the annual Folsom Veterans Day Parade. Three videos were launched in succession beginning at 9 a.m. on Veterans Day which included highlights of past parades; exclusive interviews with some of Folsom's local veterans; and a special video of former Vice Mayor Ernie Sheldon who was chosen as this year's honorary Grand Marshal.
- The Parks & Recreation Department social media has continued to grow and become an integral part of the department's marketing of programs and offerings. This has been an extremely important part of this past year especially since most programs and facilities were closed due to COVID-19. The connection and engagement with our participants through social media are huge especially since staff had so many things this past year go virtual: Summer of Music, Gallery Visits, Love My Mom 5k, and the Veterans Day Parade. Social media has also been an important aspect of marketing our new R.E.C. Club program on a weekly basis.

Sports

- Staff created a Facility Use Permit process for scheduling / assigning outdoor athletic park facilities
 following all COVID-19 guidelines. Staff collaborated with Folsom Police Department so they could
 view permits and respond to calls regarding unauthorized athletic field use during COVID-19.
- Staff assisted the Parks Maintenance Division with a variety of park project management items related to the approved Renovation Projects for Fiscal Year 2020-21.
- Staff completed planning, coordination and project management of the basketball court resurfacing project at the Andy Morin Sports Complex while the facility was shut down due to the COVID-19 pandemic.
- Staff created a ballfield inspection monitoring program in collaboration with the Parks Maintenance Division to allow Sports Division staff to perform ballfield condition inspections prior to renovation of the fields during the winter.
- Staff coordinated Adopt-A-Facility improvement projects at City and Folsom Cordova Unified School District facilities in coordination with the Folsom Community Youth Sports Leagues.
- Staff assisted with the scheduling of outdoor athletic City park facilities per the Joint-Use Agreement with the Folsom Cordova Unified School District for Vista del Lago High School and Folsom High School athletic teams: Soccer, Volleyball, Football and Lacrosse following COVID-19 guidelines.
- Continued partnership with the California Department of Fish and Wildlife to stock 1,200 pounds of fish at the Willow Hill Reservoir Community Park for continued outdoor recreation and fishing opportunities.
- Continued collaboration with the Folsom Disc Golf Club to make improvements to the disc golf course at B.T. Collins Park.
- Continued participation virtually in the Greater Sacramento Youth Sports Collaborative group of professional sports coordinators to collaborate on items related to youth sports in today's environment. More than 18 local agencies participated in this program.
- Staff implemented safety procedures for tennis instructors to offer additional tennis instruction following COVID-19 guidelines, resulting in increased participation compared to pre-COVID participation.

- Staff continued to offer creative sports programming classes and camps outdoors in the parks following all COVID-19 guidelines.
- Staff worked with Folsom Community Youth Sports Leagues to offer sports camps in the fall following COVID-19 guidelines.
- Staff worked with local fitness instructors to offer outdoor classes throughout the park system following COVID-19 guidelines.
- Staff was able to rent out the Andy Morin Sports Complex for a consignment show three times following Sacramento County COVID-19 guidelines.
- Staff participated virtually with USA Softball of Sacramento monitoring youth softball sports guidelines during pandemic and participated in planning for future youth competitive leagues in Folsom.
- One staff member received their Certified Parks and Recreation Professional certificate from the National Recreation and Parks Association.

Zoo Sanctuary

- Staff continued to advance the animal training program which enables animals to actively participate in their own veterinary care. This includes training wild animals to willingly enter crates, step on scales, remain stationary for injections and accept voluntary blood draws.
- Staff retrofitted the outdoor portion of the squirrel monkey exhibit and created an outdoor exhibit space for the desert tortoise.
- The Zoo's Facebook page reached over 16,500 followers.
- Staff maintained high levels of animal care during required closures due to COVID-19 and re-opened successfully following COVID-19 guidelines and implemented online ticket purchasing.
- Staff switched the Docent volunteer program to a virtual format and offered Junior Zookeeping Camp following COVID-19 guidelines.

Park Maintenance

- A fire hydrant was reinstalled at the Zoo behind the bear enclosure. This hydrant will help provide better fire protection of the back area of the Zoo by giving the Fire Department closer access to water in the event of a fire.
- New safety net poles have been installed at the Kemp Park I soccer field. This will aid in keeping balls from hitting the nearby playground.
- The three dog park areas at Cummings Family Park have been renovated. Work included the addition of more soil and decomposed granite to fill in low areas and resodding of the small dog park to Bermuda grass to aid in the ability to recover from high use wear of the area.
- A new remote-control mower was purchased by the Parks Department to add in the annual weed abatement program and to remove blackberries, poison oak and other small woody invasive species. This mower has the ability to navigate slopes up to 40 degrees.
- Park staff participated in the City's annual Community Service Day with leading or assisting in the following seven projects:
 - Trail stenciling walk on the left/ride on the right in multiple locations
 - Re-staining the wooden playground structure at Folsom Kids Play Park
 - Installation of a new trail bench along the Johnny Cash Trail next to the Robbers Ravine Bridge
 - Added new mulch and pruned the mitigation tress trees that were planted below the Rotary Clubhouse
 - Started the installation of a new walkway for accessing the Lembi Park pickleball courts
 - Assisting in the clean-up of trash and debris at the Natomas Diggings
 - Removed the foul territory infield sod at the Sheldon Park baseball field

- A replacement slide for a previously worn-out piece was custom fitted into place at Folsom Kids Play Park.
- For the period of June 13, 2020 through January 26, 2021, Park Maintenance received 192 See-Click-Fix work requests from the community. Of those work requests, 142 were completed and closed out in that same time period.

Facility Services

- After an in-depth recruitment process, a new Facilities Supervisor was hired to replace the supervisor that retired. Of note is that this is only the third Facilities Supervisor in the 30+ year history of the position.
- As part of the COVID-19 mitigation response, the Facilities staff installed custom plexiglass sneeze guards in all the public counters areas of City buildings including City Hall, the Library, and the Senior & Arts Center.
- The exterior sign at the Folsom Public Library was refurbished by City staff.
- Provided support services to the Folsom Police Department in the radio room electrical upgrade.
- Providing contract administration support and inspections/field directions for the roof repair at the Community Center.

Park Planning / Trails and Open Space

- Accepted Broder Family Homestead Park as a new City park.
- Initiated the Park Naming Process for Neighborhood Park #3.
- Commenced work on a citywide Active Transportation Plan (ATP) to replace and update the Pedestrian Plan and Bikeway Master Plan.
- Accepted 1.5 miles of Class I trail within the Russell Ranch subdivision in the Folsom Plan Area.

Municipal Landscape Services

- Completed grant application process for \$375,000 in grant funding to address open space and ladder fuel issues.
- MLS staff responded to 683 SeeClickFix requests and had an increase in requests submitted by 16% from the previous calendar year.
- Started maintenance in two new areas in the Folsom Plan Area.
- Staff participated in three irrigation audits for new development that will ultimately be deeded to the City in the Folsom Plan Area.
- Completed 1,174 Underground Service Alert (USA) markings to protect streetlight and irrigation wiring and underground infrastructure from heavy equipment damage during construction projects (2019 had 1,216)
- Worked with the City Arborist and the Sacramento Tree Foundation to identify potential locations for future tree mitigation planting sites.
- Began outreach in underfunded districts for possible funding alternatives.
- Started maintenance of 3.25 acres of streetscape in Mangini Ranch
- Started maintenance of 9.5 acres of streetscape in Russell Ranch -including 1.5 miles of Class I trail along Alder Creek and Grand Prairie

FY 2021-22 Performance Measures

Goal #5: Maintain Effectiveness of our Primary Services and Functions

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Maintain 49 weeks of youth afterschool and camp programs that provides activities and childcare services. *3 weeks not offered are during Thanksgiving and winter breaks.	17 out of 49	49 out of 49	49 out of 49
Maintain 29 city sponsored leagues offering sports opportunities to people of all ages. *Current opportunities limited due to Covid-19 restrictions.	21 out of 29	3 out of 29	26 out of 29

Goal #9: Be Accountable for Results

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Complete monthly and annual playground inspections per year 100% of the time. Goal is 6 monthly and 1 annual	Monthly – 9 Annual - 0 out of 12	Monthly – 6 Annual - 1 out of 12	Monthly – 6 Annual – 1 out of 12
Pass each of four (4) Ellis & Associates lifeguard / aquatic safety inspections with a rating of "meets standards" or better	4 out of 4	4 out of 4	4 out of 4

Goal # 10: Be Responsive to our Community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Repair city streetlights in L&Ls within one week	368 of 375	376 of 384	401 of 410
Respond to online registration inquiries within 24 hours of first business day notice	406 out of 412	280 out of 300	343 out of 350

Key Issues

- Continue to offer and restore, when allowed, COVID-19 compliant programs and services
- Plan and implement a dedication ceremony for Broder Family Homestead Park
- Launch Needs Assessment Survey regarding resident satisfaction with Parks and Recreation facilities and services
- Identify and analyze opportunities to increase various program and admission fees within Cost Recovery Policy guidelines to keep pace with rising temporary salary costs due to minimum wage increases
- Identify opportunities to fund the Johnny Cash Trail Art Experience project

- Continue to work with staff from the Bureau of Reclamation and State Parks to fund and construct the Folsom Lake Trail from the Johnny Cash Trail Bridge to the El Dorado County line
- Continue to identify matching funds for future grant opportunities
- Prepare a trail wayfinding (sign) master plan for the existing and future trails throughout the City in conjunction with the updated Active Transportation Plan
- Work with State Parks and the Bureau of Reclamation in planning trail connection through the Mormon Island property to connect the Humbug-Willow Creek Trail to the Folsom Lake Trail and across Green Valley Road
- Work with El Dorado County in planning the trail along the Joint Powers Authority (JPA) corridor; integrating trails and trains, and connectivity with El Dorado County
- Review development applications from the Folsom Plan Area and coordinate infrastructure engineering, mapping and rough grading of future park sites and trail corridors
- Identify opportunities to fund build-out of the Parks and Recreation Master Plan 2015 Plan Update
- Identify opportunities to fund maintenance and renovation of parks and recreation facilities to the current standards in a sustainable, long-term manner
- Continue focused management of City's water resources
- Aging HVAC systems in municipal buildings and increasing maintenance/management costs
- Continue to address Landscaping & Lighting Districts requiring additional funding for sustained maintenance and operations service levels (i.e., outreach to residents for new/increased assessments)
- Identify and analyze opportunities to increase Zoo awareness, sponsorships, educational outreach, attendance, and local tourism by creating new enhancements and improved marketing strategies
- Identify funding to make ADA improvements to the Zoo
- Identify partnership opportunity to develop a Joint-Use Agreement with the Los Rios Community College District for use of athletic facilities at Folsom Lake College
- Create a proactive management plan to mitigate the refuse and other debris associated with the cleanup of homeless camps

Future Key Issues

Administration

- Evaluate outcome of Needs Assessment Survey and identify future steps
- Work with Parks & Recreation Commission on key initiatives related to funding shortfalls to complete
 parks, creating a proposal to revise existing Park Naming Policy, identify sustainable funds for the
 Renovation Master Plan, evaluate options for funds allocated to Benevento Family Park.

Aquatics

- Major maintenance and renovation expenses associated with replacement of pool mechanical equipment such as pumps, motors, and heaters
- Identify funding sources for new amenities (lazy river and spray park) outlined in the Facility Master Plan to maintain revenue, as well as increase revenue through new programming
- Accommodating the increasing demand for prime time, year-round pool space for competitive swim teams, water polo, and diving clubs, development of user group service delivery plan for aquatic programs
- Future facility planning in the Folsom Plan Area
- Full-time staff allocation to meet growing program demands

Community & Cultural Services / Community Facilities

- Continue to explore funding sources, partnerships, sponsorships, and community support for the Johnny Cash Trail Art Experience Project
- Replacement and/or renovation of aging equipment and furnishings including HVAC, kitchen, stage lighting, carpeting, restroom fixtures, tables and chairs
- Continually evaluate programs and events to provide engaging participation and promote family fund
- Assess the needs to add additional full-time staff while looking to provide additional services

Sports

- Strategic planning and implementation to bring back City-run youth and adult sports programs for outdoor and indoor community participation following COVID-19 guidelines and current conditions
- Assist Community Youth Sports Leagues with scheduling of facilities to maximize field capacity following COVID-19 guidelines and current conditions
- Assist Park Planning Division with public workshops for future parks and recreation facilities
- Collaboration with the Folsom Cordova Unified School District (FCUSD) on planning/ renovation of school facilities in Folsom.
- Plan and implement new recreation programs, rentals, special events and drop-ins for newly covered outdoor basketball courts at the Andy Morin Sports Complex when complete
- Work with Park Planning staff to research programming needs for future parks: Benevento Family Park and Neighborhood Park 3 in the Folsom Plan Area
- Update the Memorandums of Understanding with the Community Youth Sports Leagues
- Plan and organize new programs based on recreational trends: AAU Basketball Leagues, Spikeball Tournament, Ultimate Frisbee, Disc Golf League, and Sand Volleyball Camps & Clinics
- Recruiting, hiring and training of part-time staff to fulfill needs of adult and youth sports programs offered, as well as operations at the Andy Morin Sports Complex
- Research feasibility to add additional sand volleyball courts in existing park system that would allow for maximum programming opportunities and scheduling

Municipal Landscape Services

- Implementation of conservation area management in the Folsom Plan Area.
- Update irrigation controllers that are operating on cell networks that are now obsolete and no longer supported by the carrier
- Continue to integrate maintenance operations as facilities are constructed and accepted in the Folsom Plan Area
- Maintain existing levels of service with current staff
- Analyze Landscaping and Lighting Districts for expense/revenue balance including long-term capital replacement issues

Park Maintenance

- Identify an annual funding source to continue implementation of the Parks Renovation Master Plan
- Evaluate the need to adjust staffing levels and maintenance priorities in light of responding to the service needs of the homeless population in the park system
- Continue to manage irrigation water application to meet the needs of the park landscapes and meet or exceed water conservation mandates due to the aging park irrigation system
- Complete the Trails Renovation Master Plan and identify funding to renovate or replace aging trail surfacing and assets
- Replacement of aging fleet vehicles

- Implementation of the City's maintenance management software in the Park Maintenance Division
- Evaluate and implement a phased approach to the staffing and maintenance needs in Folsom Ranch

Facility Services

- Implement phased HVAC replacement plan at City Hall
- Develop a renovation master plan for all City buildings and facilities
- Ongoing implementation of the City of Folsom ADA transition plan
- Evaluate the energy efficiency of all City buildings and facilities to identify potential savings

Park Planning

- Park and recreation facility planning in the Folsom Plan Area
- Evaluation of Empire Ranch Park sites and other unfinished park sites throughout the City
- Complete design process for Neighborhood Park #3 and begin construction process
- Complete design process for Benevento Family Park (or the park(s) selected)

Trails and Open Space

- Complete the citywide Active Transportation Plan (ATP)
- Establish a bicycle safety and education program in coordination with the Folsom Police Department and the Folsom Cordova Unified School District through the development of the Active Transportation Plan
- Work with the Folsom Police Department to establish a consistent bicycle enforcement program
- Trail planning in the Folsom Plan Area
- Achieve Gold Level status as a Bicycle Friendly Community
- Inter-government trail coordination with Sacramento County, El Dorado County, Placer County, State Parks, and the Bureau of Reclamation
- Evaluate the Caltrans Active Transportation Program (ATP) grant funding evaluation process in order to secure funding for future City trail projects

Zoo

- Completion of Phase 4 ADA upgrades
- Completion of the Zoo Operations Center
- Completion of the Zoo Canid Exhibit
- Partner with the Friends of the Folsom Zoo to achieve build-out of the Zoo Master Plan

Position Information

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Administration					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	3.00	3.00	3.00	3.00
Marketing and Graphics Coordinator	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	-	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	-	-	
Senior Office Assistant	1.00	ı	ı	ı	
Subtotal	6.00	6.00	6.00	6.00	6.00
Park Maintenance					
Maintenance Specialist	2.00	2.00	2.00	2.00	2.00
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Parks/Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Subtotal	7.00	7.00	7.00	7.00	7.00
Park Development					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Park Planner	-	1.00	-	-	-
Subtotal	1.00	2.00	1.00	1.00	1.00
Trails					
Senior Trails Planner	1.00	1.00	1.00	1.00	1.00
Subtotal	1.00	1.00	1.00	1.00	1.00
Zoo					
Zookeeper I / II	5.00	5.00	5.00	5.00	5.00
Lead Zookeeper	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	1.00	1.00	1.00	-	_
Recreation Coordinator II	-	1	-	1.00	1.00
Zoo Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	8.00	8.00	8.00	8.00	8.00

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Aquatics					
Recreation Coordinator I	0.50	0.50	0.50	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	0.50	0.50
Recreation Manager	0.50	0.50	-	-	-
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	3.50	3.50	3.50
Community & Cultural Services / Community Facil	ities				
Community & Cultural Services Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	2.00	2.00	1.00	1.00	1.00
Recreation Coordinator II	1.00	1.00	3.00	3.00	3.00
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Subtotal	6.00	6.00	7.00	7.00	7.00
Recreation / Sports Complex					
Recreation Coordinator I	1.50	1.50	1.50	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	1.50	1.50
Recreation Manager	0.50	0.50	-	-	-
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Subtotal	5.00	5.00	4.50	4.50	4.50
Facility Services					
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Building Tradesworker	3.00	3.00	3.00	3.00	3.00
Building Tradesworker I / II	-	1.00	1.00	1.00	1.00
Subtotal	4.00	5.00	5.00	5.00	5.00
Municipal Landscaping					
Lighting & Landscape District Manager	1.00	1.00	1.00	1.00	1.00
Construction Inspector I	-	-	1.00	1.00	1.00
Irrigation Systems Coordinator	-	-	-	-	1.00
Maintenance Supervisor	-	-	1.00	1.00	1.00
Senior Maintenance Worker	2.00	2.00	1.00	1.00	-
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	5.00	5.00	5.00
Total	46.00	48.00	48.00	48.00	48.00

Major Contracts (over \$25,000)

Municipal maintenance	\$432,900
Weed Abatement	\$45,000
Parks Irrigation Management	\$83,966
Tree removal and maintenance	\$98,000
Trails and Pet Station maintenance	\$66,232
Recreation Instructors	\$180,000
Power wash Historic District	
sidewalks and Parking Garage	\$28,896
Sports Officials & FCUSD facility	
fees	\$133,196
Veterinary care for zoo animals	\$100,000
Misc maintenance at the Zoo	\$30,000

Capital Outlay

3 Trucks	\$140,000
Gator – utility vehicle	\$9,000



Police

- ► Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance measures
- Key Issues
- Position Information
- Major Contracts
- Capital Outlay



Mission Statement

Serve with purpose; relentlessly pursue criminal behavior; proactively foster positive relationships.

Our Vision

Be a premiere law enforcement agency by investing in our community and ourselves through progressive outreach programs, training opportunities and technological advancements

We Value

- Courage
- Integrity
- Esprit de Corps
- Professionalism
- Accountability
- Compassion
- Safety
- Justice

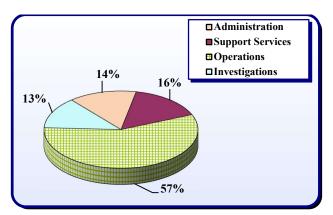
FY22 Budget Highlights

- No increase to full time authorized positions
- Included funding for body cameras, \$257,690
- Part-time funding for review of body camera video, \$50,000
- Includes \$500,000 for replacement of vehicles
- Radio encryption upgrade added at \$230,718
- Includes funding for Sacramento County to provide temporary animal control services, \$42,500
- Increased temporary funding for cadets, \$40,000
- Various O&M increases, \$112,812

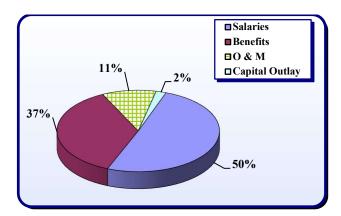
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$11,000,635	\$11,904,849	\$11,334,972	\$12,035,548	1.10%
Overtime	\$729,178	\$493,958	\$753,393	\$510,767	3.40%
Benefits	\$3,531,053	\$3,655,230	\$3,597,770	\$3,642,229	-0.36%
PERS - City	\$5,621,599	\$5,847,557	\$5,560,575	\$5,435,833	-7.04%
Operation & Maintenance	\$2,384,284	\$1,950,686	\$2,073,819	\$2,667,109	36.73%
Capital Outlay	\$255,370	\$250,000	\$250,000	\$500,000	100.00%
Total	\$23,522,119	\$24,102,280	\$23,570,529	\$24,791,486	2.86%
Administration	\$2,654,466	\$2,582,867	\$2,797,202	\$3,500,930	35.54%
Support Services	\$3,881,322	\$3,802,018	\$3,702,044	\$3,804,915	0.08%
Operations	\$13,597,612	\$14,124,679	\$13,635,395	\$13,993,778	-0.93%
Investigations	\$3,169,998	\$3,361,007	\$3,223,681	\$3,214,062	-4.37%
Animal Care Services	\$218,721	\$231,708	\$212,208	\$277,801	19.89%
Total	\$23,522,119	\$24,102,280	\$23,570,529	\$24,791,486	2.86%
Funding Source					
Program Revenue	\$649,488	\$588,800	\$863,592	\$560,750	-4.76%
Other General Revenue	\$1,187	\$308	\$36,771	\$0	-100.00%
Grants	\$44,462	\$90,000	\$318,765	\$119,000	32.22%
Inter-Fund Transfers	\$421,487	\$147,747	\$143,696	\$230,718	56.16%
General Taxes	\$22,405,495	\$23,275,425	\$22,207,705	\$23,881,018	2.60%
Total	\$23,522,119	\$24,102,280	\$23,570,529	\$24,791,486	2.86%
Full-Time Positions	107.00	107.00	107.00	107.00	0.00%
Part-Time Positions	0.50	0.50	0.50	0.50	0.00%

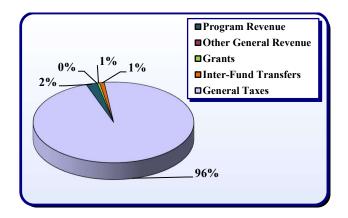
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration Bureau \$3,500,930

The Administration Bureau is comprised of the Office of the Chief of Police, the Professional Standards Unit, Media Relations, Recruiting and Hiring, Training, Fiscal Management, Fleet Management, Facilities Management, and oversees Support Services. This division is responsible for the overall leadership and administration of the Police Department. Under the direction of the Chief of Police, this bureau develops, implements, and manages department budgets, policies, and directives, as well as coordinates training, conducts personnel complaint investigations, facilitates recruitment and hiring processes, and manages the department fleet and facilities. Media Relations is responsible for informing the public of important issues and newsworthy events occurring within the police department.

Support Services Division

\$3,804,915

The Folsom Police Department Support Services Division is comprised of two units, the Communication Center and Animal Services.

Communications Unit

As the Public Safety Answering Point (PSAP) for the City of Folsom, all emergency calls, whether necessitating a Police or Fire Department response, come first to the police department's communication center. Additionally, the dispatch center receives all after hours calls for service for the Water, Wastewater, Streets, Signs and Signals Departments as well as Animal Control.

While the primary function of the Folsom Police Communication Unit is to record and dispatch calls for service to Police, Community Service, Code Enforcement and Animal Services Officers, these uniquely skilled workers perform a wide variety of other critical behind-the-scenes functions. From being the calm voice during a citizen's emergency, to providing vital information to officers arriving on the scene of an in-progress call, to logging information into state and national data bases, these women and men wear many hats.

Animal Services Unit \$277,801

Animal Services responds to animal-related calls for service, coordinates rescues, helps to ensure that animal-related laws and ordinances are followed, and oversees licensing and vaccination requirements, among other duties.

Investigations Division \$3,214,062

The Folsom Police Department Criminal Investigations Division (CID) is tasked with the investigative follow-up of criminal complaints initiated by patrol officers as well as identifying crime patterns and conducting proactive investigations targeting criminal activity. The division is comprised of several smaller units: Crimes Against Persons Unit, Property Crimes Unit, Property and Evidence Unit, Special Investigations Unit, and the Crime Analysis Unit. In addition to the specialized units, the division also assigns investigators to highly specialized task forces targeting drug trafficking organizations and internet crimes against children. Investigators serve as department ambassadors to partnering local, state, and federal agencies.

Investigators receive specialized training to develop their expertise in a variety of disciplines. Members of the CID investigate assaults, homicide, robbery, sexual assault, domestic violence, exploited and missing children, elder abuse, narcotics violations, alcoholic beverage licensing and enforcement, gang activity, burglary, larceny, auto theft, identity theft, forgery/fraud, financial crimes, vice, internet crimes against children, and technology crimes (internet related crimes). They work closely with our Crime Analysis Unit, conduct covert surveillance in areas where criminal activity is occurring, conduct probation and parole searches, prepare, and serve arrest and search warrants, monitor, and maintain registered sex, arson, and drug offenders, gather intelligence, and provide educational programs for Folsom's citizens and retail businesses.

CID personnel also act as liaisons with allied agencies and the Sacramento County District Attorney's office. They monitor case statuses and provide the Deputy District Attorneys with information and follow-up investigation as needed for case filing and trial.

Crime Analysis Unit

The Crime Analysis Unit is comprised of one crime analyst and two interns. This team is constantly reviewing and analyzing criminal activity in our region and our city to identify and articulate patterns that may assist in apprehending perpetrators or preventing crime altogether.

In addition to their value in predicting crime patterns, the Crime Analysis Unit also communicates with other law enforcement agencies to share intelligence in support of investigations.

Property/Evidence Unit

The CID is also responsible for the receiving, processing, storing, and purging of property/evidence collected by officers and fire investigators during the course of their duties. The integrity of the chain-of-custody and the integrity of the evidence/property room are critical for the successful prosecution of criminal cases.

Operations Bureau \$13,993,778

The Operations Bureau consists of a bureau commander who oversees two divisions. The divisions are managed by three lieutenants, supervised by nine sergeants and five corporals, and staffed by forty-two police officers, one community service officer, and police cadets. These men and women provide the initial response to requests for law enforcement assistance from the community and provide a visible,

uniformed presence thus increasing the safety and security of residents, businesses, and visitors. Included in the forty-two patrol officers are five police K9 handlers and their service dogs trained in explosive detection, drug detection, and protection.

Patrol Division

Patrol is the largest division in the police department with the responsibility of being the first responders seven days a week, 24 hours a day, 365 days a year. Patrol officers' staff a five-beat deployment designed to spread officers throughout the City and reduce response times. Patrol officers perform community policing in its purest form by following the philosophy of the department's mission statement in *serving with purpose, relentlessly pursuing criminal behavior, and by proactively fostering positive relationships*. Officers also patrol on foot, bicycle, and horseback in parks, businesses, apartment complexes, and other areas of the City when the need is identified. Uniformed patrol officers emphasize quick response, quality customer service, and promoting safe and healthy communities.

Neighborhood Services Division

The Neighborhood Services Division (NSD) is the community outreach arm of the Folsom Police Department and comprised of the Youth Services Unit, The Community Crime Suppression Unit, the Traffic Unit, and the Citizens Assisting Public Safety. This division is managed by one lieutenant, supervised by three sergeants, staffed by twelve officers, and the Police Volunteer Coordinator, who implements the department's Citizens Assisting Public Safety (CAPS) program.

This year the Neighborhood Services Division launched a Mental Health First Aid program to assist community members with identifying the signs and symptoms of friends, family, and co-workers who are under mental duress.

Traffic Unit

The Traffic Unit consists of two teams, each team is supervised by one sergeant and staffed by three officers. These eight police officers are spread across the city addressing the community's number one complaint – traffic. In addition to monitoring traffic violations on their motorcycles, they implement programs such as Drive Safe Folsom and Every 15 Minutes which educates our young drivers to the adverse risks of unsafe driving practices. The lieutenant and sergeants work closely with other city departments to improve traffic safety through Education, Engineering, and Enforcement. They seek grant funding to offset the costs of these programs and enforcement initiatives.

Youth Services Unit

The backbone of this unit is our three School Resources Officers (SRO). This program is in partnership with, and partially funded by the Folsom-Cordova Unified School District. Currently, one SRO. has an office at Folsom High, one at Vista del Lago, and the third splits time between Folsom Lake High School and the two middle schools.

The SROs role goes beyond just responding to criminal matters on campuses or police issues involving our youth. The SROs develop educational and mentoring relationships with students and serve as a resource for the school administration, teachers, and parents. Each summer the SROs administer two weeks of "Cop Camp", servicing at-risk Folsom youth.

The SROs are also instrumental in creating and administering after school physical fitness programs aimed at developing leadership, respect, courage, and discipline while enhancing self-esteem and decreasing bullying. These programs further establish the SROs as youth mentors and help solidify the bond between our kids and our police officers. Two such programs are Fighting for Fitness and Building Bridges CrossFit for Kids.

Community Crime Suppression Unit

The department's Community Crime Suppression Unit (CCSU) is comprised of three officers. They are tasked with addressing community quality of life issues and suppressing emerging crime trends. CCSU adjust their workdays and hours as community and crime patterns dictate.

CCSU personnel also spearhead the City's efforts towards meeting the challenges associated with homelessness. Working in partnership with local non-profits and faith-based organizations, the CCSU officers seek to both address the issues surrounding homelessness while simultaneously trying to guide those willing onto the pathway to stable housing.

Citizens Assisting Public Safety

The largest component of the Neighborhood Services Division is the Community Services Unit which provides volunteer and crime prevention programs such as vacation and security checks, safety fairs, Neighborhood Watch and Business Watch. This unit is also responsible for coordinating the Citizen's Academy annually. The Volunteer Coordinator oversees the Citizens Assisting Public Safety (CAPS) Volunteers which has 64 active CAPS Volunteers. The CAPS Volunteers participate in Neighborhood Watch, Watch Mail, Vacation Checks, Police Department and Fire Department tours, Parking Enforcement, report delivery to the DA's office, Christmas Toy Drive, Home Security Surveys, Help Every Lost Person (H.E.L.P.), Vial of Life, Dog Walk Watch, Community Watch, Project Lifesaver, and our new Vitals program. Folsom is the first agency to implement the Vitals program in California, putting critical information in the hands of officers addressing our community's most vulnerable groups.

The CAPS Volunteers provide a valuable service to this community by supporting Police and Fire with traffic control at major collision/crime scenes, patrolling neighborhoods and business parking lots, assisting with at risk missing person searches, assisting with DUI checkpoints, and any other prolonged event in which they are requested.

FY 2020-21 Accomplishments

Administration Bureau

- Began completion of a building assessment survey for the police facility and future building expansion preparation
- Worked in partnership with the Folsom Historic District Association to improve security through the District with additional security cameras

Communications Division

- Dispatch answered 99% of incoming 9-1-1 calls in 15 seconds or less
- Over 94,000 calls were made into and out of the dispatch center during a 12-month period
- Began the process of installing NextGen911 equipment in our facility. This project is scheduled to be completed in April of 2021.
- Developed a new policy including tactical dispatchers as part of the tactical operations team
- Monitors were installed in dispatch allowing staff to view traffic cameras throughout the city
- All dispatchers completed the required 24-hour training requirements despite the challenges of COVID
- 41% of all calls into the dispatch center were handled within the center and not directed out to field units.
- Updated the Radio Protocol Manual.

Animal Services Unit

Trained a cadet to assist with animal service calls

Investigations Division

- CID Property Crimes Detectives identified a criminal organization from Contra Costa County responsible for multiple cluster mailbox thefts and the resulting identity thefts from Folsom. Total loss of Folsom victims was more than \$50,000. The case has sense been adopted by the United States Postal Inspection Service and the United States Attorney's Office.
- A CID Detective has been assigned as the liaison between Folsom Police Department and the Sacramento Police Department Human Trafficking Team. Our detective assists that team as needed for operations and will also become a FBI Task Force Officer to better aid the City of Folsom, our residents, and the region to combat Human Trafficking.
- CID Property and Person detectives were assigned 120 cases for follow-up investigations and cleared 118.
- CID Detective assigned to the Hi-Tech Crimes Task Force and Internet Crimes Against Children team began working a case off a tip from Florida regarding child pornography. At the conclusion, a search warrant was conducted in Folsom and the main suspect arrested. To date there have been 46 victims identified nationwide including some from Folsom. The suspect is still in custody and awaiting trial in Federal Court.
- Detectives standardized a formal Threat Assessment and Management procedure and began holding quarterly meetings to discuss persons and situations with high potential for risk or active violence.
- SIU supervisor authored an Alcohol Beverage Control grant to enhance our efforts in supporting responsible beverage service and hinder minor access to alcohol. The grant application was successful, and the department was awarded a grant for \$56,000.

Records Unit

• Transitioned several services from in-person to electronic to meet new needs associated with the pandemic

Operations Bureau

Traffic

• The transfer of two officers and a supervisor to traffic correlated to the reduction of fatal accidents from 13 (2019) to 0 (2020)

Citizens Assisting Public Safety

• Volunteers worked diligently to ensure the Santa Sleigh project, the Toy Drive, and National Night Out were a success despite the COVID restrictions placed upon them

Patrol Division

- Development, training, and equipping of a mobile field force for security in Folsom during incidents of civil unrest and deployment and assistance in the greater Sacramento Region
- Added five licensed pilots to the Unmanned Aerial System (UAS) team
- Partnered with corporate stakeholders to ensure the employees of the Folsom Police Department were adequately protected through the COVID crisis.

FY 2021-22 Performance Measures

Goal #5 Maintain Effectiveness of our primary services and function

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Rapid response time to emergency calls (Goal <5 minutes)	8:49	7:12	6:17
Outside agency background requests	1,552	2,046	2,046
Answer 911 calls (landline and cellular) as	21,939 of	22,238 of	27,514 of
quickly as possible. (Goal is <15 seconds)*	22,235	22,340	28,963

^{*}California OES 911 Branch revised the PSAP 911 call answer time standard. Effective 09/2016, 95% of incoming 911 calls shall be answered within 15 seconds, which is reflected in the numbers above.

Goal #7 Be Accountable for Results

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Records released (includes calls for service for the DA, law enforcement and public)	3,747	4,668	4668
Reports processed	4,835	5,410	4714
Number of 911 calls	22,235	22,420	28,963
Telephone transactions	98,834	98,834	129,213

Key Issues

- Mentor and grow the future leaders within the department
- Determine the impact to the dispatch center from the Department of Justice requirement that all personal identifying information be transmitted over encrypted radio channels
- Replace broken/outdated dispatch radio consolettes
- Update the police department's fleet of radios with encryption capabilities
- Determine ways to fund additional dispatch staff to work during the busiest times of the day (peak hour overtime)
- Implement a trap and release feral cat program which pays the costs to spay and neuter feral cats (this program was put on hold during COVID)
- Identifying funding sources to allow for the hiring of a second Animal Control Officer

Future Key Issues

- Staffing for services South of 50 (officers, records, communications, animal control)
- Continued recruitment of staff to address anticipation of 25% of the workforce retiring within the next three years
- Monitoring the ever-changing landscape in addressing homelessness within the City of Folsom
- Adapting to the proposed changes surrounding mental health response

- Design a new dispatch center, allowing for increased staffing and the ability for a real time crime center
- Develop a staffing model that addresses the impacts of the growth south of Highway 50, and the impacts of new technology (encryption, NextGen911, etc.,)
- Implement a collection process to recover administrative citation fees for animal violations

Position Information

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Commander	-	-	-	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Administrative Technician	-	-	-	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	4.00	6.00	6.00
Support Services					
Police Commander	1.00	1.00	1.00	-	-
Police Lieutenant	-	-	-	1.00	1.00
Police Support Services Manager	-	1.00	1.00	-	_
Communications Supervisor	2.00	3.00	3.00	3.00	3.00
Dispatcher I/II	14.00	13.00	13.00	13.00	13.00
Administrative Technician	1.00	1.00	1.00	-	_
Senior Records Clerk	-	1.00	1.00	1.00	1.00
Police Records Clerk	3.00	2.00	2.00	2.00	2.00
Police Records Clerk - PPT	0.50	0.50	0.50	0.50	0.50
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Police Technical Services Manager	1.00	-	-	-	
Police Volunteer Coordinator	1.00	-	-	-	_
Subtotal	24.50	23.50	23.50	21.50	21.50
Operations					
Police Commander	1.00	1.00	1.00	1.00	1.00
Community Service Officer	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	3.00	3.00	3.00	3.00	3.00
Police Sergeant	9.00	9.00	9.00	9.00	9.00
Police Corporal	4.00	5.00	5.00	5.00	5.00
Police Officer	41.00	43.00	43.00	43.00	43.00
Police Volunteer Coordinator	-	1.00	1.00	1.00	1.00
Subtotal	59.00	63.00	63.00	63.00	63.00

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Investigations					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	10.00	10.00	10.00	10.00	10.00
Property & Evidence Technician	2.00	2.00	2.00	ľ	-
Community Service Officer	-	ľ	ı	2.00	2.00
Crime & Intelligence Analyst	1.00	1.00	1.00	1.00	1.00
Subtotal	16.00	16.00	16.00	16.00	16.00
Animal Care Services					
Animal Control Officer	-	1.00	1.00	1.00	1.00
Subtotal	0.00	1.00	1.00	1.00	1.00
Total	103.50	107.50	107.50	107.50	107.50

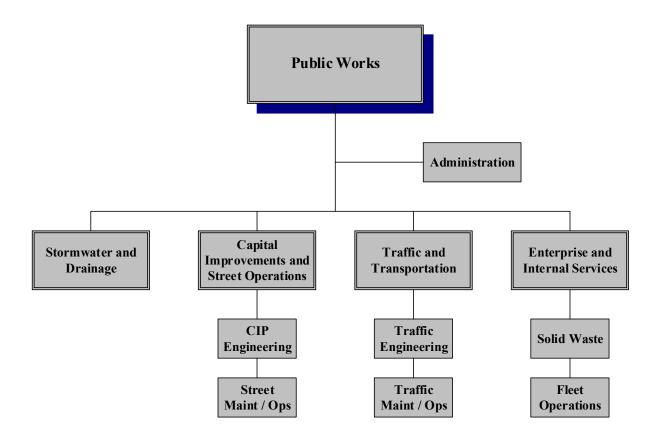
Major Contracts (over \$25,000)

Uniform cleaning	\$27,65
Animal Control veterinary services	\$76,457
Radio Backbone Operation Fee	\$75,240
Wireless Connectivity	\$130,000
Self-help Housing	\$53,650
CAD/Records system maintenance	\$78,186
License Plate Reader software	\$35,000
Pre-employment background	
checks	\$31,000
License Plate Reader and Camera	
maintenance	\$27,665

Capital Outlay

Replacement Vehicles	\$500,000
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Public Works

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Position Information
- Major Contracts
- ► Capital Outlay
 (Solid Waste is in a section later in this document.)

Mission Statement

The mission of the Public Works Department is to provide timely and cost-effective Public Works services and programs that ensure the community's health, safety, and welfare; protect and enhance the environment; promote orderly development of the City's infrastructure; and exemplify a total commitment to customer service.

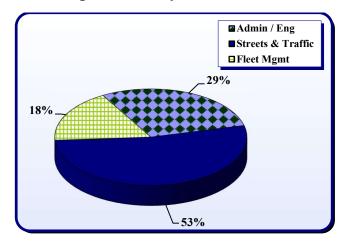
FY22 Budget Highlights

- No change in the number of full-time authorized positions
- Fleet added \$107,000 for replacement vehicles
- Added funding for streetsweeper and trucks in Streets at \$460,000
- Temporary staff salaries increased by \$30,000
- Fleet maintenance equipment at \$21,000
- Increased O&M in Fleet by \$17,100

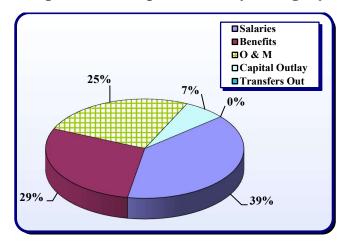
Budget Summary (All Funding Sources)

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$2,658,010	\$2,970,546	\$2,866,473	\$3,157,408	6.29%
Overtime	\$134,699	\$47,280	\$114,876	\$48,343	2.25%
Benefits	\$1,051,138	\$1,083,890	\$1,069,137	\$1,095,391	1.06%
PERS-City	\$1,059,328	\$1,251,113	\$1,193,585	\$1,274,955	1.91%
Operations & Maintenance	\$1,823,880	\$2,038,005	\$1,891,143	\$2,099,474	3.02%
Capital Outlay	\$163,675	\$0	\$0	\$567,000	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$6,890,731	\$7,390,834	\$7,135,214	\$8,242,571	11.52%
•					
Administrative Engineering	\$2,178,459	\$2,365,214	\$2,318,258	\$2,426,466	2.59%
Streets & Traffic Maintenance	\$3,401,205	\$3,781,597	\$3,626,259	\$4,356,909	15.21%
Fleet Management	\$1,311,066	\$1,244,023	\$1,190,697	\$1,459,196	17.30%
Total	\$6,890,731	\$7,390,834	\$7,135,214	\$8,242,571	11.52%
Funding Source					
Program Revenue	\$926,571	\$45,000	\$118,597	\$45,000	0.00%
Transportation Development	\$123,771	\$519,026	\$350,000	\$551,106	6.18%
Measure A	\$135,067	\$539,740	\$335,000	\$840,270	55.68%
Gas Tax	\$1,199,503	\$1,796,704	\$1,454,126	\$1,804,334	0.42%
Transportation Tax	\$0	\$50,000	\$25,000	\$0	-100.00%
Light Rail	\$67,804	\$97,250	\$40,000	\$97,250	0.00%
Drainage Capital	\$131,830	\$301,350	\$175,000	\$306,370	1.67%
CD #18	\$0	\$0	\$0	\$100,000	0.00%
Tree Mitigation	\$23,522	\$35,510	\$20,000	\$35,720	0.59%
FPA Impact Fees	\$0	\$0	\$0	\$127,500	0.00%
Utilities	\$36,216	\$33,740	\$23,020	\$34,940	3.56%
General Program Revenue	\$500	\$595	\$21,132	\$0	-100.00%
Inter-Fund Transfers	\$1,005,561	\$790,140	\$786,153	\$895,155	13.29%
General Taxes	\$3,240,385	\$3,181,779	\$3,787,186	\$3,404,926	7.01%
Total	\$6,890,731	\$7,390,834	\$7,135,214	\$8,242,571	11.52%
Full-Time Positions	34.40	34.40	34.40	34.55	0.44%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

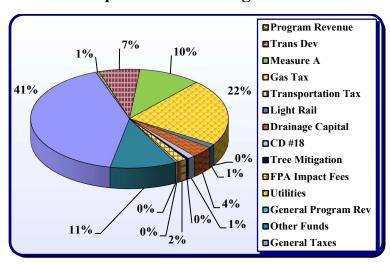
Department by Divisions



Department Expenditure by Category



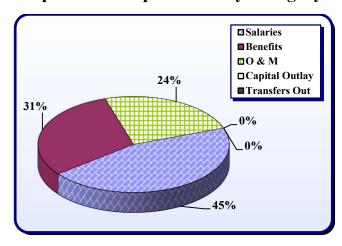
Department Funding Sources



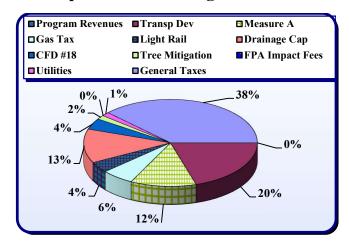
Budget Summary of Administration / Engineering

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$971,421	\$1,045,333	\$1,033,310	\$1,091,300	4.40%
Overtime	\$737	\$0	\$0	\$0	0.00%
Benefits	\$280,736	\$295,692	\$288,377	\$298,658	1.00%
PERS-City	\$389,254	\$441,569	\$435,223	\$447,430	1.33%
Operation & Maintenance	\$536,312	\$582,620	\$561,348	\$589,078	1.11%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$2,178,459	\$2,365,214	\$2,318,258	\$2,426,466	2.59%
Funding Source					
Program Revenues	\$822,032	\$0	\$106,472	\$0	0.00%
Transportation Development	\$105,892	\$459,026	\$300,000	\$491,106	6.99%
Measure A	\$0	\$289,740	\$200,000	\$297,270	2.60%
Gas Tax	\$0	\$138,530	\$47,980	\$146,160	5.51%
Transportation Tax	\$0	\$0	\$0	\$0	0.00%
Light Rail	\$67,804	\$97,250	\$40,000	\$97,250	0.00%
Drainage Capital	\$131,830	\$301,350	\$175,000	\$306,370	1.67%
CFD #18	\$0	\$0	\$0	\$100,000	0.00%
Tree Mitigation	\$0	\$35,510	\$20,000	\$35,720	0.59%
FPA Impact Fees	\$0	\$0	\$0	\$0	0.00%
Utilities	\$36,216	\$33,740	\$23,020	\$34,940	3.56%
Other Inter-Fund Transfers	\$0	\$0	\$0	\$0	0.00%
General Taxes	\$1,014,686	\$1,010,068	\$1,405,786	\$917,650	-9.15%
Total	\$2,178,459	\$2,365,214	\$2,318,258	\$2,426,466	2.59%

Department Expenditure by Category



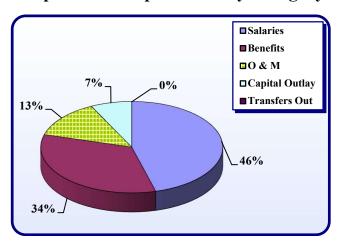
Department Funding Source



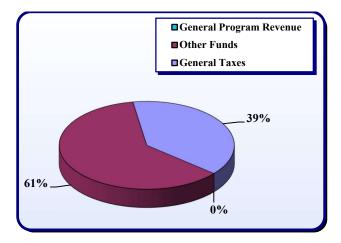
Budget Summary of Fleet Management

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$480,361	\$604,135	\$525,458	\$663,406	9.81%
Overtime	\$11,517	\$4,203	\$23,033	\$4,298	2.26%
Benefits	\$227,392	\$230,599	\$228,480	\$233,228	1.14%
PERS-City	\$190,472	\$255,375	\$211,340	\$258,212	1.11%
Operation & Maintenance	\$237,648	\$149,711	\$202,387	\$193,052	28.95%
Capital Outlay	\$163,675	\$0	\$0	\$107,000	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$1,311,066	\$1,244,023	\$1,190,697	\$1,459,196	17.30%
Funding Source					
General Program Revenue	\$0	\$16	\$11,858	\$0	-100.00%
Inter-Fund Transfers	\$979,067	\$752,459	\$749,913	\$895,155	18.96%
General Taxes	\$331,999	\$491,548	\$428,926	\$564,041	14.75%
Total	\$1,311,066	\$1,244,023	\$1,190,697	\$1,459,196	17.30%

Department Expenditure by Category



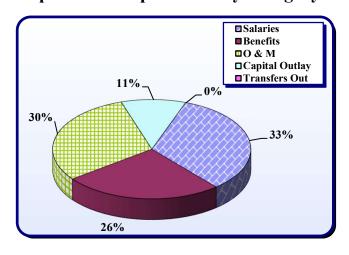
Department Funding Sources



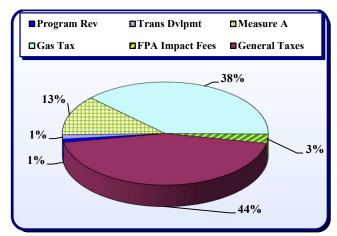
Budget Summary of Signals, Traffic and Streets Maintenance

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$1,206,229	\$1,321,078	\$1,307,706	\$1,402,702	6.18%
Overtime	\$122,444	\$43,077	\$91,843	\$44,045	2.25%
Benefits	\$543,010	\$557,599	\$552,281	\$563,505	1.06%
PERS-City	\$479,602	\$554,169	\$547,021	\$569,313	2.73%
Operation & Maintenance	\$1,049,920	\$1,305,674	\$1,127,408	\$1,317,344	0.89%
Capital Outlay	\$0	\$0	\$0	\$460,000	0.00%
Transfers Out	\$0	\$0	\$0	\$0_	0.00%
Total	\$3,401,205	\$3,781,597	\$3,626,259	\$4,356,909	15.21%
Funding Source					
Program Revenues	\$104,539	\$45,000	\$12,125	\$45,000	0.00%
Transportation Development	\$17,879	\$60,000	\$50,000	\$60,000	0.00%
Measure A	\$135,067	\$250,000	\$135,000	\$543,000	117.20%
Gas Tax	\$1,199,503	\$1,658,174	\$1,406,146	\$1,658,174	0.00%
Transportation Tax	\$0	\$50,000	\$25,000	\$0	-100.00%
Light Rail	\$0	\$0	\$0	\$0	0.00%
Drainage Capital	\$0	\$0	\$0	\$0	0.00%
CFD#18	\$0	\$0	\$0	\$0	0.00%
Tree Mitigation	\$23,522	\$0	\$0	\$0	0.00%
FPA Impact Fees	\$0	\$0	\$0	\$127,500	0.00%
Utilities	\$0	\$0	\$0	\$0	0.00%
General Program Revenue	\$500	\$579	\$9,274	\$0	0.00%
Other Inter-Fund Transfers	\$26,494	\$37,681	\$36,240	\$0	0.00%
General Taxes	\$1,893,700	\$1,680,163	\$1,952,474	\$1,923,235	14.47%
Total	\$3,401,205	\$3,781,597	\$3,626,259	\$4,356,909	15.21%

Department Expenditure by Category



Department Funding Sources



Program Information

Administration / Engineering

\$2,426,466

The Administration and Engineering Division of the Public Works Department includes design and management of capital improvement projects; traffic engineering and staff support to the Traffic Safety Committee; transportation engineering including participation in regional planning efforts; storm drain and storm water quality management; and fiscal, administrative and clerical staff support for the Public Works Department. Administrative direction and support are provided to the Solid Waste, and Fleet Maintenance services that the City offers.

Fleet Management \$1,459,196

Fleet Management is responsible for the procurement, maintenance, repair and disposal of City-owned vehicles and equipment. The division is also responsible for managing the City's fuel system and fuel site. Fleet Management also provides welding/fabrication services for the Solid Waste Division of the Utilities Department.

Street and Traffic Maintenance

\$4,356,909

The Street Maintenance Division is responsible for maintenance of the City's roadways, bridges, storm drainage systems and sidewalk infrastructure. This division is also responsible for compliance with current National Pollutant Discharge Elimination System (NPDES) regulations, including street sweeping. In addition, maintenance of creeks and City-owned street trees, and weed abatement are the responsibility of the Street Division. The City's pavement management system is updated and implemented through the Street Maintenance Division.

The Traffic Maintenance Division is responsible for the operation and maintenance of traffic signals and City-owned streetlights within the City limits. In addition, the Traffic Division maintains traffic signs and pavement markings throughout the City, assures Geographic Information System (GIS) and database tracking of all related assets, facilitates fiber optic interconnects in the City, and installs and monitors traffic flow and related equipment.

FY 2020–21 Accomplishments

- Completed traffic control upgrades along Folsom Boulevard between Iron Point Road and Natoma Street to provide additional functionality, connectivity to the City's Traffic Management Center and improved coordination with Sacramento Regional Transit
- Completed the Blue Ravine Road/Prairie City Road Intersection Improvement Project to add a second northbound left turn lane to reduce peak hour congestion
- Completed the East Bidwell Street Widening and Sidewalk Project, removing a critical gap in the City's pedestrian system and improving traffic flow along a major arterial
- Completed the Green Valley Road Widening Project between East Natoma Street and the El Dorado County line and submitted Final Report of Expenditures to Caltrans
- Assisted Folsom Fire Department with bidding and construction management for Fire Station No. 38
- Completed Willow Creek Stream Gage Project to improve flood emergency preparedness
- Received funding from Capital Southeast Connector JPA to bid, award and initiate construction of the Connector Segment D3a (Prairie City Road to East Bidwell Street)

• Completed construction of the East Bidwell Street frontage improvements between Creekside Drive and Woodsmoke Way, including traffic signal modifications and railroad crossing improvements.

FY 2021-22 Performance Measures

Goal #10: Be Responsive to the Community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Pagnand to and norform tamparary rangin on all	52 of 58	45 of 50	45 of 50
Respond to and perform temporary repair on all pothole requests within two working days of	repaired	repaired	repaired
notification.	within two	within two	within two
nouncation.	days	days	days
	23 of 27	30 of 35	30 of 35
Respond to and perform repairs on sidewalk trip	repaired	repaired	repaired
hazards within one week of notification.	within one	within one	within one
	week	week	week
	393 of 450	350 of 400	300 of 375
Respond to and perform repairs on street light	repaired	repaired	repaired
outages within two working days of notification.	within two	within two	within two
	days	days	days
Respond to and perform repairs on traffic signal	75 of 78	75 of 80	80 of 85
outages or malfunctions within 24 hours of	repaired	repaired	repaired
notification.	within 24	within 24	within 24
nouncation.	hours	hours	hours
	470 of 525	480 of 550	540 of 600
Acknowledge SeeClickFix maintenance requests	acknowledged	acknowledged	acknowledged
within two working days.	within two	within two	within two
	days	days	days

Goal #7: Consider alternative service delivery models in order to preserve service to the community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Replace existing incandescent street lighting and traffic signals with energy-efficient Light-Emitting Diode (LED) fixtures	25 fixtures replaced	25 fixtures replaced	25 fixtures replaced

Goal #3: Insure the financial stability of the City is sustainable beyond the next fiscal year

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Identify and apply for State and Federal funding to design and/or construct major transportation projects for all travel modes.	\$26M funds obtained	\$10M funds obtained	\$2.5M funds obtained

Key Issues

- Identifying and obtaining State or Federal funding for major transportation projects
- Complete construction of the Capital Southeast Connector, Segment D3a (Prairie City Road to East Bidwell Street) by FY 2022-23
- Complete the preliminary engineering, environmental certification and right of way acquisition for the US50/Empire Ranch Road Interchange Project
- Complete construction of the Natoma Street Drainage Phase 2 Project

Future Key Issues

- Design, fund, and construct the Capital Southeast Connector, Segment D3b (East Bidwell Street to El Dorado County line)
- Complete implementation of the Intelligent Transportation Systems Master Plan
- Design, fund and construct the US50/Empire Ranch Road Interchange Project.
- Initiate preliminary engineering and environmental documentation for the US50/Oak Avenue Parkway Interchange Project
- Continue to fund and implement the City's Pavement Management Program

Position Information

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Administration/Engineering					
Public Works Director	0.80	0.80	0.80	0.80	0.80
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	-	-	-	_
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Management Analyst	0.50	-	-	-	_
PW/Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	-	_
Senior Civil Engineer	2.00	3.00	3.00	3.00	3.00
Senior Management Analyst	-	0.50	0.75	0.75	0.75
Senior Office Assistant	-	-	-	1.00	1.00
Subtotal	9.30	9.30	9.55	9.55	9.55

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Fleet Management					
PW/Utilities Section Manager	0.30	0.30	0.35	0.35	0.35
Fleet / Solid Waste Manager	-	0.20	0.20	0.20	0.35
Administrative Assistant	0.10	0.10	0.10	0.10	0.10
Inventory Clerk	1.00	1.00	1.00	1.00	1.00
Lead Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Mechanic II	4.00	4.00	4.00	4.00	4.10
Maintenance Worker I/II	0.10	0.10	0.10	0.10	-
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00
Subtotal	7.50	7.70	7.75	7.75	7.90
Streets					
Maintenance Specialist	2.00	3.00	3.00	3.00	3.00
Maintenance Worker I/II	5.10	4.10	4.10	4.10	4.00
Mechanic II	1	1	ı	1	0.10
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Streets Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	9.10	9.10	9.10	9.10	9.10
Traffic Maintenance					
Associate Civil Engineer	-	1.00	1.00	1.00	1.00
Maintenance Specialist	2.00	2.00	2.00	1.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Traffic Control & Lighting Technician	1.00	1.00	1.00	1.00	1.00
Traffic Control & Lighting Supervisor	1.00	-	-	-	-
Traffic Control & Lighting Technician I/II	3.00	3.00	3.00	4.00	4.00
Subtotal	8.00	8.00	8.00	8.00	8.00
Transit*					
PW/Utilities Section Manager	0.10	0.10	-	-	-
Administrative Assistant	0.40	0.40	-	-	-
Senior Management Analyst	-	0.25	-	-	-
Transit Chief	1.00	1.00	-	-	-
Transit Bus Driver	2.00	4.00	-	-	-
Transit Bus Driver - PPT (@ 80%)	8.00	6.40	-	-	-
Transit Coordinator	1.00	1.00	-	-	-
Transit Scheduler	1.00	1.00	-	-	-
Transit Trainer	1.00	1.00	-	-	-
Subtotal	14.50	15.15	-	-	-
Total	48.40	49.25	34.40	34.40	34.55

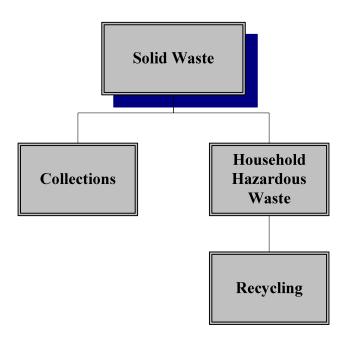
^{*}During Fiscal Year 2019 the City Transit Services were annexed by Sacramento Regional Transit

Major Contracts (over \$25,000)

Southern Pacific JPA Admin	\$30,000
Transportation Consultant	\$41,500
Legislative Consultant	\$50,000
Annual Storm Water Quality Management	\$75,000
Landscape and Right of Way Maintenance	\$114,000
On-call tree trimming & removal	\$305,000
Bridge Inspection Services	\$50,000

Capital Outlay

Streetsweeper	\$325,000
3 Trucks	\$135,000



Solid Waste

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Position Information
- Major Contracts
- Capital Outlay

Mission Statement

The mission of the Solid Waste Department is to provide timely and cost-effective solid waste services and programs that ensure the community's health, safety, and welfare; protect and enhance the environment; further orderly development of the City's infrastructure; and exemplify a total commitment to customer service.

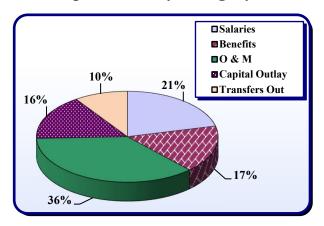
FY22 Budget Highlights

- Added 6 Refuse Driver positions
- Added Senior Maintenance Worker position
- One Senior Environmental Specialist was added during Fiscal Year 2020-21
- Added funding for 2 Curotto Cans
- Includes \$821,000 increase to contracts for increased costs for recycling
- Includes \$289,300 increase to contracts for increased costs for solid waste disposal
- Costs for residential collection cans increased by \$38,700
- Costs for software maintenance increased by \$14,429
- Capital investment budgeted at \$2.78 million for the replacement of vehicles, an increase of \$1.28 million from the prior year budget

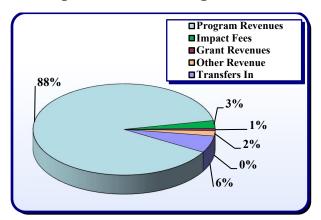
Budget Summary (All Funding Sources)

	Actual	Budget	Projected	Propos ed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$2,821,448	\$3,166,250	\$2,982,317	\$3,760,744	18.78%
Overtime	\$160,818	\$114,935	\$205,853	\$117,521	2.25%
Benefits	\$1,232,433	\$1,322,793	\$1,320,279	\$1,573,418	18.95%
PERS-City	\$1,088,557	\$1,287,119	\$1,198,631	\$1,500,189	16.55%
Operation & Maintenance	\$5,415,208	\$5,362,692	\$5,882,973	\$6,643,409	23.88%
Capital Outlay	\$1,105,849	\$1,500,000	\$2,650,000	\$2,938,783	95.92%
Transfers Out	\$1,370,063	\$1,830,020	\$1,830,020	\$1,742,377	-4.79%
Total	\$13,194,376	\$14,583,809	\$16,070,073	\$18,276,441	25.32%
Funding Source					
Program Revenue	\$11,692,501	\$12,928,607	\$14,756,963	\$16,180,894	25.16%
Impact Fees	\$211,585	\$434,045	\$332,000	\$511,340	17.81%
Grant Revenue	\$197,642	\$19,499	\$41,498	\$148,613	662.16%
Other Revenue	\$464,765	\$315,000	\$320,903	\$340,000	7.94%
Transfers In	\$60,178	\$438,320	\$438,320	\$0	0.00%
Fund Balance	\$567,706	\$448,338	\$180,389	\$1,095,594	144.37%
Total	\$13,194,376	\$14,583,809	\$16,070,073	\$18,276,441	25.32%
Full-Time Positions	47.60	47.60	47.60	55.45	16.49%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Expenditure by Category



Department Funding Sources



Program Information

Solid Waste \$18,276,441

The Solid Waste Department provides collection, recycling and disposal of solid waste, green waste, universal waste, household hazardous waste (e.g., paint, toxics, and batteries) and bulky items throughout the Folsom community. Garbage, recycling, and green waste is collected through a fleet of collection vehicles. Hazardous waste is collected through residential "door to door" appointments. The City diverts more than 50% of its solid waste through recycling annually. Recycling services include commercial, residential, multi-family and construction and demolition debris.

FY 2020-21 Accomplishments

- Awarded a \$50,000 state grant for improvements to storage facilities at the household hazardous waste facility.
- Awarded a \$102,361 grant from the Sacramento Metropolitan Air Quality Management District for the disposal of two diesel refuse trucks and purchase of two electric refuse trucks.
- Reduced liability exposure by installing drive cams in waste collection vehicles.

FY 2021-22 Performance Measures

Goal #10: Be Responsive to the Community

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Provide Bulky Waste Pickups in a timely manner –	1,455 out of	600 out of	5,500 out of
Goal is with-in 14 days of request	8,886 in 14	12,300 in 14	10,920 in 14
	days	days	days

Key Issues

- Reroute residential and commercial collection for efficiencies
- Provide bulky waste pickups in a timely manner as demand increases
- Perform a rate study to incorporate the cost of implementing SB 1383
- Expand residential green waste collection to include food waste and weekly collection as required by SB 1383
- Modify the bulky waste program to separate and recycle organics as required by SB 1383
- Establish an edible food recovery program as required by SB 1383
- Procure recycled organic material as required by SB 1383
- Expand food waste recycling program to multi-family communities as required by SB 1383
- Implement AB 1826 compliance plan including enforcement of mandatory commercial organics recycling
- Implement AB 827 requiring food service businesses to make recycling and organics containers available to customers
- Purchase additional vehicles for program expansion, growth, and to replace aging fleet
- Improve program guidelines for State recycling mandates
- Obtain the staff necessary to implement State mandated programs as well as continue to provide core services as the City grows
- Obtain new technology which streamlines operational management of collection activities
- Implement consultant recommendations from operational analysis and rate study
- Public outreach to educate residents and businesses of State mandated programs
- Determine ongoing collection program for commercial organics recycling
- Expand residential services with growth in Folsom Plan Area (FPA)
- Reduce household hazardous waste disposal expenses by implementing a reuse program

Future Key Issues

- Accommodate new accounts and services due to growth and State mandates
- Plan for new Corporation Yard, waste transfer station and household hazardous waste facility
- Plan for additional solid waste services in Folsom Plan Area (FPA)
- Improve operational management through new information technology
- Implement enforcement of SB 1383
- Utilize electric vehicles to reduce greenhouse gas emissions

Position Information

	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Solid Waste Collections					
Public Works Director	0.20	0.20	0.20	0.20	0.20
PW / Utilities Section Manager	0.60	0.60	0.65	0.65	0.65
Solid Waste / Fleet Manager	-	0.80	0.80	0.80	0.65
Solid Waste Supervisor	-	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.90	0.90	0.90
Account Technician	-	1.00	1.00	1.00	1.00
Management Analyst	0.50	-	-	-	-
Senior Management Analyst	-	0.25	0.25	0.25	0.25
Maintenance Worker I/II	0.80	1.80	1.80	1.80	1.00
Mechanic II	1.00	1.00	1.00	1.00	1.80
Refuse Driver	32.00	31.00	31.00	31.00	37.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	3.00	3.00	3.00	3.00	3.00
Subtotal	40.60	43.15	43.60	43.60	49.45
Hazardous Materials					
Environmental Specialist Supervisor	1.00	1	1	1	-
Hazardous Materials Coordinator	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	3.00	3.00	3.00	3.00
Recycling					
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	-	-	-	-	2.00
Subtotal	1.00	1.00	1.00	1.00	3.00
Total	45.60	47.15	47.60	47.60	55.45

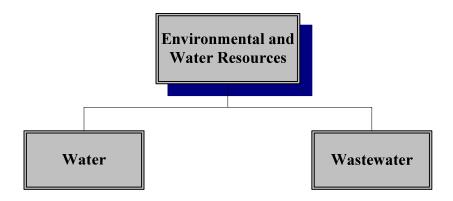
Major Contracts (over \$25,000)

Solid Waste Disposal	\$1,514,000
Hazardous Waste Disposal	\$127,655
Greenwaste Diversion	\$828,000
Refuse, Recycling and Greenwaste	
Carts	\$387,024
Construction & Demolition Diversion	\$88,390
Sludge Disposal	\$48,000
Printing and Mailing of Utility bills	\$60,500
Rate Study	\$50,000
Residential Recyclables	\$1,098,280
Commercial Recyclables	\$315,380

Capital Outlay

Solid Waste Refuse trucks	\$2,510,983
Trucks (4)	\$159,000
Loader	\$107,800
Curotto Cans (2)	\$100,000





Environmental and Water Resources

- Mission Statement
- Budget Summary
- Program Information
- Accomplishments
- Performance Measures
- Position Information
- Major Contracts
- Capital Outlay

(Due to Enterprise Funding, Wastewater, and Water are separated into individual sections.)

Mission Statement

The mission of the Environmental & Water Resources Department is to manage the City's resources in order to protect and enhance the community's health, safety, and welfare; to provide effective and reliable service to City residents and businesses; and to provide support services to City departments.

FY22 Budget Highlights

Wastewater

- No change in the number of full-time authorized positions, however an administrative position was partially allocated to wastewater from water
- Capital investment budgeted at \$215,000 for the replacement of vehicles
- Investment in infrastructure to rehabilitate and repair will be done using available fund balance. Projects include Sewer Evaluation & Capacity Assurance Plan, Natoma Alley Rehabilitation and Replacement Project, Basin 4 Sewer both phase 1 and phase 2 and sewer laterals
- O&M increase of \$80,500 for costs of postage, billing, and credit card fees
- No additional debt is proposed

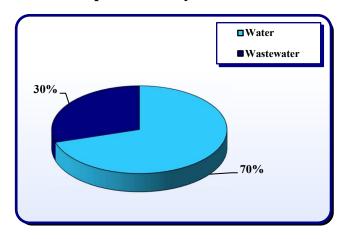
Water

- No change in the number of full-time authorized positions, however an administrative position was partially allocated to wastewater and a partially allocated position was removed due to a retirement
- Capital investment budgeted at \$215,000 for the replacement of vehicles
- Investment in infrastructure to rehabilitate and repair will be done using available fund balance. Projects include Ashland Water Project No.1 and No.2, the Water System Rehabilitation Project No. 1, 2 and 3, the Water Treatment Recycled Water and Backwash Project, Water System Flow Control, the Old Town Water Project, and the Empire Ranch Non-Potable Water Well
- Increase of \$50,000 for the Water Treatment Plant SMUD power station maintenance responsibility transferring to the City
- O&M increase of \$45,500 for increase costs in various accounts
- No additional debt is proposed

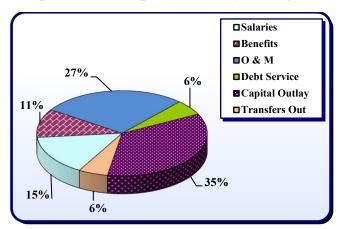
Budget Summary (All Funding Sources)

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2018-19	FY 2019-20	FY 2019-20	FY 2020-21	19-20 Budget
Salaries	\$4,193,563	\$4,573,506	\$4,321,007	\$4,758,868	4.05%
Overtime	\$141,806	\$186,551	\$169,231	\$190,749	2.25%
Benefits	\$1,609,090	\$1,624,150	\$1,584,759	\$1,643,738	1.21%
PERS-City	\$1,663,836	\$1,910,925	\$1,815,437	\$1,926,802	0.83%
Operation & Maintenance	\$6,218,234	\$8,483,890	\$6,005,398	\$9,026,365	6.39%
Debt Service	\$605,025	\$1,891,604	\$1,892,779	\$1,892,985	0.07%
Capital Outlay	\$4,985,584	\$11,547,960	\$3,235,726	\$11,550,448	0.02%
Transfers Out	\$1,513,665	\$1,774,371	\$1,674,371	\$1,830,998	3.19%
Total	\$20,930,802	\$31,992,957	\$20,698,708	\$32,820,953	2.59%
Water	\$15,577,998	\$19,909,933	\$15,621,830	\$23,065,077	15.85%
Wastewater	\$5,352,804	\$12,083,024	\$5,076,878	\$9,755,876	-19.26%
Total	\$20,930,802	\$31,992,957	\$20,698,708	\$32,820,953	2.59%
Funding Source					
Water Revenues	\$15,590,695	\$15,936,000	\$17,401,632	\$17,615,000	10.54%
Water Meters	\$157,706	\$180,000	\$210,000	\$250,000	38.89%
Wastewater Revenues	\$7,461,046	\$8,112,200	\$7,134,114	\$8,525,154	5.09%
Impact Fees	\$761,178	\$878,185	\$284,000	\$877,145	-0.12%
Grant Revenues	\$10,259	\$0	\$0	\$100,000	0.00%
Other Revenue	\$579,284	\$145,000	\$165,932	\$145,000	0.00%
Transfers In	\$165,610	\$283,966	\$241,726	\$200,000	-29.57%
Fund Balance	(\$3,794,976)	\$6,457,606	(\$4,738,696)	\$5,108,654	-20.89%
Total	\$20,930,802	\$31,992,957	\$20,698,708	\$32,820,953	2.59%
Full-Time Positions	53.25	53.25	53.25	53.00	-0.47%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

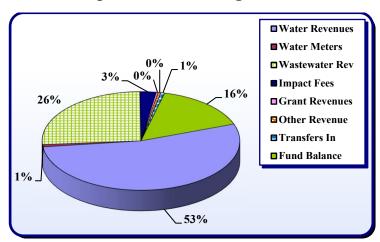
Department by Divisions



Department Expenditure by Category



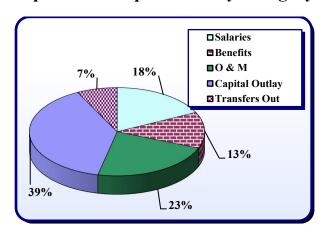
Department Funding Sources



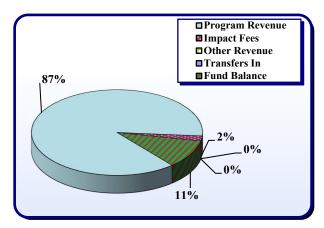
Budget Summary of Wastewater

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$1,428,781	\$1,551,864	\$1,513,745	\$1,683,458	8.48%
Overtime	\$38,069	\$49,250	\$37,203	\$50,358	2.25%
Benefits	\$581,884	\$583,016	\$569,625	\$607,450	4.19%
PERS-City	\$559,751	\$655,972	\$633,869	\$689,332	5.09%
Operation & Maintenance	\$1,367,354	\$2,003,322	\$1,111,588	\$2,191,084	9.37%
Capital Outlay	\$792,427	\$6,558,444	\$529,693	\$3,808,996	-41.92%
Transfers Out	\$584,539	\$681,156	\$681,156	\$725,198	6.47%
Total	\$5,352,804	\$12,083,024	\$5,076,878	\$9,755,876	-19.26%
Funding Source					
Program Revenue	\$7,461,046	\$8,112,200	\$7,134,114	\$8,525,154	5.09%
Impact Fees	\$56,832	\$206,215	\$40,000	\$186,920	-9.36%
Other Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers In	\$23,884	\$30,133	\$0	\$0	-100.00%
Fund Balance	(\$2,188,958)	\$3,734,476	(\$2,097,236)	\$1,043,802	-72.05%
Total	\$5,352,804	\$12,083,024	\$5,076,878	\$9,755,876	-19.26%
Full-Time Positions	18.50	18.50	18.50	19.00	2.70%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



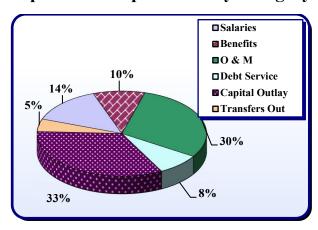
Department Funding Sources



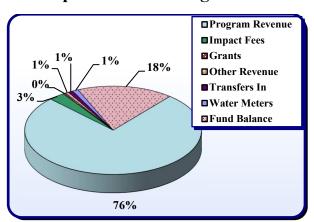
Budget Summary of Water

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$2,764,782	\$3,021,642	\$2,807,262	\$3,075,410	1.78%
Overtime	\$103,737	\$137,301	\$132,029	140,391	2.25%
Benefits	\$1,027,207	\$1,041,135	\$1,015,134	\$1,036,288	-0.47%
PERS-City	\$1,104,085	\$1,254,953	\$1,181,568	\$1,237,470	-1.39%
Operation & Maintenance	\$4,850,880	\$6,480,568	\$4,893,810	\$6,835,281	5.47%
Debt Service	\$605,025	\$1,891,604	\$1,892,779	\$1,892,985	0.07%
Capital Outlay	\$4,193,157	\$4,989,516	\$2,706,034	\$7,741,452	55.15%
Transfers Out	\$929,126	\$1,093,215	\$993,215	\$1,105,800	1.15%
Total	\$15,577,998	\$19,909,934	\$15,621,830	\$23,065,077	15.85%
Funding Source					
Program Revenues	\$15,590,695	\$15,936,000	\$17,401,632	\$17,615,000	10.54%
Impact Fees	\$704,346	\$671,970	\$244,000	\$690,225	2.72%
Grants	\$10,259	\$0	\$0	\$100,000	0.00%
Other Revenue	\$579,284	\$145,000	\$165,932	\$145,000	0.00%
Transfers In	\$141,726	\$253,833	\$241,726	\$200,000	-21.21%
Water Meters	\$157,706	\$180,000	\$210,000	\$250,000	38.89%
Fund Balance	(\$1,606,018)	\$2,723,131	(\$2,641,460)	\$4,064,852	49.27%
Total	\$15,577,998	\$19,909,934	\$15,621,830	\$23,065,077	15.85%
Full-Time Positions	34.75	34.75	34.75	34.00	-2.16%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Engineering and Compliance

The Engineering and Compliance Division oversees the design and management of Capital Improvement Projects; utility operations and maintenance engineering (including staff support to the Utility Commission); utilities engineering for water and wastewater; development impact fee and utility rate oversight; and administration and clerical support staff. Also included in current levels of service are the operating projects managed by the Engineering and Compliance Division.

Wastewater \$9,755,876

The Wastewater Division inspects, cleans, repairs, and maintains the 277 miles of gravity sewer mains, 3 miles of sewer force mains, 109 miles of lower sewer laterals and 17 pump stations in the City of Folsom. This division fulfills the State Water Resources Control Board's Waste Discharge Requirements for wastewater collection.

Water \$23,065,077

The Water Division produces and delivers high quality drinking water; ensures water quality is maintained in the distribution system's 329 miles of water mains, and to the 22,330 service connections, through a combination of backflow prevention, cross-connection control, and monitoring; maintains water treatment, storage, and distribution facilities; ensures standards for construction of new water source, treatment, storage, and distribution facilities are met.

FY 2020-21 Accomplishments

Administration / Engineering

- Participated with the Regional Water Authority and neighboring water agencies to begin planning and environmental work on a Sacramento Regional Groundwater Bank
- Began work with the City of Roseville, San Juan Water District, and the Bureau of Reclamation to identify alternative water supply delivery projects from Folsom Reservoir
- Began the planning and evaluation of non-potable supplies delivered to the City through remediated groundwater from Aerojet's groundwater extraction and treatment (GET) facilities

Wastewater

- Purchased a new closed-circuit television camera (CCTV) to improve the efficiency and quality of pipeline inspections
- Installed sewer manhole monitoring devices to provide notification of potential sewer spills in remote and inaccessible locations within the wastewater system

Water

- Completed the America's Water Infrastructure Act Risk and Resilience Assessment for the City's water system
- Installed pump control valves at various pump stations to improve operational water pressure and reduce pressure spikes in the City's water distribution system
- Completed a pipeline intertie with Golden State Water Company that would allow treated groundwater to be delivered to the City during drought or emergency conditions

- Participated with other regional water agencies in a water meter study and used the study's recommendation to begin a water meter pilot study in the Folsom Plan Area
- Installed a water meter test bench that allows the City to test and calibrate water meters (two inches or less in size) at its own facilities and no longer requires this work to be completed by a third party
- Completed redundancy upgrades to the treatment plant's polymer feed system
- Began construction on reliability upgrades to the treatment plant's pre-treatment Acti Flo process

FY 2021-22 Performance Measures*

Goal #5: Maintain effectiveness of our primary services and functions

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Minimize sewer spills (Goal is less than 25 per year)			25
Meet all state and federal standards for drinking water (Goal is zero exceedances of maximum contaminant levels per year)			0

Goal #9: Be accountable for results

Performance Indicator	Actual 2019-20	Projected 2020-21	Budget 2021-22
Repair water leaks timely (Goal is within 2 weeks)			2 weeks
Repair broken sewer laterals timely (Goal is within 2 weeks)			2 weeks

Goal #10: Be responsive to the community

Performance Indicator	Actual 2018-19	Projected 2019-20	Budget 2020-21
Respond to water quality calls timely (Goal is 45 minutes)			45 minutes
Respond to sewer spills timely (Goal is 30 minutes)			30 minutes

^{*}Goals for this department are new therefore there is no history

Key Issues

Administration

- Address rehabilitation projects as identified in the Sewer Evaluation Capacity and Assurance Plan, continue rehabilitation within the City's Historic District
- Begin/continue to monitor all construction projects for timely completion and within budget
- Continue in-house proactive leak detection (City-wide) program
- Continue water supply management plans and projects
- Continue to perform utility plan review and monitor construction of all Folsom Plan Area and Aerojet Development Projects

Wastewater

- Continue new programs (i.e., Lateral Inspection Program) and modify existing programs (i.e., FOG outreach and education) in order to maintain compliance with State-wide Waste Discharge Requirements
- Continue improving upon training and safety program
- Continue compliance with the State Waste Discharge Requirements
- Continue proactive system maintenance to maintain system and reduce intrusion and inflow (I/I) including installation of I/I flow monitors
- Continue to replace wastewater department vehicles as part of the vehicle replacement program
- Begin Inflow/Infiltration sub-metering within Basin 6A

Water

- Continue to implement Standard Operating Procedures and training mechanisms for the Water Treatment Plant (WTP) Mechanical Dewatering Facility
- Continue inspecting, cleaning, evaluation and rehabilitating the City's Water Storage Tanks and pipelines
- Continue in house proactive leak detection program
- Continue to perform unidirectional water distribution system flushing program
- Continue to operate the automatic fixed network system success rate at 98.5% or higher
- Continue to field test large water meters for accuracy
- Continue to test residential water meters for accuracy
- Continue to replace water department vehicles as part of the vehicle replacement program

Future Key Issues

Administration

- Continue water supply management for dry year supply & water supply reliability
- Continue to implement Capital Improvements Projects per Water and Sewer Master Plans
- Continue Water and Sewer Renewal & Rehabilitation Program
- Continue to support Folsom Plan Area and Aerojet Development
- Continue support of regional Groundwater Sustainability Plan development

Wastewater

- Continue to establish additional site security at all critical facilities
- Continue to perform safety training and updating standard operating procedures as necessary
- Continue compliance with the State's Waste Discharge Requirements (SSMP)

Water

- Continue to perform condition assessment and recoat of various water infrastructure (i.e., Water Storage Reservoirs, pipelines, etc.)
- Continue to perform safety training and updating standard operating procedures as necessary
- Continue to maintain and assess the customer portal for assessing residential water consumption

Position Information

D 444	FY	FY	FY	FY	FY
Position	2017-18	2018-19	2019-20	2020-21	2021-22
	Approved	Approved	Approved	Approved	Proposed
Environmental and Water Resources Administration	1			1	
Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Marketing and Graphics Coordinator	0.50	0.25	0.25	0.25	-
PW / Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
SCADA Programmer	-	1.00	1.00	1.00	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00	2.00
Subtotal	8.50	9.25	9.25	9.25	10.00
Wastewater					
Senior Wastewater Collection Technician	2.00	2.00	2.00	2.00	2.00
Utilities Technician	1.00	1.00	-	-	
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Technician I/II	10.00	10.00	11.00	11.00	11.00
Subtotal	14.00	14.00	14.00	14.00	14.00
Water Conservation					
Water Management Coordinator	1.00	1.00	1.00	1.00	1.00
Water Management Specialist	2.00	2.00	2.00	2.00	2.00
Subtotal	3.00	3.00	3.00	3.00	3.00
Water Utility Maintenance					
Senior Water Utility Worker	1.00	1.00	1.00	1.00	1.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	5.00	5.00	5.00	5.00	5.00
Subtotal	7.00	7.00	7.00	7.00	7.00

Position	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Water Treatment Plant	Approved	Approved	Approved	Approved	Proposed
Lead Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	
Water Treatment Plant Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Operator III	3.00	3.00	3.00	3.00	4.00
Water Treatment Plant Operator I/II	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	9.00	9.00	9.00	9.00	8.00
Water Quality					
Water Distribution Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator I/II	3.00	3.00	3.00	3.00	3.00
Water Quality Technician	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	6.00	6.00	6.00	6.00	6.00
Water Metering Program					
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Water Utility Worker	-	-	-	1.00	1.00
Senior Water Meter Worker	-	1.00	1.00	-	-
Water Utility Worker I/II	4.00	3.00	3.00	3.00	3.00
Subtotal	5.00	5.00	5.00	5.00	5.00
Total	52.50	53.25	53.25	53.25	53.00

Major Contracts (over \$25,000)

On-Call Pump Repair and Maint Services	\$95,000
On-Call Generator Repair/Maint	\$50,000
On-Call SCADA Services	\$50,000
On-Call Trench Repair	\$220,000
Ashland Annual Water Purchases	\$570,000
Legislative Consultant	\$40,000
Water Supply Management	\$100,000
Legal Contracts	\$200,000
WTP SCADA Maintenance	\$25,000
Lab Services	\$50,000
Bulk Chlorine	\$115,500
Electrical Repair	\$60,000
Fixed Network Components	\$120,000
Master Meter Database Contracts	\$50,000
East Area Water Purchases	\$150,000
Water Forum Successor Effort	\$41,000
Water Tank Cleaning and Inspection	\$60,000
Loss & Leak detection	\$125,000
Misc. Sewer Contracts	\$63,000
Misc. Water Contracts	\$115,000
Sewer Project Management	\$115,000
Meter and Register replacement	\$100,000
WTP Chemicals	\$250,000
Printing and Mailing of Utility bills	\$80,000

Capital Outlay

Wastewater vehicles	\$215,000
Water vehicles	\$215,000

Risk Management

Risk Management

- Budget Summary
- Program Information
- Major Contracts

FY22 Budget Highlights

• Contribution to Retiree Health Trust increased to \$500,000

Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Salaries	\$146,666	\$157,310	\$157,832	\$165,053	4.92%
Benefits	9,603,838	\$10,714,372	\$9,961,059	\$11,630,340	8.55%
Operations & Maintenance	\$7,720,420	\$8,303,337	\$8,353,271	\$8,422,234	1.43%
Total	\$17,470,924	\$19,175,019	\$18,472,162	\$20,217,627	5.44%
Expenditure by Type					
Administration	\$739,476	\$1,011,856	\$893,037	\$1,015,215	0.33%
Employee Health	6,227,155	\$7,022,032	\$6,598,325	\$7,712,674	9.84%
Employee Life & Disability	352,260	\$431,055	\$355,001	\$444,484	3.12%
Employee Vision	\$108,293	\$98,354	\$80,000	\$102,930	4.65%
Employee Dental	\$598,803	\$568,151	\$601,420	\$656,808	15.60%
Employee Other	\$187,039	\$190,778	\$121,615	\$207,019	8.51%
Retiree Health	\$4,191,516	\$4,311,278	\$3,970,820	\$4,267,679	-1.01%
Retiree Vision	\$61,778	\$62,280	\$71,500	\$59,284	-4.81%
Retiree Dental	\$373,418	\$372,000	\$382,900	\$386,323	3.85%
Workers Comp	\$2,054,908	\$2,320,236	\$2,121,584	\$2,419,803	4.29%
Liability	\$1,785,753	\$1,840,000	\$2,328,960	\$2,445,408	32.90%
Retiree Ben Trust	\$500,000	\$240,000	\$240,000	\$500,000	108.33%
Transfers Out	\$290,526	\$707,000	\$707,000	\$0	-100.00%
	\$17,470,924	\$19,175,019	\$18,472,162	\$20,217,627	5.44%
Funding Source					
Employee Contribution	\$986,809	¢1 210 217	¢1 125 525	¢1 402 757	6.40%
1 2		\$1,319,317	\$1,125,525	\$1,403,757	
Retiree Contribution	\$589,126	\$725,668	\$570,218	\$591,286	-18.52%
Park Planning	\$13,327	\$0	\$0	\$0	0.00%
Utilities	\$3,044,214	\$2,916,487	2,922,236	3,380,609	15.91%
General Fund	\$12,534,777	11,162,621	11,162,622	12,469,697	11.71%
Other Revenue	\$1,050,624	\$66,000	\$65,500	\$71,000	7.58%
Retiree Ben Trust	\$0	\$0	\$0	\$0	0.00%
Fund Balance	\$0	\$2,984,926	\$2,626,061	\$2,301,278	-22.90%
Total	\$18,218,877	\$19,175,019	\$18,472,162	\$20,217,627	5.44%
Full-Time Positions *	0.00	0.00	0.00	0.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

^{* 2} Positions are held in Human Resources but allocated to Risk Management

Program Information

Risk Management \$20,217,627

The Risk Management Program is where the City budgets for employee and retiree health, workers comp and liability insurance costs. There are two positions with salaries and benefits associated with this budget and these two positions are in the Human Resources Department. The purpose of this fund is for the reporting of all risk management and financing activities. It serves to identify costs associated with these programs, helps eliminate variability in operating budgets, gives more focus to these costs and provides for better analysis of costs.

The fund is managed in compliance with generally accepted accounting principles (GAAP) as defined by the Governmental Accounting Standards Board (GASB). Each year the net cost of operating the risk management programs is allocated to all funds and operating departments based on various allocation formulas and factors (i.e., experience, ratings, type of coverage). The costs for each component risk program are tracked separately and an operating surplus or loss is determined for each program. The results of operations are then amortized over multiple years.

Major Contracts (over \$25,000)

Health Insurance	\$11,980,353
Dental Insurance	\$1,043,131
Vision Insurance	\$162,214
Workers Comp & Liability Insurance	\$5,265,211
Life & Disability Insurance	\$444,484
Health Retirement	\$179,400
Retiree Benefit Trust Administration	\$100,000
Health Insurance Broker	\$50,000
Employee Safety	\$50,000



Non-Departmental

Non-Departmental

- Budget Summary
- Program Information
- Major Contracts

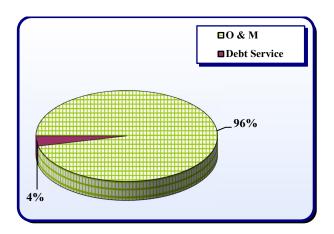
FY22 Budget Highlights

• Increased retiree health contribution to Risk Management Fund over the prior year but still not to the full amount

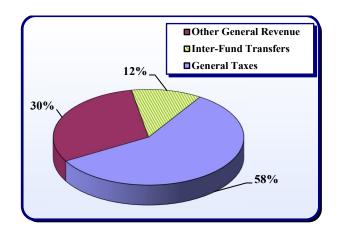
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	20-21 Budget
Operation & Maintenance	\$9,269,919	\$4,866,406	\$5,313,423	\$5,951,956	22.31%
Debt Service	\$223,388	\$222,535	\$222,535	\$222,797	0.12%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$9,493,307	\$5,088,941	\$5,535,958	\$6,174,753	21.34%
Funding Source					
Other General Revenue	\$1,351,584	\$872,710	\$2,794,553	\$1,881,500	115.59%
Inter-Fund Transfers	\$705,579	\$693,492	\$695,315	\$737,678	6.37%
General Taxes	\$7,436,142	\$3,522,739	\$2,046,090	\$3,555,575	0.93%
Total	\$9,493,307	\$5,088,941	\$5,535,958	\$6,174,753	21.34%
Full-Time Positions	0.00	0.00	0.00	0.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Source



Program Information

Non-Departmental \$6,174,753

The Non-Departmental Program is where the City budgets for costs and services that are not related to any one department, but benefit the entire City as a whole. There are no salaries and benefits associated with this budget. Other items budgeted in this program include debt service, city-wide studies and services, retiree benefit programs, unemployment benefit costs and transfers to other funds.

Major Contracts (over \$25,000)

Broadstone/Palladio Sales Tax Sharing	\$450,000
County Administration Fees	\$360,000
Sacramento County Haz-Mat Response	\$60,000
Sacramento County Serve Our Seniors	\$25,000
Folsom PBID	\$70,000
Economic Development Partnership	\$50,000



Debt Management

Introduction

California cities are authorized by state law to use debt financing for specific purposes that promote the public welfare. Debt is typically issued to finance the construction of large public facilities such as infrastructure, buildings, parks, and open space acquisitions when paying for these types of projects out of current revenues is not feasible.

The City of Folsom population has increased from 72,201 in 2010 to 81,610 as of January 2020. With continued growth, one of the City's major challenges has been to meet the needs of a growing community in terms of providing City services to a steadily increasing customer base, as well as complying with mandated governmental health, safety, and environmental standards and regulations. The City has used various debt financing instruments to facilitate meeting these challenges.

Debt Management Policy

Debt Management is a major component of the City's fiscal management function. Good debt management ensures that any debt issued by the City is affordable, is appropriate for the type of funded project, is at the lowest reasonable interest cost, and is in compliance with applicable laws and regulations. The City of Folsom's Debt Management Policy provides operating guidelines for all the City's major debt transactions. The objectives of the City's policy are to:

- Guide the City Council and management in debt issuance decisions having significant financial impact.
- Maintain appropriate capital assets for present and future needs.
- Promote sound financial management by providing accurate and timely information on the City's financial condition.
- Protect and enhance the City's credit rating.
- Ensure the legal use of City bonding authority through an effective system of financial security and internal controls.
- Promote cooperation and coordination with other governments and the private sector in the financing and delivery of services.

Additional Policies Regarding Land-Secured and Conduit Financing

The purpose of the Additional Policies Regarding Land-Secured and Conduit Financing is to facilitate the acquisition and construction of public facilities on commercial, industrial, and residential properties by promoting the health and welfare of developed areas; the orderly development of the City; and the development of needed commercial or industrial property. The policies consist of guidelines and requirements for such items as:

- Project costs and reimbursement policies
- Agreements required
- Project feasibility information

- Appraisals/Value to lien ratios
- Credit enhancements
- Special tax formulas
- Continuing disclosure and notification requirements

Credit Rating

The City currently has no outstanding General Obligation Debt to be rated. Prior to their final maturity in August 2017, the City's General Obligation Bonds were rated AA-/Stable by Standard & Poor's and Aa3 by Moody's Investor Services.

A major portion of the City's financings has been through the issuance of special assessment district debt. These assessment and Mello-Roos district bonds are land secured financings where developments are not yet completed at the time of issuance and are therefore not rated at the time of the original issuance. However, a number of these financings within the City have subsequently been refunded and have received ratings.

The City has typically opted to purchase bond insurance to enhance its credit rating to AAA. A bond insurance policy guarantees payment of principal and interest on bonds due for payment should the City fail to make a bond payment. Most of the monoline insurers who insure municipal debt have either been downgraded or placed under review by the various rating agencies; therefore, a AAA rating is no longer assured on these insured bonds.

Types of Debt Financing Instruments

A. General Obligation Bonds:

The California Constitution provides for the issuance of General Obligation Bonds by cities subject to a two-thirds approval of voters on the bond proposition. General Obligation Bonds are secured by the full faith and credit of the City. Ad valorem taxes are levied on all real property within the City for the payment of annual principal and interest on the bonds.

B. Lease Revenue Bonds and Certificates of Participation:

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sales agreement or by a leaseback arrangement with a public entity. The City pledges general operating revenues to pay the lease payments. The lease payments are in turn used to pay principal and interest on the Bonds or Certificates of Participation. Under State law, these obligations do not constitute indebtedness and are therefore not subject to voter approval. Lease payments may not be accelerated as they are payable only in the year in which used and if occupancy of the leased property is available. The City is obligated to annually budget for the rentals that are due and payable during each fiscal year that it has the use of the leased property.

C. Public Enterprise Revenue Bonds:

Public Enterprise Revenue Bonds are issued to finance facilities for a revenue producing enterprise such as a water or sewer system. California courts have determined that under the State Constitution, cities may issue revenue bonds without a two-thirds voter approval in a bond

election because the revenues are not payable from taxes or the general fund of the City. Rather, principal and interest on the bonds are payable from revenues produced by the enterprise including such items as service charges, tolls, connection fees, admission fees, and rents.

D. Special Assessment Districts/Mello-Roos Community Facilities District Bonds:

The City may establish Special Assessment Districts or Mello-Roos Community Facilities Districts under various sections of State law to issue bonds for the financing of infrastructure and other public facilities usually in connection with future land development. The formation of Special Assessment Districts is subject to a landowner majority protest proceeding and Community Facilities District are subject to a two-thirds approval of those voting within the proposed district. The security of the bonds is provided by the properties within the district. The annual principal and interest payments on the bonds, along with administrative costs, are collected by annual charges placed on the annual property tax bills. The City is not liable for the repayment of these bonds, but rather acts as an agent for the property owners/bondholders in collecting and forwarding the special charges.

Folsom Public Financing Authority

The City of Folsom authorized the formation of a joint powers authority with the Folsom Redevelopment Agency to be known as the Folsom Public Financing Authority in 1988, under Title 1 of the California State Government Code. The Authority is authorized to issue bonds for the purpose of financing facilities and improvements. The Authority provides financing to other funds and agencies of the City on a cost reimbursement basis.

Folsom Ranch Financing Authority

The City of Folsom authorized the formation of a joint powers authority with the Folsom South of 50 Parking Authority to be known as the Folsom Ranch Financing Authority in 2015, under Title 1 of the California State Government Code. The Authority is authorized to issue bonds for the purpose of financing facilities and improvements. The Authority provides financing to other funds and agencies of the City in the Folsom Plan Area on a cost reimbursement basis.

Legal Debt Margin

The Government Code of the State of California (Section 43605) states that a City shall not incur an indebtedness for public improvements which exceeds in the aggregate 15% of the assessed value of all real and personal property of the City. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown below reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California.

The Charter of the City of Folsom (Section 5.06) allows the City by ordinance or resolution to issue debt within the following limits:

• General Obligation Bond Limit:

Not to exceed 10 percent of the assessed valuation of all property taxable by the City;

• Other Debt Limit: Debt other than voted general obligation bonds shall not exceed 10 percent of the assessed valuation of all property taxable by the City;

• Definition and Exemption:

The term "debt" or "indebtedness" in this section shall not include debt issued for the purpose of financing or refinancing the acquisition, construction, or completion of public improvements that is not a general obligation of the City, and is secured by a lien upon or levy of a special tax on real property within an identified district.

As is the case with the Government Code, this municipal code section was enacted when assessed valuation was based upon 25% of market value, and therefore is subject to the same conversion described above.

City of Folsom Legal Debt Margin June 30, 2020

* Assessed Value		\$ 17,358,468,000
Conversion Percentage		25.00%
Adjusted Assessed Value		\$ 4,339,617,000
Debt Limit per Govt. Code Section 43605:		\$ 650,942,550
Amount of Debt Applicable to Limit		-
Legal Debt Margin		650,942,550
	General	
	Obligation Debt	Other Debt
Debt Limit per Folsom City Charter Section 5.06:	\$ 433,961,700	\$ 433,961,700
Amount of Debt Applicable to Limit	-	-
Legal Debt Margin	433,961,700	433,961,700
Percentage of Debt to Assessed Value		0.00%

^{*}Per Folsom Consolidated Annual Financial Report

Summary of Debt Position

		June 30, 2021		2021-22 Bond Payments					Б. Р	
			Principal utstanding		Principal		Interest		Total	Funding Source
SUCCESSOR AGENCY TO THE FORMER RDA:										
2016A	RDA SA Ref TABs (Tax Exempt)	\$	29,590,000	\$	1,370,000	\$	1,051,575	\$	2,421,575	Property tax increment
2016B	RDA SA Ref TABs (Taxable)		15,555,000		830,000		472,238		1,302,238	Property tax increment
	Total RDA Successor Agency	\$	45,145,000	\$	2,200,000	\$	1,523,813	\$	3,723,813	-
FOLSOM PUBLIC FINANCING AUTHORITY:										
2012	Refunding Bonds (City Hall & CBD Fire Station)	\$	1,180,846	\$	180,098	\$	39,199	\$	219,297	General fund revenues
2017A	Special Tax Rev. Bonds (CFD's # 10, 11, & 14)		35,940,000		2,890,000		921,017		3,811,017	Local Obligations
2017B	Special Tax Rev. Bonds (CFD's # 10, 11, & 14)		2,335,000		165,000		92,578		257,578	Local Obligations
2011A	Revenue Bonds (CFD #7)		3,795,000		775,000		164,353		939,353	Local Obligations
2011B	Revenue Bonds (CFD #7)		145,000		145,000		3,716		148,716	Local Obligations
2012	Revenue Bonds (CFD's #7 & 8)		1,295,207		1,295,207		17,161		1,312,368	Local Obligations
2013	Water Revenue Bonds (Refund 2005A Bonds)		8,852,059		561,590		269,995		831,585	Water fund revenues
2019	Water Revenue Bonds (Refund 2009 Bonds)		7,175,000		780,000		271,400		1,051,400	Water fund revenues
	Total Public Financing Authority	\$	60,718,112	\$	6,791,895	\$	1,779,418	\$	8,571,313	_
FOLSOM RANCH FINANCING AUTHORITY:										
2015A	Revenue Bonds (CFD #17)	\$	6,015,000	\$	145,000	\$	260,934	\$	405,934	Local Obligations
2017	Revenue Bonds (CFD #19)		28,225,000		205,000		1,399,175		1,604,175	Local Obligations
2018	Revenue Bonds (CFD #20)		13,190,000		80,000		646,600		726,600	Local Obligations
2019	Revenue Bonds (CFD #19 & Prepayment)		13,980,000		80,000		667,763		747,763	Local Obligations
2019	Revenue Bonds (CFD #21)		9,695,000		45,000		479,675		524,675	Local Obligations
2020	Revenue Bonds (CFD # 23, IA1)		12,925,000		-		510,050		510,050	Local Obligations
2021	Revenue Bonds (CFD #21)		11,815,000		-		403,990		403,990	Local Obligations
	Total Folsom Ranch Financing Authority	\$	95,845,000	\$	555,000	\$	4,368,187	\$	4,923,187	-

Summary of Debt Position

		June 30, 2021	2021	-22 Bond Payments		
		Principal Outstanding	Principal	Interest	Total	Funding Source
COMMUN	NITY FACILITY DISTRICTS:					
2011	Broadstone II	\$ 4,190,000 \$	965,000 \$	203,171 \$	1,168,171	Special Taxes
2012	Broadstone II	1,023,310	1,023,310	13,559	1,036,869	Special Taxes
2012	Parkway	271,897	271,897	3,603	275,499	Special Taxes
2017	Empire Ranch (CFD 10 TE)	23,065,000	1,715,000	592,940	2,307,940	Special Taxes
2017	Empire Ranch (CFD 10 Taxable)	1,900,000	120,000	75,624	195,624	Special Taxes
2017	Empire Ranch (CFD 10 NM)	435,000	45,000	16,954	61,954	Special Taxes
2020	Empire Ranch	6,394,000	1,569,000	88,630	1,657,630	Special Taxes
2017	Willow Springs	690,000	300,000	14,418	314,418	Special Taxes
2017	Parkway II (CFD 14 TE)	10,685,000	770,000	275,010	1,045,010	Special Taxes
2017	Parkway II (CFD 14 NM)	1,500,000	105,000	38,648	143,648	Special Taxes
2018	The Islands at Parkshore IA1	5,625,000	45,000	212,700	257,700	Special Taxes
2019	The Islands at Parkshore IA2	3,095,000	20,000	117,488	137,488	Special Taxes
2015A	Willow Hills Pipeline	6,015,000	145,000	260,934	405,934	Special Taxes
2017	Mangini Ranch	28,225,000	205,000	1,399,175	1,604,175	Special Taxes
2019	Mangini Ranch (2nd Series)	13,510,000	75,000	651,400	726,400	Special Taxes
2019	Mangini Ranch (Prepayment Bds)	470,000	5,000	16,363	21,363	Special Taxes
2018	Russell Ranch	13,190,000	80,000	646,600	726,600	Special Taxes
2019	White Rock Springs Ranch	9,695,000	45,000	479,675	524,675	Special Taxes
2021	White Rock Springs Ranch	11,815,000	-	403,990	403,990	Special Taxes
2020	Folsom Ranch, IA1	12,925,000		510,050	510,050	Special Taxes
	Total Community Facilities Districts	\$ 154,719,207 \$	7,504,207 \$	6,020,932 \$	13,525,139	

Purpose of Debt

Former Redevelopment Debt

• Redevelopment Agency of the City of Folsom Tax Allocation Refunding Bonds, Series 2016A (Tax Exempt) and Series 2016B (Federally Taxable) – Refunded the Series 2005, Series 2006, Series 2009, Series 2011A, and Series 2011B Bonds, all of which were issued to finance projects within the Central Folsom Redevelopment Project. The Series 2005 Bonds were issued to fund the construction of the Library facility, adjacent baseball field, and related improvements and infrastructure. The Series 2006 Bonds were issued to pay a portion of the cost of constructing the Railroad Block Parking Structure and the Folsom Railroad Block Public Plaza and related improvements and infrastructure. The Series 2009 Bonds were issued to refund the Series 1997 Bonds, and provide funds to including, but not limited to, the Streetscape Project, the Historic Folsom Station Public Plaza, Riley Street Corridor Improvements, and property acquisition. The Series 2011A Bonds were issued to finance redevelopment activities within the Project Area according to the most recent Project Area Implementation Plan. The Series 2011B Bonds were issued to provide funds to finance low and moderate income housing activities within the City.

The bonds are fixed rate, with a maturity date of 8/1/2036 for Series 2016A and 8/1/2035 for Series 2016B.

Folsom Public Financing Authority Debt

• Special Tax Revenue Bonds, Series 2011A and Subordinated Series 2011B – Bonds issued to finance the purchase of special tax refunding bonds issued for the benefit of Folsom Community Facilities District No. 7 (CFD No. 7) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2024 for Series 2011A and 9/1/2021 for Series 2011B.

• Folsom Public Financing Authority Special Tax Revenue Bonds, Series 2012 – Private placement with CoBiz Public Finance, Inc. The bonds were issued to refund the Community Facilities District No. 7 Special Tax Refunding Bonds, Series 2004 and Community Facilities District No. 8 (CFD No. 8) Special Tax Refunding Bonds, Series 2004 and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2021.

• Refunding Lease Revenue Bonds, Series 2012 - Private placement with Western Alliance Bank, which prepaid the 2001 Certificates of Participation relating to the Central Business District Fire Station (Station #35) and refunded the FPFA Refunding Lease Revenue Bonds, Series 2001, which were used to fund the construction of City Hall and the Community Center.

The bonds are fixed rate, with a maturity date of 10/1/2026.

• Water Revenue Refunding Bonds, Series 2013 – Private placement with Pinnacle Public Finance, Inc., which refunded the Series 2005A Bonds. The series 2005A bonds were issued to finance a portion of the Drinking Water Improvement Program, which consisted of a disinfection facilities upgrade and Water Treatment Plant upgrades.

The bonds are fixed rate, with a maturity of 12/1/2033.

• Special Tax Revenue Bonds, Series 2017A and Subordinate Special Tax Revenue Bonds, Series 2017B – Private placement with BBVA Compass Bank, the bonds were issued to fund the purchase of refunding bonds that were issued to refund prior bonds for Community Facilities District No. 10 (Russell Ranch) (CFD No. 10), Community Facilities District No. 11 (Willow Springs) (CFD No. 11) and Community Facilities District No. 14 (Parkway Phase II) (CFD No. 14); fund additional improvements for CFD No. 10; fund additional improvement for CFD No. 14; and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2032 for Series 2017A and 9/1/2028 for Series 2017B.

• Water Revenue Refunding Bonds, Series 2019 - Refunded the Series 2009 Bonds, which had refunded the Series 1998 Bonds. The Series 1998 Bonds were issued primarily to finance the 1998 Water Project, which consisted of 1) the expansion of the Water Treatment Plant from a peak capacity of 25 million gallons per day (mgd) to 40 mgd, and 2) the replacement and rehabilitation of a portion of the Natoma Pipeline.

The bonds are fixed rate, with a maturity date of 12/1/2028.

Folsom Ranch Financing Authority Debt

• Special Tax Revenue Bonds, Series 2015A – The bonds were issued to finance the purchase of limited obligation special tax bonds issued to benefit Community Facilities District No. 17 (Willow Hill Pipeline) (CFD No. 17) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2045.

• Special Tax Revenue Bonds, Series 2017— the bonds were issued to finance the purchase of limited obligation special tax bonds issued for the benefit of Community Facilities District No. 19 (Mangini Ranch) (CFD No. 19) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2047.

• Special Tax Revenue Bonds, Series 2018 – the bonds were issued to finance the purchase of limited obligation special tax bonds issued for the benefit of Community Facilities District No. 20 (Russell Ranch) (CFD No. 20) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2048.

• Special Tax Revenue Bonds, Series 2019— the bonds were issued to finance the purchase of limited obligation special tax bonds issued for the benefit of Community Facilities District No. 19 (Mangini Ranch) (CFD No. 19) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2049.

• Special Tax Revenue Bonds, Series 2019 – the bonds were issued to finance the purchase of limited obligation special tax bonds issued for the benefit of Community Facilities District No. 21 (White Rock Springs Ranch) (CFD No. 21) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2049.

• Special Tax Revenue Bonds, Series 2020 – the bonds were issued to finance the purchase of limited obligation special tax bonds issued for the benefit of Community Faculties District No. 23 (Folsom Ranch) Improvement Area No. 1 (CFD No. 23, IA1) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2050.

• Special Tax Revenue Bonds, Series 2021 – the bonds were issued to finance the purchase of limited obligation special tax bonds issued for the benefit of Community Faculties District No. 21 (White Rock Springs Ranch) (CFD No. 21) and pay certain costs associated with the issuance of the bonds.

The bonds are fixed rate, with a maturity date of 9/1/2050.

Assessment and Community Facilities Districts

(Each of the bonds issued for the Community Facilities Districts is referred to herein as a "Bond" or sometimes as a "Local Obligation".)

• 2011 CFD No. 7 Special Tax Refunding Bonds – the bonds were issued to refund the CFD No. 7 Special Tax Bonds, Series 1999 which were issued to finance the planned public facilities for CFD No. 7 including the following: street improvements, including grading, pavement, curb, gutter, sidewalk, streetlights, storm drainage, sanitary sewer collection system, water distribution system, intersection signals, median curb and joint trench and all necessary appurtenances; detention basin; school funding; water transmission system; storage reservoir; water treatment facilities; fire station; and contribution to overall City Transportation Program.

The bonds are fixed rate, with a maturity date of 9/1/2024.

• 2012 CFD No. 7 Special Tax Refunding Bonds – the bonds were issued to refund the CFD No. 7 Special Tax Refunding Bonds, Series 2004 which refunded the bonds issued by CFD No. 7 in 1994 and 1996 which were issued to finance planned public facilities for CFD No. 7 including the following: street improvements, including grading, pavement, curb, gutter, sidewalk, streetlights, storm drainage, sanitary sewer collection system, water distribution system, intersection signals, median curb and joint trench and all necessary appurtenances; detention basin; school funding; water transmission system; storage reservoir; water treatment facilities; fire station; and contribution to overall City Transportation Program.

The bonds are fixed rate, with a maturity date of 9/1/2021.

• 2012 CFD No. 8 Special Tax Refunding Bonds – the bonds were issued to refund the CFD No. 8 Special Tax Refunding Bonds, Series 2004 which refunded bonds issued in 1996 which were issued to finance planned public facilities for CFD No. 8 including the following: street improvements, including grading, pavement, curb, gutter, sidewalk, streetlights, storm drainage, sanitary sewer collection system, water distribution system, median curb, electrical facilities, natural gas facilities, telephone facilities, natural gas facilities and all necessary related appurtenances; traffic signals, street lights; landscaping improvements; sounds wall improvements; Pacific Gas and Electric relocation expenses; Critical Fees; Sacramento Municipal Utilities District Fees; City plan check and inspection fees; civil engineering, soils engineering and landscape architecture costs; the Phase 1 revegetation and related recreations facilities, and other expenses authorized.

The bonds are fixed rate, with a maturity date of 9/1/2021.

• 2015 CFD No. 17 Special Tax Bonds – the bonds were issued to finance planned public facilities for CFD No. 17 including the following: water facilities (including the Willow Hill Transmission Pipeline construction and rehabilitation project, and all ancillary work necessary or appropriate related thereto), all within or in the vicinity of CFD No. 17. The public facilities shall include all related clearing and grubbing, grading and appurtenances, and any removal or temporary signage or markings related thereto.

The bonds are fixed rate, with a maturity date of 9/1/2045.

• 2017 CFD No. 10 Special Tax Refunding Bonds – the local obligations were issued to refund the CFD No. 10 Special Tax Refunding Bonds, Series 2007, which refunded bonds issued in 2003 and a portion of the bonds issued in 1999. The previous bonds were all issued to finance planned public facilities for CFD No. 10 including the following: construction and street improvements of portions of East Natoma Street, Broadstone Parkway, Clarksville Road, Silberhorn Road, Russell Ranch Road and Golf Links Drive, including construct culvert or bridge crossings as necessary, traffic signals, construction of sanitary sewer outfall and trunk line improvements, water facilities to serve the Folsom east Area, storm drain improvements, storm water quality improvements, flood control improvements, wetland mitigation, provide recreational facilities, a share of the funding for the construction of the Russell Ranch Public Golf Course, a fair share of funding for the construction of a fire station including land acquisition, and provide a fair share of contribution to overall City Transportation Program.

The bonds are fixed rate, with a maturity date of 9/1/2028.

• 2017 CFD No. 11 Special Tax Refunding Bonds – the local obligations were issued to refund the CFD No. 11 Special Tax Refunding Bonds, Series 2007, which refunded bonds issued in 1998 which were issued to finance planned public facilities for CFD No. 11 including the following: roadway facilities, sanitary sewer facilities, storm drainage facilities, water facilities, facilities for underground television and telephone cables and electrical facilities, recreation facilities, fire suppression facilities, landscaping mitigation and erosion control facilities, and tree and wetland mitigation improvements.

The bonds are fixed rate, with a maturity date of 9/1/2023.

• 2017 CFD No. 14 Special Tax Refunding Bonds – the local obligations were issued to refund the CFD No. 14 Special Tax Refunding Bonds, Series 2007, which refunded bonds issued in 2002 which were issued to finance the acquisition and construction of public facilities for CFD No. 14 generally described as the construction of portions of Blue Ravine Road, Parkway Drive, East Natoma Street and the Oak Avenue Parkway/Blue Ravine Road Intersection, together with street lights, soundwalls and landscaping and hardscape improvements, the construction of drainage improvements within Humbug/Willow Creek Parkway, improvements to the existing sewer lift station at Willow Creek Parkway and related force mains and the construction of fire facilities and parks within CFD No. 14.

The bonds are fixed rate, with a maturity date of 9/1/2032.

• 2017 CFD No. 19 Special Tax Bonds – the bonds were issued to finance planned public facilities for CFD No. 19 including the following: transportation, water system, recycled water system, drainage system, wastewater system, park, parkway, and open space improvements; Specific Plan Infrastructure Fee infrastructure; and other expenses.

The bonds are fixed rate, with a maturity date of 9/1/2047.

• 2018 Community Facilities District No. 16, Improvement Area No. 1 Special Tax Bonds – the bonds were issued to pay the cost and expense of the acquisition and construction of certain public facilities and to finance certain governmental fees required in connection with the development of Community Facilities District No. 16 (The Islands at Parkshore) (CFD No. 16), Improvement Area 1 (IA1), as well as to pay certain costs associated with the issuance of the bonds. The planned public facilities include construction of sanitary sewers, storm drains, water facilities, power, telephone and gas utilities, street improvements, bridge improvements, park improvements, landscaping and slope planting, all within or in the vicinity of CFD No. 16 IA1. The public facilities also include all related clearing and grubbing, grading and appurtenances, and any removal or temporary signage or markings related thereto.

The bonds are fixed rate, with a maturity date of 9/1/2048.

• 2018 CFD No. 20 Special Tax Bonds – the bonds were issued to finance the acquisition and construction of certain public facilities for CFD No. 20 including the following: transportation, water system, recycled water system, drainage system, wastewater system, park, parkway, and open space improvements; Specific Plan infrastructure fee infrastructure; and other expenses.

The bonds are fixed rate, with a maturity date of 9/1/2048.

• 2019 CFD No. 16, Improvement Area No. 2 Special Tax Bonds – the bonds were issued to pay the cost and expense of the acquisition and construction of certain public facilities and to finance certain governmental fees required in connection with the development of CFD No. 16 (The Islands at Parkshore), Improvement Area 2 (IA2), as well as to pay certain costs associated with the issuance of the bonds. The planned public facilities include construction of sanitary sewers, storm drains, water facilities, power, telephone and gas utilities, street improvements, bridge improvements, park improvements, landscaping and slope planting, all within or in the vicinity of CFD No. 16 IA2. The public facilities also include all related clearing and grubbing, grading and appurtenances, and any removal or temporary signage or markings related thereto.

The bonds are fixed rate, with a maturity date of 9/1/2049.

• 2019 CFD No. 19 Special Tax Bonds – the bonds were issued to finance planned public facilities for CFD No. 19 including the following: transportation, water system, recycled water system, drainage system, wastewater system, park, parkway, and open space improvements; Specific Plan Infrastructure Fee infrastructure; and other expenses.

The bonds are fixed rate, with a maturity date of 9/1/2049.

• 2019 CFD No. 21 Special Tax Bonds – the bonds were issued to finance the acquisition and construction of certain public facilities for CFD No. 21 including the following: transportation, water system, recycled water system, drainage system, wastewater system, park, parkway, and open space improvements; Specific Plan Infrastructure Fee infrastructure; and other expenses.

The bonds are fixed rate, with a maturity date of 9/1/2049.

• 2020 CFD No. 10 Special Tax Refunding Bonds – Private placement with Municipal Finance Corporation. The bonds were issued to refund the Folsom Public Financing Authority's Special Tax

Revenue Bonds, Series 2010A and Special Tax Revenue Bonds, Subordinated Series 2010B, which had refunded a portion of the bonds issued in 1999. The previous bonds were all issued to finance planned public facilities for CFD No. 10 including the following: construction and street improvements of portions of East Natoma Street, Broadstone Parkway, Clarksville Road, Silberhorn Road, Russell Ranch Road and Golf Links Drive, including construct culvert or bridge crossings as necessary, traffic signals, construction of sanitary sewer outfall and trunk line improvements, water facilities to serve the Folsom east Area, storm drain improvements, storm water quality improvements, flood control improvements, wetland mitigation, provide recreational facilities, a share of the funding for the construction of the Russell Ranch Public Golf Course, a fair share of funding for the construction of a fire station including land acquisition, and provide a fair share of contribution to overall City Transportation Program.

The bonds are fixed rate, with a maturity date of 9/1/2024.

• 2020 CFD No. 23, Improvement Area No. 1 Special Tax Bonds – the bonds were issued to finance the acquisition and construction of certain public facilities for CFD No. 23, IA1 including the following: transportation, water system, recycled water system, drainage system, wastewater system, park, parkway, and open space improvements; Specific Plan Infrastructure Fee infrastructure; and other expenses.

The bonds are fixed rate, with a maturity date of 9/1/2050.

• 2021 CFD No. 21 Special Tax Bonds – the bonds were issued to finance the acquisition and construction of certain public facilities for CFD No. 21 including the following: transportation, water system, recycled water system, drainage system, wastewater system, park, parkway, and open space improvements; Specific Plan Infrastructure Fee infrastructure; and other expenses.

The bonds are fixed rate, with a maturity date of 9/1/2050.

Lease Financing

• 2014 Capital Lease with First Security Finance, which was used to finance the installation/replacement of synthetic turf at John Kemp Community Park.

The lease is fixed rate, with a maturity date of 9/15/2021.

• 2014 Lease-Purchase Agreement with Oshkosh Capital, which was used to finance the purchase of a 2015 Pierce Velocity 100' Tiller and additional equipment.

The lease is fixed rate, with a maturity date of 8/21/2023.

Short Term Loans

- SACOG Loan #1 Loan from Sacramento Area Council of Governments for the completion of the Johnny Cash Trail and undercrossing. Loan will be fully repaid in January 2022.
- SACOG Loan #2 Loan from Sacramento Area Council of Governments for the completion of Green Valley Road Widening project. Loan will be fully repaid in December 2022.

Debt Service amounts by Fund

]	Fiscal	
	Principal	Interest		harges	Total
General Fund	\$ 734,74	7 \$ 54,896	\$	3,500	\$ 793,143
Folsom Plan Area Corp Yard Cap	268,81	2 8,064		-	276,876
SACOG Loan - Green Valley Road	1,100,00	0 -		-	1,100,000
Redevelopment SA Trust Fund	2,200,00	0 1,523,813		12,000	3,735,813
Folsom Ranch Financing Authority	555,00	0 4,368,187		-	4,923,187
Folsom Public Financing Authority	5,450,30	5 1,238,023		3,000	6,691,328
Water Operating	1,341,59	0 541,395		10,000	1,892,985
Mello-Roos Agency Funds	7,504,20	7 6,020,932		120,000	13,645,139
Total	\$ 19,154,66	0 \$ 13,755,311	\$	148,500	\$ 33,058,471

Detail of General Fund Debt

					F	Tis cal	
	P	rincipal	<u>Ir</u>	iterest	C	harge s	 Total
Fire Station	\$	180,098	\$	39,199	\$	3,500	\$ 222,797
Fire Truck		119,913		10,433		-	130,346
Synthetic Turf		139,736		5,264		-	145,000
SACOG Loan - Trail		295,000		-		-	295,000
Total General Fund Debt	\$	734,747	\$	54,896	\$	3,500	\$ 793,143



Capital Improvement Plan

Capital Improvement Plan (CIP)

The Capital Improvement Plan is a statement of the City of Folsom's policy regarding long-range physical development. It is vital to the City because it is the principal planning tool designed to develop and maintain infrastructure to support existing residences and businesses and future anticipated development.

The CIP is a multi-year plan that forecasts spending for all anticipated capital projects and is considered to be the link between the City's development and fiscal planning process. Included in the CIP is the capital budget, which represents only the first year of the CIP. The primary difference between the capital budget and the CIP is that, through the annual Appropriation Ordinance passed by the City Council, the Capital Budget legally authorizes expenditures during the upcoming fiscal year. The CIP includes the first year projections as well as future projects for which financing has not been secured or legally authorized. The "future years" of the CIP are therefore subject to change.

By providing a planned schedule, cost estimates, and location of public sector investments, the CIP provides private sector decision makers with valuable information on which to base investment decisions. It also provides local elected officials and the public with valuable information concerning proposed public facilities and their associated costs.

CIP Goals

The City's CIP was prepared with the following goals:

- Ensure that existing infrastructure is maintained and replaced
- Provide for new capital projects to help meet the highest priority community growth needs
- Ensure that the CIP will be the blueprint for economic development in the community
- Develop and maintain recreational facilities
- Continue to form partnerships with citizens and businesses to leverage public funds and make Folsom a community of choice for living, working, and enjoying leisure activities

CIP Format

The CIP is divided into two sections: 1) Summary Schedules and 2) Projects. The Summary Schedules section includes:

1. A summary of FY 2021-22 projected project funding changes – This table provides by project the amounts proposed as budget increases to current projects or proposed project budgets for new projects.



2. A summary of CIP projects by category – This table provides by project the implementation estimate.

3. A summary of CIP projects by funding source – This table summarizes the funding sources for all projects.

The Projects section includes the CIP projects listed in the following categories:

- 1. Culture and Recreation: projects that would enhance the quality of life through increased recreational opportunities.
- 2. **Drainage:** projects related to the expansion, maintenance, or improvement of the City's storm water conveyance system.
- 3. **General Services:** projects related to the construction, maintenance, or expansion of City buildings and facilities.
- 4. **Open Space and Green Belts:** projects related to the acquisition of land dedicated to passive recreational use (including trail construction for pedestrian and bicycle use) and/or conservation.
- 5. **Streets:** projects that provide maintenance, repair and/or replacement of existing roadway infrastructure.
- 6. **Transportation:** projects that plan for and/or construct new major transportation facilities, including new roads, bridges, mass transit systems, and major road improvements.
- 7. **Wastewater:** projects related to the expansion, maintenance, or improvement of the City's sanitary sewage system.
- 8. **Water:** projects related to the expansion, maintenance, or improvement of the City's water supply, treatment and distribution system.

Funding Priorities

The following criteria were used to evaluate funding priorities:

Projects that...

- Are mandated by law or formal council policy
- Are currently funded or for which specific funding sources are available
- Are separate but integral parts of another project—a project whose exclusion from this CIP diminishes the effectiveness of another project
- Are essential to the implementation of programs previously adopted by Council
- Address a particular risk to public safety or health
- Are totally self-supporting
- Take advantage of opportunities which exist now, but would not be available at a later date
- Result in more economical, efficient, or effective delivery of City services
- Enhance or expand citizen or customer services



Relationship of the CIP to the Operating Budget

The operating budget and the CIP are closely related. The CIP is a plan that matches the City's major capital needs with its financial ability to meet them. As a plan, it is subject to change. However, a sound and reliable CIP is a crucial element in maintaining the good financial health of the City.

The inclusion of a project in the CIP shows the intent to include that project in the Annual Budget in the appropriate year(s). Even so, because circumstances may change between the adoption of the CIP and the Annual Budget, CIP projects must also be resubmitted as part of each department's annual budget request. Funds for such projects are not available unless and until they are included in the Annual Budget approved by the City Council.

Relationship of CIP to Implementation of City Plan

It is essential that CIP project proposals support, rather than contradict, plans and policies previously adopted by the City Council in order to coordinate and direct the physical development of the City.



FY 2020-21 CIP Accomplishments

Culture and Recreation

- Continued to contribute towards Sutter Middle School Gym Project
- Landscape Architect consultant selected for design services for Neighborhood Park #3 in the Folsom Plan Area and Benevento Family Park
- Began design process for Neighborhood Park #3
- Began final stage of the Bud and Davies Park completion project including ball fields, volleyball, parking, and frontage improvements along Santa Juanita
- Began the renovation of the Activity Pool and Instructional Pool at the Aquatics Center with project completion anticipated for May 2021
- Initiated the shade structure project at the Andy Morin Sports Complex

Drainage

- Completed design on second phase of Willow Creek Estates Storm Drain Lining Project
- Design was completed on the Natoma Street Drainage project

General Services

- Purchased and outfitted three staff vehicles
- Began construction to refurbish Fire Station 38

Open Space and Greenbelts

• Completed Trail Connections project design/engineering for three trail connection projects within the City's trail system

Streets

- Completed construction for Green Valley Road Widening Project
- Completed the Blue Ravine Road/Prairie City Road Intersection Improvement Project to add a second northbound left turn lane to reduce peak hour congestion
- Completed East Bidwell Street Widening and Sidewalk Project, removing a critical gap in the City's pedestrian system and improving traffic flow along a major arterial
- Completed construction of the East Bidwell Street frontage improvements between Creekside Drive and Woodsmoke Way, including traffic signal modifications and railroad crossing improvements
- Completed annual overlay and street sealing roadway maintenance projects consistent with the City's Street Overlay/Pavement Management Plan; a listing of the streets improved follows:



Completed street surface improvements
Broadstone Parkway
Scholar Drive
Prairie City Road
Silberhorn Drive
Residential streets east of Silberhorn Drive

Transportation

 Received funding from Capital Southeast Connector JPA to bid, award and initiate construction of the Connector Segment D3a (Prairie City Road to East Bidwell Street).

Wastewater

- Design of the Folsom-Auburn/Greenback Sewer and Lift Station Improvements Project progressed
- Completed Pre-Design and began design of the SECAP Phase 1 Project (Folsom Blvd Sewer)
- Transitioned to design assist from design-bid-build and completed design of the Natoma Alley Rehabilitation and Replacement Project

Water

- Completed a pipeline intertie with Golden State Water Company that will allow treated groundwater to be delivered to the City during drought or emergency conditions
- Began construction on reliability upgrades to the treatment plant's pre-treatment Acti Flow process







Below are the FY 21-22 Project Budget Proposals. This table includes the increase to previously approved projects and the project budgets for new project proposals. Each project funding source is identified as to the category of that funding. The total column is the FY 21-22 proposed appropriations or additions.

Culture and Recreation						
						Project
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Total
Briggs Mini Park	\$ -	\$ -	\$ -	\$ - \$	-	\$ -
Catlin Park North	-	-	-	-	-	-
Dan Russell Rodeo Arena Imprv	-	-	-	-	-	_
Davies Park	-	-	-	-	-	1,104,113
Ed Mitchell Park	-	225,915	-	45,183	271,098	271,098
Benevento Family Park	-	-	-	-	-	3,000,000
Russell Ranch Park	-	-	-	-	-	_
Empire Ranch Park Site #53	-	-	-	-	-	
Empire Ranch Park Site #55	-	-	-	-	-	-
Andy Morin Sports Complex-Ph. II	-	-	-	-	-	706,000
FPA Community Park	-	-	-	-	-	_
FPA Neighborhood Park #1	-	-	-	-	-	_
FPA Neighborhood Park #2	-	-	-	-	-	-
FPA Neighborhood Park #3	-	-	4,719,780	-	4,719,780	5,209,780
Hinkle Ck Ed & Nature Ctr-Ph. II	-	-	-	-	-	_
Johnny Cash Legacy Park	-	-	-	-	-	90,000
Johnny Cash Trail Art Experience	-	-	-	-	-	1,028,764
Lembi Community Park Trail	-	-	-	-	-	_
Lew Howard Park	-	-	-	-	-	449,992
Livermore Comm Park-Ph. II	-	-	-	-	-	800,000
McFarland Comm Garden	-	-	-	-	-	350,000
Natoma Ground Sluice Diggings	-	-	-	-	-	_
Parkway Park Site #42	-	-	-	-	-	-
Parkway Park Site #43	-	-	-	-	-	-
Sr & Arts Facility-Ph. II	-	-	-	-	-	-
Sun Country Park	-	-	-	-	-	
Sutter Middle School Gym	-	-	100,000	-	100,000	400,000
Willow Hill Reservoir Park-Ph. II	-	-	-	-	-	
Zoo Ops Center - Phase II	-	-	-		-	
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	_	
Culture and Recreation Total	\$ -	\$ 225,915	\$ 4,819,780	\$ 45,183 \$	5,090,878	\$ 13,409,747



Drainage									
									Project
Project Description	Ente	erprise	Loans	/Grants	Imp	act Fees	Other	Total	Total
Cornerstone SWQ Basin (F9)	\$	-	\$	-	\$	-	\$ -	\$ -	\$ 50,000
Localized Drainage Improvements		-		-		-	150,000	150,000	150,000
Natoma Street Drainage		-		-		-	-	-	1,000,000
NPDES		-		-		-	-	-	200,000
Sibley Street Drainage		-		-		50,000	-	50,000	150,000
Storm Drain Pond		-		-		-	-	-	932,748
Weather Station		-		-		-	-	_	174,422
Willow Creek Estates Storm Drain Lining		-		-		-	-	-	1,427,191
Drainage Total	\$	-	\$	-	\$	50,000	\$ 150,000	\$ 200,000	\$ 4,084,361

General Services									
									Project
Project Description	Ente	rprise	Loans	/Grants	Impa	ict Fees	Other	Total	 Total
Fire Apparatus	\$	-	\$	-	\$	-	\$ 660,000	\$ 660,000	\$ 660,000
Fire Station 38 (Remodel)		-		-		-	-	-	3,032,720
Police Station Remodel		-		-		-	-	-	830,000
FPA Fire Station #34		-		-		225,000	-	225,000	225,000
FPA Fire Station #33		-		-		-	-	-	-
General Services Total	\$	-	\$	-	\$ 2	225,000	\$ 660,000	\$ 885,000	\$ 4,747,720

Project Description	Ente	rprise	Loans	s/Grants	Imr	act Fees	Other	Total	Project Total
Folsom Blvd. Bike / Ped Overcrossing	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -
Folsom Lake Trail - Phase III		-		-		-	-	-	-
Folsom Parkway Rail Trail		-		-		-	-	-	-
Folsom / Placerville Trail		-		-		-	-	-	1,209,90
Folsom Plan Area Trails		-		-		300,000	-	300,000	920,000
Highway 50 Corridor Trail		-		-		-	-	-	-
Oak Parkway Trail Undercrossing		-		-		-	-	-	2,357,498
Total	\$	-	\$	-	\$	300,000	\$ -	\$ 300,000	\$ 4,487,399



Streets						
						Project
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Total
City-Wide ADA Compliance	\$ -	\$ -	\$ -	\$ 150,000 \$	150,000	\$ 150,000
East Bidwell Corridor	-	-	-	110,000	110,000	110,000
East Bidwell Frontage	-	-	-	-		1,205,095
East Bidwell Widening & Sidewalk	-	-	-	-	-	922,434
Energy Efficient Traffic Signals & Lighting	-	-	-	20,305	20,305	330,305
Folsom Lake Crossing Bridge Deck Rehab	-	-	-	-	-	150,000
Folsom Lake Crossing Safety Improvements	-	-	(350,000)	-	(350,000)	200,000
Green Valley Rd Widening	-	-	-	-	-	7,475,519
Intelligent Transportation System (ITS) Plan	-	-	200,000	-	200,000	200,000
Iron Pt Median	-	-	50,000	-	50,000	410,000
Neighborhood Street & Sidewalk Rehab	-	-	-	400,000	400,000	400,000
Oak Ave Corridor & Sidewalk	-	-	-	-	-	_
Riley St Corridor	-	-	-	-	_	_
Riley St Sidewalk	-	-	-	-	_	_
Santa Juanita Realignment	-	-	-	-	_	100,000
Signal/Delineation Mod	-	-	200,000	-	200,000	200,000
Street Overlay / Pavement Management	-	-	-	2,000,000	2,000,000	2,000,000
Streetlight / Traffic Pole Improvements	-	-	-	-		
Traffic Safety Projects	-	-	-	100,000	100,000	100,000
Traffic Signal Improvements	-	-	50,000	-	50,000	50,000
Traffic Signal System Upgrades	-	-	400,000	-	400,000	400,000
Streets Total	\$ -	\$ -	\$ 550,000	\$ 2,780,305 \$	3,330,305	\$ 14,403,353

Transportation							
							Project
Project Description	Ente	erprise	Loans/Grants	Impact Fees	Other	Total	Total
Bike/Ped Facilities Project	\$	-	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
Bridge Preventive Maintenance		-	-	200,000	-	200,000	500,000
Capital SE Connector Project Seg D3		-	-	-	-	-	28,043,000
City Hall Campus Charging Stations		-	-	-	-	-	150,000
Empire Ranch Road Interchange		-	-	-	-	-	1,308,950
Historic Dist. Traffic / Parking		-	-	-	100,000	100,000	100,000
Hwy 50 Facilities		-	-	50,000	-	50,000	50,000
Lake Natoma Xing-Rt Turn Approach		-	-	-	-	-	150,000
Light Rail Project		-	-	100,000	-	100,000	100,000
New Corporation Yard		-	-	-	-	-	
Orangevale Bridge		-	-	-	-	-	3,095,683
Rainbow Bridge Rehab		-	-	-	-	-	1,387,500
Transportation Total	\$	-	\$ -	\$ 350,000	\$ 150,000	\$ 500,000	\$ 34,935,133



Wastewater	·		·					·		
										Project
Project Description	E	nte rpris e	Loa	ns/Grants	Im	pact Fees	Other		Total	 Total
Basin 4 Sewer Phase 1	\$	897,800	\$	-	\$	-	\$ -	\$	897,800	\$ 1,036,400
Basin 4 Sewer Phase 2		2,273,000		-		-	-		2,273,000	2,273,000
Greenback Sewer & Lift Station		(338,142)		-		-	-		(338,142)	2,315,644
Natoma Alley R&R		121,525		-		-	-		121,525	3,141,457
Oak Ave PS PWWF Relief		25,112		-		-	-		25,112	2,000,000
Sewer Eval & Capacity Assurance Plan		461,600		-		(85,000)	-		376,600	6,005,000
Sewer Lateral R&R		238,101		-		-	-		238,101	1,764,425
Wastewater Total	\$	3,678,996	\$	-	\$	(85,000)	\$ -	\$	3,593,996	\$ 18,535,926

Water									
									Project
Project Description	Enterprise	Loan	s/Grants	In	npact Fees	Other		Total	Total
Ashland Water Rehab No. 1	\$ 601,840	\$	-	\$	-	\$ -	\$	601,840	\$ 1,834,340
Ashland Water Rehab No. 2	932,299		-		-	-		932,299	1,662,299
Easton/Glenborough Zone 1 PS	-		-		-	-			563,863
East Tank No. 1	-		-		-	-		-	3,967,956
Empire Ranch NPW Well	-		100,000		401,589	-		501,589	501,589
FPA PRV Stations	-		-		-	-		-	100,000
Folsom South Control Valve	360,000		-		-	-		360,000	480,000
GSWC Inter-tie Booster Pump Station	-		-		-	-		-	1,135,000
Old Town Water R&R Proj No.1	392,953		-		-	-		392,953	1,052,953
Water System Flow Control	2,005,000		-		-	-		2,005,000	2,005,000
Water System Rehab Proj No.1	110,877		-		-	-		110,877	2,345,138
Water System Rehab Proj No.2	219,694		-		-	-		219,694	1,924,694
Water System Rehab Proj No.3	1,949,000		-		-	-		1,949,000	1,949,000
WTP Polymer Reliability & Redundancy	-		-		-	-		-	862,565
WTP Pre-Treatment System Improvement	-		-		-	-		-	6,139,675
WTP Backwash & Recycled Water	696,930		-		(243,730)	-		453,200	1,072,200
WTP Lime System	-		-		-	-		-	698,749
Water Total	\$ 7,268,593	\$	100,000	\$	157,859	\$ -	\$	7,526,452	\$ 28,295,021
Total CIP - All Categories	\$10,947,589	\$	325,915	\$	6,367,639	\$ 3,785,488	\$ 2	21,426,631.00	\$ 122,898,660





Culture and Recreation		Defec		7a4:4: -1		Dunia at : 3		Dun in ne - I	,	Dunin st. J
Project Name		Prior Years		Estimated 2021-22		Projected 2022-23		Projected 2023-24		Projected 2024-25
Briggs Mini Park	\$	ieais -	\$		\$	2022-23	\$		\$	2024-23
Catlin Park North	Ф	-	Φ	-	Ф	-	Ф	-	Φ	
		-		-		-		-		
Dan Russell Rodeo Arena Improvements		60 127		1 042 076		-		-		
Davies Park		60,137		1,043,976		-		-		
Ed Mitchell Park		-		271,098				-		
Benevento Family Park		50,000		350,000		5,000,000		-		22405
Russell Ranch Park		-		-		-		-		234,85
Empire Ranch Park Site #53		-		-		-		-		
Empire Ranch Park Site #55		<u>-</u>		-		-		-		
Andy Morin Sports Complex – Ph. II		71,180		634,820		-		-		
FPA Community Park		-		-		-		-		
FPA Neighborhood Park #1		-		-		-		-		
FPA Neighborhood Park #2		-		-		-		-		
FPA Neighborhood Park #3		250,000		4,959,780		1,890,220		-		
Hinkle Creek Ed & Nature Ctr - Ph. II		-		-		-		-		
Johnny Cash Legacy Park		33,917		-		-		296,467		2,949,97
Johnny Cash Trail Art Experience		602,793		177,000		479,594		1,245,025		1,245,02
Lembi Community Park Trail		-		-		-		-		
Lew Howard Park		89,042		360,950		-		-		
Livermore Community Park-Phase V		50,000		750,000		-		-		
McFarland Comm Garden		-		-		350,000		-		
Natoma Ground Sluice Diggings		-		-		-		-		
Parkway Park Site #42		-		_		-		-		
Parkway Park Site #43		-		-		-		-		
Senior & Arts Facility – Phase II		-		-		-		_		
Sun Country Park		-		_		-		_		
Sutter Middle School Gym		300,000		100,000		100,000		100,000		100,00
Willow Hill Reservoir Park – Phase III		-		-		-		-		,
Zoo Operations Center - Phase II		_		_		_		_		
Zoo Wild Canid Exhibit - Phase III		_		_		_		_		
	-									
Culture and Recreation Total	\$	1,507,069	\$	8,647,624	\$	7,819,814	\$	1,641,492	\$	4,529,84
Drainage										
		Prior		Estimated		Projected		Projected		Projected
Project Name		Years		2021-22		2022-23		2023-24		2024-25
Cornerstone SWQ Basin (F9)	\$	-	\$	50,000	\$	-	\$	-	\$	
Localized Drainage Improvements		100,000		150,000		-		-		
Natoma Street Drainage		250,000		750,000		1,300,000		-		
NPDES		150,000		50,000		-		-		
Sibley Street Drainage		100,000		50,000		-		-		
Storm Drain Pond		595,055		337,693		-		-		
Weather Station		147,417		-		-		_		
Willow Creek Estates Storm Drain Lining		827,191		250,000		-		-		
Drainage Project Total	\$	2,169,663	\$	1,637,693	\$	1,300,000	\$	_	\$	



- \$ 5,107,356

						and Recreation
Projected	Projected	Projected	Projected	Projected	Projected	Total
2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
\$ -	\$ -	\$ -	\$ -	\$ 753,480	\$ -	\$ 753,480
-	-	-	-	1,221,345	-	1,221,345
-	-	-	90,000	1,000,000	-	1,090,000
-	-	-	-	-	-	1,104,113
-	-	-	-	-	-	271,098
-	-	-	-	-	-	5,400,000
2,060,803	-	-	-	-	-	2,295,653
-	-	68,000	744,322	-	-	812,322
-	51,000	1,044,463	-	-	-	1,095,463
-	-	-	- 	<u>-</u>	- 	706,000
-	-	2,767,885	11,459,044	23,750,000	13,000,000	50,976,929
-	380,000	3,498,310	-	-	-	3,878,310
-	-	450,000	4,015,696	-	-	4,465,696
-	-	-	-	-	-	7,100,000
-	-	539,300	390,231	-	-	929,531
-	-	-	-	-	-	3,280,357
1,132,225	-	-	-	-	-	4,881,662
-	-	-	266,000	-	-	266,000
-	-	-	-	-	107,500	557,492
1,516,855	-	-	-	-	-	2,316,855
-	-	-	-	-	-	350,000
263,500	-	1,041,850	-	-	-	1,305,350
-	468,648	-	-	-	-	468,648
2 150 000	-	415,034	-	-	-	415,034
2,158,800	-	-	-	- -	-	2,158,800
46.044	-	-	-	738,875	-	738,875
46,044	-	160,000	- 005 270	-	-	746,044
-	-	160,000	895,370	2 050 000	-	1,055,370
-	-	-	-	3,850,000	-	3,850,000
		-		2,360,000		2,360,000
\$ 7,178,227	\$ 899,648	\$ 9,984,842	\$ 17,860,663	\$ 33,673,700	\$ 13,107,500	\$ 106,850,427
						Drainaga
Projected	Projected	Projected	Projected	Projected	Projected	Drainage Total
2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
ψ <u>-</u> -	Ψ <u>-</u>	ψ <u>-</u>	ψ -	ψ -	ψ -	250,000
-	-	_	-	-	-	2,300,000
-	-	-	-	-	-	200,000
-		-	-	-	-	200,000
						150 000
-	-	-	-	-	-	150,000
-	-	-	-	-	-	150,000 932,748 147,417



General Services							
	Prior	F	Estimated	Projected	Projected	Projected	
Project Name	Years		2021-22	2022-23	2023-24		2024-25
Fire Apparatus	\$ 300,000	\$	660,000	\$ 1,426,423	\$ 1,945,578	\$	1,393,704
Fire Station #38	3,032,720		-	-	-		-
Police Station Remodel	-		830,000	500,000	-		-
FPA Fire Station #34	-		225,000	11,275,000	-		-
FPA Fire Station #33	-		-	-	-		-
General Services Total	\$ 3,332,720	\$	1,715,000	\$ 13,201,423	\$ 1,945,578	\$	1,393,704
Open Space and Greenbelts							
Project Name	Prior Years		Estimated 2021-22	Projected 2022-23	Projected 2023-24]	Projected 2024-25
Folsom Blvd Bike / Ped Overcross	\$ -	\$	-	\$ 200,000	\$ 700,000	\$	7,810,000
Folsom Lake Trail – Phase III	-		-	-	150,000		2,125,000
Folsom Parkway Rail Trail	-		-	-	-		1,630,000
Folsom / Placerville Trail	288,629		150,000	921,272	1,500,000		
Folsom Plan Area Trails	-		920,000	_	, , , <u>-</u>		
Highway 50 Corridor Trail	_		· -	_	990,000		
Oak Parkway Trail Undercrossing	 2,550,854		-	-	-		
Open Space and Greenbelts Total	\$ 2,839,483	\$	1,070,000	\$ 1,121,272	\$ 3,340,000	\$	11,565,000
Streets			· · · · ·	<u> </u>	.		
Project Name	Prior Years		Estimated 2021-22	Projected 2022-23	Projected 2023-24		Projected 2024-25
City-Wide ADA Compliance	\$ 150,000	\$	150,000	\$ -	\$ -	\$	
East Bidwell Corridor	-		110,000	3,500,000	-		
East Bidwell Frontage	1,205,095		-	-	-		
East Bidwell Widening & Sidewalk	922,434		-	-	-		
Energy Efficient Traffic Signals & Light	302,352		25,000	_	-		
Folsom Lk Crossing Bridge Deck Rehab			150,000	_	-		
1 OBOTH LK CIOSSING DINGC DOCK NORM	-		150,000				
Folsom Lake Crossing Safety Improvements	-		200,000	_	-		
Folsom Lake Crossing Safety Improvements	7,313,937			-	-		
Folsom Lake Crossing Safety Improvements Green Valley Road Widening			200,000	- - -	-		
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan	250,000		200,000	- - -	- - -		
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median	250,000 360,000		200,000 - 200,000 50,000	- - -	- - -		
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab	250,000		200,000	- - - - 4.500,000	-		
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal	250,000 360,000		200,000 - 200,000 50,000	4,500,000	- - - - - 2,400,000		
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor	250,000 360,000		200,000 - 200,000 50,000	-	- - - - 2,400,000 1,493,000		
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor Riley St Sidewalk	250,000 360,000		200,000 - 200,000 50,000 400,000 - -	425,000	1,493,000		3 450 000
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor Riley St Sidewalk Santa Juanita Realignment	250,000 360,000 300,000		200,000 - 200,000 50,000 400,000 - - 50,000	-			3,450,000
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor Riley St Sidewalk Santa Juanita Realignment Signal/Delineation Modifications	250,000 360,000 300,000 - - - 100,000		200,000 - 200,000 50,000 400,000 - - - 50,000 200,000	425,000	1,493,000		3,450,000
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor Riley St Sidewalk Santa Juanita Realignment Signal/Delineation Modifications Street Overlay / Pavement Management	250,000 360,000 300,000 - - - 100,000 939,191		200,000 - 200,000 50,000 400,000 - - 50,000	425,000	1,493,000		3,450,000
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor Riley St Sidewalk Santa Juanita Realignment Signal/Delineation Modifications Street Overlay / Pavement Management Streetlight / Traffic Pole Improvements	250,000 360,000 300,000 - - - 100,000 939,191 50,000		200,000 - 200,000 50,000 400,000 - - 50,000 200,000 2,000,000	425,000	1,493,000		3,450,000
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor Riley St Sidewalk Santa Juanita Realignment Signal/Delineation Modifications Street Overlay / Pavement Management Streetlight / Traffic Pole Improvements Traffic Safety Projects	250,000 360,000 300,000 - - - 100,000 939,191 50,000 100,000		200,000 - 200,000 50,000 400,000 - - - 50,000 200,000 2,000,000 - 100,000	425,000	1,493,000		3,450,000
Folsom Lake Crossing Safety Improvements Green Valley Road Widening Intelligent Transportation System Plan Iron Pt Median Neighborhood St & Sidewalk Rehab Oak Ave Corridor & Signal Riley St Corridor Riley St Sidewalk Santa Juanita Realignment Signal/Delineation Modifications Street Overlay / Pavement Management Streetlight / Traffic Pole Improvements	250,000 360,000 300,000 - - - 100,000 939,191 50,000		200,000 - 200,000 50,000 400,000 - - 50,000 200,000 2,000,000	425,000	1,493,000		3,450,00



Streets Total

\$ 12,466,298 \$ 4,085,000 \$ 8,825,000 \$ 4,393,000 \$ 3,450,000

											G	e ne	ral Services
	Projected]	Projected]	Projected		Projected		Projected		Projected		Total
	2025-26		2026-27		2027-28	2028-29 2029-30				2030-31			
\$	1,150,688	\$	1,298,853	\$	855,334	\$	1,364,605	\$	1,168,594	\$	1,737,954	\$	13,301,733
	-		-		-		-		-		-		3,032,720
	-		-		_		-		-		-		1,330,000
	-		-		_		-		-		-		11,500,000
	-		-		-		150,000		7,950,000		-		8,100,000
		_				_		_		_		_	
_\$	1,150,688	\$	1,298,853	\$	855,334	\$	1,514,605	\$	9,118,594	\$	1,737,954	\$	37,264,453

								Ope	n Space	and	Greenbelts
Proje 2025		Projec 2026-		Proje 2027		ojected 128-29	ojected)29-30		ected 0-31		Total
\$	-	\$	-	\$	-	\$ -	\$ -	\$	-	\$	8,710,000
	-		-		-	-	-		-		2,275,000
	-		-		-	-	-		-		1,630,000
	-		-		-	-	-		-		2,859,901
	-		-		-	-	-		-		920,000
	-		-		-	-	-		-		990,000
	-		-		-	-	-		-		2,550,854
\$	-	\$	_	\$	_	\$ _	\$ -	\$	_	\$	19,935,755

Projected	Projected	Projected	Projected	Projected	Projected		Street Total
2025-26	2026-27	2027-28	2028-29 -	2029-30	2030-31	\$	300,000
5 -	\$ -	\$ -	5 -	\$ -	5 -	Ф	
-	-	-	-	-	-		3,610,000
-	-	-	-	-	-		1,205,095
-	-	-	-	-	-		922,434
-	-	-	-	-	-		327,352
-	-	-	-	-	-		150,000
-	-	-	-	-	-		200,000
-	-	-	-	-	-		7,313,937
-	-	-	-	-	-		450,000
-	-	-	-	-	-		410,000
-	-	-	-	-	-		700,000
-	-	-	-	-	-		4,500,000
-	-	-	_	-	_		2,400,000
-	-	-	-	-	_		1,918,000
_	_	_	_	_	_		4,400,000
_	_	_	_	_	_		300,000
_	_	_	_	_	_		2,939,191
_	_	_	_	_	_		50,000
_	_	_	_	_	_		200,000
							450,000
-	-	-	_	-	-		473,289
		-	-		<u>-</u>		4/3,209
\$ -	- \$	\$ -	\$ -	\$ -	\$ -	\$	33,219,298



Transportation								
Project Name		Prior Years		Estimated 2021-22		Projected 2022-23	Projected 2023-24	Projected 2024-25
Bike/Ped Facilities Project	\$	50,000	\$	50,000	\$	-	\$	- \$
Bridge Preventive Maintenance		250,000		250,000		-		_
Capital SE Connector Project Seg D3		529,810		27,513,190		-		_
City Hall Campus Charging Stations		-		-		150,000		_
Empire Ranch Road Interchange		1,258,950		50,000		-		_
Historic Dist. Traffic / Parking		-,=====================================		100,000		_		_
Hwy 50 Facilities		92,624		50,000		_		=
Lake Natoma Xing-Rt Turn Approach		, 2, 02 :		-		_		=
Light Rail Project		90,991		100,000		_		_
New Corporation Yard		,0,,,,		100,000		75,000		_
Orangevale Bridge		3,019,521		_		963,395		_
Rainbow Bridge Rehabilitation		1,256,127		-		903,393		_
				-				-
Transportation Total	\$	6,548,023	\$	28,113,190	\$	1,188,395	\$	- \$
Wastewater								
Project Name		Prior Years		Estimated 2021-22		Projected 2022-23	Projected 2023-24	Projected 2024-25
Basin 4 Sewer Phase 1	\$	138,600	\$	897,800	\$	2022-23	\$	- \$
Basin 4 Sewer Phase 1 Basin 4 Sewer Phase 2	Ф	130,000	Ф	2,273,000	Ф	-	Ψ	- ф
		506.264				-		-
Greenback Sewer & Lift Station		506,364		1,809,280		-		-
Natoma Alley R&R		279,857		2,861,600		-		_
Oak Ave PS PWWF Relief		1,900,000		100,000		-		=
Sewer Eval & Capacity Assurance Plan		485,031		5,519,969		-		-
Sewer Lateral R&R		764,425		1,000,000		-		-
Wastewater Total	\$	4,074,277	\$	14,461,649	\$	-	\$	- \$
Water								
D		Prior		Estimated		Projected	Projected	Projected
Project Name	Φ.	Years	Φ	2021-22	Φ.	2022-23	2023-24	2024-25
Ashland Water No. 1	\$	239,390	\$	1,594,950	\$	-	\$	- \$
Ashland Water No. 2		225,299		1,437,000		-		_
Easton/Glenborough Zone 1 Pump Station		197,863		-		-		_
East Tank No. 1		3,554,500		-		-		_
Empire Ranch Non-Potable Water Well		-		501,589		-		_
FPA PRV Stations		42,202		400,000		-		_
Folsom South Control Valve		676.057		480,000		-		_
GSWC Inter-tie Booster Pump Station		676,957		072.000		-		_
Old Town Water R&R Project No. 1		80,953		972,000		-		_
Water System Peleb Project #1		1 715 129		2,005,000		-		-
Water System Rehab Project #1		1,715,138		630,000		-		-
Water System Rehab Project #2 Water System Rehab Project #3		540,732		1,383,962		-		-
•		767 271		1,949,000		-		-
WTP Polymer Reliability & Redundancy WTP Pre-Treatment System Improvement		767,271		550,000		-		-
WTP Backwash & Recycled Water Capacity		2,905,307 121,800		950,400		-		_
WTP Lime System		108,580		590,169				= <u>- </u>
Water Total	\$	11,175,992	•	13,044,070	\$		\$	- \$
water Ittal	•	11,1/3,992	Φ	13,044,070	Ф	-	Φ	- p
Total CIP - All Categories	\$	44,113,525	\$	72,774,226	\$	33,455,904	\$ 11,320,070	0 \$ 20,938,5



							Tra	ansportation
	Projected	Projected	Projected	Projected	Projected	Projected		Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31		
\$	-	\$	- \$ -	- \$ -	\$ -	\$ -	\$	100,000
	-			-	-	-		500,000
	-			-	-	-		28,043,000
	-			-	-	-		150,000
	-			-	-	-		1,308,950
	-			-	-	-		100,000
	-			-	-	-		142,624
	-				-	-		-
	-			-	-	-		190,991
	-			-	-	-		75,000
	-			-	-	-		3,982,916
	-			-	-	-		1,256,127
\$	_	\$	- \$	- \$ -	\$ -	\$ -	\$	35,849,608
Ψ		Ψ	Ψ	Ψ	4	Ψ	Ψ	22,012,000
								Wastewater
	Projected	Projected	Projected	Projected	Projected	Projected		Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31		
\$	-	\$	- \$	- \$ -	\$ -	\$ -	\$	1,036,400
	-			-	-	-		2,273,000
	-			-	-	-		2,315,644
	-			-	-	-		3,141,457
	-			-	-	-		2,000,000
	-			-	-	-		6,005,000
	-				-	-		1,764,425
\$	-	\$	- \$	- \$ -	\$ -	\$ -	\$	18,535,926
								Water
	Projected							Total
		Projected	Projected	Projected	Projected	Projected		
Φ		Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Projected 2030-31		Total
2	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	
\$	2025-26					2030-31	\$	1,834,340
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	
3	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863
•	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694 1,949,000
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694 1,949,000 767,271
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694 1,949,000 767,271 3,455,307
\$	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694 1,949,000 767,271 3,455,307 1,072,200
<i>•</i>	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694 1,949,000 767,271 3,455,307
\$	2025-26	2026-27	2027-28 - \$	2028-29	\$ -	2030-31	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694 1,949,000 767,271 3,455,307 1,072,200
	2025-26	\$	2027-28 - \$	2028-29 - \$	\$ -	\$ -	\$	1,834,340 1,662,299 197,863 3,554,500 501,589 42,202 480,000 676,957 1,052,953 2,005,000 2,345,138 1,924,694 1,949,000 767,271 3,455,307 1,072,200 698,749



Category Name	Prior Years	Budget 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25
Culture and Recreation	\$1,507,069	\$8,647,624	\$7,819,814	\$1,641,492	\$4,529,848
Drainage Project	\$2,169,663	1,637,693	1,300,000	<u>-</u>	
General Services	\$3,332,720	1,715,000	13,201,423	1,945,578	1,393,704
Open Space and Greenbelts	\$2,839,483	\$1,070,000	1,121,272	3,340,000	11,565,000
Streets	\$12,466,298	4,085,000	8,825,000	4,393,000	3,450,000
Transportation	\$6,548,023	28,113,190	1,188,395		<u>-</u>
Wastewater	\$4,074,277	14,461,649			_
Water	\$11,175,992	13,044,070		-	<u>-</u>
Total CIP - All Categories	\$44,113,525	\$72,774,226	\$33,455,904	\$11,320,070	20,938,552



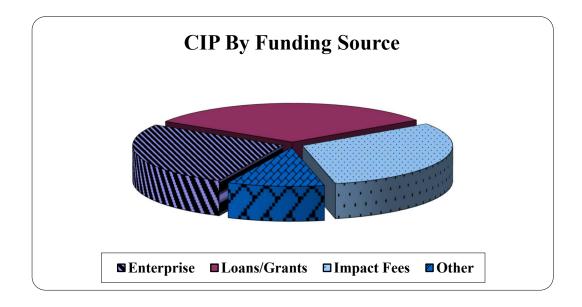
Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Projected 2030-31	Total
\$7,178,227	\$899,648	\$9,984,842	\$17,860,663	\$33,673,700	\$13,107,500	\$106,850,427
-	<u>-</u>	-	-	-	-	\$5,107,356
1,150,688	1,298,853	855,334	1,514,605	9,118,594	1,737,954	\$37,264,453
_	-	_	_	-	_	\$19,935,755
	-	-	-	-	-	\$33,219,298
_	-	-	-	-	-	\$35,849,608
-	-	_	-	-	-	\$18,535,926
_	_	_	_	_	_	\$24,220,062
						<i>\$21,220,002</i>
\$8,328,915	\$2,198,501	\$10,840,176	\$19,375,268	\$42,792,294	\$14,845,454	\$280,982,885



City of Folsom Funding Source

Below is a table which shows the funding sources by category for the entire Capital Improvement Plan period.

Category	1	Enterprise	Lo	ans/Grants	Iı	mpact Fees	Other	Total
Culture & Rec	\$	-	\$	275,915	\$	16,665,750	\$ 799,292	\$ 17,740,957
Drainage		-		1,300,000		1,380,295	2,427,061	5,107,356
General Services		-		-		2,232,918	2,479,927	4,712,845
Open Spaces & Greenbelts		-		3,222,096		1,052,940	684,857	4,959,893
Streets		-		5,454,168		8,038,587	4,976,543	18,469,298
Transportation		-		30,417,869		5,080,988	200,751	35,699,608
Wastewater		17,920,926		-		615,000	-	18,535,926
Water		16,852,504		-		4,963,605	1,902,364	23,718,473
Total	\$	34,773,430	\$	40,670,048	\$	40,030,083	\$ 13,470,795	\$ 128,944,355



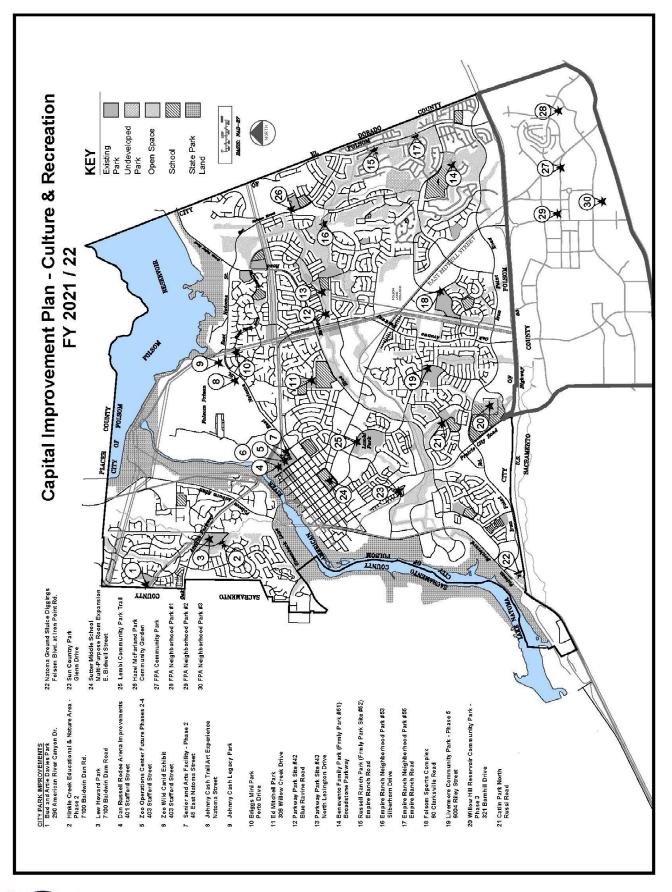


Culture & Recreation

Map	V1-22
Project Summaries	VI-23
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Davies Park	VI-30
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Andy Morin Sports Complex - Phase II	VI-42
FPA Community Park	
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FPA Neighborhood Park #2	
FPA Neighborhood Park #3	VI-50
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Johnny Cash Legacy Park	VI-54
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Livermore Community Park – Phase V	VI-62
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Zoo Operations Center – Phase II	VI-80
Zoo Wild Canid Exhibit – Phase III	VI-82
Additional Culture & Recreation Projects	VI-84



City of Folsom Culture & Recreation





City of Folsom Culture & Recreation

Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	Total
Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Totai
1,507,0	69 8,647,624	7,469,814	1,876,342	6,355,801	5,117,424	899,648	9,984,842	17,860,663	33,673,700	13,107,500	106,500,427

Project Operating Impact Summary

Total All Projects (Expenditures less Revenues)

FY 2021-	FY 2022-	FY 2023-	FY2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
(1,375)	94,011	209,927	221,152	301,291	317,114	333,742	351,217	380,377	399,880

FY 2021 – 2022 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total	
Briggs Mini Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Catlin Park North	-	-	-	-	-	-	
Dan Russell Rodeo Arena Imprv	-	_	-	-	-	-	
Davies Park	-	-	-	-	-	1,104,113	
Ed Mitchell Park	-	225,915	45,183	-	271,098	271,098	
Benevento Family Park	-	-	-	-	-	3,000,000	
Russell Ranch Park	-	-	-	-	-	-	
Empire Ranch Park Site #53	-	_	-	-	-	-	
Empire Ranch Park Site #55	-	-	-	-	-	-	
Andy Morin Sports Complex-Ph. I	-	-	-	-	-	706,000	
FPA Community Park	-	-	-	-	_	-	
FPA Neighborhood Park #1	-	-	-	-	-	-	
FPA Neighborhood Park #2	-	-	-	-	-	-	
FPA Neighborhood Park #3	-	-	4,719,780	-	4,719,780	4,719,780	
Hinkle Ck Ed & Nature Ctr-Ph. II	-	-	-	-	-	-	
Johnny Cash Legacy Park	-	-	-	-	-	90,000	
Johnny Cash Trail Art Experience	-	-	-	-	-	1,028,764	
Lembi Community Park Trail	-	-	-	-	-	-	
Lew Howard Park	-	_	-	-	_	449,992	
Livermore Comm Park-Ph. II	-	_	-	-	_	800,000	
McFarland Comm Garden	-	_	-	-	_	350,000	
Natoma Ground Sluice Diggings	-	-	-	-	-	-	
Parkway Park Site #42	-	-	-	-	_	-	
Parkway Park Site #43	-	_	-	-	_	-	
Sr & Arts Facility-Ph. II	-	_	-	-	_	_	
Sun Country Park	-	-	-	-	_	-	
Sutter Middle School Gym	-	_	100,000	-	100,000	400,000	
Willow Hill Reservoir Park-Ph. II	-	_	-	-	-	-	
Zoo Ops Center - Phase II	-	-	-	-	_	-	
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	-		
Total	\$ -	\$ 225,915	\$ 4,864,963	\$ -	\$ 5,090,878	\$ 12,919,747	



City of Folsom _____ Culture & Recreation

Project Name: Briggs Mini Park

Project Number: None

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Briggs Mini Park is included in the adopted Parks and Recreation Master

Plan - 2015 Update. The park site is situated on Porto Drive, close to Briggs Ranch Drive. It is approximately 2.1 acres with low intensity use programmed. A small turf area for open play, a small group picnic area and play area will be developed. More than half of the area will be reserved for oak woodland enhancement plantings. No on-site parking will be provided, requiring most park users to travel by foot or bicycle.

Justification: This project is necessary to meet the city goal of 7 acres of parkland per

1,000 population.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General This project is included in the adopted Parks and Recreation Master Plan

Plan or other adopted plan 2015 Update.



City of Folsom Culture & Recreation

Briggs Mini Park

Project Budget:

<u> </u>	
FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												ī
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction										753,480		753,480
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	753,480	-	753,480

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



City of Folsom Culture & Recreation

Project Name: Catlin Park North

Project Number: None

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Catlin Park North is an undeveloped 9.2 acre park site located between

Russi Road and Blue Ravine Road across from Catlin Park. This park is to be developed with a small soccer field, group picnic area, play equipment, parking lot, and oak woodland plantings. It is included in the

adopted Parks and Recreation Master Plan - 2015 Update.

Justification: Development of this park site is necessary to meet project program

demands and the goal of 7 acres of parkland per 1,000 residents.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General This project is included in the adopted Parks and Recreation Master Plan

Plan or other adopted plan - 2015 Update.



Catlin Park North

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	•
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction										1,221,345		1,221,345
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	1,221,345	-	1,221,345

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Dan Russell Rodeo Arena Improvements

Project Number: 2235

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: Improvements to the Dan Russell Rodeo Arena facility, including but not

limited to lighting, drainage, seating, fencing, and underground

infrastructure.

Justification: Improve rodeo facilities to better accommodate various events and

improve public safety.

Relationship to other CIP: Master Development Plans are required for both the Dan Russell Rodeo

Arena and Rodeo Park to program, design, and budget CIP improvements.

Alternatives: None

Project Update: The future phase of this project is unfunded.

Relationship to General A Master Development Plan is required to address long-range use and

Plan or other adopted plan development objectives to be identified.



Dan Russell Rodeo Arena Improvements

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	1
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental									15,000			15,000
Design									75,000	100,000		175,000
Construction										900,000		900,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies						·						-
Total	-	-	-	-	-	-	-	-	90,000	1,000,000	-	1,090,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	1	-	-



Project Name: Davies Park

Project Number: 2012

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: The Parks and Recreation Master Plan - 2015 Update and approved

Master Development Plan for Davies Park includes approximately 3 acres which remain to be developed. The Parks and Recreation Master Plan - 2015 Update includes the turf youth baseball field, small parking lot, Santa Juanita Road frontage improvements, misc. site furnishings, and

oak woodland enhancement plantings.

Justification: The adjacent property has been developed for single family residences.

The developer provided a modification to the site drainage and extension of an existing park walkway to Santa Juanita Road as a portion of the subdivision development. The collection of park impact fees and Quimby inlieu fees is estimated to provide funding to implement the Santa Juanita Road frontage improvements and the remaining build-out of the park site. The build-out of Davies Park would provide a much-needed youth

ballfield on the north side of the City.

Relationship to other CIP: None

Alternatives: None

Project Update: Funding for completion of the park was approved for FY 18-19. Design

work by RFE Engineers, Inc. for Santa Juanita frontage improvements is nearly complete. Design work for the final build-out started in early 2020 by the Park Planning Consultant Roach + Campbell. Santa Juanita Frontage and final phase anticipated to be constructed in Spring 2022.

Relationship to General

The improvement of the Santa Juanita Road frontage has been identified

Plan or other adopted plan: in the Parks and Recreation Implementation Plan - 2015 Update.



Davies Park

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,104,113
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,104,113
FY 2020-2021 Projected Expenditures	60,137
FY 2021-2022 Proposed Est Budget Balance	1,043,976

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 240	15,487	484,513										500,000
Impact Fees - Fund 412	44,650	559,463										604,113
Pay-Go												-
Other - Fund 411												-
Total	60,137	1,043,976	-	-	-	-	-	-	-	-	-	1,104,113

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	40,000	40,000										80,000
Construction	20,137	883,976										904,113
Project Management		6,000										6,000
Materials Testing		8,500										8,500
Construction Staking		25,000										25,000
Other		7,500										7,500
Contingencies		73,000										73,000
Total	60,137	1,043,976	-	-	-	-	-	-	-	-	-	1,104,113

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	21,500	22,575	23,704	24,889	26,133	27,440	28,812	30,253	31,765	33,354



Project Name: **Ed Mitchell Park**

Project Number: 2558

kparks@folsom.ca.us **Project Contact:** Parks & Recreation

Project Description: The Master Development Plans for Ed Mitchell Park included the lighting

> of all eight tennis courts. The lighting of the four unlighted courts was accomplished in FY15-16. The Parks and Recreation Master Plan - 2015 Update as reviewed by the Parks and Recreation Commission also included two small shade shelters, one adjacent to the tennis courts and the other adjacent to the play equipment area. Tables & park monument

are also included.

Justification: The project will fulfill a Parks and Recreation Master Plan element and

provide additional recreation elements for the enjoyment of residents and

park visitors.

Relationship to other CIP: None

Alternatives: None

We were awarded Prop 68 Per Capita Grant funding in the amount of **Project Update:**

> \$225,915 and requiring a city match of \$45,183. The Parks & Recreation Commission recommended this grant funding be applied to this project.

Project is expected to start in FY 21-22.

Relationship to General The improvements to Ed Mitchell Park are included in Parks and Plan or other adopted plan:

Recreation Master Plan - 2015 Update as reviewed and recommended by the

Parks and Recreation Commission.



Ed Mitchell Park

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	271,098
Total Project Budget through FY 2021-2022	271,098
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	271,098

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												1
Enterprise												-
Loans/Grants		225,915										225,915
Impact Fees												-
Pay-Go												-
Other - Fund 240		45,183										45,183
Other												-
Total	-	271,098	-	-	-	-	-	-	-	-	-	271,098

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												1
Environmental												1
Design		26,000										26,000
Construction		221,398										221,398
Project Management												•
Materials Testing		5,200										5,200
Construction Staking		2,400										2,400
Other												1
Contingencies		16,100										16,100
Total	-	271,098	-	-	-	-	-	-	-	-	-	271,098

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437



Project Name: **Benevento Family Park**

(formerly Park Site #51)

Project Number: 2604

Project Contact: Parks & Recreation kparks@folsom.ca.us

Project Description: This project is located on Broadstone Parkway adjacent to the Vista del

> Lago High School in the Empire Ranch development. The Parks and Recreation Master Plan - 2015 Update proposes development of approximately nine acres of the 18+ acre site due to slope constraints. The site also includes a 1.5+ acre pond. Programmed improvements include: one youth baseball field with soccer field overlay, pond improvements, children's play area, group picnic areas (2), restroom, and parking. One group picnic area is to be enhanced for photogenic rental opportunities.

Justification: The Empire Ranch development is building out and residents require

> appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population

grows.

Relationship to other CIP: Benevento Family Park, formerly known as Empire Ranch Park Site #51,

> is one of six planned public parks within the Empire Ranch Specific Plan project area. This will be the third of six parks planned in the Empire

Ranch Specific Plan area.

Alternatives: None. The Empire Ranch Specific Plan and Final Maps have established

the location of the park site.

Project Update: This project was approved for design, engineering, and environmental

> analysis for FY 18-19. Design of this project was delayed due to other priority projects and limited staffing resources. The park planning consultant was selected in FY 20-21. At the direction of City Council on May 26, 2020, Staff and the Parks & Rec Commission will evaluate and

confirm options for this project.

Relationship to General

This project is included in the Parks and Recreation Master Plan - 2015 Plan or other adopted plan: Update. The final construction schedule and priority will be addressed in

the future.



Benevento Family Park

(Formerly Park Site #51)

Project Budget:

FY 2020-2021 Appropriated Project Budget	3,000,000
FY 2021-2022 Budget - Proposed Change	ı
Total Project Budget through FY 2021-2022	3,000,000
FY 2020-2021 Projected Expenditures	50,000
FV 2021-2022 Proposed Est Rudget Ralance	2 950 000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees-Fd 411		275,000										275,000
Impact Fees-Fd 412	50,000	75,000	5,000,000									5,125,000
Pay-Go												-
Other												-
Total	50,000	350,000	5,000,000	-	i	-	-	-	-	-	-	5,400,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	50,000	350,000										400,000
Construction			5,000,000									5,000,000
Project Management												-
Materials Testing												-
Inspection												-
Construction Staking												-
Other												-
Contingencies		·										-
Total	50,000	350,000	5,000,000	-	-	-	-	-	-	-	-	5,400,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	82,080	86,184	90,493	95,018	99,769	104,757	109,995	115,495	121,270



2021-2022 Capital Improvement Plan

Project Name: Russell Ranch Park

(formerly Empire Ranch Park Site #52)

2603 **Project Number:**

Project Contact: Parks & Recreation kparks@folsom.ca.us

Project Description: This project is located on Empire Ranch Road in the Empire Ranch

> development. The Parks and Recreation Master Plan - 2015 Update proposes development of 5.75 acres. Planned improvements include ranching themed development, community gardens, children's play area,

group picnic area, restroom, and parking.

Justification: The Empire Ranch development is building out and residents require

> appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population

grows.

Russell Ranch Park is one of six planned public parks within the Empire Relationship to other CIP:

Ranch Specific Plan project area. To date, only two parks of the six have

been developed.

Alternatives: None. The Empire Ranch Specific Plan and Final Maps have established

the location of the park site.

Project Update: Fire Station #39, recently completed in 2018, is located on approximately

1.7 acres of Russell Ranch Park. The total park project is estimated at

approximately \$2.3 million.

Relationship to General

Plan or other adopted plan: Update. The final development schedule and priority will be addressed

This project is included in the Parks and Recreation Master Plan – 2015

in the future.



Russell Ranch Park

(formerly Empire Ranch Park Site #52)

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	ı
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Bonds												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental				23,000								23,000
Design				211,850								211,850
Construction					1,816,115							1,816,115
Project Management												-
Materials Testing					16,300							16,300
Construction Staking					41,500							41,500
Other					5,908							5,908
Contingencies					180,980							180,980
Total	-	-	-	234,850	2,060,803	-	-	-	-	-	-	2,295,653

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	62,388	65,507	68,783	72,222	75,833	79,625



Project Name: Empire Ranch Park Site #53

Project Number: 2247

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: This project is located on Silberhorn Drive between Golf Links Drive and

Trowbridge Lane. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 7.3 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a small group picnic shelter, play equipment area, and small amount of irrigated turf. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow

to enable low cost tree plantings.

Justification: The Empire Ranch development is building out and residents require

appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population

grows.

Relationship to other CIP: Empire Ranch Park Site #53 is one of six planned public parks within the

Empire Ranch Specific Plan project area. To date, only two parks of the

six have been developed.

Alternatives: None. The Empire Ranch Specific Plan and Final Maps have established

the location of the park site.

Project Update: None

Relationship to General This project is included in the Parks and Recreation Master Plan – 2015

Plan or other adopted plan: Update. The final development schedule and priority will be addressed

in the future.



Empire Ranch Park Site #53

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	1
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental								23,000				23,000
Plan Check												-
Design								45,000				45,000
Construction									681,500			681,500
Project Management												-
Materials Testing									6,922			6,922
Construction Staking									10,500			10,500
Other												-
Contingencies							·		45,400			45,400
Total	-	-	-	-	-	-	-	68,000	744,322	-	-	812,322

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-		-	-	



Project Name: **Empire Ranch Park Site #55**

Project Number: None

Project Contact: Parks & Recreation kparks@folsom.ca.us

Project Description: This project is located on Empire Ranch Road in the Empire Ranch

> development. The Parks and Recreation Master Plan - 2015 Update proposes development of the entire 2.5 acre site. Planned improvements include an off-leash dog park area, shade shelter, landscaping, and

parking lot.

Justification: The Empire Ranch development is building out and residents require

> appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population

grows.

Relationship to other CIP: Empire Ranch Park Site #55 is one of six planned public parks within the

Empire Ranch Specific Plan project area. To date, only two parks of the

six have been developed.

Alternatives: None. The Empire Ranch Specific Plan and Final Maps have established

the location of the park site.

The dedicated parcel will be approximately 2.5 acres based on the **Project Update:**

> developers' reconfiguration of the Empire Ranch Plan and useable parkland dedication criteria. The dog park element has been formally

recommended by the Parks and Recreation Commission.

Relationship to General This project is included in the Parks and Recreation Master Plan – 2015 Plan or other adopted plan:

Update. The estimated cost is \$1,095,463. The final development

schedule and priority will be addressed in the future.



Empire Ranch Park Site #55

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental							12,000					12,000
Design							39,000					39,000
Construction								910,000				910,000
Project Management								7,463				7,463
Materials Testing								9,500				9,500
Construction Staking								18,000				18,000
Other								8,500				8,500
Contingencies								91,000				91,000
Total	-	-	-	-	-	-	51,000	1,044,463	-	-	-	1,095,463

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Andy Morin Sports Complex – Phase II

(formerly Folsom Sports Complex)

Project Number: 2633

Project Contact: Parks & Recreation kparks@folsom.ca.us

Project Description: The Andy Morin Sports Complex is located at 66 Clarksville Road and

> was acquired by the City in February 2005. This 61,000 SF facility provides indoor basketball, soccer, volleyball, pickleball, batting cages and classroom facilities. In addition, there is an "Edge" teen center, Fun Factory pre-school, snack bar, and restroom/locker room facilities. Additional improvements identified for potential revenue enhancement

include an outdoor sports court cover.

Justification: The Parks and Recreation Master Plan - 2015 Update proposals increase

the programming and revenue generation potential of the facility.

Relationship to other CIP: None

Alternatives: None

Project Update: Funding for this project was approved in FY18-19 but was delayed due to

> other priority projects and limited staffing resources. The outdoor sports court cover will be initiated in March 2021 with construction starting in

Fall 2021.

Relationship to General

The Folsom Sports Complex fulfills the teen center and gymnasium parks Plan or other adopted plan: recreation facilities proposed in the adopted 1996 Parks and Recreation

Master Plan and 2002 Implementation Plan Update.



Andy Morin Sports Complex - Phase II

(formerly Folsom Sports Complex)

Project Budget:

FY 2020-2021 Appropriated Project Budget	706,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	706,000
FY 2020-2021 Projected Expenditures	71,180
FY 2021-2022 Proposed Est Budget Balance	634,820

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Bonds												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412												-
Impact Fees - Fund 240	71,180	634,820										706,000
Other												-
Other												-
Total	71,180	634,820	-	-	-	-	-	-	-	-	-	706,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	71,180											71,180
Construction		616,320										616,320
Project Management												-
Materials Testing		4,500										4,500
Other												-
Other - Debt Service												-
Contingencies		14,000										14,000
Total	71,180	634,820	-	-	-	-	-	-	-	-	-	706,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect		(25,000)	(25,500)	(26,010)	(26,530)	(27,061)	(27,602)	(28,154)	(28,717)	(29,291)	(29,877)



Project Name: **FPA Community Park East**

Project Number: New

Project Contact: Parks & Recreation kparks@folsom.ca.us

Project Description: This project is located on Savannah Parkway in the Folsom Plan Area

> south of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 47.9 acre site include a soccer field, lighted ball fields, basketball court, tennis court, volleyball court, play areas, group picnic areas, spray park, skate park, community clubhouse building, parking lot and miscellaneous site furnishings.

The Folsom Plan Area is starting to be developed with more than 30 Justification:

> households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom

Plan Area population grows.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General

Plan or other adopted plan: Update. The estimated cost is \$50,976,929 for the entire project which

includes \$23,750,000 for the Community Center, \$13,000,000 for the Aquatic Center, and \$14,226,929 for the Park. The final development

This project is included in the Parks and Recreation Master Plan – 2015

schedule and priority will be addressed in the future.



FPA Community Park East

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	_
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
OtherZoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design								2,767,885				2,767,885
Construction									11,459,044	23,750,000	13,000,000	48,209,044
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	2,767,885	11,459,044	23,750,000	13,000,000	50,976,929

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	_	-	_	_	_	_	_	_	_	_



Project Name: FPA Neighborhood Park #1

Project Number: New

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: This project is located on Empire Ranch Road in the Folsom Plan Area

south of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 10.3 acre site include a soccer field, youth ball field, play areas, lighted basketball court, group picnic areas, a restroom building, parking lot and miscellaneous site

furnishings.

Justification: The Folsom Plan Area is starting to be developed with more than 30

households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom

Plan Area population grows.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General This project is included in the Parks and Recreation Master Plan – 2015

Plan or other adopted plan: Update. The final development schedule and priority will be addressed in

the future.



FPA Neighborhood Park #1

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	_
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
OtherZoo Trust												
Total	-	-	-	-	-	-	-	-	-	-	-	ı

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design							380,000					380,000
Construction								3,498,310				3,498,310
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	380,000	3,498,310	-	-	-	3,878,310

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-			-



Project Name: FPA Neighborhood Park #2

Project Number: New

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: This project is located on Savannah Parkway in the Folsom Plan Area

south of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 5.0 acre site include a lighted soccer field, play areas, lighted basketball court, lighted tennis court, group picnic areas, a restroom building, parking lot and

miscellaneous site furnishings.

Justification: The Folsom Plan Area is starting to be developed with more than 30

households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom

Plan Area population grows.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General This project is included in the Parks and Recreation Master Plan -2015

Plan or other adopted plan: Update. The final development schedule and priority will be addressed in

the future.



FPA Neighborhood Park #2

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
OtherZoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design								450,000				450,000
Construction									4,015,696			4,015,696
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	450,000	4,015,696	-	-	4,465,696

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



FPA Neighborhood Park #3 Project Name:

Project Number: New

Project Contact: Parks & Recreation kparks@folsom.ca.us

Project Description: This project is located on Mangini Parkway in the Folsom Plan Area south

> of Highway 50 and is included in The Parks and Recreation Master Plan - 2015 Update. Planned improvements for the 11.7 acre site include a soccer field, lighted youth softball field, play areas, lighted basketball court, group picnic areas, a restroom building, parking lot and

miscellaneous site furnishings.

Justification: The Folsom Plan Area is starting to be developed with more than 30

> households occupied in early 2019. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the City as the Folsom

Plan Area population grows.

Relationship to other CIP: None

None Alternatives:

Project Update: The Parks and Recreation Commission recommended funding for the

> design for FY 19-20. The Park Planning Consultant Wilson Design Studio was selected in FY 20/21 and design has started. Construction is

anticipated in FY 21/22.

Relationship to General The Parks and Recreation Commission has recommended funding for the

Plan or other adopted plan: design and engineering of the park in FY 19-20.



FPA Neighborhood Park #3

Project Budget:

FY 2020-2021 Appropriated Project Budget	490,000
FY 2021-2022 Budget - Proposed Change	4,719,780
Total Project Budget through FY 2021-2022	5,209,780
FY 2020-2021 Projected Expenditures	250,000
FY 2021-2022 Proposed Est Budget Balance	4,959,780

Financial Impact

Funding Sources: This project is currently only partialy funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees-Fd 472	250,000	4,959,780	1,890,220									7,100,000
Pay-Go												-
Other - Donations												-
OtherZoo Trust												-
Total	250,000	4,959,780	1,890,220	-	-	-	-	-	-	-	-	7,100,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design												-
Construction	250,000	4,959,780	1,890,220									7,100,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	250,000	4,959,780	1,890,220	-	-	-	-	-	-	-	-	7,100,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	102,000	107,100	112,455	118,078	123,982	130,181	136,690	143,524



Project Name: Hinkle Creek Educational & Nature Center – Phase II

Project Number: 2435

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: Phase I of this project was funded through a grant for the renovation of

the old fire station at the intersection of Old Oak Avenue and Baldwin Dam Road. The State Proposition 12 - Urban Cultural, Recreational, and Environmental Resources Education Center Rehabilitation grant portion of project funding was \$464,000. An additional \$63,000 in grant funding was obtained through a Land Water Conservation Fund grant in 2008. Trails and interpretive nodes have been constructed in parts of the creek area with additional elements to be added in phases. The Cultural and Community Services Division of the Department manages and operates

the facility.

Justification: This project provides new recreation and educational opportunities

utilizing an existing, out-of-date fire station and the resources of the Hinkle Creek Nature Area. The Department will provide new cultural / archeological and environmental educational programs not currently offered. Some operating expense increase can be expected. Public programs are generally anticipated to be fee based for cost recovery.

Relationship to other CIP: The project site is generally considered to be within the boundaries of

Hinkle Creek Nature Area.

Alternatives: None

Project Update: Future Master Development Plan implementation includes a bridge

crossing Hinkle Creek, trail improvements to complete the loop to Oak Avenue Parkway, an outdoor classroom area (amphitheater/education play), permeable pavement parking lots and a covered building entry.

Funding has not yet been identified for this project.

Relationship to General This project is included in the Parks and Recreation Master Plan - 2015

Plan or other adopted plan: Update.



Hinkle Creek Educational & Nature Center - Phase II

Project Budget:

<u> </u>	
FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												ī
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design								20,000	12,970			32,970
Construction								445,000	325,000			770,000
Project Management								2,500	2,500			5,000
Materials Testing								3,800	3,000			6,800
Construction Staking								12,000	5,000			17,000
Other								11,500	9,261			20,761
Contingencies								44,500	32,500			77,000
Total	-	-	-	-	-	-	-	539,300	390,231	-	-	929,531

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	9,250	9,300



Johnny Cash Legacy Park **Project Name:**

Project Number: PK1602

Project Contact: Parks & Recreation bnelson@folsom.ca.us

Project Description: The Johnny Cash Legacy Park is a future 1.5+/- acre park included in the

> Parks and Recreation Master Plan - 2015 Update. The park is the site of a statue symbolizing Johnny Cash's concert at Folsom Prison and is a component of the trail art experience. The park will have a small parking lot, group picnic facility, restroom, site furnishings, lighting, and landscape plantings. The artwork will be incorporated into the park

design but the art concept is not included in Fund 412 funding.

Justification: The City Council approved Resolution Number 9051 on August 14, 2012

> authorizing staff to develop concepts for the Johnny Cash Trail Art Experience. This location was selected as one to feature a larger-than-

life-size statue of Johnny Cash.

The Johnny Cash Legacy Park is envisioned to be the site of the Johnny Relationship to other CIP:

> Cash Trail Art Experience art pieces. The Legacy Park will be designed in association and coordination with the Johnny Cash Trail Art

Experience.

Alternatives: None. The art experience proposal is unique to this site and prioritized by

the Arts and Cultural Commission and City Council.

Project Update: The Artists have been selected and received approval of maguettes

> representing the artists' vision. Fundraising is underway by city staff. Predesign work is complete, and a site design team of landscape architects and engineers has also been retained to collaborate with the artist and city

staff.

Relationship to General

The current Folsom Arts and Cultural Plan was approved November 2006 Plan or other adopted plan: with the adoption of Resolution No. 7956. Goal 7 of the Master Plan

states: "Encourage Development of Public Art that reflects Folsom's

community values and heritage".



Johnny Cash Legacy Park

Project Budget:

FY 2020-2021 Appropriated Project Budget	90,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	90,000
FY 2020-2021 Projected Expenditures	33,917
FY 2021-2022 Proposed Est Budget Balance	56,083

Financial Impact

Funding Sources: Future phase is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	33,917											33,917
Pay-Go - Gen Fund												-
Other												-
Other-fundraising												-
Total	33,917	-	-	-	-	-	-	-	-	-	-	33,917

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW				15,000								15,000
Environmental				25,000								25,000
Design	33,917			256,467								290,384
Construction					2,246,375							2,246,375
Project Management												-
Materials Testing												-
Construction Staking												-
Other					450,000							450,000
Contingencies					253,598							253,598
Total	33,917	-	-	296,467	2,949,973	-	-	-	-	-	-	3,280,357

Operating Impact

Sources	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	5,950	6,248	6,560	6,888	7,232	7,594



Project Name: Johnny Cash Trail Art Experience

Project Number: PK1502

Project Contact: Parks & Recreation kparks@folsom.ca.us

Project Description: The Johnny Cash Trail is a 2.5 mile section of trail of which 90% traverses

> Folsom Prison property. The trail was named in recognition of the famous singer whose landmark performance at the Folsom Prison forever linked Johnny Cash with Folsom. Enhancing the trail with a complete audio and visual art experience will create an opportunity to turn the trail segment

into a world class art experience.

Justification: The City Council approved Resolution Number 9051 on August 14, 2012

authorizing staff to develop concepts for the Johnny Cash Trail Art

Experience.

Relationship to other CIP: The Johnny Cash Trail Art Experience project will be designed in concert

with the Johnny Cash Trail's alignment and the land's physical and

environmental features.

Alternatives: None. The art experience proposal is unique to this site and prioritized by

the Arts and Cultural Commission and City Council.

Artists have been selected for the trail art work as well as the Art Park. **Project Update:**

> Fundraising is underway by city staff. The first art installation will be Pick No. 1 which was delayed due to land lease agreement and other legal issues that were recently settled. This first piece is anticipated to be installed in FY 21/22 at the beginning of the 2.5 mile trail section adjacent to Greenback Lane. The 2nd art piece, Pick No. 2, will be located at the end of the trail section on Folsom Lake Crossing with installation at a

future date dependent on funding.

Relationship to General

The current Folsom Arts and Cultural Plan was approved November 2006 with the adoption of Resolution No.7956. Goal 7 of the Master Plan Plan or other adopted plan:

states: "Encourage Development of Public Art that reflects Folsom's

community values and heritage".



Johnny Cash Trail Art Experience

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,028,764
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,028,764
FY 2020-2021 Projected Expenditures	602,793
FY 2021-2022 Proposed Est Budget Balance	425,971

Financial Impact

Funding Sources: This project is currently only partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants	50,000											50,000
Impact Fees - Fund 412	34,029											34,029
Pay-Go - Gen Fund	163,771											163,771
Other - Fund 219	47,190											47,190
Other - Fund 414	307,803											307,803
Other - Fundraising		177,000										177,000
Total	602,793	177,000	-	-	-	-	-	-	-	-	-	779,793

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	602,793											602,793
Construction		177,000	479,594	1,132,225	1,132,225	1,132,225						4,053,269
Project Management												-
Materials Testing												-
Construction Staking												-
Other		-		100,000	100,000							200,000
Contingencies				12,800	12,800							25,600
Total	602,793	177,000	479,594	1,245,025	1,245,025	1,132,225	-	-	-	-	-	4,881,662

Operating Impact

Sources	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	2,125	2,231	2,343	2,460	2,583	2,712	2,848	2,990	3,140	3,297



Project Name: Lembi Community Park Trail

Project Number: None

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Implementation of a trail through the recently acquired open space parcel

between the Enclave development and Folsom Aquatic Center. Initial environmental review for the wetlands and biological elements is required. The trail is included in the adopted Parks and Recreation Master

Plan - 2015 Update.

Justification: The trail is within a wetlands and oak woodland area requiring an

environmental review and analysis prior to implementation of any

development.

Relationship to other CIP: This project would be within the existing Lembi Community Park.

Alternatives: None

Project Update: In FY 20/21, the City acquired the 3 acre open space parcel behind the

Aquatic Center and within Lembi Park where this trail is planned.

Relationship to General Plan or other adopted plan:

The Lembi Park Master Plan would require modification.



Lembi Community Park Trail

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental									12,500			12,500
Design									45,000			45,000
Construction									198,500			198,500
Inspection												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies									10,000			10,000
Total	-	-	-	-	-	-	-	-	266,000	-	-	266,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	•	-	-	-	-	-	-	-	-	-	-



Project Name: Lew Howard Park

Project Number: 9316

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: The adopted Parks and Recreation Master Plan - 2015 added a formal

group picnic shelter venue which may be reserved for events. This element was added in a location which offers desirable views and vantage points overlooking the Hinkle Creek Nature Area. The site is envisioned to be a venue suitable for weddings, large groups or corporate rentals so the level of architectural design detail and implementation is higher than a typical standard park picnic shelter. Tennis court lighting was also

included in the Master Plan update.

Justification: The addition of a reservable picnic shelter with desirable vantage

point/backdrop, in association with the Rotary Clubhouse provides for

increased revenue potential with minimal increase in O & M.

Relationship to other CIP: None

Alternatives: None

Project Update: Design development of the group picnic area for potential rental was

completed in FY15-16. Construction was delayed due to other priority projects and limited staffing resources. The project is estimated to resume

summer of 2021.

Relationship to General The lighting of the tennis courts is included in the adopted Parks and

Plan or other adopted plan: Recreation Implementation Plan - 2015 Update.



Lew Howard Park

Project Budget:

FY 2021-2022 Proposed Est Budget Balance	360,950
FY 2020-2021 Projected Expenditures	89,042
Total Project Budget through FY 2021-2022	449,992
FY 2021-2022 Budget - Proposed Change	-
FY 2020-2021 Appropriated Project Budget	449,992

Financial Impact

Funding Sources: This project is currently only partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412	30,697	360,950										391,647
Pay-Go												-
Other-GF	58,345											58,345
Other												-
Total	89,042	360,950	-	-	-	-	-	-	-	-	-	449,992

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	89,042										5,000	94,042
Construction	-	302,050									90,000	392,050
Project Management											3,500	3,500
Materials Testing		6,500										6,500
Construction Staking		8,500										8,500
Other		5,300										5,300
Contingencies		38,600									9,000	47,600
Total	89,042	360,950	-	_	-	-	-	-	-	-	107,500	557,492

Operating Impact

	-	-	-		_			FY 2027-			
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	2,125	2,231	2,343	2,460	2,583	2,712	2,848	2,990	3,140



Project Name: Livermore Community Park Phase V

Project Number: 2643

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: The Phase 5 Livermore Community Park project addresses development

of approximately 4.5 acres of the remaining undeveloped parkland. The program Master Plan for this area includes two lighted hard-courts (basketball and/or tennis), concrete walkways, new parking lots, lighting, bike trail extension, trees, shrubs, and open irrigated turf. The project area

is bounded by Riley Street and McAdoo Drive.

Justification: Completion of the Livermore Community Park Phase 5 project will fulfill

a goal of the Parks and Recreation Master Plan - 2015 Update. The additional recreational facilities and parking are necessary to continue to meet the community recreation goal of 5 acres per 1,000 population.

Relationship to other CIP: None

Alternatives: None

Project Update: The Phase 4 development was completed in FY 08-09. The Folsom

Athletic Association funded a significant portion of the design development for the Phase 5 scope of work. Design and construction of the 51-stall parking lot and associated trails/walks along McAdoo street was recommended by the Parks and Recreation Commission for FY 2019-20 and was delayed due to other project priorities and limited staffing resources. Design is expected to begin this fiscal year with construction anticipated to begin in FY 21/22. Future Phase 5B will include two lighted hard courts (basketball and/or tennis), two parking lots and

landscaping which will conclude this project.

Relationship to General Plan or other adopted plan: The Livermore Community Park is identified in the adopted Parks and Recreation Master Plan - 2015 Update. Phase 5 improvements would result in approximately 4.5-acres of additional developed parkland.

Funding has not been identified for completion.



Livermore Community Park Phase V

Project Budget:

FY 2020-2021 Appropriated Project Budget	800,000
FY 2021-2022 Budget - Proposed Change	1
Total Project Budget through FY 2021-2022	800,000
FY 2020-2021 Projected Expenditures	50,000
FY 2021-2022 Proposed Est Budget Balance	750,000

Financial Impact

Funding Sources: This project is currently only partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	50,000	750,000										800,000
Pay-Go												-
Other												-
Other												-
Total	50,000	750,000	-	-	-	-	-	-	-	-	-	800,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	50,000					151,685						201,685
Construction		700,000				1,365,170						2,065,170
Inspection												-
Materials Testing												-
Construction Staking												-
Other												•
Contingencies		50,000										50,000
Total	50,000	750,000	-	-	-	1,516,855	-	-	-	-		2,316,855

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	8,500	8,925	9,371	9,840	10,332	10,848	11,391	11,960	12,558



Project Name: McFarland Park Community Garden

Project Number: New

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: This is the development of the "island" surrounded by parking along E.

Natoma Street, into a community garden. The project includes completion of streetscape frontage along E. Natoma Street, low decorative fencing, rentable garden plots and garden equipment storage

areas.

Justification: Broder Family Homestead Park, adjacent to Hazel McFarland

(McFarland) Park, is scheduled to be completed FY 19-20. Broder Park includes an olive orchard, vineyards, and fruit trees. The adjacency of the community garden is a natural complement to the agricultural themed Broder Park. It is anticipated community groups will "adopt" the

maintenance of both Broder and McFarland Parks.

Relationship to other CIP: This project would be within the existing McFarland Park.

Alternatives: None

Project Update: The Parks and Recreation Commission has recommended funding for the

design and CEQA process for FY 18-19. This project was delayed due to other priority projects and limited staffing resources. Design and

environmental analysis are expected to begin in FY 22-23.

Relationship to General None

Plan or other adopted plan:



McFarland Park Community Garden

Project Budget:

FY 2020-2021 Appropriated Project Budget	350,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	350,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	350,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412			350,000									350,000
Pay-Go												-
Other - Donations												-
OtherZoo Trust												-
Total	-	-	350,000	-	-	-	-	-	-	-	-	350,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design			25,000									25,000
Construction			325,000									325,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	350,000	-	-	-	-	-	-	-	-	350,000

Operating Impact

	Prior				-			-	FY 2028-		
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	8,500	8,925	9,371	9,840	10,332	10,848	11,391	11,960



Project Name: Natoma Ground Sluice Diggings

(formerly Chinese Diggings)

Project Number: None

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: The Natoma Ground Sluice Diggings, approximately 4.9 acres, is located

in the southwest area of the city limits. The project will include Master Planning and improvements to the Historical/Cultural Site. Improvements may include walking trails, bridges, interpretive areas (kiosks), observations points, removal of invasive species, and

appropriate landscaping.

Justification: Historical property donated to the City for public access and

interpretation.

Relationship to other CIP: None

Alternatives: None

Project Update: No funding has been identified for future phases and development. Grants

will be pursued for future development of this project.

Relationship to General The Natoma Ground Sluice Diggings is included in the Parks and

Plan or other adopted plan: Recreation Master Plan – 2015 Update.



Natoma Ground Sluice Diggings

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental						25,000						25,000
Design						25,000		75,000				100,000
Construction						185,000		861,500				1,046,500
Project Management												ı
Materials Testing												-
Construction Staking						10,000		18,100				28,100
Other												-
Contingencies	·					18,500		87,250				105,750
Total	-	-	-	-	-	263,500	-	1,041,850	-	-	-	1,305,350

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	1,545	1,700



Project Name: Parkway Park Site #42

Project Number: PK1504

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: This project is located on Oak Avenue Parkway at the end of Wrentham

and North Lexington Drive. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 3.3 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a small parking lot, community garden area, and miscellaneous site furnishings. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low

cost tree plantings.

Justification: The Parkway development is building out and residents require

appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population

grows.

Relationship to other CIP: None

Alternatives: None. The Parkway Specific Plan and Final Maps have established the

location of the park site.

Project Update: The Parks and Recreation Master Plan - 2015 Update, as reviewed by the

Parks and Recreation Commission, recommended low intensity park

development and oak woodland enhancement plantings.

Relationship to General This project is included in the Parks and Recreation Master Plan - 2015

Plan or other adopted plan: Update. The final development schedule and priority will be addressed

in the future.



Parkway Park Site #42

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental							23,000					23,000
Design							43,948					43,948
Construction							351,000					351,000
Project Management												-
Materials Testing							5,800					5,800
Construction Staking							9,800					9,800
Other												-
Contingencies							35,100					35,100
Total	-	-	-	-	-	-	468,648	-	-	-	-	468,648

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	1	-	-	-



Project Name: Parkway Park Site #43

Project Number: PK1505

Project Contact: Parks & Recreation bnelson@folsom.ca.us

Project Description: This project is located at the end of Charlemont Place and North

> Lexington Drive. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 4 acre site. improvements include oak woodland enhancement plantings with modest facility improvements of a walking path, and miscellaneous site furnishings. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low cost tree

plantings.

Justification: The Parkway development is building out and residents require

> appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the

east portion of the city as the population grows.

Relationship to other CIP: None

None. The Parkway Specific Plan and Final Maps have established the Alternatives:

location of the park site.

Project Update: The Parks and Recreation Master Plan - 2015 Update, as reviewed by the

Parks and Recreation Commission, recommended low intensity park

development and oak woodland enhancement plantings.

Relationship to General

Plan or other adopted plan: Update. The final development schedule and priority will be addressed

This project is included in the Parks and Recreation Master Plan - 2015

in the future.



Parkway Park Site #43

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												ı
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental								23,000				23,000
Design								35,000				35,000
Construction								310,400				310,400
Project Management												-
Materials Testing								5,794				5,794
Construction Staking								9,800				9,800
Other												-
Contingencies								31,040				31,040
Total	-	-	-	-	_	-	-	415,034	-	-	-	415,034

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Senior & Arts Facility – Phase II

Project Number: CR0601

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Renovation and adaptation of decommissioned Fire Station #35 for Arts

and Senior Center programs. Phase II would provide additional parking, a building addition, outdoor recreation area, shade shelter, sculpture

garden and community garden spaces.

Justification: Site improvements are required to accommodate parking, ADA access

and the relationship to other Civic Center facilities.

Relationship to other CIP: None

Alternatives: None

Project Update: The remaining Master Plan elements are unfunded.

Relationship to Master The Senior Center is a program component included in the adopted Parks

Plan or other adopted plan: and Recreation Master Plan - 2015 Update.



Senior & Arts Facility – Phase II

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Other												-
Other - RDA												-
Other - CDBG												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design						257,800						257,800
Construction						1,680,000						1,680,000
Project Management												-
Materials Testing						15,000						15,000
Construction Staking						20,000						20,000
Other						18,000						18,000
Contingencies						168,000						168,000
Total	-	-	-	-	-	2,158,800	-	-	-	-	-	2,158,800

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Sun Country Park

Project Number: None

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Development of a passive 3.2 acre park adjacent to Glenn Drive and the

Humbug-Willow Creek Bike Trail. Program elements included in the adopted Parks and Recreation Master Plan - 2015 Update are a group picnic area, frontage development and parking, site furnishings and

restroom.

Justification: Restroom facilities near trails and this part of the park system are

necessary to provide recreational customer service. The park development is necessary to meet the goal of the adopted Parks and

Recreation Master Plan - 2015 Update.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General This project is included in the adopted Parks and Recreation Master Plan

Plan or other adopted plan - 2015 Update.



Sun Country Park

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	1
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees											-	-
Pay-Go												-
Other												-
Other												1
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction										738,875		738,875
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	738,875	-	738,875

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	1	-	-	-	1	-



Project Name: Sutter Middle School Gym

Project Number: None

Parks & Recreation bnelson@folsom.ca.us **Project Contact:**

Project Description: The Folsom Cordova Unified School District is undertaking Measure G

upgrades to Folsom schools. Sutter Middle School will include a new

multi-purpose room.

Justification: The city is contributing to the multi-purpose expansion because through

> the joint-use agreement the city receives significant recreation opportunities to utilize school facilities. The city contribution is a small

cost relative to a full gymnasium if the city were to develop one.

Relationship to other CIP: None

Alternatives: None

Project Update: FCUSD broke ground on campus renovation and redevelopment in the

Summer 2017. Construction was completed in 2019 and the City will

continue to make payments until FY 25/26.

Relationship to General

This expands the potential recreation programming available through the joint-use agreement between the City of Folsom and the Folsom Cordova Plan or other adopted plan

Unified School District.



Sutter Middle School Gym

Project Budget:

FY 2020-2021 Appropriated Project Budget	300,000
FY 2021-2022 Budget - Proposed Change	100,000
Total Project Budget through FY 2021-2022	400,000
FY 2020-2021 Projected Expenditures	300,000
FY 2021-2022 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	300,000	100,000	100,000	100,000	100,000	46,044	-				-	746,044
Pay-Go												-
Other												-
Other												-
Total	300,000	100,000	100,000	100,000	100,000	46,044	-	-	-	-	-	746,044

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	300,000	100,000	100,000	100,000	100,000	46,044						746,044
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	300,000	100,000	100,000	100,000	100,000	46,044	-	-	-	-	-	746,044

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name Willow Hill Reservoir Community Park – Phase III

Project Number: 2350

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: The 28+ acre Willow Hill Reservoir Community Park site is located

southeast of Folsom High School between Iron Point Road and Highway 50. Facilities included in the approved Master Development Plan are: fishing pier, fishing and small boat dock, group picnic area, restroom/maintenance structure, play equipment areas, track and field throwing event area and cross-country trail. Only 8+ acres of the site are proposed for intensive recreation development due to the natural

resources and pond environment.

Justification: Two Phases have been completed. This site provides local opportunities

for fishing, model boating, and enjoyment of a natural resource within an urban environment. Completion of improvements are needed to increase safety of public use; provide equal access for all abilities; and to provide diverse recreation opportunities within the City's park system. This project is included in the adopted Parks and Recreation Master Plan - 2015

Update.

Relationship to other CIP: None

Alternatives: None

Project Update: Watt Communities planted Oak mitigation trees in FY16-17 with 5 years

operations and maintenance commencing in the beginning of 2017. Tree

This project is included in the adopted Parks and Recreation Master Plan -

maintenance was assumed by the City in 2021.

Relationship to Master

Plan or other adopted plan: 2015 Update. Future phases will be prioritized based on identification of

funding.



Willow Hill Reservoir Community Park – Phase III

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Quimby												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design								7,500	32,900			40,400
Construction								135,400	755,000			890,400
Project Management												1
Materials Testing								3,500	7,470			10,970
Construction Staking									21,000			21,000
Other									3,500			3,500
Contingencies				-				13,600	75,500			89,100
Total	-	-	-	-	-	-	-	160,000	895,370	-	-	1,055,370

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	•	-	-	-



Project Name: Zoo Operations Center – Phase II

Project Number: 2148

Project Contact: Parks & Recreation ~ jsmeltzer@folsom.ca.us

Project Description: Phase Two of the Zoo Operations Center includes the gift shop, ticket

booth, behavioral enrichment room, and supervisor office. Phase Three includes the veterinary clinic, meeting rooms and restrooms. Phase Four

includes the zoo wright shop.

Justification: Phase Two is an important part of the Zoo Operations Center because of

the ability to increase revenue due to a large gift shop and ticket booth. It will also increase volunteer opportunities for the community due to the behavioral enrichment room. As designed, it will serve its intended

functions far into the future.

Relationship to other CIP: Phase Two is related to the remaining Phases of the Zoo Operations

Center because they will eventually function together, as well as other long-term improvements such as accessibility and periodic exhibit

renovation.

Alternatives: Other locations within or adjacent to the Zoo grounds were considered,

but all were rejected due to a lack of continuity and function.

Project Update: Construction of Phase One of the Zoo Operations Center was completed

in October 2008. No additional funding is identified at this time.

Relationship to General The project supports the Zoo Master Plan by providing for appropriate

Plan or other adopted plan: work space for necessary animal care functions.



Zoo Operations Center - Phase II

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Other												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design												-
Construction										3,850,000		3,850,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	_	-	-	-	-	_	-	-	3,850,000	-	3,850,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Zoo Wild Canid Exhibit - Phase III Project Name:

Project Number: 2166

Project Contact: Parks & Recreation jsmeltzer@folsom.ca.us

Project Description: The remaining phases of the Wild Canid Exhibit will house wolves

> (Phases Three and Four) and coyotes (Phase Five). It will provide covered night houses with heated floors in the den areas. It also includes an outdoor exhibit space and quarantine pen as an aid to preventing zoonotic

contamination.

Justification: Wild canids were housed in enclosures that only meet minimal standards

> in both size and condition. To meet the needs of a modern zoo sanctuary facility and provide the animals with an expansion of their captive enclosure, the various canid exhibits are planned as one larger exhibit with separate space for the different species. The exhibit spaces have a direct link to the health and safety of the animals, efficiency and safety of the staff and volunteers and safety to the visiting public. As designed, it will

serve its intended functions far into the future.

Relationship to other CIP: The remaining phases of the Wild Canid Exhibit are related to the Phase

One visitor path and ramp to the far side of the ravine and the Phase Two

wolf-hybrid exhibit.

Alternatives: Other locations within or adjacent to the Zoo grounds were considered but

rejected because of site constraints and the safety of zookeepers and

animals.

Project Update: Phase One construction was completed in FY 04-05.

construction was completed in FY 07-08. No additional funding is

identified at this time.

Relationship to General

This project supports the Zoo Master Plan by providing for appropriate Plan or other adopted plan: night house and exhibit space for required animal care and keeper safety.



Zoo Wild Canid Exhibit - Phase III

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	1
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
OtherZoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design												-
Construction										2,360,000		2,360,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	2,360,000	-	2,360,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Additional Culture & Recreation Projects

Description: On February 24, 2015 the City Council adopted a resolution to approve the

Parks and Recreation Master Plan – 2015 Plan Update. The Park & Recreation Master Plan included a number of projects, many of which are already identified in Capital Improvement Plan. Four of these projects were added to the current Capital Improvement Plan. However, there is one project remaining which is listed in Park & Recreation Master Plan but is not included in the Capital Improvement Plan (CIP) because the implementation schedule for this project is beyond the 10-years contained in the capital contained in t

in the current CIP. This project and its estimated cost is listed below.

Project Name	Estimated Costs
Folsom Aquatic Center • Dry land elements may include miniature golf, Amazon Maze, or zip line • Play elements may include splash play area, lazy river	\$3,410,000

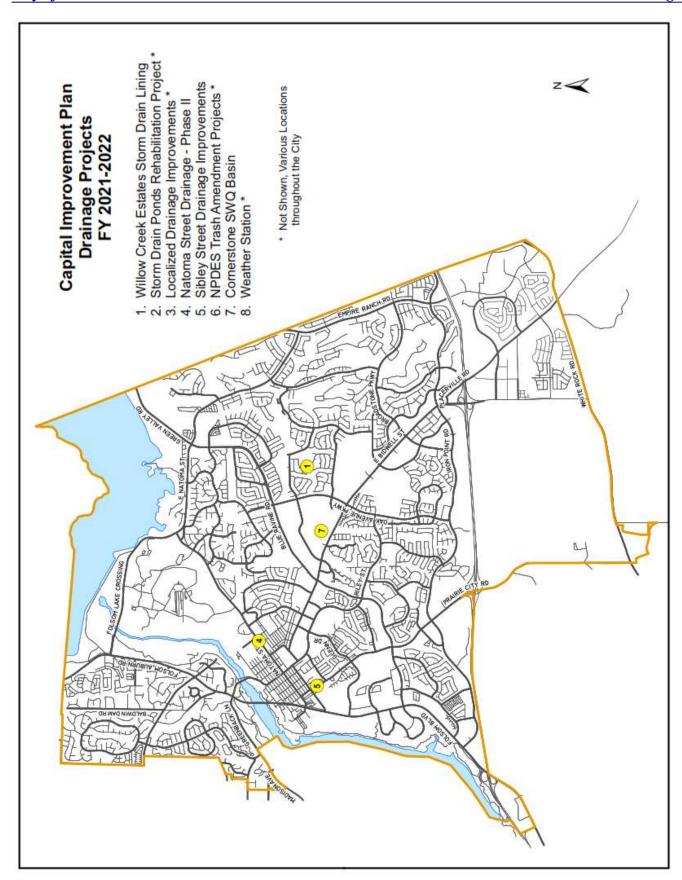


Drainage

Map	VI-86
Project Summaries	
Cornerstone Storm Water Quality Basin (F9)	
Localized Drainage Improvements	
National Pollutant Discharge Elimination System	
Natoma Street Drainage	
Sibley Street Drainage	
Storm Drain Ponds	
Weather Station.	VI-100
Willow Creek Estates Storm Drain Lining	VI-102



2021-2022 Capital Improvement Plan





Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

ſ	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	Total
L	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
I	2,169,663	1,637,693	1,300,000	-	-	-	-	-	-	-	-	5,107,356

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

[]	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
	-	-	-	-	-	-	-	-	-	-

FY 2021 – 2022 Budget Proposals

Project Description	Enterprise		Loans/Grants		Impact Fees	Other			Total		Project Total
Cornerstone SWQ Basin (F9)	\$	_	\$	_	\$ -	\$	_	\$	_	\$	50,000
Localized Drainage Improvements		_		_	_		150,000	-	150,000		150,000
Natoma Street Drainage		-		-	-		-		_		1,000,000
NPDES		-		-	-		-		-		200,000
Sibley Street Drainage		-		-	50,000		-		50,000		150,000
Storm Drain Pond		-		-	-		-		-		932,748
Weather Station		-		-	-		-		-		174,422
Willow Creek Estates Storm Drain Lining		-		-	-		-				1,427,191
Total	\$	-	\$	-	\$ 50,000	\$	150,000	\$	200,000	\$	4,084,361



Project Name: Cornerstone Storm Water Quality Basin (F9)

Project Number: None

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will rehabilitate an existing Storm Water Quality Basin

located near the Cornerstone Dental building. This basin was evaluated and prioritized as part of the Storm Water Basins Rehabilitation Project. The maintenance needs of the City owned basin is such that we have removed it from the other project to prioritize the construction of this basin first. The project will improve capacity and water quality. Maintenance performed could include maintenance of inlet and outlet structures, retrofit of outlet structures, removal of aquatic vegetation,

removal of accumulated sediment and erosion control.

Justification: The City is responsible for operations and maintenance of approximately

20 of the 70 detention/water quality basins within the City's drainage system. Many of the basins were constructed 20 or more years ago with very minimal or no maintenance being performed since construction. Lack of maintenance results in reduced capacity of stormwater storage, reduced effectiveness for water quality treatment, and increase in cost for deferred maintenance. Additionally, the City's NPDES Stormwater permit

requires maintenance of the storm drain system.

Relationship to other CIP: This project was originally a breakout of the Storm Drain Ponds Project.

Design and construction of the Cornerstone Basin are being included in the next phase of Storm Drain Ponds project, with construction

completion anticipated for September 2021.

Alternatives: None

Project Update: As a condition of the City's Routine Maintenance Agreement with

California Department of Fish and Wildlife, construction should occur outside the bird nesting season (February 15th - August 15th) and is estimated to begin by August 2021 and completed in October of 2021.

Relationship to General None

Plan or other adopted plan:



Cornerstone Storm Water Quality Basin (F9)

Project Budget:

FY 2020-2021 Appropriated Project Budget	50,000
FY 2021-2022 Budget - Proposed Change	_
Total Project Budget through FY 2021-2022	50,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	50,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448		50,000										50,000
Pay-Go												-
Other-Measure A												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		50,000										50,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	•	-	-	-	-	-	1	-	-	-	-



Project Name: Localized Drainage Improvements

Project Number: 7010

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project constructs various minor drainage improvements throughout

the City, including replacement or addition of drain inlets, drain pipes,

manholes, swales, and appurtenances.

Justification: This project helps prevent street flooding and damage to existing

roadways and private property.

Relationship to other CIP: This project coordinates with the Street Overlay and Pavement

Management CIP. When possible, drainage improvements will be constructed in conjunction with roadway improvements. The work completed in FY18 addressed failed pipe and flooding issues on Natoma Street and became Phase 1 of a new CIP titled "Natoma Street Drainage",

with additional phases being addressed in FY19 and beyond.

Alternatives: None

Project Update: This project continues to address as-needed drainage improvements that

result from storm events or other failures in the system and allows for repair or replacement of drainage infrastructure in conjunction with pavement management improvements. During FY 19-20, drainage improvements to the channel behind Freswick Drive were undertaken. In FY 20-21, improvements are anticipated to be made to the drainage systems on Thompson Circle and Baldwin Dam Road near Inwood Drive.

Relationship to General None

Plan or other adopted plan:



Localized Drainage Improvements

Project Budget:

FY 2020-2021 Appropriated Project Budget	150,000
FY 2020-2021 Projected Expenditures	100,000
FY 2021-2022 Budget - Proposed Change	150,000
Total FY 2021-2022 Project Budget	150,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	-											-
Pay-Go												-
Other - Measure A	100,000	150,000										250,000
Total	100,000	150,000	-	-	-	-	-	-	-	-	-	250,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												
Environmental												-
Plan Check												-
Design												
Construction	100,000	150,000										250,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	100,000	150,000	-	-	-	-	-	-	-	-	-	250,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: National Pollutant Discharge Elimination System

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will modify existing storm drain systems throughout the City

to allow for full trash capture from all priority land uses. The initial phase of the project will consist of developing a plan for the trash capture methodology and beginning a phased approach to constructing the

improvements.

Justification: This project is required by the City's MS4 permit with the Central Valley

Regional Water Quality Control Board. The City is required to develop and implement a plan to capture trash from priority land uses throughout

the City. Full implementation is required by December 2030.

Relationship to other CIP: None

Alternatives: None

Project Update: In FY 19-20, the Public Works Department continued implementing the

Trash Implementation plan, including conducting visual assessments, improving storm drain inspection procedures and equipment, and developing public outreach campaigns. Work will continue in FY 20-21 including enhancing activities that the City currently conducts such as

focused street sweeping and begin targeted business outreach.

Relationship to General None

Plan or other adopted plan:



National Pollutant Discharge Elimination System

Project Budget:

J	
FY 2020-2021 Appropriated Project Budget	200,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	200,000
FY 2020-2021 Projected Expenditures	150,000
FY 2021-2022 Proposed Est Budget Balance	50,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	100,000	50,000										150,000
Pay-Go												-
Solid waste -540	50,000											50,000
Total	150,000	50,000	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	120,977	50,000										170,977
Inspection												-
Project Management												-
Other	29,023											29,023
Contingencies												-
Total	150,000	50,000	-	-	-	-	-	-	-	-	-	200,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Natoma Street Drainage

Project Number: PW1901

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: The City completed Phase 1 of the Natoma Street Drainage Project in

March 2018 to replace failing pipe and alleviate flooding issues. This second phase of the project is a continuation and extension of the previous project. The existing system has been sporadically installed over the last 75 years and has exceeded its useful life. This project will include a combination of replacement and realignment of failing corrugated metal pipe with reinforced concrete pipe, as well as repair through cured-in-

place-pipe (CIPP) lining where possible.

Justification: The City is responsible for operations and maintenance of the public

drainage system. Though the Natoma Drainage System weaves in and out of the public Right of Way by the size of the drainage shed (70 acres) and the size of pipe (36" to 42") the Natoma Drainage System qualifies as

a trunk system.

Relationship to other CIP: This project qualifies as a rehabilitation project and is related to other

drainage rehabilitation projects within the City. The project is a continuation and extension of the Natomas Street Drainage Phase 1

project.

Alternatives: None

Project Update: Phase 1 of this project was added mid FY 17-18 and construction was

completed in March 2018. The Phase 2 project includes improvements to the storm drain system along Natoma Street from Bridge Street to Riley Street, and tying in to the Phase 1 improvements at Scott Street. Design was completed in FY 20-21 and construction is expected to be completed

in FY 21-22.

Relationship to General None

Plan or other adopted plan:



Natoma Street Drainage

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,000,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,000,000
FY 2020-2021 Projected Expenditures	250,000
FY 2021-2022 Proposed Est Budget Balance	750,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Gas Tax	250,000											250,000
Enterprise												-
Loans/Grants			1,300,000									1,300,000
Impact Fees - Fund 448												-
Meas A- Fund 276		500,000										500,000
Other - Fund 235 (SB-1)		250,000										250,000
Total	250,000	750,000	1,300,000	-	-	-	-	-	-	-	-	2,300,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	250,000											250,000
Construction		750,000	1,300,000									2,050,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	250,000	750,000	1,300,000	-	-	-	-	-	-	-	-	2,300,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	1	-	-	-	-	1	1	1	-	-	-



Project Name: Sibley Street Drainage

Project Number: PW1610

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project improves the drainage on Sibley Street by replacing a 12"

culvert north of RR tracks with a larger size. This will increase the capacity of the drainage system adjacent to Willow Creek which drains the railroad track section and the area upland of the tracks. This will help to alleviate the street flooding on Sibley Street during large storm events. Additional drainage improvements will be performed in the area to assist

in alleviating flooding on Sibley Street.

Justification: This project helps to prevent street flooding and damage to existing

roadways and private property. This will address the drainage issues on the north side of the railroad tracks where water is trapped between the railroad tracks and the hillside above. Currently, the 12" culvert is undersized for the increased runoff from the area to the north of Willow

Creek.

Relationship to other CIP: This project coordinates with the Street Overlay and Pavement

Management CIP. When possible, drainage improvements will be constructed in conjunction with roadway improvements. This is a standalone project apart from the Willow Creek & Sibley Street Flood

Mitigation Project.

Alternatives: None

Project Update: This was not undertaken in FY 20-21 due to other priority projects. This

project is a stand-alone project. It is in the vicinity of the Willow Creek @ Sibley Flood Mitigation Project and may be combined with that project

if the timing of the two projects is simultaneous.

Relationship to General None

Plan or other adopted plan:



Sibley Street Drainage

Project Budget:

FY 2020-2021 Appropriated Project Budget	100,000
FY 2021-2022 Budget - Proposed Change	50,000
Total Project Budget through FY 2021-2022	150,000
FY 2020-2021 Projected Expenditures	100,000
FY 2021-2022 Proposed Est Budget Balance	50,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 446	65,000											65,000
Impact Fees - Fund 448	35,000	50,000										85,000
Pay-Go												-
Other												-
Total	100,000	50,000	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	100,000	50,000										150,000
Construction												-
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	100,000	50,000	-	-	-	-	-	-	-	-	-	150,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Storm Drain Ponds

Project Number: PW1401

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: The initial phase of this project evaluated and prioritized the maintenance

needs of the City owned basins. Depending on the available funding, a construction project will be developed to address the most critical remaining basins to address the maintenance needs that will improve capacity and water quality. Maintenance performed could include maintenance of inlet and outlet structures, retrofit of outlet structures, removal of aquatic vegetation, removal of accumulated sediment and

erosion control.

Justification: The City is responsible for operations and maintenance of approximately

20 of the 70 detention/water quality basins within the City's drainage system. Many of the basins were constructed 20 or more years ago with very minimal or no maintenance being performed since construction. Lack of maintenance results in reduced capacity of storm water storage, reduced effectiveness for water quality treatment, and increase in cost for deferred maintenance. Additionally, the City's NPDES Storm water

permit requires maintenance of the storm drain system.

Relationship to other CIP: Cornerstone SWQ Basin (F9)

Alternatives: None

Project Update: During FY 20-21 the design of the second construction package was

completed, including the Cornerstone SWQ Basin (F9). Construction of this phase 2 project is anticipated to be completed in FY 21-22 and design

to be begin on the next package of basins to be rehabilitated.

Relationship to General Plan or other adopted plan:

The Willow - Humbug Creek Master Plan, completed in 1994, incorporated several detention basins to provide flood control and protect the parkway and trail system. Maintenance of these facilities is critical to achieve the performance as designed by the Drainage Master Plan. An MOU between the City of Folsom and El Dorado County, adopted August

8, 2000, requires maintenance of certain detention ponds, swales, and creeks within the Willow-Humbug Creek watersheds for proper functioning. The Alder Creek Watershed Management Plan, completed February 2010, identifies and recommends maintenance of detention

basins in the upper watershed north of Highway 50.



Storm Drain Ponds

Project Budget:

FY 2020-2021 Appropriated Project Budget	932,748
FY 2021-2022 Budget - Proposed Change	_
Total Project Budget through FY 2021-2022	932,748
FY 2020-2021 Projected Expenditures	595,055
FY 2021-2022 Proposed Est Budget Balance	337,693

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	251,560	231,188										482,748
Impact Fees - Fund 537	343,495	106,505										450,000
Other - Measure A												-
Total	595,055	337,693	-	-	-	-	-	-	-	-	-	932,748

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	126,708											126,708
Plan Check												-
Design	42,485											42,485
Construction	425,862	337,693										763,555
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	595,055	337,693	-	-	-	-	-	-	-	-	-	932,748

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Weather Station

Project Number: PW1703

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project updates the City's flood monitoring system and flood

emergency response program to current needs and standards. Additionally, the system is linked to Sacramento County's ALERT system. Installation of the first phase of stream and precipitation gages was completed in January 2018. Staff is applying for a Prop 84 grant for the next phase of the project. Should we receive additional funding, the project scope will be increased to install additional weather stations around the City and provide additional staff training for flood

preparedness.

Justification: The project helps to monitor flood events and provides warnings prior to

flood events.

Relationship to other CIP: None

Alternatives: None

Project Update: In February 2015 Public Works applied for grant funding from DWR and

was awarded \$47,475. The first phase of the project's scope included rehabilitating two existing precipitation/weather stations and installing three new precipitation/ stream gage stations. The installation and initial scope of work was completed in January 2018. In February 2018, staff applied for a second grant to fund the installation of two new precipitation/stream gauge stations and additional staff training to further improve the City's flood emergency response efforts, and the City was awarded \$52,395. Installation of the second phase of the project was completed in December 2020. Grant closeout still needs to be completed.

Relationship to General None

Plan or other adopted plan:



Weather Station

Project Budget:

FY 2020-2021 Appropriated Project Budget	174,422
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	174,422
FY 2020-2021 Projected Expenditures	147,417
FY 2021-2022 Proposed Est Budget Balance	27,005

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
												-
Enterprise												-
Loans/Grants	99,870											99,870
Impact Fees - Fund 448	47,547											47,547
Pay-Go												-
Other -												-
Total	147,417	-	-	-	-	-	-	-	-	-	-	147,417

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	147,417											147,417
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	147,417	-	-	-	-	-	-	-	-	-	-	147,417

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Willow Creek Estates Storm Drain Lining

Project Number: None

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will thoroughly inspect, prioritize and re-line existing

corrugated aluminum storm drain pipes within the Lexington Hill neighborhood that have experienced invert corrosion. The lining method will likely be Cured In Place Pipe (CIPP) due to the ability to line pipelines with very little disturbance to the neighborhood and existing

infrastructure.

Justification: The City is responsible for operations and maintenance of the storm drain

system throughout the City. In 2017 a pipe on Newbury Way, in the Lexington Hills neighborhood, failed due to corrosion of the pipe invert. At that time an emergency project was performed to replace the failed pipe and restore the resultant sinkhole. Additional pipes in the neighborhood were then inspected and staff found similar corrosion of corrugated aluminum pipes. In an effort to avoid other potential pipe failures, lining these pipes will prevent more costly repairs in the future.

Relationship to other CIP: None

Alternatives: None

Project Update: Design and construction of the Willow Creek Estates Storm Drain Lining

Project Phase 1 project on Rockport Circle and Silberhorn Drive was completed in FY 19-20. Design of the second phase covering work on Baurer Circle and Dulverton Circle was undertaken in FY 20-21, and construction of the second phase is anticipated to be completed in FY 21-

22.

Relationship to General None

Plan or other adopted plan:



Willow Creek Estates Storm Drain Lining

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,427,191
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,427,191
FY 2020-2021 Projected Expenditures	827,191
FY 2021-2022 Proposed Est Budget Balance	600,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	250,000	250,000										500,000
Pay-Go												-
Other - Fund 235 (SB-1)	577,191											577,191
Total	827,191	250,000	-	-	-	-	-	-	-	-	-	1,077,191

Project Cost Estimates:

	Prior	FY 2021-		FY 2023-								
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	33,664											33,664
Construction	793,527	250,000										1,043,527
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	827,191	250,000	-	-	-	-	-	-	-	-	-	1,077,191

Operating Impact

C	Prior	FY 2021-	-					-			
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



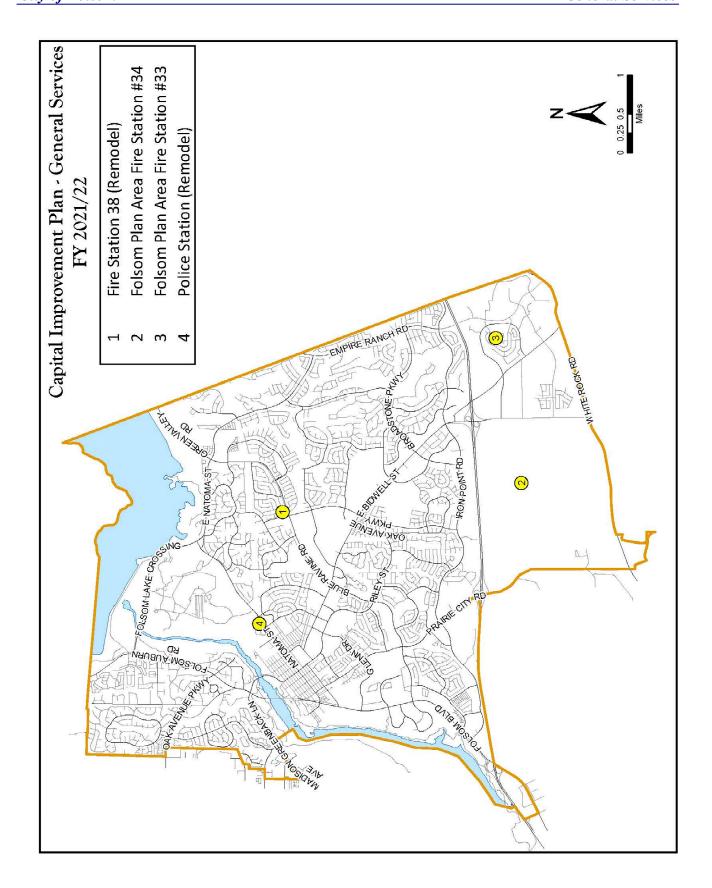


General Services

Map	VI-106
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2021-2022 Capital Improvement Plan



Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

P	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	Total
Y	ears	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
3,3	332,720	885,000	12,701,423	1,945,578	1,393,704	1,150,688	1,298,853	855,334	1,514,605	9,118,594	1,737,954	35,934,453

Project Operating Impact Summary (Fleet purchases includes lease purchase costs)

Total All Projects (Expenditures minus Revenues)

FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
-		2,002,949	2,053,023	2,104,348	2,156,957	2,210,881	2,266,153	2,322,807	2,380,877

FY 2021 – 2022 Budget Proposals

Project Description	Enter	prise	Loans	Grants	Im	pact Fees	Other	Total	Project Total
Fire Apparatus	\$	_	\$	-	\$	_	\$ 660,000	\$ 660,000	\$ 660,000
Fire Station 38 (Remodel)		-		-		-	-	-	3,032,720
Police Station Remodel		-		-		-	-	-	830,000
FPA Fire Station #34		-		-		225,000	-	225,000	-
FPA Fire Station #33		-		-		-	-	_	-
Total	\$	-	\$	-	\$	225,000	\$ 660,000	\$ 885,000	\$ 4,522,720



Project Name: Fire Apparatus

Project Number: None

Project Contact: Division Chief Chad Wilson, Folsom Fire Department

Project Description: The Fire Department plans to lease or purchase the following apparatus:

Type I Engines, Type III Engines, Trucks, Chief Staff vehicles, Rescue Boat, Command Vehicles, Medic Units, Staff vehicles and Communication Unit in accordance with the vehicle replacement

schedule and with opening new facilities.

Justification: The Type I and III Engines, Medic units, Ladder truck and staff vehicles

will replace existing units nearing the end of service lives.

Relationship to other CIP: The apparatus purchased for the Folsom Plan Area will be procured and

placed in service in their respective locations when the requisite occupancy permits are secured for Folsom Plan Area Fire Station Number

34 and Folsom Plan Area Fire Station Number 33.

Alternatives: Utilize existing equipment beyond their recommended service life and

continue to rely upon automatic and mutual aid resources.

Project Update: One new Command Vehicle was purchased in FY20/21

Two new Staff Vehicles were purchased in FY20/21

The FY 21-22 fleet purchasing budget of \$1,914,225 will be used to purchase 3 new ambulances, 1 new fire engine, and one additional staff

pickup truck if approved

Relationship to General Apparatus are identified in the Fire Department's 10-year fleet purchase

Plan or other adopted plan: plan for heavy and light apparatus.



Fire Apparatus

Project Budget:

FY 2020-2021 Appropriated Project Budget	300,000
FY 2020-2021 Projected Expenditures	300,000
FY 2021-2022 Budget - Proposed Change	660,000
Total FY 2021-2022 Project Budget	660,000

Financial Impact

Funding Sources: This project is currently only partially funded

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go - Gen Fund	300,000	660,000										960,000
Other - Equip Rplmt			495,125									495,125
Other	-											-
Total	300,000	660,000	495,125	-	-	-	-	-	-	-	-	1,455,125

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Vehicle Cost	300,000	660,000	1,426,423	1,945,578	1,393,704	1,150,688	1,298,853	855,334	1,364,605	1,168,594	1,737,954	13,301,733
Replacement Chg												-
Total	300,000	660,000	1,426,423	1,945,578	1,393,704	1,150,688	1,298,853	855,334	1,364,605	1,168,594	1,737,954	13,301,733

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Estimated Lease Costs	-	-	-	-	-	-	-	-	-	-	-



Project Name: Fire Station 38 (Remodel)

Project Number: 2238

Project Contact: Division Chief Chad Wilson, Folsom Fire Department

Fire Station 38 is located at Blue Ravine Road and Oak Avenue Parkway. **Project Description:**

> A Standards of Response Cover Study indicates that this station is in the best general location to provide fire and medical services. The facility was originally constructed as a short term facility with probable relocation. Since the city owns the land it would be more cost effective to remodel and add to the existing structure to suit operational needs.

Justification: Strategically located fire facilities are paramount to the delivery of

> emergency fire and medical services. A remodeled facility will ensure delivery of these services from its current location for another 30 years. A rebuilt facility is necessary because the current facility can only accommodate some of the existing fleet due to inadequate construction features and the need for additional physical features to meet employee

needs.

During the remodel construction phase, Station 38 personnel and Relationship to other CIP:

equipment will be moved to Station 35 to augment suppression

capabilities.

Alternatives: Consideration was given to the construction of a new facility on a larger

> parcel. It was determined that the need to purchase a parcel, roadway and signalization costs make it more effective to rebuild on the current site.

Architectural design phase was completed during FY 19-20. The remodel **Project Update:**

construction phase is scheduled for FY 20-21. Construction phase will be

completed by June 1, 2021 with the station re-staffed.

Relationship to General

An addition and/or remodel of the existing structure at this site coincides with the Standards of Response Cover study recommending the number Plan or other adopted plan:

of fire stations and locations for optimum service delivery.



Fire Station 38 (Remodel)

Project Budget:

FY 2020-2021 Appropriated Project Budget	3,032,720
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	3,032,720
FY 2020-2021 Projected Expenditures	3,032,720
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 441	2,007,918											2,007,918
Pay-Go												-
Other - Gen Fund	650,000											650,000
Other	374,802											374,802
Total	3,032,720	-	-	-	-	-	-	-	-	-	-	3,032,720

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	304,020											304,020
Construction	2,544,000											2,544,000
Inspection	46,110											46,110
Project Management	52,100											52,100
Other	86,490											86,490
Contingencies												-
Total	3,032,720	-	-	-	-	-	-	-	-	-	-	3,032,720

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Folsom Plan Area Fire Station #34

(formerly Folsom Plan Area Fire Station #1)

Project Number: New

Project Contact: Division Chief Chad Wilson, Folsom Fire Department

Project Description: Approximately 15,000 sq. ft. fire station on a 1.5 acre site capable of

housing three pieces of fire apparatus and a crew of five personnel

(initially three personnel per day).

Justification: The area to be developed within the new Folsom Plan Area is without

public safety infrastructure. The fire station would be an initial essential services building with which to house fire and life safety capabilities.

Relationship to other CIP: The fire station site and construction will be coordinated with other

general infrastructure features.

Alternatives: The fire station can be sited with other municipal buildings such as police,

parks and public works. Specific principles of Standards of Coverage

must be applied to the site of this and other fire stations.

Project Update: The Folsom Plan Area Specific Plan included a staffing level of service

of one station after 1,400 permits with construction on the second fire

The site of this fire station and others to serve the plan area are compatible

station to begin after 5,400 permits.

Relationship to Master

Plan or other adopted plan: with the approved General Plan for the region.



Folsom Plan Area Fire Station #34

(formerly Folsom Plan Area Fire Station #1)

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	225,000
Total Project Budget through FY 2021-2022	225,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	225,000

Financial Impact

Funding Sources: This project is currently unfunded

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees		225,000										225,000
Pay-Go												-
Other												-
Other												-
Total	-	225,000	-	-	-	-	-	-	-	-	-	225,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design		225,000	275,000									500,000
Construction			10,500,000									10,500,000
Inspection												-
Project Management			120,000									120,000
Other												-
Contingencies			380,000									380,000
Total	-	225,000	11,275,000	-	-	-	-	-	-	-	-	11,500,000

Operating Impact

Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	2,002,949	2,053,023	2,104,348	2,156,957	2,210,881	2,266,153	2,322,807	2,380,877



Project Name: Folsom Plan Area Fire Station #33

(formerly Folsom Plan Area Fire Station #2)

Project Number: New

Project Contact: Division Chief Chad Wilson, Folsom Fire Department

Project Description: Approximately 10,000 sq. ft. fire station on a 1.5+ acre site capable of

housing up to three pieces of fire apparatus, and up to five personnel per

day.

Justification: The area to be developed within the new Folsom Plan Area is without

public safety infrastructure. The fire station would be an essential services building with which to house fire and life safety capabilities.

Relationship to other CIP: The fire station site and construction will be coordinated with other

general infrastructure features.

Alternatives: The fire station can be sited with other municipal buildings such as police,

parks, and public works. Specific principles of Standards of Coverage

must be applied to the site of this and other fire stations.

Project Update: The Folsom Plan Area Specific Plan included a staffing level of service

of one station after 1,400 permits with construction on the second fire

The site of this fire station and others to serve the plan area are compatible

station to begin after 5,400 permits.

Relationship to Master

Plan or other adopted plan: with the approved General Plan for the region.



Folsom Plan Area Fire Station #33

(formerly Folsom Plan Area Fire Station #2)

Project Budget:

,	
FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	1
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design									150,000	100,000		250,000
Construction										7,500,000		7,500,000
Inspection												-
Project Management										150,000		150,000
Other												-
Contingencies										200,000		200,000
Total	-	-	-	-	-	-	-	-	150,000	7,950,000	-	8,100,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-		-	-	-	-	-	2,380,877



Project Name: Police Station Remodel

Project Number: None

Project Contact: Commander Jason Browning, Folsom Police Department

Project Description: Resolution 10581 - Expansion of the existing police facility located on

city owned property at 46 Natoma Street. The population and service needs of Folsom have far exceeded the physical and technological needs forecasted 30 years ago when the current facility was completed. Currently in the deficiency assessment phase, it is expected the recommendation will be to expand the facility footprint by 50%-100% of the current square footage. Funded through the Police Capitol Fund (Fund

428)

Justification: The population and service needs of Folsom have far exceeded the

physical and technological needs forecasted 30 years ago when the current facility was completed. To provide the most practical and cost-effective

solution to support police services for the next 40+ years.

Relationship to other CIP: None

Alternatives: Building a brand-new facility on identified property South of 50. The cost

and suitability of a project South of 50 would create a two-department

culture undermining the 95630 experience.

Project Update: Phases I and II were approved at council on 1/26/21, this project is funded

for the deficiency and space needs assessment; undergoing a technical needs analysis and site evaluation. The completion of these phases will have addressed future needs, provided a building concept and conceptual

floor plan, as well as a preliminary schedule and budget.

Relationship to General Plan or other adopted plan:

None



Police Station Remodel

Project Budget:

FY 2020-2021 Appropriated Project Budget	830,000
FY 2021-2022 Budget - Proposed Change	ı
Total Project Budget through FY 2021-2022	830,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	830,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees		830,000										830,000
Pay-Go												-
Other												-
Other												-
Total	-	830,000	-	-	-	-	-	-	-	-	-	830,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design		200,000										200,000
Construction		580,000	500,000									1,080,000
Inspection												-
Project Management												-
Other		50,000										50,000
Contingencies	•						·					-
Total	-	830,000	500,000	-	-	-	-	-	-	-	-	1,330,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	_	-	-	-	-			_	-	-	-



Project Name: Redevelopment Projects for Consideration

Description:

On March 2, 2011 the Folsom Redevelopment Agency issued \$10,115,000 Subordinate Tax Allocation bonds, Taxable Series 2011A with proceeds of \$8,513,018. At the time of issuance of these bonds possible projects were listed within the bond documents.

On September 22, 2015 Governor Brown approved Senate Bill 107, which among other things allowed for the expenditure of bonds issued prior to June 28, 2011. If a Successor Agency does not have a Last and Final ROPS the amount is limited to 5% of bond proceeds. If a Last and Final ROPS has been received, then the expendable limit is based on when the bonds were issued. In the case of the former Redevelopment Agency of the City of Folsom the bonds were issue in March 2011, therefore the amount will be limited to 35% of the bond proceeds.

On April 14, 2017 the California Department of Finance (DOF) issued a preliminary approval allowing the Folsom Successor Agency to use 5% of the proceeds, totaling \$430,576. Before the proceeds can be spent, a bond expenditure agreement with the City will be approved by the Oversight Board and submitted to the DOF for review and approval. As of March 13, 2018, the DOF determined per the Health & Safety Code (HSC) section 34191.4 (c)(2)(A) that the City is now able to utilize bond proceeds from the Agency's 2011A Tax Allocation Bonds in the amount of \$430,576.

Per a February 9, 2016 meeting, the City Council discussed project preference for the possible use of the bond proceeds. It was the City Council's consensus to pursue bond compatibility and further development of the following projects:

Riley Street Sidewalk Extension	\$350,000
Leidesdorff Street Sidewalk	\$60,000
Traders Lane Parking Lot Improvements	\$200,000
Historic District – Street Resurfacing/ Repaving	\$500,000
Lake Natoma Class I Trail – Phase II	\$350,000
Lake Natoma Waterfront Trail	\$250,000
Historic District Public Safety	\$100,000
Install Restrooms in Historic District (2x)	\$300,000

On March 13, 2018, the City Council approved Resolution No. 10089 to install a restroom in the Historic District for \$136,500 and Resolution No. 10095 to utilize \$157,278 in bond proceeds towards the construction of the Lake Natoma Class I Trail – Phase II Project.

One Historic District Restroom was completed in the amount of \$127,071.



Project Name: Redevelopment Housing Projects for Consideration

Description:

On March 2, 2011 the Folsom Redevelopment Agency issued \$11,265,000 Housing Set Aside Tax allocation Bonds, Taxable Series 2011B with proceeds of \$9,602,537. At the time of issuance of these bonds possible projects were listed within the bond documents. The possible projects are listed below with a brief description as well as a broad ballpark estimate of the costs to complete the project.

On February 22, 2013 AB 981 was introduced to address the use of bond proceeds that were issued prior to June 28, 2011. It is hoped that this bill will pass and the proceeds will be able to be used for the purposes that the bonds were issued. This bill died pursuant to Article IV, Sec. 10(c) of the Constitution.

On February 19, 2014 SB 1129 was introduced to address the use of bond proceeds. This bill would authorize a successor agency to utilize the proceeds of bonds, upon the approval of the oversight board, if the oversight board, in consultation with the relevant metropolitan planning organization determines that the use of the bond proceeds is consistent with the sustainable communities' strategy adopted by the metropolitan planning organization.

On September 22, 2015 Governor Brown approved Senate Bill 107, which allowed a housing successor to use bond proceeds issued for the purpose of affordable housing if the bonds were issued prior to June 28, 2011. The affordable housing bonds issued by the former Redevelopment Agency of the City of Folsom were issued in March 2011.

City Council approval will be needed once projects are identified. Below is a list of pending and approved projects.

Affordable Housing	
• Parkshore project (3 acres for possible development)	\$4,250,000
• Bidwell Place Apartments (75 unit project approved via Resolution 10410)	\$4,150,000
• Scholar Way senior housing (110 unit project)	\$5,400,000
• Parkway Apartments (72 unit project approved via Resolution 9947)	\$4,680,000
Housing Rehabilitation and Neighborhood Preservation	
Rehabilitation of existing single-family and multi-family housing to	\$2,000,000
maintain affordable housing	

On June 13, 2017, City Council approved Resolution No. 9947 approving funding for the Parkway Apartment Project in the amount of \$4,680,000.

On April 14, 2020, City Council approved Resolution No. 10410 approving funding for the Bidwell Place Apartment Project in the amount of \$4,150,000.

During Fiscal Year 2021 the remaining bond proceeds were used to provide affordable housing in the City.

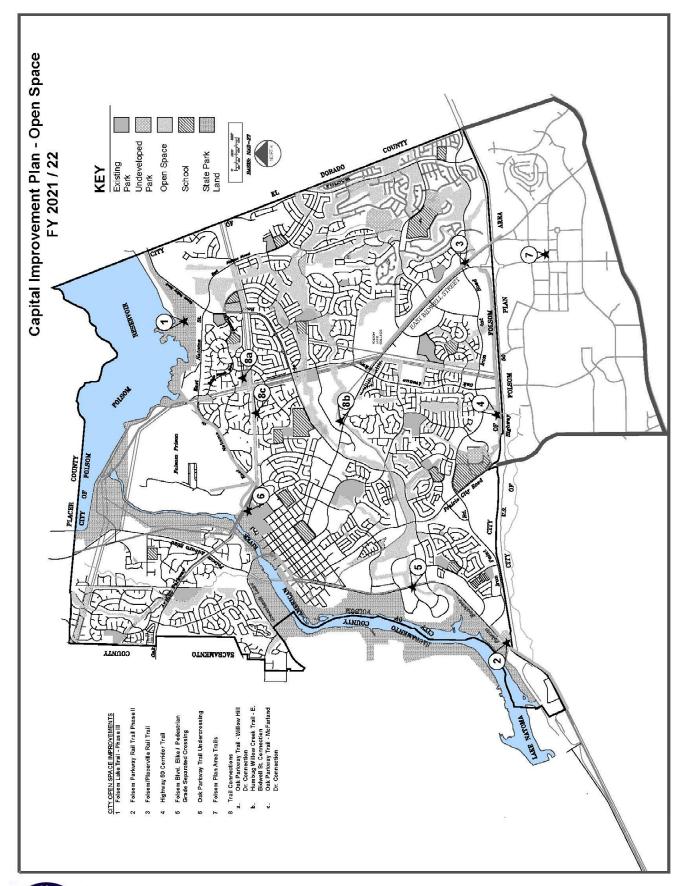




Open Space & Greenbelts

Map	VI-122
Project Summaries	
Folsom Blvd. Bike / Pedestrian Overcrossing	
Folsom Lake Trail – Phase III	
Folsom Parkway Rail Trail	VI-128
Folsom / Placerville Trail	
Folsom Plan Area Trails	VI-132
Highway 50 Corridor Trail	VI-134
Oak Parkway Trail Undercrossing	
Trail Connections	







Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	Total
Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
2,949,483	1,070,000	1,501,272	3,340,000	11,565,000	-	-	-	-	-	-	20,425,755

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
2,500	4,800	10,116	17,372	25,190	25,748	26,408	26,994	27,631	28,220

FY 2021 – 2022 Budget Proposals

Project Description	Ente	erprise	Loans	s/Grants	Imj	pact Fees	Other	Total	Project Total
Folsom Blvd. Bike / Ped Overcrossing	\$	-	\$	-	\$	_	\$ _	\$ _	\$ -
Folsom Lake Trail - Phase III		-		-		-	-	-	-
Folsom Parkway Rail Trail		-		-		-	-	-	-
Folsom/Placerville Trail		-		-		-	-	-	1,209,901
Folsom Plan Area Trails		-		-		300,000	-	300,000	920,000
Highway 50 Corridor Trail		-		-		-	-	-	-
Oak Parkway Trail Undercrossing		-		-		-	-		2,357,498
Total	\$	-	\$	-	\$	300,000	\$ -	\$ 300,000	\$ 4,487,399



Folsom Blvd. Bike / Pedestrian Overcrossing **Project Name:**

None **Project Number:**

Project Contact: Parks & Recreation bbollinger@folsom.ca.us

Project Description: Construction of a bike/pedestrian overcrossing at Folsom Boulevard and

> Humbug/Willow Creek. Project will include a grade separated crossing that makes connection between existing Class I trail on both sides of Folsom

Boulevard.

Justification: This project meets the City's goal of developing recreational facilities and

helps make Folsom a community of choice for living, working, and

enjoying leisure activities.

Relationship to other CIP: This project completes one of the last gaps in the 16-mile Humbug-Willow

Creek trail system. This project provides a much needed grade separated

crossing of Folsom Boulevard.

Alternatives: Selection of an undercrossing or overcrossing at Folsom Boulevard needs

> to be analyzed and determine which crossing type would be the most cost effective and have the least environmental impact. An at-grade crossing is

not feasible with the volume of traffic on Folsom Blvd.

Project Update: Project is listed in the adopted bikeway master plan; however, no funding

> has been approved for this project. The project did not receive funding from Caltrans ATP in 2018 and the City is looking into alternative funding sources. Staff is seeking funding through Cal Trans to conduct a feasibility study which would include public outreach and conceptual bridge designs. If awarded, funding of \$177,060 would be received in FY 21-22 with a

required city match of \$22,940 to start the study.

Relationship to General

Plan or other adopted plan:

This project is identified in the Bikeway Master Plan.



Folsom Blvd. Bike / Pedestrian Overcrossing

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants			177,060									177,060
Impact Fees			22,940									22,940
Pay-Go												-
Other												-
Other												1
Total	-	-	200,000	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental				150,000								150,000
Design			200,000	550,000								750,000
Construction					7,500,000							7,500,000
Inspection					60,000							60,000
Materials Testing					100,000							100,000
Construction Staking					50,000							50,000
Other												-
Contingencies					100,000							100,000
Total	-	-	200,000	700,000	7,810,000	-	-	-	-	-	-	8,710,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	1,500	1,600	1,700	1,800	1,900	2,000	2,100



Project Name: Folsom Lake Trail - Phase III

Project Number: None

Project Contact: Parks & Recreation ~ bbollinger@folsom.ca.us

Project Description: The construction of three miles of Class I bikeway along the shore of

Folsom Lake from Folsom Lake Crossing to Green Valley Road.

Justification: This project meets the City's goal of developing recreational facilities and

helps make Folsom a community of choice for living, working and enjoying

leisure activities.

Relationship to other CIP: This project is being planned and financed in coordination with the Bureau

of Reclamation and the State Department of Parks and Recreation. This project would provide the final piece of the trail that connects between El

Dorado Hills (Green Valley Road) and the Historic Truss Bridge.

Alternatives: Several alternative alignments were studied and this alignment was chosen

because it provided the most direct route with limited environmental impacts. It is anticipated that the spillway haul roads will be used for the

trail corridor once construction is complete.

Project Update: The State Department of Parks & Recreation has included this trail segment

in their Master Plan for the Folsom Lake State Recreation area and are working with the US Army Corps of Engineers and Bureau of Reclamation to coordinate the construction of the trail after work on Folsom Lake Dam is completed. The Dam work was completed in the summer of 2017 and the bench for the future trail has been constructed. Staff will continue to try and coordinate with State Parks and the Bureau to move the project forward.

Relationship to Master Plan or other adopted plan:

The project is consistent with the adopted Bikeway Master Plan.



Folsom Lake Trail - Phase III

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental				50,000								50,000
Design				100,000								100,000
Construction					2,000,000							2,000,000
Project Management												-
Materials Testing					10,000							10,000
Construction Staking					15,000							15,000
Other												-
Contingencies					100,000							100,000
Total	-	-	-	150,000	2,125,000	-		-	-	-	-	2,275,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	1	-	-	-	5,400	5,400	5,400	5,400	5,400	5,400	5,400



Project Name: Folsom Parkway Rail Trail

Project Number: None

Project Contact: Parks & Recreation ~ bbollinger@folsom.ca.us

Project Description: The construction of 1.5 miles of Class I bikeway from Natoma Station Drive

to Aerojet Road. The trail follows the existing light rail line adjacent to Folsom Boulevard and would include a new Bike/Ped Bridge over Alder

Creek.

Justification: This project meets the City's goal of developing recreational facilities and

helps make Folsom a community of choice for living, working and enjoying

leisure activities.

Relationship to other CIP: This project completes the second phase of the Folsom Parkway Rail Trail

and provides a continuous trail from downtown Folsom to Aerojet Road and the bike/pedestrian overcrossing at Highway 50, which in-turn links to the

American River Parkway Trail.

Alternatives: There are limited opportunities for an off-road trail along this corridor. The

proposed alignment was chosen because it provides the most direct and

uninterrupted trail between Aerojet Road and Natoma Station Drive.

Project Update: The City has been coordinating with Regional Transit regarding

opportunities to include the trail once the passing tracks construction along

the corridor is completed.

Relationship to General

Plan or other adopted plan:

The project is consistent with the adopted Bikeway Master Plan.



Folsom Parkway Rail Trail

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												•
Environmental												-
Design					65,000							65,000
Construction					1,500,000							1,500,000
Project Management												-
Materials Testing					5,000							5,000
Construction Staking					10,000							10,000
Other												-
Contingencies					50,000							50,000
Total	-	-	-	-	1,630,000	-	-	-	-	-	-	1,630,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	2,760	2,760	2,785	2,810	2,810	2,835



Project Name: Folsom / Placerville Trail

Project Number: PK1604

Project Contact: Parks & Recreation ~ bbollinger@folsom.ca.us

Project Description: The construction of approximately 1.25 miles of Class I bike trail, parallel

to the Southern Pacific Railroad right-of-way from the Humbug-Willow

Creek Trail (near Calfit) to Iron Point Road.

Justification: This project meets the City's goal of developing recreational facilities and

helps make Folsom a community of choice for living, working and enjoying

leisure activities.

Relationship to other CIP: Project completes the final phase of the planned 2.5 mile Folsom/Placerville

bike trail. This trail segment is part of the planned trail from the Humbug-Willow Creek Trail to Old Placerville Road Trail and would be the first

Class I trail connection to the Folsom Plan Area.

Alternatives: There is no other right-of-way in this area that provides the linkages and

connections this corridor provides.

Project Update: The City received a Regional ATP grant through SACOG in the amount

\$1,048,036 with a city match of \$136,000. Preliminary engineering and environmental work on the project have started and are expected to be completed by July 2021. Cal Trans required additional environmental studies which resulted in an amendment to the contract in the amount of \$25,865 which was allocated from Fund 206 in April 2020. The project needs an additional \$150,000 in funding to complete design/engineering. A grant request to SACOG Regional Grant Funding was submitted in January 2021 to cover this additional expense. Construction grant funding was extended to FY 22/23 due to Folsom Plan Area water pipeline installation below the alignment of the trail. Construction is anticipated to start in FY 22/23 once the water pipeline is installed and the project secures additional funding to complete construction in the amount of \$1,500,000 based on the

engineers' estimate.

Relationship to General Plan or other adopted plan:

Project is consistent with the Bikeway Master Plan.



Folsom / Placerville Trail

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,209,901
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,209,901
FY 2020-2021 Projected Expenditures	288,629
r i 2020-2021 Projected Expenditures	200,029

Financial Impact

Funding Sources: This project is currently only partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants	262,764	134,000	651,272									1,048,036
Impact Fees												-
Other - Fund 206	25,865	16,000	25,000									66,865
Other - Fund 248			36,000									36,000
Other - Measure A			59,000									59,000
Total	288,629	150,000	771,272	-	-	-	-	-	-	-	-	1,209,901

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	100,000											100,000
Design	188,629	150,000										338,629
Construction			921,272	1,500,000								2,421,272
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	288,629	150,000	921,272	1,500,000	-	-	-	-	-	-	-	2,859,901

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	1	-	1	2,300	2,400	2,500	2,600	2,700	2,800	2,900	3,000



Project Name: Folsom Plan Area Trails

Project Number: New

Project Contact: Parks & Recreation ~ bbollinger@folsom.ca.us

Project Description: The construction of 2 miles of new Class I multi-use trails in the Folsom

Plan Area.

Justification: This project meets the City's goal of developing recreational facilities in the

Folsom Plan Area and helps make the new residential and commercial developments a community of choice for living, working and enjoying

leisure activities.

Relationship to other CIP: The 2 miles of trail segments provides a much needed multi-use trail in the

Folsom Plan Area to support the residential developments being constructed

in the plan area.

Alternatives: Alternative trail alignments were analyzed during the planning review of

the Folsom Plan Area project. The 2 miles of trails that will be construction

was chosen as the preferred trail alignment.

Project Update: City staff has been reviewing Folsom Plan Area development plans and

working with developers to ensure the proposed trail alignments are consistent with what was approved for the plan area. Staff is preparing an RFP for design/engineering services for the Mangini Ranch trails and

expect to have an executed contract for these services in FY 21/22.

Relationship to General

Plan or other adopted plan:

The project is consistent with the adopted Folsom Plan Area.



Folsom Plan Area Trails

Project Budget:

FY 2020-2021 Appropriated Project Budget	620,000
FY 2021-2022 Budget - Proposed Change	300,000
Total Project Budget through FY 2021-2022	920,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	920,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	-	920,000										920,000
Other - Meas A												-
Other - Fund 243												-
Other - Fund 206												-
Total	-	920,000	-	-	-	-	-	-	-	-	-	920,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design		120,000										120,000
Construction		800,000										800,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	920,000	-	-	-	-	-	-	-	-	-	920,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	2,300	2,400	2,400	2,500	2,600	2,700	2,800	2,900	3,000



Project Name: Highway 50 Corridor Trail

Project Number: None

Project Contact: Parks & Recreation ~ bbollinger@folsom.ca.us

Project Description: The construction of three miles of Class I bikeway adjacent to the Highway

50 right-of-way from East Bidwell Street to the Alder Creek Trail.

Justification: This project meets the City's goal of developing recreational facilities and

helps make Folsom a community of choice for living, working and enjoying

leisure activities.

Relationship to other CIP: This trail segment provides a much needed off-road trail linkage between

the Folsom/Placerville Rail Trail and the future Alder Creek Trail along the

Hwy 50 corridor.

Alternatives: Alternative trail alignments were analyzed and due to the topography of the

area and the limited available right-of-way, this alignment was chosen as

the preferred alternative.

Project Update: The environmental work for the unpaved trail along this corridor has been

completed. Construction of the unpaved trail commenced in December 2018 and was partially completed in February 2019 by the California Conservation Corp (CCC). Funding for the unpaved trail labor was through Caltrans ATP directly to CCC. No expenses have been incurred by the City directly. This project will be reevaluated during the Active Transportation Plan process to assess how the remaining section of the trail should be

completed.

Relationship to General Plan or other adopted plan:

The project is consistent with the adopted Bikeway Master Plan.



Highway 50 Corridor Trail

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design				100,000								100,000
Construction				800,000								800,000
Project Management												-
Materials Testing				5,000								5,000
Construction Staking				10,000								10,000
Other												-
Contingencies				75,000								75,000
Total	-	-	-	990,000	-	-	-	-	-	-	-	990,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	4,500	4,500	4,575	4,575	4,650	4,650



Oak Parkway Trail Undercrossing Project Name:

PK1601 **Project Number:**

Project Contact: Parks & Recreation bbollinger@folsom.ca.us

Project Description: The construction of a bicycle/pedestrian trail undercrossing where the Oak

> Parkway Trail intersects with Natoma Street. The undercrossing will provide a seamless connection between the Oak Parkway Trail and the

Johnny Cash Trail.

Justification: This project meets the City's goal of developing recreational facilities and

helps make Folsom a community of choice for living, working and enjoying

leisure activities.

Relationship to other CIP: This project would complete the connection between the existing Oak

> Parkway Trail and the planned phase 2 of the Johnny Cash Trail. With this grade separated connection trail users will now have access to several other trails including the Lake Natoma, Johnny Cash, Folsom Lake and American River Trails, while avoiding at-grade street crossings and improving safety.

Alternatives: The undercrossing alternative was chosen as the preferred option after

> looking at other at-grade and overcrossing options. The undercrossing was the most cost-effective option for trail users to safely cross Natoma Street.

Project Update: The City was awarded a Sacramento Area Council of Governments

> (SACOG) - Active Transportation Program grant in the amount of \$992,000 with a city match of \$129,000 and a second grant from Federal Lands Access Program for \$985,000. Project construction was completed in October 2019. The Active Transportation Grant has been received in full.

Relationship to General Plan or other adopted plan:

This project is identified in the adopted Bikeway Master Plan.



Oak Parkway Trail Undercrossing

Project Budget:

FY 2020-2021 Appropriated Project Budget	2,357,498
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	2,357,498
FY 2020-2021 Projected Expenditures	2,550,854
FY 2021-2022 Proposed Est Budget Balance	(193,356)

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Loans/Grants	952,000	1,025,000										1,977,000
Other - Fund 226	20,000											20,000
Other - Meas A	89,000											89,000
Other - Gas Tax	251,497											251,497
Other - Fund 206	20,000											20,000
Other - PG&E	161,549											161,549
Other	946											946
Total	1,494,992	1,025,000	-	-	-	-	-	-	-	-	-	2,519,992

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	26,100											26,100
Design	155,251											155,251
Construction	2,336,261											2,336,261
Project Management												-
Materials Testing	25,964											25,964
Construction Staking												-
Other	7,278											7,278
Contingencies												-
Total	2,550,854	-	-	-	-	-	-	-	-	-	-	2,550,854

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	2,500	2,500	2,600	2,800	3,000	3,200	3,400	3,600	3,800	4,000



2021-2022 Capital Improvement Plan

Project Name: Trail Connections

Project Number: 008123

Project Contact: Parks & Recreation ~ bbollinger@folsom.ca.us

Project Description: The three trail connection projects being proposed totaling about .32 miles,

which are part of the City Bikeway Master Plan, would fill important gaps in the city-wide trail network. Two of the connections being proposed are along the Oak Parkway Trail and the third is along the Humbug-Willow

Creek Trail at the East Bidwell Street undercrossing.

Justification: This project meets the City's goal of developing recreational facilities and

helps make Folsom a community of choice for living, working and enjoying

leisure activities.

Relationship to other CIP: These three trail connections provide much needed access to roadways from

Class I trails.

Alternatives: Alternative trail connections are being analyzed as part of the

design/engineering phase of the project expected to be completed by the end

of FY 2021.

Project Update: The contract award for RRM Design Group was approved at the November

10, 2020 City Council meeting. Staff finalized the design contract with RRM Design Group in January 2021 and now have a fully executed contract. The project kick-off meeting / site visit was completed on January 29, 2021. Construction costs are estimated at approximately \$380,000 and

construction can start as soon as funding is secured.

Relationship to General

Plan or other adopted plan:

The project is consistent with the adopted Bikeway Master Plan.



Trail Connections

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	110,000
FY 2021-2022 Proposed Est Budget Balance	(110,000)

Financial Impact

Funding Sources: This project is currently only partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees	110,000											110,000
Pay-Go												-
Other												-
Other												-
Total	110,000	-	-	-	-	-	-	-	-	-	-	110,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	110,000											110,000
Construction			380,000									380,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	110,000	-	380,000	-	-	-	-	-	-	-	-	490,000

Operating Impact

Sources	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	2,816	2,872	2,930	2,988	3,048	3,109	3,171	3,235

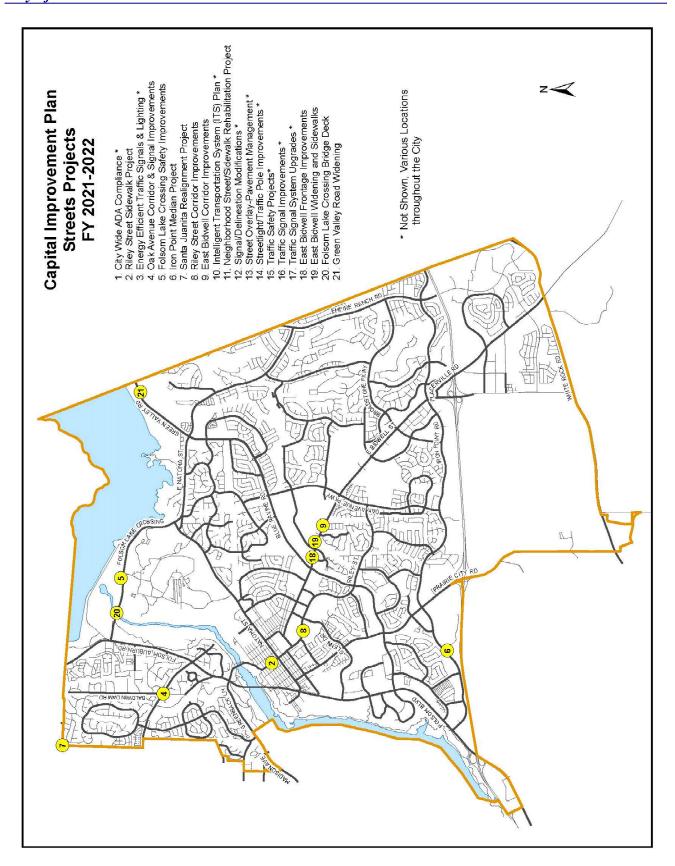




Streets

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Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	Total
Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	
12,466,298	4,085,000	8,825,000	4,393,000	3,450,000	•	-	•	1	-	-	33,219,298

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

I	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
I	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000

FY 2021 – 2022 Budget Proposals

Project Description	Ente	rprise	Loa	ns/Grants	Im	pact Fees	Other		Total	Project Total
City-Wide ADA Compliance	\$	_	\$	-	\$	-	\$ 150,000	\$	150,000	\$ 150,000
East Bidwell Corridor		-		-		-	110,000		110,000	110,000
East Bidwell Frontage		-		-		-	-		-	1,205,095
East Bidwell Widening & Sidewalk		-		-		-	-		-	922,434
Energy Efficient Traffic Signals & Lighting		-		-		-	20,305		20,305	330,305
Folsom Lake Crossing Bridge Deck Rehab		-		-		-	-		-	150,000
Folsom Lake Crossing Safety Improvements		-		-		(350,000)	-		(350,000)	200,000
Green Valley Rd Widening		-		-		-	-		-	7,475,519
Intelligent Transportation System (ITS) Plan		-		-		200,000	-		200,000	200,000
Iron Pt Median		-		-		50,000	-		50,000	50,000
Neighborhood Street & Sidewalk Rehab		-		-		-	400,000		400,000	400,000
Oak Ave Cooridor & Sidewalk		-		-		-	-		-	-
Riley St Cooridor		-		-		-	-		-	-
Riley St Sidewalk		-		-		-	-		-	-
Santa Juanita Realignment		-		-		-	-		-	100,000
Signal/Delineation Mod		-		-		200,000	-		200,000	300,000
Street Overlay / Pavement Management		-		-		-	2,000,000	:	2,000,000	2,000,000
Streetlight / Traffic Pole Improvements		-		-		-	-		-	-
Traffic Safety Projects		-		-		-	100,000		100,000	100,000
Traffic Signal Improvements		-		-		50,000	-		50,000	50,000
Traffic Signal System Upgrades		-		-		400,000	-		400,000	400,000
Total	\$	-	\$	_	\$	550,000	\$2,780,305	\$	3,330,305	\$14,143,353



Project Name: **City-Wide ADA Compliance**

Project Number: 2409

Project Contact: Public Works pwdep@folsom.ca.us

Project Description: This project involves retrofitting or installation of new pedestrian

> facilities to gain compliance with the Americans with Disabilities Act (ADA). It may include, but is not limited to, the retrofitting of existing sidewalk ramps to comply with current standards, relocation of street 'furniture' to increase sidewalk accessibility, and installation of assistive

devices at traffic signals.

Justification: Title II of the ADA requires local agencies to ensure that public facilities

are accessible to all persons regardless of disability.

Citywide Pedestrian Master Plan (PMP) - The PMP identifies constraints Relationship to other CIP:

> in the City's pedestrian transportation system, including non-ADA compliant locations. ADA Transition Plan - The City has adopted an ADA transition plan to identify and prioritize non-compliant locations for

improvement.

Alternatives: Non-compliance with federal ADA mandates could potentially subject the

City to matters of litigation.

Project Update: In FY 20-21, additional ADA-compliant curb ramps and sidewalks were

> completed as part of the City of Folsom ADA Transition Plan and in conjunction with the City's Pavement Management Plan. In FY 21-22 the focus will be on completing the final sidewalk locations and replacing

various distressed sidewalks.

Relationship to General Plan or other adopted plan:

Citywide Pedestrian Master Plan, ADA Transition Plan



City-Wide ADA Compliance

Project Budget:

FY 2020-2021 Appropriated Project Budget	150,000
FY 2020-2021 Projected Expenditures	150,000
FY 2021-2022 Budget - Proposed	150,000
Total FY 2021-2022 Project Budget	150,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	150,000	150,000										300,000
Other												-
Total	150,000	150,000	-	-	-	-	-	-	-	-	-	300,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	150,000	150,000										300,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	150,000	150,000	-	-	-	-	-	-	-	-	-	300,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: East Bidwell Corridor

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will provide design and construction of improvements and

rehabilitation of East Bidwell Street from Riley Street to Blue Ravine

Road.

Justification: There have been no recent pavement rehabilitation projects on this section

of East Bidwell Street. East Bidwell Street is a main arterial from the north section and historic district to the major shopping district in Folsom.

Relationship to other CIP: This project is related to the yearly Neighborhood Pavement and Sidewalk

Project (PW1801) except that it is on a commercial corridor.

Alternatives: No-Build

Project Update: Project not started. Funding has yet to be determined.

Relationship to General Plan

Plan or other adopted plan:



East Bidwell Corridor

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	110,000
Total Project Budget through FY 2021-2022	110,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	110,000

Financial Impact

Funding Sources: This project is partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - New Measure A		110,000										110,000
Other												-
Total	-	110,000	-	-	-	-	-	-	-	-	-	110,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		110,000	3,000,000									3,110,000
Inspection												-
Project Management			500,000									500,000
Materials Testing												-
Other												-
Contingencies												-
Total	-	110,000	3,500,000	-	-	-	-	-	-	-	-	3,610,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: East Bidwell Frontage Improvements

Project Number: PW1810

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will widen one additional lane and along the frontage of East

Bidwell southbound from Creekside Drive to the railroad tracks. This project is in conjunction with the development of the parcel on the corner of Creekside Drive and East Bidwell. Improvements include widening and the addition of curb, gutter, and sidewalk as well as street

improvements on East Bidwell and Creekside Drive.

Justification: This project will construct the ultimate width of East Bidwell at this

location.

Relationship to other CIP: None

Alternatives: No-Build: The roadway would remain as is and would ultimately need to

be widened as called for in the General Plan.

Project Update: Project design is complete. Redesign of profile by City Staff to miss

existing gas mains allowed the project to restart in January of 2020.

Anticipate completion by April 1, 2021.

Relationship to General

Plan or other adopted plan:

General Plan.



East Bidwell Frontage Improvements

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,205,095
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,205,095
FY 2020-2021 Projected Expenditures	1,205,095
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	1,205,095											1,205,095
Pay-Go												-
Other - Measure A												-
Other												-
Total	1,205,095	-	-	-	-	-	-	-	-	-	-	1,205,095

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	1,205,095											1,205,095
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	1,205,095	-	-	-	-	-	-	-	-	-	-	1,205,095

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: East Bidwell Widening & Sidewalk

Project Number: PW1603

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will widen one additional lane and incorporate sidewalk

infills at two separate locations. Both of these locations are on E. Bidwell

between Woodsmoke Way to 500' South of Bluestone Circle.

Justification: This project will link existing pedestrian paths of travel as recommended

in the pedestrian master plan.

Relationship to other CIP: None

Alternatives: No-Build: A gap would be left in the sidewalk system and a pinch point

would remain from the 3-lane segment of East Bidwell Street to the

existing 2-lane segment in the project area.

Project Update: Construction of the project was completed in January 2021.

Relationship to General Plan or other adopted plan:

This is in the Citywide Pedestrian Master Plan.



East Bidwell Widening & Sidewalk

Project Budget:

FY 2020-2021 Appropriated Project Budget	922,434
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	922,434
FY 2020-2021 Projected Expenditures	922,434
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	922,434	-										922,434
Pay-GO												-
Other												-
Other												-
Total	922,434	-	-	-	-	_	-	_	-	-	- 1	922,434

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	164,182											164,182
Construction	758,252	-										758,252
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	922,434	-	_	-	-	-	-	_	_	_	-	922,434

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Energy Efficient Traffic Signals & Lighting

Project Number: PW1502

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project is to fund the retrofit of existing street lights, parking lot

lights, and traffic signals with energy efficient alternatives to reduce power consumption and utility bill costs while maintaining lighting and

visibility standards.

Justification: This project is designed to reduce the City's power consumption by

utilizing new technology that has become more cost effective. The result will be to have lighting fixtures that use less power with lower

maintenance cost.

Relationship to other CIP: None

Alternatives: The "Do Nothing" alternative would leave all City-maintained lights and

signals in the current condition, resulting in no reduction in power

consumption or utility costs.

Project Update: In FY 20-21 staff continued to retrofit arterial streetlights. In FY 21-22

staff will continued to retrofit arterial streetlights as schedule permits.

Relationship to General

Plan or other adopted plan:

This is in the City General Plan.



Energy Efficient Traffic Signals & Lighting

Project Budget:

FY 2020-2021 Appropriated Project Budget	310,000
FY 2021-2022 Budget - Proposed Change	20,305
Total Project Budget through FY 2021-2022	330,305
FY 2020-2021 Projected Expenditures	302,352
FY 2021-2022 Proposed Est Budget Balance	27,953

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	302,352	25,000										327,352
Other												-
Total	302,352	25,000	-	-	-	-	-	-	-	-	-	327,352

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	302,352	25,000										327,352
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	302,352	25,000	-	-	-	-	-	-	-	-	-	327,352

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Folsom Lake Crossing Bridge Deck Rehabilitation

Project Number: PW1705

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will address the concerns in the Caltrans Structures Report.

The FLC was constructed in 2012. The Caltrans report has recommended that the bridge surface be treated with Methacrylate. The Methacrylate will seal the cracking in the deck concrete to prohibit water from intruding into the structure. This is important to keep the water out of the reinforcing

steel and not allow rusting of the steel.

Justification: This project will address the shrinkage cracking on the structure and

reduce the future maintenance issues that may occur if water is allowed

to begin the rusting of the reinforcing steel in the bridge.

Relationship to other CIP: This project is in the same area as the Folsom Lake Crossing Safety

Improvements however, staff is seeking grant funding for this project.

Alternatives: None

Project Update: This project will be publicly advertised for construction in Spring 2021.

Construction is expected to be complete in Summer 2021.

Relationship to Master None

Plan or other adopted plan:



Folsom Lake Crossing Bridge Deck Rehabilitation

Project Budget:

FY 2020-2021 Appropriated Project Budget	150,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	150,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	150,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446		150,000										150,000
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		150,000										150,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-		-	-	-			•



Project Name: Folsom Lake Crossing Safety Improvements

Project Number: PW1604

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This Project will improve safety of the roadway south of Folsom Lake

Crossing Bridge. Staff will be hiring a consultant to investigate appropriate measures to install along this facility. As Folsom Lake Crossing carries a speed of 50 MPH the safety project will look at the feasibility of adding a safety mechanism in the currently painted center median. Possible solutions will be the addition of barrier rail (concrete or metal beam), high visibility delineators, and or permanent speed signs.

Justification: The project meets the City's goal of providing safe and efficient

transportation. Concern for safety on the Folsom Lake Crossing roadway has increased with the construction of the Folsom Dam Auxiliary

Spillway.

Relationship to other CIP: This project is planned to be included with the deck resurfacing of Folsom

Lake Crossing Bridge Deck Project.

Alternatives: No-Build Alternative: Safety concerns would not be met without this

project.

Project Update: Staff has identified corrective countermeasures to address road safety

issues on this roadway and will be submitting a Highway Safety Improvement Program (HSIP) grant to fund the countermeasures when Cycle 10 of HSIP is released in Spring 2020. A study of alternatives is

under way. No grant funding has been awarded to date.

Relationship to Master None

Plan or other adopted plan:

Folsom Lake Crossing Safety Improvements

Project Budget:

<i>v</i>	
FY 2020-2021 Appropriated Project Budget	550,000
FY 2021-2022 Budget - Proposed Change	(350,000)
Total Project Budget through FY 2021-2022	200,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	200,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446		200,000										200,000
Pay-Go												-
Other												-
Other												-
Total	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design		150,000										150,000
Construction		50,000										50,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	200,000	-	-	-	-	-	-	_	-	-	200,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Green Valley Road Widening

Project Number: PW0804

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project is to fund the environmental clearance, design and

construction of a project to widen Green Valley Road from two lanes to four lanes between East Natoma Street and Sophia Parkway. The funding will be reimbursed by a \$3.5M grant awarded to the City by SACOG.

Justification: The project is identified in the City's General Plan.

Relationship to other CIP: None

Alternatives: No build; leaving Green Valley Road in its current state will ultimately

lead to increased congestion and will impact the operations of the East

Natoma/Blue Ravine intersection.

Project Update: Grant funding was awarded by SACOG in 2013 via the Regional/Local

funding project in the amount of \$3.5 million. Project bids were opened in October of 2018 and awarded in November 2018. Initial contractor had to be removed due to financial issues. New contractor to complete project construction by June 2020. Grant receipts to date total \$456,198. First

payment in the SACOG loan will be due 12/31/21.

Relationship to Master None

Plan or other adopted plan:



Green Valley Road Widening

Project Budget:

FY 2020-2021 Appropriated Project Budget	7,475,519
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	7,475,519
FY 2020-2021 Projected Expenditures	7,313,937
FY 2021-2022 Proposed Est Budget Balance	161,582

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants	3,576,168											3,576,168
Gas Tax-SB1	300,000											300,000
Impact Fees - Fund 446	1,237,769	1,100,000	1,100,000									3,437,769
Pay-Go												-
SACOG Tier 3 Loan	2,200,000	(1,100,000)	(1,100,000)									-
Other-Earmark												-
Total	7,313,937	-	-	-	-	-	-	-	-	-	-	7,313,937

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	33,679											33,679
Plan Check												-
Design	583,435											583,435
Construction	5,864,549											5,864,549
Inspection												-
Project Management	656,703											656,703
Materials Testing												-
M itigation												-
Contingencies	175,571											175,571
Total	7,313,937	-	-	-	-	-	-	-	-	-	-	7,313,937

Operating Impact

Sources	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Intelligent Transportation System (ITS) Plan

Project Number: 2480

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project involves the construction and operation of an "Intelligent"

Transportation System (ITS), featuring vehicle detection, video monitoring, communications infrastructure, dynamic message boards and

pathfinder signs linked to a traffic operations center.

Justification: An ITS plan maximizes the efficiency of the existing arterial street system

and may serve to offset the need for roadway or intersection widening.

Relationship to other CIP: None

Alternatives: Road widening to increase the capacity of the arterial street system or

major intersections is not feasible in certain cases (such as Folsom Boulevard, Folsom Auburn Road and Natoma Street) and therefore

projects that maximize the existing system are preferred.

Project Update: In FY 20-21, Continuing efforts were made to update the City's ITS

infrastructure and equipment. Installed new CCTVs at 9 traffic signal locations for active congestion monitoring. Worked with Police Department to have dispatch have live access to network of CCTVs. Fiber optic was added to Prison Road from City Hall to close communication gap to Prison Road signal. In 21-22, Staff will continue to install CCTVs, video monitoring software, fiber optics cables and communication equipment along priority corridors. Added cellular connections to South

of 50 Signal(s).

Relationship to General

Plan or other adopted plan:

None



Intelligent Transportation System (ITS) Plan

Project Budget:

FY 2020-2021 Appropriated Project Budget	250,000
FY 2020-2021 Projected Expenditures	250,000
FY 2021-2022 Budget - Proposed	200,000
Total FY 2021-2022 Project Budget	200,000

Financial Impact

Funding Sources:

Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
											-
											-
											-
											-
250,000	200,000										450,000
											-
											-
											-
250,000	200,000	-	-	-	-	-	-	-	-	-	450,000
	Year 250,000	Year 2022 250,000 200,000	Year 2022 2023 250,000 200,000	Year 2022 2023 2024 250,000 200,000	Year 2022 2023 2024 2025 250,000 200,000	Year 2022 2023 2024 2025 2026 250,000 200,000	Year 2022 2023 2024 2025 2026 2027 250,000 200,000	Year 2022 2023 2024 2025 2026 2027 2028 250,000 200,000	Year 2022 2023 2024 2025 2026 2027 2028 2029 250,000 200,000	Year 2022 2023 2024 2025 2026 2027 2028 2029 2030 250,000 200,000	Year 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 250,000 200,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	250,000	200,000										450,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	250,000	200,000	-	-	-	-	-	-	-	-	-	450,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Iron Point Median

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will landscape the last median on Iron Point Road south of

Willard Road.

Justification: In keeping with the goals of the City's goal to implement a Tree Program

and beautify the main corridor's within Folsom.

Relationship to other CIP: None

Alternatives: No Build

Project Update: A design for this project was previously ready for bid in 2014 with the

Gateway Improvement Project. Currently working with the City Arborist

and Sacramento Tree Foundation to put a project out to bid.

Relationship to General

Plan or other adopted plan:

None



Iron Point Median

Project Budget:

FY 2020-2021 Appropriated Project Budget	360,000
FY 2021-2022 Budget - Proposed Change	50,000
Total Project Budget through FY 2021-2022	410,000
FY 2020-2021 Projected Expenditures	360,000
FY 2021-2022 Proposed Est Budget Balance	50,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	360,000	50,000										410,000
Pay-Go												-
Other - Measure A												-
Other												-
Total	360,000	50,000	-	-	-	-	-	-	-	-	-	410,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	360,000	50,000										410,000
Inspection												
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	360,000	50,000	-	-	-	-	-	-	-	-	-	410,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Neighborhood Street & Sidewalk Rehab

Project Number: PW1801

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This is an annual concrete sidewalk repair and replacement project at

various locations around the City, as identified by the streets and engineering divisions. This project will repair locations with trip hazards as well as replace sections of sidewalks that have exceeded their useful life. Damaged sidewalks may present safety issues, as well as allowing water to infiltrate the roadway subgrade, eventually causing premature failure of the infrastructure. The scope of the project is still pending final cost analysis, however it is likely that the project will address School

Street and the River Rock neighborhood.

Justification: This annual project will enable the City to begin addressing aging

concrete infrastructure and the aesthetics of some of the older neighborhoods. The benefit of this being an annual project is to slowly rehabilitate aging infrastructure so that the costs can be spread out over many years, as opposed to one large rehabilitation cost in the future,

should this project be deferred.

Relationship to other CIP: This project is coordinated with the annual Street Overlay - Pavement

Management project.

Alternatives: None

Project Update: The FY 20-21 project consisted of approximately 1,000 linear feet of curb,

gutter and sidewalk replacement and 4,000 square feet of sidewalk replacement. The large sections of replacement occurred on Market Street, Glenn Drive and McKiernan Way. Various other locations were repaired for pedestrian safety. Staff anticipates the FY 21-22 project will

commence construction in the summer of 2021.

Relationship to General Plan or other adopted plan:

Citywide Pedestrian Master Plan



Neighborhood Street & Sidewalk Rehab

Project Budget:

FY 2020-2021 Appropriated Project Budget	300,000
FY 2020-2021 Projected Expenditures	300,000
FY 2021-2022 Budget - Proposed	400,000
Total FY 2021-2022 Project Budget	400,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax		200,000										200,000
Impact Fees - Fund 446												-
Pay-Go												-
Gas Tax-SB1	300,000											300,000
Other-Meas A		200,000										200,000
Total	300,000	400,000	-	-	-	-	-	-	-	-	-	700,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	300,000	400,000										700,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	300,000	400,000	-	-	-	-	-	-	-	-	-	700,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Oak Avenue Corridor & Signal

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will widen 1 mile of Oak Avenue Parkway from American

River Canyon Road to Folsom-Auburn Road from two to four lanes with sidewalk and Class 2 Bike Lanes or alternatively a Class 1 Trail. It will also modify the traffic signal at Oak Ave and Folsom-Auburn for new

alignment and change from 6 phase to 8 phase.

Justification: This project will provide safer pedestrian/bicycle access from American

River Canyon to Folsom-Auburn and improve line of sight at Oak Avenue/Folsom-Auburn Signal. Oak Ave Parkway is designated as a Minor Arterial and by definition should be four lanes per the 2035 General

Plan.

Relationship to other CIP: None

Alternatives: No Build

Project Update: This project should require a project study and submit for grant funding

as Oak Ave Parkway provides regional access between Folsom and

Sacramento County. Grants have been submitted by staff.

Relationship to General Plan or other adopted plan:

Shown as Minor Arterial by General Plan



Oak Avenue Corridor & Signal

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction			4,000,000									4,000,000
Inspection												-
Project Management			500,000									500,000
Materials Testing												-
Other												-
Contingencies												-
Total	-	-	4,500,000	-	-	-	-	-	-	-	-	4,500,000

Operating Impact

Net Operating Effect:

	Sources	Prior Years	FY 2021- 2022	FY 2022- 2023	FY 2023- 2024	FY 2024- 2025	FY 2025- 2026	FY 2026- 2027	FY 2027- 2028	FY 2028- 2029	FY 2029- 2030	FY 2030- 2031
INET Unerging Effect	Net Operating Effect	-										



2021-2022 Capital Improvement Plan

Project Name: Riley Street Corridor Improvements

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will improve the access and traffic circulation of Riley Street

from Lembi Street to Glenn Drive and may include a signal and reconfiguration of Post Office and Retail access points from Riley Street.

Justification: The U.S. Post Office and adjacent retail spaces have many entrance

locations that are served by a center turn lane that are sometimes in conflict. This project would improve the safety of this very busy location.

Relationship to other CIP: Riley Street Sidewalk Project is adjacent to this project. The Citywide

Intersection Control Evaluation Project is currently looking into

alternatives for the project area.

Alternatives: Other alternatives are still under evaluation

Project Update: Intersection Control Evaluation Study is currently in draft form.

Relationship to General

Plan or other adopted plan:

Citywide Pedestrian Master Plan



Riley Street Corridor Improvements

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction				2,000,000								2,000,000
Inspection												-
Project Management				400,000								400,000
Materials Testing												-
Other												-
Contingencies												-
Total	_	_	-	2,400,000	_	-	-	-	-	-	-	2,400,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Riley Street Sidewalk

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project is located on Riley Street between Sutter Street and East

Bidwell Street. The scope of the project will be to construct sidewalks and ADA curb ramps where they do not currently exist and make repairs to existing infrastructure. Utility relocation will likely be required to provide an ADA accessible path along the route. Upgrades to the intersections will

be included for improved pedestrian safety.

Justification: Currently, pedestrians do not have a complete path of travel along Riley

Street between Sutter Street and East Bidwell Street. Many Sutter Middle

School students would benefit from this project.

Relationship to other CIP: This project is related to the Neighborhood Streets & Sidewalks Project.

Alternatives: No build

Project Update: A feasibility study for the project was completed in 2020. The project

was submitted for two Active Transportation Program (ATP) grant funding opportunities, however the project was not selected for the State ATP Grant opportunity. The Regional ATP grant results will be released

in March 2021.

Relationship to General

Plan or other adopted plan:

Citywide Pedestrian Master Plan



Riley Street Sidewalk

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	_
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants			425,000	1,453,000								1,878,000
Gas Tax												-
Impact Fees - Fund 446				40,000								40,000
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	-	425,000	1,493,000	-	-	-	-	-	-	-	1,918,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW			100,000									100,000
Environmental												-
Plan Check												-
Design			325,000									325,000
Construction				1,493,000								1,493,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	-	425,000	1,493,000	-	-	-	-	-	-	-	1,918,000

Operating Impact

Sources	Prior Years	FY 2021- 2022	FY 2022- 2023	FY 2023- 2024	FY 2024- 2025	FY 2025- 2026	FY 2026- 2027	FY 2027- 2028	FY 2028- 2029	FY 2029- 2030	FY 2030- 2031
Bources	1 Cui 5	2022	2020	202.	2025	2020	2027	2020	2027	2000	2001
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Santa Juanita Road Realignment

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will realign Santa Juanita Road in conjunction with

Sacramento County and Placer County north of Oak Avenue. This project would include Right of Way acquisition widening and providing Class 2

Bike lanes and is approximately 0.75 miles.

Justification: Santa Juanita Road is narrow and utilizes 90 degree low speed turns that

are no longer standard for any road configuration. A residence along Santa Juanita has experienced multiple vehicle impacts due to the 90

degree turn. In addition, no bike trail is available.

Relationship to other CIP: None

Alternatives: No build

Project Update: A project study report should be prepared to show alternatives. This

project would require significant Right of Way services and coordination

with Sacramento and Placer Counties.

Relationship to General

Plan or other adopted plan:

Citywide Pedestrian Master Plan



Santa Juanita Road Realignment

Project Budget:

FY 2020-2021 Appropriated Project Budget	100,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	100,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources: This project is partially funded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax		50,000										50,000
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												ı
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW				500,000								500,000
Environmental												-
Plan Check												-
Design		50,000	400,000									450,000
Construction					3,000,000							3,000,000
Inspection												-
Project Management					450,000							450,000
Materials Testing												-
Other												-
Contingencies												-
Total	-	50,000	400,000	500,000	3,450,000	-	-	-	-	-	-	4,400,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Signal/Delineation Modifications

(formerly East Bidwell/Iron Pt Signal/Delineation Modification)

Project Number: PW1602

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will study striping and lane configurations to various

roadways and intersections throughout the City to increase efficiency, and install changes in pavement delineation, signage and signal modifications.

Justification: As traffic patterns changes, so does the need to re-evaluate and re-

configure existing intersections to maintain efficiency. This project will evaluate lane configuration and striping at existing intersections to determine if there are any changes that would benefit the level of service

or improve flow of traffic up to, and through intersection.

Relationship to other CIP: Consistent with Traffic Signal Improvement Project

Alternatives: No-Build Alternative: Traffic patterns would stay as is for the near future

and the level of service for the intersections would continue to degrade

over time.

Project Update: In FY 20-21, signal modifications were completed at Blue Ravine &

Prairie City, adding an additional Northbound left turn lane from Prairie City Road to Blue Ravine. In 21-22 modifications are anticipated at

Folsom Auburn/Folsom Lake Crossing and Riley/Scott St.

Relationship to General None



Signal/Delineation Modifications

Project Budget:

FY 2020-2021 Appropriated Project Budget	600,000
FY 2020-2021 Projected Expenditures	100,000
FY 2021-2022 Budget - Proposed	200,000
Total FY 2021-2022 Project Budget	200,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	100,000	200,000										300,000
Pay-Go												-
Other												-
Other												-
Total	100,000	200,000	-	-	-	-	-	-	-	-	-	300,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	100,000	200,000										300,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	100,000	200,000	-	-	-	-	-	-	-	-	-	300,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-		,	,	-



Project Name: Street Overlay / Pavement Management

Project Number: 8017

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This is an annual pavement repair and resurfacing project for various

streets throughout the City, as identified by the Pavement Management Plan and by the streets and engineering divisions. This project includes asphalt replacement, asphalt overlay, crack filling, pavement sealing and various concrete sidewalk and ADA ramp improvements. The ultimate scope of the project is pending final cost analysis, however the main components of this project will likely include Iron Point Road between Oak Avenue Parkway and East Bidwell Street, Blue Ravine Road between Prairie City Road and Oak Avenue Parkway, Briggs Ranch

south, and Willow Creek Estates East.

Justification: The City of Folsom annually identifies streets that are in need of

resurfacing. As part of the capital improvements goals of the Public Works Department, the annual street overlay project prioritizes the candidates and applies the available funding to the list of streets. The Pavement Management Plan, which analyzes the current condition of all pavement in the City, indicates that \$5-8\$ million per year is necessary

to maintain pavement conditions at the current level.

Relationship to other CIP: None

Alternatives: None

Project Update: The work completed for this project during FY 21-22 focused primarily

on resurfacing Broadstone Parkway, Scholar Drive, Prairie City Road, Silberhorn Drive and the residential streets east of Silberhorn Drive.

Relationship to General This project is consistent with the recently updated 2020 Pavement

Plan or other adopted plan: Management Plan Report.



Street Overlay / Pavement Management

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,755,000
FY 2020-2021 Projected Expenditures	939,191
FY 2021-2022 Budget - Proposed	2,000,000
Total FY 2021-2022 Project Budget	2,000,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
TCR - Fund 203	88,465											88,465
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Other-GF												-
Other - Meas A	150,000	640,000										790,000
Other - SB1 (Fd 235)	700,726	1,360,000										2,060,726
Total	939,191	2,000,000	-	-	-	-	-	-	-	-	-	2,939,191

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												
Construction	939,191	2,000,000										2,939,191
Inspection												
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	939,191	2,000,000	-	-	-	-	-	-	-	-	-	2,939,191

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



Project Name: Streetlight / Traffic Pole Improvements

Project Number: 2310

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project involves repair and/or replacement of damaged traffic signal

or streetlight poles.

Justification: Most every year there are a number of traffic signal and street light poles

that are damaged or knocked down. The purpose of this project is to hire the contractors to replace damaged poles, their foundations, and any

equipment mounted to them.

Relationship to other CIP: None

Alternatives: None. The work is beyond the abilities of our city crews to accomplish.

Not replacing a damaged or knocked down pole would impact public

safety.

None

Project Update: Streetlight and traffic pole improvements related to this project are

completed on an as needed basis. To date there have been no replacements

needed in FY 20-21.

Relationship to General



Streetlight / Traffic Pole Improvements

Project Budget:

FY 2020-2021 Appropriated Project Budget	50,000
FY 2020-2021 Projected Expenditures	50,000
FY 2021-2022 Budget - Proposed	-
Total FY 2021-2022 Project Budget	-

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	50,000											50,000
Other												•
Total	50,000	-	-	-	-	-	-	-	-	-	-	50,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												
Environmental												-
Plan Check												-
Design												-
Construction	50,000											50,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	50,000	-	-	-	-	-	-	-	-	-	-	50,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Traffic Safety Projects

Project Number: 8023

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project is to fund annual traffic safety projects, including those

requested through the Traffic Safety Committee. It includes analysis of traffic safety requests, time/material costs for installation of signs and

markings, and public outreach.

Justification: This project provides funding for traffic safety improvements identified

by the City Council, Traffic Safety Committee, and Public Safety and

Public Works staff.

Relationship to other CIP: None

Alternatives: Seek alternate funding sources; alternative not pursued due to potential

delays in installation of traffic control signals and markings, data

collection, community outreach and education materials.

Project Update: Key traffic safety projects completed in FY 20-21 include: Crosswalk

enhancements throughout the City to increase safety and encourage driver

compliance to yielding to pedestrians in Crosswalk.

Relationship to General None



Traffic Safety Projects

Project Budget:

FY 2020-2021 Appropriated Project Budget	100,000
FY 2020-2021 Projected Expenditures	100,000
FY 2021-2022 Budget - Proposed	100,000
Total FY 2021-2022 Project Budget	100,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	100,000	100,000										200,000
Other												-
Total	100,000	100,000	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	100,000	100,000										200,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	100,000	100,000	-	-	-	-	-	-	-	-	-	200,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000



Project Name: Traffic Signal Improvements

Project Number: 2615

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project involves the design and construction of new traffic signals,

signal interconnects, signal operations, and intersection improvements

designed to improve safety and/or mobility.

Justification: Increased traffic volumes limit mobility and increase collision risk,

requiring installation and coordination of traffic control devices and

additional intersection capacity.

Relationship to other CIP: None

Alternatives: Timing adjustments at isolated signals are not as effective as

synchronization with adjacent signals. Stop signs and turn restrictions are safe alternatives to traffic signals but can limit mobility and encourage

unsafe movements.

Project Update: In FY 20-21, Public Works performed its evaluation of intersections that

may meet traffic signal warrants or other traffic control devices such as roundabout and retain the services of a design consultant to complete plans, specs and estimates for an anticipated FY 22-23 construction start

date.

Relationship to General





Traffic Signal Improvements

Project Budget:

FY 2020-2021 Appropriated Project Budget	400,000
FY 2020-2021 Projected Expenditures	400,000
FY 2021-2022 Budget - Proposed	50,000
Total FY 2021-2022 Project Budget	50,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	400,000	50,000										450,000
Pay-Go												-
Other - Developer												-
Other - Measure A												-
Total	400,000	50,000	-	-	-	-	-	-	-	-	-	450,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	400,000	50,000										450,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	400,000	50,000	-	-	-	-	-	-	-	-	-	450,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Traffic Signal System Upgrades

Project Number: 2108

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This is a multi-year program to upgrade outdated traffic signals and

equipment, improve signal subsystems and enhance the performance of

traffic signal systems.

Justification: This project provides funding for upgrading the inner components of the

signal system on a rotating basis over a ten-year cycle, at a rate of approximately nine (9) signals per year. The project also provides funds to upgrade the interconnect from copper to fiber optic, and upgrade master system software, as well as some of the other parts of the signal system

infrastructure.

Relationship to other CIP: None

Alternatives: The City continues to experience increased traffic flow. Inaction would

mean that our ability to react to changes in traffic flow and implement software improvements could be limited by an inadequate traffic signal

infrastructure, thus creating potential traffic safety issues.

Project Update: Installed 16 new Cobalt Controllers on Natoma Street, Iron Point Road,

Blue Ravine road. Upgraded traffic signal systems to accommodate great number of controllers on network, maintained traffic signal performance

measures software.

None

Relationship to General



Traffic Signal System Upgrades

Project Budget:

FY 2020-2021 Appropriated Project Budget	400,000
FY 2020-2021 Projected Expenditures	73,289
FY 2021-2022 Budget - Proposed	400,000
Total FY 2021-2022 Project Budget	400,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	73,289	400,000										473,289
Pay-Go												-
Other												-
Other												-
Total	73,289	400,000	-	-	-	-	-	-	-	-	-	473,289

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	73,289	400,000										473,289
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	73,289	400,000	-	-	-	-	-	_	-	-	-	473,289

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



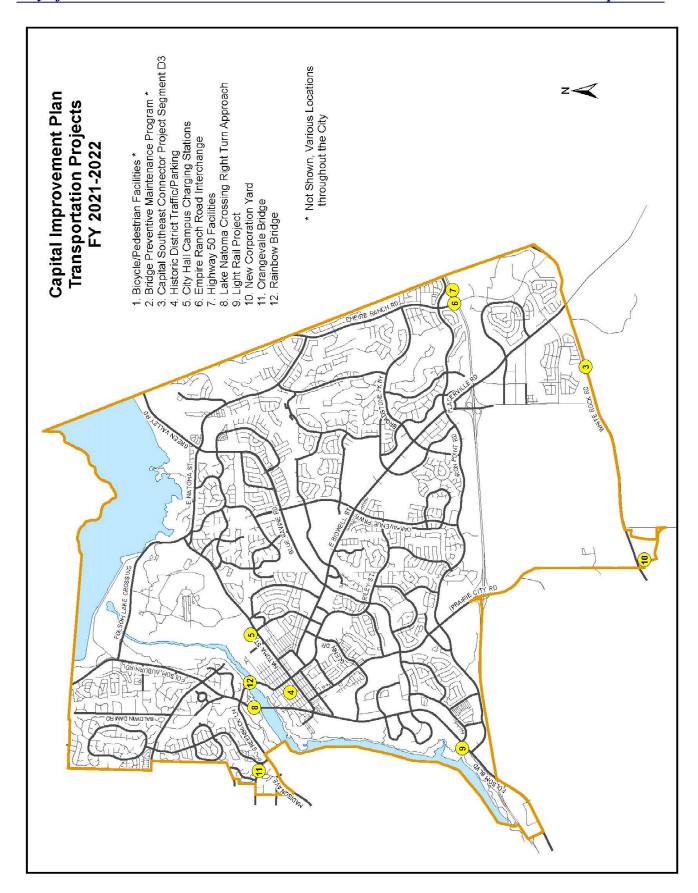


Transportation

Map	VI-188
Project Summaries	VI-189
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Bridge Preventative Maintenance	
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New Corporation Yard	
Orangevale Bridge	VI-210
Rainbow Bridge Rehabilitation	



2021-2022 Capital Improvement Plan





Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

	Prior Years	FY 2021- 2022	FY 2022- 2023	FY 2023- 2024	FY 2024- 2025	FY 2025- 2026	FY 2026- 2027	FY 2027- 2028	FY 2028- 2029	FY 2029- 2030	FY 2030- 2031	Total
ľ	6,548,023	28,113,190	1,188,395	-	-	-	-	-	-	-	-	35,849,608

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
-	-	-	-	-	-	-	-	-	-

FY 2021 – 2022 Budget Proposals

Project Description	Ente	erprise	Loan	s/Grants	Im	pact Fees	Other	Total	 Project Total
Bike/Ped Facilities Project	\$	-	\$	-	\$	-	\$ 50,000	\$ 50,000	\$ 50,000
Bridge Preventive Maintenance		-		-		200,000	-	200,000	500,000
Capital SE Connector Project Seg D3		-		-		-	-	-	28,043,000
City Hall Campus Charging Stations		-		-		-	-	-	-
Empire Ranch Road Interchange		-		-		-	-	-	1,308,950
Hist Dist Traffic / Parking		-		-		-	100,000	100,000	100,000
Hwy 50 Facilities		-		-		50,000	-	50,000	50,000
Lake Natoma Xing-Rt Turn Approach		-		-		-	-	-	150,000
Light Rail Project		-		-		100,000	-	100,000	100,000
New Corporation Yard		-		-		-	-	-	-
Orangevale Bridge		-		-		-	-	-	3,095,683
Rainbow Bridge Rehab		-		-		-	-		 1,387,500
Total	\$	-	\$	-	\$	350,000	\$ 150,000	\$ 500,000	\$ 34,785,133



Project Name: Bike/Ped Facilities

Project Number: 2308

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: On-going implementation of bicycle and pedestrian capital improvement

projects identified in the Bikeway Master Plan and Pedestrian Master

Plan.

Justification: Addresses General Plan and Bike/Ped Master Plans to promote alternative

modes of transportation to reduce vehicular volumes on major streets and

promote healthy lifestyles.

Relationship to other CIP: Bike/Ped improvements are incorporated into roadway and intersection

improvement projects whenever feasible, but many are standalone

improvements.

Alternatives: No build alternative rejected - failure to construct additional bike/ped

improvements will fail to close gaps in the bike/ped system, reducing the desirability of the overall transportation system to non-motorized traffic.

Project Update: In FY 20/21 staff selected a consultant to consolidate the Ped Master Plan

and Bike Master Plan into the Active Transportation Plan (ATP) and anticipates that a public draft will be prepared by the end of the year. In FY 21/22 staff anticipates that we will begin implementing the priorities

identified in the ATP.

Relationship to General Plan, Bikeway Master Plan, Pedestrian Master Plan, ADA

Plan or other adopted plan: Transition Plan, Folsom Plan Area Specific Plan



Bike/Ped Facilities

Project Budget:

FY 2020-2021 Appropriated Project Budget	50,000
FY 2020-2021 Projected Expenditures	50,000
FY 2021-2022 Budget - Proposed	50,000
Total FY 2021-2022 Project Budget	50,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Redevelopment												-
Enterprise												-
Impact Fees												-
New Measure A	50,000	50,000										100,000
Other												-
Other												-
Total	50,000	50,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	50,000	50,000										100,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	50,000	50,000	-	-	-	-	-	-	-	-	-	100,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Bridge Preventive Maintenance

Project Number: None

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will provide bridge maintenance based on annual Caltrans

bridge inspection reports and may be implemented in several projects

based on need.

Justification: This project will provide maintenance on City of Folsom bridges prior to

deficiencies becoming critical.

Relationship to other CIP: None

Alternatives: No Build Alternative-Allows tractor-trailer rigs to continue to hit pilaster

as they have historically since bridge opening in 1999.

Project Update: The project is in planning stage and the department is still looking to the

Caltrans Bridge Preventitive Maintenance Program for supplemental funding. Currently the Bridge Program is impacted financially. Local Agencies can utilize local funding now to use as match for future projects.

Relationship to General None **Plan or other adopted plan:**



Bridge Preventive Maintenance

Project Budget:

<u> </u>	
FY 2020-2021 Appropriated Project Budget	300,000
FY 2021-2022 Budget - Proposed Change	200,000
Total Project Budget through FY 2021-2022	500,000
FY 2020-2021 Projected Expenditures	250,000
FY 2021-2022 Proposed Est Budget Balance	250,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Loans/Grants												-
Enterprise												-
Impact Fees	250,000	250,000										500,000
New Measure A												-
Other												-
Other												-
Total	250,000	250,000	-	-	-	-	-	-	-	-	-	500,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	100,000											100,000
Plan Check												-
Design												-
Construction	150,000	250,000										400,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	250,000	250,000	-	-	-	-	-	-	-	-	-	500,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Capital SE Connector Project Segment D3

Project Number: PW1607

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Funding support for the design, environmental clearance, right of way

acquisition, and construction of the section of the Capital Southeast Connector project segment D3 (along White Rock Road between Prairie

City Road and El Dorado County line).

Justification: Project is identified in the Folsom Plan Area Specific Plan.

.

Relationship to other CIP: None

Alternatives: No project, which is in violation of Measure W and fails to fulfill

mitigation requirements of the FPASP EIS/EIR; County General Plan 6-

lane thoroughfare option.

Project Update: In FY 20-21 the City worked with the JPA to finalize the design of

Segment D3a, secure funding, and select a construction management firm. Construction began in FY20-21 and is anticipated to continue through FY

21-22.

Relationship to General

Folsom General Plan, Folsom Plan Area Specific Plan



Capital SE Connector Project Seg D3

Project Budget:

FY 2020-2021 Appropriated Project Budget	28,043,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	28,043,000
FY 2020-2021 Projected Expenditures	529,810
FY 2021-2022 Proposed Est Budget Balance	27,513,190

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Loans/Grants		25,000,000										25,000,000
Enterprise												-
Impact Fees - Fund 446	409,059	2,633,190										3,042,249
Other - Measure A												-
Other - GF	751											751
Other												-
Total	409,810	27,633,190	-	-	-	-	-	-	-	-	-	28,043,000

Project Cost Estimates:

		FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Prior Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	50,000	37,157										87,157
Design	50,000	180,000										230,000
Construction	100,000	22,267,624										22,367,624
Project Management	100,000											100,000
Materials Testing		300,000										300,000
Eng & Inspection	100,000	2,492,848										2,592,848
Other	129,810											129,810
Contingencies		2,235,561										2,235,561
Total	529,810	27,513,190	-	-	-	-	-	-	-	-	-	28,043,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: City Hall Campus Charging Stations

Project Number: None

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Creation of additional electric vehicle charging stations around the City

Hall campus for use by the general public - potential sites include Zoo,

Library, Community Center, City Hall, and Senior Center.

Justification: Satisfies general plan policies and State guidelines for air quality

improvement and fossil fuel reduction

Relationship to other CIP: None

Alternatives: Do nothing - would fail to meet the growing needs of electric/hybrid

automobile owners and could create violations of air quality mandates.

Project Update: No significant progress in FY 20-21; in FY 21-22 staff will develop a plan

for charging stations throughout the City Hall campus and solicit bids

from providers.

Relationship to General

Folsom General Plan



City Hall Campus Charging Stations

Project Budget:

FY 2020-2021 Appropriated Project Budget	150,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Loans/Grants												-
Enterprise												-
Impact Fees												-
New Measure A												-
Other-Gas Tax												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction			150,000									150,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	150,000	-	-	-	-	-	-	-	-	150,000

Operating Impact

Net Operating Effect:

Sources	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	1	-	-	1	-



2021-2022 Capital Improvement Plan

Project Name: Empire Ranch Road Interchange

Project Number: PW1804

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Planning, environmental and preliminary design for the Empire Ranch

Road interchange at US Highway 50.

Justification: Project is identified in the General Plan and the Folsom Plan Area Specific

Plan

Relationship to other CIP: None

Alternatives: No-build, which could result in significant congestion, particularly at the

East Bidwell interchange and Iron Point/East Bidwell intersection.

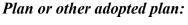
Project Update: Using leftover Federal Demo funds in the amount of \$1.4 million, staff

initiated an update of the preliminary engineering and environmental documentation (PAED), which will be completed in 2021. Staff has submitted grant applications for funding to complete the design and

initiate construction, which may be built in phases.

Relationship to General

Folsom General Plan, Folsom Plan Area Specific Plan





Empire Ranch Road Interchange

Project Budget:

1,258,950
1,308,950
-
1,308,950

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Loans/Grants	1,258,950	50,000										1,308,950
Enterprise												-
Impact Fees - Fund 446												-
New Measure A												-
Other												-
Other												-
Total	1,258,950	50,000	-	-	-	-	-	-	-	-	-	1,308,950

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental/Design	1,258,950	50,000										1,308,950
Plan Check												-
Construction												-
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	1,258,950	50,000	-	-	-	-	-	-	_	-	-	1,308,950

Operating Impact

					-			-	FY 2028-		FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Historic District Traffic/Parking

Project Number: 002486

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: The purpose of this project is to focus on traffic operations, safety and

parking issues in the Historic District.

Justification: This project meets many of the City's goals associated with providing a

safe and efficient transportation system.

Relationship to other CIP: Traffic Safety Project

Alternatives: None

Project Update: In FY 20-21, staff began implementing parking strategies recommended

by the Ad-Hoc Committee and approved by City Council including additional wayfinding signs, parking signs, and increased parking

enforcement.

Relationship to General None



Historic District Traffic/Parking

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	100,000
Total Project Budget through FY 2021-2022	100,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Impact Fees												-
Other - Measure A		100,000										100,000
Other - Gas Tax												-
Other												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design												-
Construction		100,000										100,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Operating Impact

Sources	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Highway 50 Facilities

Project Number: PW1608

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Planning, environmental and preliminary design for major transportation

facilities on US 50 in the City of Folsom, including new or modified interchanges, new overcrossings or City participation in mainline

improvements.

Justification: Projects identified in the General Plan and the Folsom Plan Area Specific

Plan

Relationship to other CIP: None

Alternatives: No-build, which could result in significant congestion

Project Update: No work was conducted on this project in FY 20-21. As growth continues

to occur south of Highway 50, developer fees will continue to accrue towards construction of Highway 50 mainline improvements. At some point the City will begin to work with Caltrans to develop these

improvements.

Relationship to General Folsom General Plan, Folsom Plan Area Specific Plan



Highway 50 Facilities

Project Budget:

FY 2020-2021 Appropriated Project Budget	50,000
FY 2020-2021 Projected Expenditures	92,624
FY 2021-2022 Budget - Proposed	50,000
Total FY 2021-2022 Project Budget	50,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 446	92,624	50,000										142,624
Pay-Go												-
Other												-
Total	92,624	50,000	-	-	-	-	-	-	-	-	-	142,624

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Dements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	92,624	50,000										142,624
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	92,624	50,000	-	-	-	-	-	-	-	-	-	142,624

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Lake Natoma Crossing - Right Turn Approach

Project Number: PW1704

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will provide 300 LF of metal beam guard railing, 20 LF of

concrete guard rail, rebuild the existing concrete pilaster at the end of the bridge, and reconstruct the bridge light standard base in the barrier rail.

Justification: This project will provide a safety measure to prevent truck and trailers

from hitting the bridge railing and destroying the street light pilaster.

Relationship to other CIP: None

Alternatives: No Build Alternative-Allows tractor-trailer rigs to continue to hit pilaster

as they have historically since bridge opening in 1999.

Project Update: A barrier rail was installed with the Greenback Lane paving project and

the project is now complete.

Relationship to General None



Lake Natoma Crossing - Right Turn Approach

Project Budget:

FY 2020-2021 Appropriated Project Budget	150,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446												-
Other - Measure A												-
Other - Gas Tax												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design												-
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Light Rail Project

Project Number: 8084

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Light Rail Improvements within the City of Folsom, which include

various miscellaneous projects.

Justification: Construct miscellaneous improvements to the City portion of the

Regional Transit Gold Line, including reimbursements to Regional

Transit for construction costs.

Relationship to other CIP: None

Alternatives: No construction or reimbursements to Regional Transit.

Project Update: In FY 20-21 staff upgraded the traffic signal controllers along Folsom

Boulevard to improve communications with Sacramento RT. No

significant work is anticipated in FY 21-22

Relationship to General Light Rail Operations and Maintenance Agreement between City and

Plan or other adopted plan: Sacramento Regional Transit District.



Light Rail Project

Project Budget:

FY 2020-2021 Appropriated Project Budget	150,000
FY 2020-2021 Projected Expenditures	90,991
FY 2021-2022 Budget - Proposed	100,000
Total FY 2021-2022 Project Budget	100,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 451	90,991	100,000										190,991
Pay-Go												-
Other												-
Other												-
Total	90,991	100,000	-	-	-	-	-	-	-	-	-	190,991

Project Cost Estimates:

		FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Prior Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design												-
Construction	90,991	100,000										190,991
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	90,991	100,000	-	-	-	-	-	-	-	-	-	190,991

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	,	-	-	-	-	-	-	-	-	-	-



Project Name: **New Corporation Yard**

Project Number: New

Project Contact: Public Works pwdept@folsom.ca.us

Project Description: Funding support for the environmental clearance and annexation of the

> new corporation yard property south of White Rock Road. This will allow the corporation yard to become a satellite of the City and remove all

entitlement issues for development.

Justification: Project is identified in the Folsom Plan Area Specific Plan.

Relationship to other CIP: None

Alternatives: None

Project Update: This project has been delayed due to the acquisition of the future

Corporation Yard Property.

Relationship to General

Folsom Plan Area Specific Plan

Plan or other adopted plan:



New Corporation Yard

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	-
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Impact Fees			75,000									75,000
Other - Measure A												-
Other - Gas Tax												-
Other												-
Total	-	-	75,000	-	-	-	-	-	-	-	-	75,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Year	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design			75,000									75,000
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	75,000	-	-	-	-	-	-	-	-	75,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	•	-	-	-	-	,	-	,	-	-	-



Project Name: Orangevale Bridge

Project Number: 9432

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project consists of rehabilitating the existing historic structure. The

structure will be repaired by removing and replacing structurally deficient

components.

Justification: This project conforms to the goal of providing efficient transportation

facilities that meet local, state and federal standards. The current bridge does not meet standards for lane and shoulder widths and is in need of

structural rehabilitation.

Relationship to other CIP: None

Alternatives: None

Project Update: Project construction was completed in June 2017. A Final Report of

Expenditures must be completed and submitted to Caltrans before grant reimbursement for the balance of the project is made. Staff had submitted a cost adjustment in August of 2019. Funding was not available, and staff reapplied for a cost adjustment in March 2020 where funding was still not available. Staff then submitted a cost adjustment in August of 2020.

Funding has been programmed for FY 2022/23.

Relationship to General This project is part of the City's Highway Bridge Program (HBP) along

with the Rainbow Bridge Rehabilitation Project. This program is federally

Plan or other adopted plan: funded at an 88.53% rate with an 11.47% local match and is administered

by Caltrans.



Orangevale Bridge

Project Budget:

FY 2020-2021 Appropriated Project Budget	3,095,683
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	3,095,683
FY 2020-2021 Projected Expenditures	3,019,521
FY 2021-2022 Proposed Est Budget Balance	76,162

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants	2,174,865		852,894									3,027,759
Impact Fees - Fund 446	844,656		110,501									955,157
Pay-Go												-
Other												-
Total	3,019,521	-	963,395	-	-	-	-	-	-	-	-	3,982,916

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	51,958											51,958
Design	217,000											217,000
Construction	2,284,935		601,816									2,886,751
Project Management	450,462		361,579									812,041
Materials Testing												-
Construction Staking												-
Other	15,166											15,166
Contingencies												-
Total	3,019,521	-	963,395	-	-	-	-	-	-	-	-	3,982,916

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-		-	-	-	-



Project Name: Rainbow Bridge Rehabilitation

Project Number: 2389

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will address the deteriorating roadway surface on Rainbow

Bridge. The structure is currently eligible for Federal Funding under the Highway Bridge Program (HBP) formerly known as the Highway Bridge Rehabilitation/Replacement (HBRR) program. This project will only address the immediate needs of the expansion joints, roadway surface, and

the bridge railings.

Justification: The Rainbow Bridge needs significant attention to the roadway surface to

prolong its useful life as a vital link over the American River. Resurfacing and repairing the expansion joints on the structure will extend the life of this facility as well as provide a more enjoyable driving experience over the river. Additionally, the bridge railings will be reconstructed to bring

them to the current design standard.

Relationship to other CIP: None

Alternatives: This project has been deferred for many years to allow the traffic patterns

to stabilize during and following the construction of the Folsom Lake Crossing. This is an interim solution to the future rehabilitation of the

facility.

Project Update: Project construction was completed in February 2018. A Final Report of

Expenditures must be completed and submitted to Caltrans before grant reimbursement for the balance of the project is made. Staff applied for cost adjustment in August of 2020 and an E-76 was obtained in November 2019 and Finance Letter in December 2019. The Final Report of Expenditures was completed on 11/6/2020 and Final Voucher received from Caltrans on 1/21/21. Total received in grant funding was

\$1,081,159.63.

Relationship to General None

Plan or other adopted plan:



Rainbow Bridge Rehabilitation

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,387,500
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,387,500
FY 2020-2021 Projected Expenditures	1,256,127
FY 2021-2022 Proposed Est Budget Balance	131,373

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446	174,967											174,967
Pay-Go												-
Loans/Grants	1,081,160											1,081,160
Other												-
Total	1,256,127	-	-	-	-	-	-	-	-	-	-	1,256,127

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	249,105											249,105
Construction	800,831											800,831
Project Management	193,209											193,209
Materials Testing												-
Construction Staking												-
Other	12,982											12,982
Contingencies												-
Total	1,256,127	-	-	-	-	-	-	-	-	-	-	1,256,127

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	1	-	-	1	-	-	-

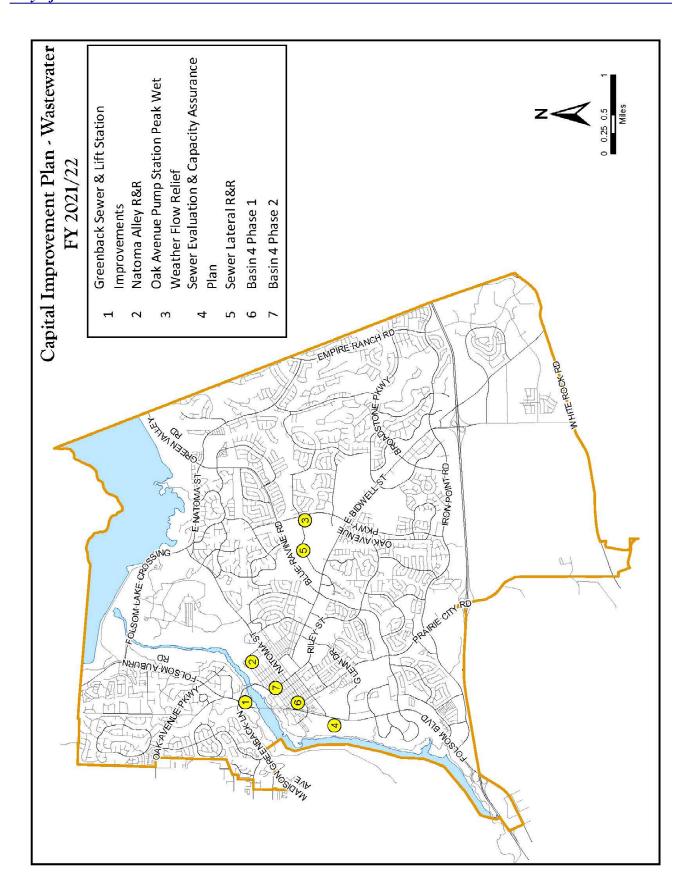




Wastewater

Map	VI-216
Project Summaries	
Basin 4 Sewer Phase 1	VI-218
Basin 4 Sewer Phase 2	
Greenback Sewer & Lift Station Improvements	VI-222
Natoma Alley R&R	
Oak Avenue Pump Station Peak Wet Weather Flow Relief	VI-226
Sewer Evaluation & Capacity Assurance Plan	
Sewer Lateral R&R	







Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2021- 2022	FY 2022- 2023	FY 2023- 2024	FY 2024- 2025	FY 2025- 2026	FY 2026- 2027	FY 2027- 2028	FY 2028- 2029	FY 2029- 2030	FY 2030- 2031	Total
4,174,277	14,361,649	-	-	-	-	-	-	-	-	-	18,535,926

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
-	-	-	-	-	-	-	-	-	-

FY 2021 – 2022 Budget Proposals

Project Description	E	nterprise	Lo	ans/Grants	In	npact Fees	Other	Total	Project Total
Basin 4 Sewer Phase 1	\$	897,800	\$	-	\$	-	\$ -	\$ 897,800	\$ 1,036,400
Basin 4 Sewer Phase 2		2,273,000		-		-	-	2,273,000	2,273,000
Greenback Sewer & Lift Station		(338,142)		-		-	-	(338,142)	2,315,644
Natoma Alley R&R		121,525		-		-	-	121,525	3,141,457
Oak Ave PS PWWF Relief		25,112		-		-	-	25,112	2,000,000
Sewer Eval & Capacity Assurance Plan (SECAP)		376,600		-		-	-	376,600	6,005,000
Sewer Lateral R&R		238,101		-		-	-	238,101	1,764,425
Total	\$	3,593,996	\$	-	\$	-	\$ -	\$ 3,593,996	\$ 18,535,926



Project Name: Basin 4 Sewer Phase 1

Project Number: None

Project Contact: Todd Eising

Project Description: The Basin 4 Sewer Project Phase 1 consists of rehabilitating and replacing

approximately 3,100 lineal feet of sewer pipeline. The project includes rehabilitating approximately 900 feet of sewer line in Sutter Street between Scott Street and Coloma Street, 700 feet of sewer line near Granite Park and 1,500 feet of sewer line within the Natoma-Persifer

Alley between Sibley Street and Riley Street.

Justification: This project will reduce inflow and infiltration, minimize annual

maintenance costs, and minimize the risk of sewer overflows. The existing sewer lines run under existing buildings and in backyards with

limited to no access.

Relationship to other CIP: This project is related to the Sewer System Management Plan.

Alternatives: Maintain existing sewer line conditions and repair sections of sewer lines

annually, which will result in increased annual maintenance costs and

continued odor.

Project Update: Design is anticipated to begin in FY 20-21. Construction is anticipated to

begin in FY 21-22.

Relationship to General This project meets the requirements of the City's Sanitary Sewer System.

Plan or other adopted plan: Management Plan under the State's Waste Discharge Requirement Order.

Basin 4 Sewer Phase 1

Project Budget:

FY 2020-2021 Appropriated Project Budget	138,600
FY 2021-2022 Budget - Proposed Change	897,800
Total Project Budget through FY 2021-2022	1,036,400
FY 2020-2021 Projected Expenditures	138,600
FY 2021-2022 Proposed Est Budget Balance	897,800

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	138,600	897,800										1,036,400
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Fund 470												-
Total	138,600	897,800	-	-	-	-	-	-	-	-	-	1,036,400

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	138,600											138,600
Construction		744,000										744,000
Project Management		148,800										148,800
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	138,600	897,800	-	-	-	-	-	-	-	-	-	1,036,400

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Basin 4 Sewer Phase 2

Project Number: New

Project Contact: Todd Eising

Project Description: The Basin 4 Sewer Project Phase 2 consists of rehabilitating and replacing

approximately 7,000 lineal feet of sewer pipeline.

Justification: This project will reduce inflow and infiltration, minimize annual

maintenance costs, and minimize the risk of sewer overflows. The existing sewer lines run under existing buildings and in backyards with

limited to no access.

Relationship to other CIP: This project is related to the Sewer System Management Plan.

Alternatives: Maintain existing sewer line conditions and repair sections of sewer lines

annually, which will result in increased annual maintenance costs and

continued odor.

Project Update: Design is anticipated to begin in FY 21-22. Construction is anticipated to

begin in FY 21-22.

Relationship to General This project meets the requirements of the City's Sanitary Sewer System.

Plan or other adopted plan: Management Plan under the State's Waste Discharge Requirement Order.



Basin 4 Sewer Phase 2

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	2,273,000
Total Project Budget through FY 2021-2022	2,273,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	2,273,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												
Enterprise		2,273,000										2,273,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Fund 470												-
Total	-	2,273,000	-	-	-	-	-	-	-	-	-	2,273,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design		252,000										252,000
Construction		1,680,000										1,680,000
Project Management		336,000										336,000
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	-	2,273,000	-	-	-	-	-	-	-	-	-	2,273,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	_



2021-2022 Capital Improvement Plan

Project Name: Greenback Sewer & Lift Station Improvements

Project Number: WW1502

Project Contact: Todd Eising

Project Description: Currently Pump Station No. 3 only pumps flow from 3 sewer service

lines. This project will redirect the 3 sewer service lines over to Pump Station No. 2. Pump Station No. 3 will be updated and serve as a backup to Pump Station No. 2 in the event of an emergency. Additional work within Greenback and Folsom-Auburn will need to occur to redirect the

sewer flows.

Justification: Pump Station No. 3 is reaching the end of its serviceable life. This project

will provide redundancy within the sewer system in the event of an

emergency.

Relationship to other CIP: This project is related to the Sewer System Management Plan.

Alternatives: Maintaining the existing sewer system conditions which allows Pump

Station No. 3 to go beyond its serviceable life.

Project Update: Currently, 60% Improvement Plans have been developed for this project.

EWR anticipates that design will be completed in FY 20-21. Construction is estimated to also begin in FY 20-21 and be completed in FY 21-22.

This project meets the requirements of the City's Sanitary Sewer System.

Relationship to General

Plan or other adopted plan: Management Plan under the State's Waste Discharge Requirement Order.



Greenback Sewer & Lift Station Improvements

Project Budget:

FY 2020-2021 Appropriated Project Budget	2,653,786
FY 2021-2022 Budget - Proposed Change	(338,142)
Total Project Budget through FY 2021-2022	2,315,644
FY 2020-2021 Projected Expenditures	506,364
FY 2021-2022 Proposed Est Budget Balance	1,809,280

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	506,364	1,809,280										2,315,644
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	506,364	1,809,280	-	-	-	-	-	-	-	-	-	2,315,644

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW		68,200										68,200
Environmental												-
Design	488,164											488,164
Construction		1,461,900										1,461,900
Project Management	18,200	274,180										292,380
Materials Testing												-
Construction Staking												
Other		5,000										5,000
Contingencies												-
Total	506,364	1,809,280	-	-	-	-	-	-	-	-	-	2,315,644

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Natoma Alley Rehabilitation and Replacement Project

Project Number: WW1404

Project Contact: Todd Eising

Project Description: The Natoma Alley (Stafford to Coloma) Rehabilitation and Replacement

Project addresses ongoing maintenance problems and replaces approximately 5,000 lineal feet of sewer pipeline. The pipeline will rehabilitate existing pipeline that are in the alleys on either side of Natoma

Street between Stafford and Coloma Street.

Justification: This project will reduce inflow and infiltration, minimize annual

maintenance costs, and minimize the risk of sewer overflows. The existing sewer lines run under existing buildings and in backyards with

limited to no access.

Relationship to other CIP: This project is related to the Sewer System Management Plan.

Alternatives: Maintain existing sewer line conditions and repair sections of sewer lines

annually, increase annual maintenance costs, and continued odor.

Project Update: Currently the design phase of this project is 75% complete. Due to the

complexity of this project, the City transitioned to a Design-Assist project approach rather than traditional Design-Bid-Build. Construction is

This project meets the requirements of the City's Sanitary Sewer System.

anticipated to begin in FY 20/21 and be completed in FY 21/22.

Relationship to General

Plan or other adopted plan: Management Plan under the State's Waste Discharge Requirement Order.



Natoma Alley Rehabilitation and Replacement Project

Project Budget:

FY 2020-2021 Appropriated Project Budget	3,019,932
FY 2021-2022 Budget - Proposed Change	121,525
Total Project Budget through FY 2021-2022	3,141,457
FY 2020-2021 Projected Expenditures	279,857
FY 2021-2022 Proposed Est Budget Balance	2,861,600

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	279,857	2,861,600										3,141,457
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	279,857	2,861,600	-	-	-	-	-	-	-	-	-	3,141,457

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	279,857											279,857
Construction		2,380,500										2,380,500
Project Management		476,100										476,100
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	279,857	2,861,600	-	-	-	-	-	-	-	-	-	3,141,457

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Oak Avenue Pump Station Peak Wet Weather Flow Relief

Project Number: WW2001

Project Contact: Todd Eising

Project Description: The City's SECAP report identified the Oak Ave PS PWWF Relief Project

as necessary in order to decrease Oak Ave PS inflows during PWWF season. The initial recommendation was to construct approximately 1,300 lineal feet of new 8-inch sewer pipe along Oak Avenue Parkway. However, existing topography required excavation depths up to 25 feet. Therefore, after evaluating a variety of alternatives, the preferred alternative was to design and construct approximately 1,500 lineal feet of 12-inch sewer force main parallel to the existing force main. Additionally, through field testing it was determined that ARV's along the existing force main need to be replaced and/or relocated in order to improve the performance of the City's existing sewer force main. The project also includes the installation of various sewer appurtenances (i.e.:

plug valves, etc.)

Justification: This project will help provide system redundancy, enhance the

performance of the City's existing sewer force main and provide the City with operational flexibility during emergency conditions because of the

dual sewer force main.

Relationship to other CIP: This project is related to the Sewer System Management Plan.

Alternatives: Continue to operate the pump station as-is. This could lead to the pump

station being overwhelmed with sewer flow during the wet weather

season which could lead to a sanitary sewer overflow.

Project Update: Design of this project was completed in FY 20/21. The construction

contract has been awarded and construction will begin in FY 20/21. It is

anticipated that construction will be completed within FY 21/22.

Relationship to General

Plan or other adopted plan:

This project is related to the City's Sewer System Management Plan.



Oak Avenue Pump Station Peak Wet Weather Flow Relief

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,974,888
FY 2021-2022 Budget - Proposed Change	25,112
Total Project Budget through FY 2021-2022	2,000,000
FY 2020-2021 Projected Expenditures	1,900,000
FY 2021-2022 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	1,900,000	100,000										2,000,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Fund 470												-
Total	1,900,000	100,000	-	-	-	-	-	-	-	-	-	2,000,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	174,888											174,888
Construction	1,445,710	100,000										1,545,710
Project Management	271,825											271,825
Materials Testing												-
Construction Staking												-
Other	7,577											7,577
Contingencies												-
Total	1,900,000	100,000	-	-	-	-	-	-	-	-	-	2,000,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Sewer Evaluation & Capacity Assurance Plan (SECAP)

Project Number: WW1901

Project Contact: Todd Eising

Project Description: As part of the City's Sewer System Management Plan, the City is required

to develop a System Evaluation and Capacity Assurance Plan (SECAP). The most recent SECAP Plan analyzes the City's existing sewer system, assesses existing and future wastewater flows, evaluates sewer capacity and project capacity needs, evaluates pump station capacity and condition and provides recommendations for sewer system improvements as part of the Capital Improvement Program. The latest SECAP identified the

Folsom Blvd. Sewer as needing rehabilitation.

Justification: This project is necessary to improve sewer capacity which will help the

City to continue to comply with the State Water Resources Control

Board's Waste Discharge Requirements.

Relationship to other CIP: This project is related to the Sewer System Management Plan.

Alternatives: Don't perform the project which could lead to capacity related problems

Project Update: Pre-Design services to evaluate various project alternatives began in FY

18-19 and was completed with an alternative selected in FY 19-20. Currently, a scope of work is being prepared for design services. Design is expected to be completed in FY 20-21. Construction is estimated to

This project meets the requirements of the City's Sanitary Sewer

begin in FY 20-21 and be completed in FY 21-22.

Relationship to General

Plan or other adopted plan: Management Plan under the State's Waste Discharge Requirement Order.



Sewer Evaluation & Capacity Assurance Plan (SECAP)

Project Budget:

FY 2020-2021 Appropriated Project Budget	5,628,400
FY 2021-2022 Budget - Proposed Change	376,600
Total Project Budget through FY 2021-2022	6,005,000
FY 2020-2021 Projected Expenditures	485,031
FY 2021-2022 Proposed Est Budget Balance	5,519,969

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	485,031	4,904,969										5,390,000
Loans/Grants												-
Impact Fees		615,000										615,000
Pay-Go												-
Other												-
Total	485,031	5,519,969	-	-	-	-	-	-	-	-	-	6,005,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental		225,000										225,000
Design	485,031	114,969										600,000
Construction		4,500,000										4,500,000
Project Management		675,000										675,000
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	485,031	5,519,969	-	-	-	-	-	-	-	-	-	6,005,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	1	-		ı	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Sewer Lateral R&R

Project Number: WW1503

Project Contact: Todd Eising

Project Description: This project is to replace and/or rehabilitate existing sewer service lines

identified by the City's Sewer Lateral Preventive Maintenance Program.

Justification: This project is required in order to replace or rehabilitate failed sewer

services lines, while providing uninterrupted service to the City residents.

Relationship to other CIP: This project is related to annual sewer improvement projects.

Alternatives: Continue to leave the laterals in their current conditions with an increased

risk to structural failures, Fat Oil Grease (FOG), root intrusion, and

sanitary sewer overflows.

Project Update: This project began in FY 15-16. The first round of sewer lateral

replacement was completed on November 18th, 2016. The second round

of sewer lateral replacement will begin in FY 21-22.

Relationship to General

Plan or other adopted plan:

Related to the City's Sewer System Management Plan.



Sewer Lateral R&R

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,526,324
FY 2021-2022 Budget - Proposed Change	238,101
Total Project Budget through FY 2021-2022	1,764,425
FY 2020-2021 Projected Expenditures	764,425
FY 2021-2022 Proposed Est Budget Balance	1,000,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	764,425	1,000,000										1,764,425
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	764,425	1,000,000	-	-	-	-	-	-	-	-	-	1,764,425

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design		20,000										20,000
Construction	635,296	850,000										1,485,296
Project Management	128,569	125,000										253,569
Materials Testing												-
Construction Staking												-
Other	560	5,000										5,560
Contingencies												-
Total	764,425	1,000,000	-	-	-	-	-	-	-	-	-	1,764,425

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-		-	-	-	-	-	-



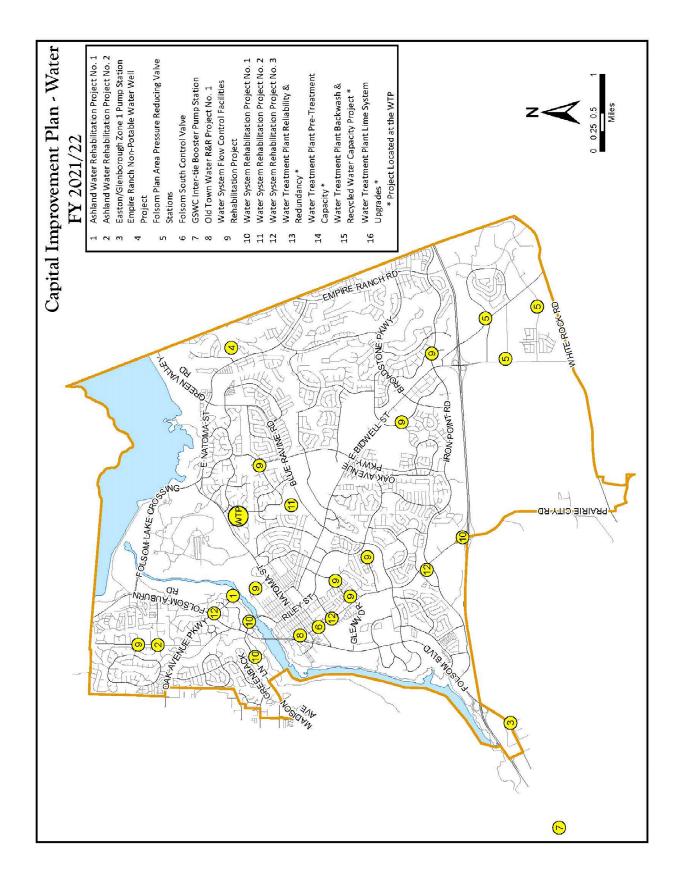
2021-2022 Capital Improvement Plan



Water

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Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2021- 2022	FY 2022- 2023	FY 2023- 2024	FY 2024- 2025	FY 2025- 2026	FY 2026- 2027	FY 2027- 2028	FY 2028- 2029	FY 2029- 2030	FY 2030- 2031	Total
11,175,992	13,044,070	-	-	-	-	-	-	-	-	-	24,220,062

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
-	-	-	-	-	-	-	-	-	-

FY 2021 – 2022 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Ashland Water Rehab No. 1	\$ 601,840	\$ -	\$ -	\$ -	\$ 601,840	\$ 1,834,340
Ashland Water Rehab No. 2	932,299	-	-	-	932,299	1,662,299
Easton/Glenborough Zone 1 PS	-	-	-	-	-	563,863
East Tank No. 1	-	-	-	-	-	3,967,956
Empire Ranch NPW Well	-	100,000	401,589	-	501,589	501,589
FPA PRV Stations	-	-	-	-	-	100,000
Folsom South Control Valve	360,000	_	-	-	360,000	480,000
GSWC Inter-tie Booster Pump Station	-	_	-	-	-	1,135,000
Old Town Water R&R Proj No.1	392,953	-	-	-	392,953	1,052,953
Water System Flow Control	2,005,000	_	-	-	2,005,000	2,005,000
Water System Rehab Proj No.1	110,877	_	-	-	110,877	2,345,138
Water System Rehab Proj No.2	219,694	_	-	-	219,694	1,924,694
Water System Rehab Proj No.3	1,949,000	_	-	-	1,949,000	1,949,000
WTP Polymer Reliability & Redundancy	-	_	-	-	-	862,565
WTP Pre-Treatment System Improvement	-	_	-	-	-	6,139,675
WTP Backwash & Recycled Water	77,930	-	375,270	-	453,200	1,072,200
WTP Lime System	-	-	-	-		698,749
Total	\$ 6,649,593	\$ 100,000	\$ 776,859	\$ -	\$ 7,526,452	\$ 28,295,021



Project Name: Ashland Water Rehabilitation Project No.1

Project Number: WA2101

Project Contact: Todd Eising

Project Description: This project involves rehabilitating 1,500 lineal feet of existing 18"

waterline through a combination of both open-cut and trenchless technologies. In addition, this project also includes SCADA upgrades to the existing Rainbow Bridge pressure reducing station, as well as upgrades to other water facilities such as valves, blow-offs and air relief

valves.

Justification: This project meets the City's CIP goal of ensuring that existing

infrastructure is maintained and replaced. This project also helps provide a reliable emergency intertie connection between the City of Folsom and San Juan Water District. This project will also help regulate system pressures through the installation of a new pressure reducing valve (PRV)

station.

Relationship to other CIP: None

Alternatives: Leave the water system as-is which currently is not able to provide an

emergency intertie connection between the City of Folsom and the San

Juan Water District.

Project Update: Design began in FY 19-20 and is anticipated to be completed in FY 21-

22 due to environmental compliance and coordination with USBR.

This project also follows the recommendations contained in the Water

Construction is anticipated to begin in FY 21-22.

Relationship to General

Plan or other adopted plan: Master Plan Update regarding "Phase/Small Pipe Improvement Projects"

and water distribution operation condition assessment program.



Ashland Water Rehabilitation Project No.1

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,232,500
FY 2021-2022 Budget - Proposed Change	601,840
Total Project Budget through FY 2021-2022	1,834,340
FY 2020-2021 Projected Expenditures	239,390
FY 2021-2022 Proposed Est Budget Balance	1,594,950

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	239,390	1,594,950										1,834,340
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	239,390	1,594,950	-	-	-	-	-	-	-	-	-	1,834,340

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	50,000	75,950										125,950
Design	169,390											169,390
Construction		1,245,000										1,245,000
Project Management		274,000										274,000
Materials Testing												-
Construction Staking												-
Other	20,000											20,000
Contingencies												-
Total	239,390	1,594,950	-	-	-	-	-	-	-	-	-	1,834,340

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Ashland Water Rehabilitation Project No.2

Project Number: WA2102

Project Contact: Todd Eising

Project Description: Along Baldwin Dam Road, which is located within the Ashland Water

> System, there are approximately 25 water services that need to be transferred over to a newer water distribution main also located in Baldwin Dam Road. In addition, there are 5 water main tie-in locations that need to occur. The water main tie-in locations will occur along Baldwin Dam at Valley Pines, Mosswood Circle and South Creek Circle. In addition, this project also includes building a new PRV station along

Baldwin Dam.

Justification: This project meets the City's CIP goal of ensuring that existing

> infrastructure is maintained and replaced. As the City's existing water system ages, steel and cast-iron water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to

provide an appropriate level of service.

Relationship to other CIP: None

Alternatives: For small water mains, the least costly alternative usually is to replace the

> existing main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "insituform lining" but is usually more costly when service replacements are involved. The City can also

defer maintenance until failure occurs.

Design began in FY 20-21 and is anticipated to be completed in FY 20-**Project Update:**

21. Construction is anticipated to begin in FY 20-21 and continue through

FY 21-22.

Relationship to General

This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" Plan or other adopted plan:

and water distribution operation condition assessment program.

Ashland Water Rehabilitation Project No.2

Project Budget:

FY 2020-2021 Appropriated Project Budget	730,000
FY 2021-2022 Budget - Proposed Change	932,299
Total Project Budget through FY 2021-2022	1,662,299
FY 2020-2021 Projected Expenditures	225,299
FY 2021-2022 Proposed Est Budget Balance	1,437,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	225,299	1,437,000										1,662,299
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	225,299	1,437,000	-	-	-	-	-	-	-	-	-	1,662,299

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	225,299											225,299
Construction		1,164,000										1,164,000
Project Management		268,000										268,000
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	225,299	1,437,000	-	-	-	-	-	-	-	-	-	1,662,299

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Easton/Glenborough Zone 1 Pump Station **Project Name:**

Project Number: WA1401

Project Contact: Todd Eising

Project Description: This project is for providing water service to Phase 1 of the

> Easton/Glenborough Area expansion. The design and installation of a pump station to supply a portion of pressure Zone 2 and pressure reducing valve facilities for the Zone 1 and Zone 2 service areas. This work will be performed through the City of Folsom but paid for by the Developers. The actual project schedule and specific project cost may vary depending

upon the Developer's timeline.

Justification: These projects add new facilities to the City's current water transmission

> system in order to serve Phase 1 of the Easton/Glenborough Area development. This project is related to system expansion related to new

development.

Relationship to other CIP: None

None Alternatives:

Design is currently at the 90% level. Because this is a developer project, **Project Update:**

both completion of design and the beginning of construction timeline is

Design of the infrastructure was identified in the project specific master

driven by the developer not the City.

Relationship to General

plan for the Easton Glenborough Development Area. Plan or other adopted plan:

Easton/Glenborough Zone 1 Pump Station

Project Budget:

FY 2020-2021 Appropriated Project Budget	563,863
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	563,863
FY 2020-2021 Projected Expenditures	197,863
FY 2021-2022 Proposed Est Budget Balance	366,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	197,863											197,863
Total	197,863	-	-	-	-	-	-	-	-	-	-	197,863

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	197,863											197,863
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	197,863	-	-	-	-	-	-	-	-	-	- 1	197,863

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: East Tank No. 1

Project Number: WA1901

Project Contact: Todd Eising

Project Description: This project involved the design and construction of related tank

rehabilitation work due to the result of annual tank inspections needed to maintain the City's existing water storage tanks. Work includes recoating of the tank's interior, spot repair of the exterior tank, replacing deteriorated materials and fittings to help prolong the life of this structure. On July 23, 2019 City Council approved an additional appropriation of funds to recoat the exterior of Zone 5 Tank, South Tank and Broadstone

Zone 4 Tank.

Justification: This project met the City's CIP goal of ensuring that the existing

infrastructure is maintained. Without continued maintenance on these existing facilities, they will deteriorate to the point where they will need

to be replaced which is extremely costly.

Relationship to other CIP: None

Alternatives: None

Project Update: Design and Construction of the East Tank No. 1 Project was completed in

FY 19-20. The Notice of Completion was filed on November 13, 2020.

Storage tank inspections are recommended in the Water Master Plan to be

Relationship to General

Plan or other adopted plan: conducted every 2 to 3 years which has been the City's practice. Once

deteriorating conditions are found, the Master Plan recommends that

appropriate action be taken to correct the problem.



East Tank No. 1

Project Budget:

FY 2020-2021 Appropriated Project Budget	3,967,956
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	3,967,956
FY 2020-2021 Projected Expenditures	3,554,500
FY 2021-2022 Proposed Est Budget Balance	_

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	3,401,733											3,401,733
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	3,401,733	-	-	-	-	-	-	-	-	-	-	3,401,733

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	126,803											126,803
Construction	2,905,358											2,905,358
Project Management	362,029											362,029
Materials Testing												-
Construction Staking												
Other	7,543											7,543
Contingencies												-
Total	3,401,733	-	-	-	-	-	-	-	-	-	-	3,401,733

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Empire Ranch Non-Potable Water Well Project

Project Number: New

Project Contact: Todd Eising

Project Description: This project involves the design and construction to equip and existing

well casing for a new non-potable water well and associated piping to provide groundwater for irrigation at the City's Non-Potable system. The groundwater supply from the well would augment the treated water supply that feeds the non-potable system and is consumed by the golf course, city park and other non-potable customers, ultimately enhancing

the City's drought resiliency.

Justification: This project is in response to providing dry-year supply and to relieve the

reliance on surface water supply from the water treatment plant and will decrease the demand from the City's WTP potable water to be used as

irrigation for the non-potable system.

Relationship to other CIP: None

Alternatives: None

Project Update: The project was awarded grant funding by the Bureau of Reclamation on

February 11, 2021. A design firm is anticipated to be selected in March

2021 and design will be completed by 2022.

Relationship to General
Plan or other adopted plan

Plan or other adopted plan:



None

Empire Ranch Non-Potable Water Well Project

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	501,589
Total Project Budget through FY 2021-2022	501,589
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	501,589

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise		401,589										401,589
Loans/Grants		100,000										100,000
Impact Fees												-
Pay-Go												-
Other-Fund 456												-
Total	-	501,589	-	-	-	-	-	-	-	-	-	501,589

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design		167,196										167,196
Construction		334,393										334,393
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	501,589	-	-	-	-	-	-	-	-	-	501,589

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	



Project Name: Folsom Plan Area Pressure Reducing Valve Stations

Project Number: WA1406

Project Contact: Todd Eising

Project Description: This project involves constructing 4 pressure reducing valve (PRV)

stations and associated piping within the Folsom Plan Area. Additionally, the project will also include SCADA, communications and site security. The Design and Inspection will be performed by the City but paid for by the Developer. The actual construction will be performed by the

Developer.

Justification: This project expands the City's current water system in order to serve the

Folsom Plan Area (FPA) development.

Relationship to other CIP: None

Alternatives: None

Project Update: Design and Construction of 3 of the 4 PRV stations has been completed

as of FY 18-19. There is one additional PRV station to be designed and built. The construction of the last PRV station is developer driven and

based on development within the FPA area.

Relationship to General Design of the infrastructure was identified in the project specific master

Plan or other adopted plan: plan for the FPA.



Folsom Plan Area Pressure Reducing Valve Stations

Project Budget:

FY 2020-2021 Appropriated Project Budget	100,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	100,000
FY 2020-2021 Projected Expenditures	42,202
FY 2021-2022 Proposed Est Budget Balance	57,798

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	42,202											42,202
Total	42,202	-	-	-	-	-	-	-	-	-	-	42,202

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	42,202											42,202
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	42,202	-	-	-	-	-	-	-	-	-	- 1	42,202

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Folsom South Control Valve

Project Number: None

Project Contact: Todd Eising

Project Description: This project involves the design and construction of rehabilitating the

City's existing Folsom South Control Valve. This project includes telemetry control and the ability to remotely control flow in Pressure Zone

1 and South Tank Reservoir.

Justification: This project is required in order to achieve system reliability, improve

safety, and improve efficiency to maintain operation of the Zone 1 water

distribution system.

Relationship to other CIP: None

Alternatives: Leave the Folsom South Control Valve as-is which currently has safety

risks and doesn't allow the Water Distribution Department to operate as

efficiently as they could.

Project Update: Design and Construction of this project was delayed.

Relationship to General Plan or other adopted plan: None



Folsom South Control Valve

Project Budget:

FY 2020-2021 Appropriated Project Budget	120,000
FY 2021-2022 Budget - Proposed Change	360,000
Total Project Budget through FY 2021-2022	480,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	480,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise		480,000										480,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	-	480,000	-	-	-	-	-	-	-	-	-	480,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design												-
Construction		400,000										400,000
Project Management		80,000										80,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	480,000	-	-	-	-	-	-	-	-	-	480,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: GSWC Inter-tie Booster Pump Station

Project Number: WA1507

Project Contact: Todd Eising

Project Description: Design booster pump station to provide water reliability during drought-

year conditions.

Justification: In response to on-going water restrictions.

Relationship to other CIP: None

Alternatives: Do nothing, or develop other alternative water sources.

Project Update: Design was completed in FY18-19. Construction began in FY 18-19 and

was completed in FY 19-20. A Notice of Completion was filed for the contractor's construction portion of this project on October 29, 2019.

Relationship to General None

Plan or other adopted plan:

GSWC Inter-tie Booster Pump Station

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,135,000
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	1,135,000
FY 2020-2021 Projected Expenditures	676,957
FY 2021-2022 Proposed Est Budget Balance	458,043

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 456	676,957											676,957
Pay-Go												-
Other-Developer												-
Total	676,957	-	-	-	-	-	-	-	-	-	-	676,957

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW	50,317											50,317
Environmental												-
Design	346,945											346,945
Construction	266,762											266,762
Project Management	10,000											10,000
Materials Testing												-
Construction Staking												-
Other	2,933											2,933
Contingencies												-
Total	676,957	-	-	-	-	-	-	-	-	-	-	676,957

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	1	-	-	-	-	1	-	-	-	-	-



Project Name: Old Town Water R&R Project No. 1

(formerly Historic District Water Main Rehabilitation Project)

Project Number: WA1403

Project Contact: Todd Eising

This project involves the construction of approximately 3,000 feet of new **Project Description:**

water mains, valves, and other control devices to replace aging and under-

sized facilities within the existing water distribution system.

Justification: This project meets the City's CIP goal of ensuring that existing

> infrastructure is maintained and replaced. As the City's existing water system ages, steel and cast iron water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to

provide an appropriate level of service.

Relationship to other CIP: None

Alternatives: For small water mains, the least costly alternative usually is to replace the

> existing main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "insituform lining" but is usually more costly when service replacements are involved. The City can also

defer maintenance until failure occurs.

Project Update: Project plans are at 75% completion as of FY15-16. Due to higher priority

given to other water CIP projects, this project was delayed until FY 21-22. It is anticipated completion of design and commencement of

construction will occur in FY 21-22.

Relationship to General

This project is intended to follow the recommendation contained in the Plan or other adopted plan: Boyle report entitled Zone 1 Water System Study & Improvements dated

December 2002. The project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.

Old Town Water R&R Project No. 1

Project Budget:

FY 2020-2021 Appropriated Project Budget	660,000
FY 2021-2022 Budget - Proposed Change	392,953
Total Project Budget through FY 2021-2022	1,052,953
FY 2020-2021 Projected Expenditures	80,953
FY 2021-2022 Proposed Est Budget Balance	972,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	80,953	972,000										1,052,953
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	80,953	972,000	-	-	-	-	-	-	-	-	-	1,052,953

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	80,953	108,000										188,953
Construction		720,000										720,000
Project Management		144,000										144,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	80,953	972,000	-	-	-	-	-	-	-	-	-	1,052,953

Operating Impact

	Prior	FY 2021-	-		-			-			
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	



Project Name: Water System Flow Control Facilities Rehabilitation Project

Project Number: New

Project Contact: Todd Eising

Project Description: This project involves the rehabilitation of various pressure reducing valve

stations (Glenn Drive, Willow Creek/Oak Ave, Clarksville/Palladio, Levy Road/Sands Way, Rodeo at Stafford St, Vierra Circle, Iron Point and Cavitt, South Creek) as well as the rehabilitation of other water system appurtenances (ARVs, RP devices, blowoffs, etc.) within the existing

water distribution system.

Justification: This project meets the City's CIP goal of ensuring that existing

infrastructure is maintained and replaced. This project also helps provide a reliable emergency intertie connection between the City of Folsom's various pressure zones. These improvements will also help regulate

system pressures through the City's water system.

Relationship to other CIP: None

Alternatives: Leave the existing, aging infrastructure as-is which currently has safety

risks and doesn't allow the Water Distribution Department to operate as

efficiently as it could.

Project Update: Design is anticipated to begin FY 21-22. Construction will begin after

100% plans are completed in FY 21-22.

Relationship to General None



Water System Flow Control Facilities Rehabilitation Project

Project Budget:

FY 2020-2021 Appropriated Project Budget	_
FY 2021-2022 Budget - Proposed Change	2,005,000
Total Project Budget through FY 2021-2022	2,005,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	2,005,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												
Enterprise		2,005,000										2,005,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	-	2,005,000	-	-	-	-	-	-	-	-	-	2,005,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design		200,000										200,000
Construction		1,500,000										1,500,000
Project Management		300,000										300,000
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												1
Total	-	2,005,000	-	-	-	-	-	-	-	-	-	2,005,000

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Water System Rehabilitation Project No. 1

Project Number: WA1603

Project Contact: Todd Eising

Project Description: This project involves the construction of new water mains, valves, and

other control devices to provide redundancy within the existing water distribution system near Negro Bar, Rainbow Bridge Road, and the

Willow Hill Reservoir.

Justification: This project meets the City's CIP goal of ensuring that existing

infrastructure is maintained and replaced. This project will provide

redundancy, adequate pressure and fire flow.

Relationship to other CIP: None

Alternatives: Leave the water system in these locations as is, which currently will

continue to leak, continue to not provide redundant water supply in the event of an emergency and continue to not be in compliance with the

Division of Safety of Dams.

Project Update: Construction for all projects except the Willow Hill Valve has been

completed. A Notice of Completion was filed for both the Rainbow Bridge Waterline Rehabilitation Project (May 11, 2018) and the Negro Bar Water Line Project (February 13, 2018). Design of the Willow Hill Valve Project is currently under review with the Division of Safety of Dams (DSOD). Once approval from DSOD has been granted, design plans can be completed and construction can begin. Construction of the Willow Hill Valve is estimated to begin FY 20-21 and be completed by

FY 21-22.

Relationship to General Plan or other adopted plan:

This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and

water distribution operation condition assessment program.



Water System Rehabilitation Project No. 1

Project Budget:

FY 2020-2021 Appropriated Project Budget	2,234,261
FY 2021-2022 Budget - Proposed Change	110,877
Total Project Budget through FY 2021-2022	2,345,138
FY 2020-2021 Projected Expenditures	1,715,138
FY 2021-2022 Proposed Est Budget Balance	630,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	1,715,138	630,000										2,345,138
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	1,715,138	630,000	-	-	-	-	-	-	-	-	-	2,345,138

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	44,274											44,274
Design	329,476											329,476
Construction	929,470	500,000										1,429,470
Project Management	392,520	125,000										517,520
Materials Testing												-
Construction Staking												-
Other	19,398	5,000										24,398
Contingencies												1
Total	1,715,138	630,000	-	-	-	-	-	-	-	-	-	2,345,138

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Water System Rehabilitation Project No. 2

Project Number: WA2002

Project Contact: Todd Eising

Project Description: This project involves the construction of new water mains to increase

> capacity and provide redundancy within the existing water distribution system. This project includes: (1) installation of 800 feet of new 8-inch waterline along Folsom Auburn Road from Marietta Court to Berry Creek Drive, (2) installation of 700 feet of new 12-inch waterline from the Emergency Vehicle Access in the Viscaya Subdivision to the intersection of Green Valley Road and East Natoma; (3) installation of 800 feet of new 8-inch water main along Coloma Street from Duchow-Bidwell Alleyway to Dean Way; (4) installation of 150 feet of 12-inch waterline to serve as a secondary connection at the intersection of Willard Drive and Prairie City Road, (5) installation of 300 feet of 6-inch waterline along Evelyn Way to Talisman Drive, (6) abandon a 4-inch main along Natoma Street and transfer water services over to an alternate waterline located along Natoma Street, (7) construct one new PRV Station along Folsom-Auburn Road near Marietta Court and the installation valves at five different

locations throughout the City's water distribution system.

Justification: This project meets the City's CIP goal of providing additional capacity

and redundancy within the City's existing water distribution system.

Relationship to other CIP: None

Alternatives: Leave the water system in these locations as is, which currently will not

provide additional capacity or redundant water supply in the event of an

emergency

Design is anticipated to be completed in FY 20-21. Construction is **Project Update:**

anticipated to begin in FY 20-21 and continued into FY 21-22.

Relationship to General

This project also follows the recommendations contained in the Water Plan or other adopted plan: Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and

water distribution operation condition assessment program.

Water System Rehabilitation Project No. 2

Project Budget:

FY 2020-2021 Appropriated Project Budget	1,705,000
FY 2021-2022 Budget - Proposed Change	219,694
Total Project Budget through FY 2021-2022	1,924,694
FY 2020-2021 Projected Expenditures	540,732
FY 2021-2022 Proposed Est Budget Balance	1,383,962

Financial Impact

Funding Sources:

Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
											-
540,732	1,383,962										1,924,694
											-
											-
											-
											-
540,732	1,383,962	-	-	-	-	-	-	-	-	-	1,924,694
	Years 540,732	Years 2022 540,732 1,383,962	Years 2022 2023 540,732 1,383,962	Years 2022 2023 2024 540,732 1,383,962	Years 2022 2023 2024 2025 540,732 1,383,962	Years 2022 2023 2024 2025 2026 540,732 1,383,962	Years 2022 2023 2024 2025 2026 2027 540,732 1,383,962	Years 2022 2023 2024 2025 2026 2027 2028 540,732 1,383,962	Years 2022 2023 2024 2025 2026 2027 2028 2029 540,732 1,383,962	Years 2022 2023 2024 2025 2026 2027 2028 2029 2030 540,732 1,383,962	Years 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 540,732 1,383,962

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	204,817											204,817
Construction	320,477	1,162,000										1,482,477
Project Management	15,438	216,962										232,400
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	540,732	1,383,962	-	-	-	-	-	-	-	-	-	1,924,694

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Water System Rehabilitation Project No. 3

Project Number: New

Todd Eising Project Contact:

Project Description: This project involves the construction of approximately 6,000 feet of new

water mains, valves, and other control devices to replace aging and under-

sized facilities within the existing water distribution system.

Justification: This project meets the City's CIP goal of ensuring that existing

> infrastructure is maintained and replaced. As the City's existing water system ages, steel and cast iron water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to

provide an appropriate level of service.

Relationship to other CIP: None

Alternatives: For small water mains, the least costly alternative usually is to replace the

> existing main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "insituform lining" but is usually more costly when service replacements are involved. The City can also

defer maintenance until failure occurs.

Design is anticipated to begin FY 21-22. Construction will begin after **Project Update:**

100% plans are completed in FY 21-22.

Relationship to General

This project also follows the recommendations contained in the Water Plan or other adopted plan: Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and

water distribution operation condition assessment program.



Water System Rehabilitation Project No. 3

Project Budget:

FY 2020-2021 Appropriated Project Budget	-
FY 2021-2022 Budget - Proposed Change	1,949,000
Total Project Budget through FY 2021-2022	1,949,000
FY 2020-2021 Projected Expenditures	-
FY 2021-2022 Proposed Est Budget Balance	1,949,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2021- 2022	FY 2022- 2023	FY 2023- 2024	FY 2024- 2025	FY 2025- 2026	FY 2026- 2027	FY 2027- 2028	FY 2028- 2029	FY 2029- 2030	FY 2030- 2031	Total
Debt Service												-
Enterprise		1,949,000										1,949,000
Loans/Grants												-
Impact Fees												-
Pay-Go												
Other-Developer												-
Total	-	1,949,000	-	-	-	-	-	-	-	-	-	1,949,000

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design		216,000										216,000
Construction		1,440,000										1,440,000
Project Management		288,000										288,000
Materials Testing												-
Construction Staking												-
Other		5,000										5,000
Contingencies												-
Total	-	1,949,000	-	-	-	-	-	-	-	-	-	1,949,000

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Water Treatment Plant Reliability & Redundancy

(formerly Water Treatment Plant Actiflo-Polymer Capacity)

Project Number: WA1802

Project Contact: Todd Eising

Project Description: This project adds an additional Polymer System at the Water Treatment

Plant (WTP). This project will allow the City to meet capacity during buildout conditions and development in the FPA as well as provide

redundancy.

Justification: If the current polymer system fails, the City is unable to produce 40 of its

50 MGD.

Relationship to other CIP: None

Alternatives: Only have (2) 20 MGD Actiflo Trains, which if one fails, will reduce the

WTP capacity to 30 MGD. Additionally only having 1 polymer system,

which if it fails, will reduce the WTP capacity to 10 MGD.

Project Update: Design of the WTP Polymer Project is complete. Construction finished in

FY 20-21 and notice of completion is currently being processed.

Relationship to General None

Plan or other adopted plan:



Water Treatment Plant Reliability & Redundancy

Project Budget:

<u> </u>	
FY 2020-2021 Appropriated Project Budget	862,565
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	862,565
FY 2020-2021 Projected Expenditures	767,271
FY 2021-2022 Proposed Est Budget Balance	95,294

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	551,940											551,940
Loans/Grants												-
Impact Fees	206,250											206,250
Pay-Go												-
Other-Developer												-
Total	758,190	-	-	-	-	-	-	-	-	-	-	758,190

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												
Design	128,108											128,108
Construction	558,245											558,245
Project Management	70,832											70,832
Environmental												-
Construction Staking												-
Other	1,004											1,004
Contingencies												
Total	758,190	-	-	-	-	-	-	-	-	-	-	758,190

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	•	-	-	-	•		-	-	-	-	-



Project Name: Water Treatment Plant Pre-Treatment Improvement

(formerly Water Treatment Plant Actiflo-Polymer Capacity)

Project Number: WA1902

Project Contact: Todd Eising

Project Description: This project involves re-rating the current Actiflo trains from 20 MGD to

> 25 MGD along with modifying Basin 5 to increase capacity from 15 MGD to 25 MGD. This project will allow the City to meet capacity during buildout conditions and development in the FPA as well as provide redundancy. If a current Actiflo 20 MGD train is offline for maintenance and repairs, the City will not have the capacity to serve existing and future

demands of Folsom.

Justification: Without re-rating either of the Actiflo trains or Basin 5, the City is at risk

> for not being able to produce enough capacity to serve the City in the event that an Actiflo train or Basin fails or is taken offline for

maintenance.

None

Relationship to other CIP: None

Alternatives: Only have (2) 20 MGD Actiflo Trains, which if it fails, will reduce the

WTP capacity to 30 MGD.

Project Update: Design was completed in FY 20-21. Construction began in FY 20-21 and

is expected to be completed in FY 21-22.

Relationship to General

Plan or other adopted plan:

Water Treatment Plant Pre-Treatment Improvement

Project Budget:

FY 2020-2021 Appropriated Project Budget	6,139,675
FY 2021-2022 Budget - Proposed Change	-
Total Project Budget through FY 2021-2022	6,139,675
FY 2020-2021 Projected Expenditures	2,905,307
FY 2021-2022 Proposed Est Budget Balance	3,234,368

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	21,336											21,336
Loans/Grants												-
Impact Fees	3,433,971											3,433,971
Pay-Go												-
Other-Developer												-
Total	3,455,307	-	-	-	-	-	-	-	-	-	-	3,455,307

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental	9,500											9,500
Design	478,175											478,175
Construction	2,297,020											2,297,020
Project Management	669,264											669,264
Materials Testing												-
Construction Staking												-
Other	1,348											1,348
Contingencies												-
Total	3,455,307	-	-	-	-	-	-	-	-	-	-	3,455,307

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Water Treatment Plant Backwash and Recycled Water Capacity

Project Number: WA2103

Project Contact: Todd Eising

Project Description: This project involves the replacement and upsizing of the City's WTP

reclaimed backwash water pumps and pipeline. The EPA allows Water Agencies to recycle up to 10% of the WTP design capacity. Currently, the City only recycles 4% of its design capacity. This project will allow the

City to recycle 10% of design capacity.

Justification: Currently, the City can only recycle 4% of the WTP design capacity. Only

being able to recycle 4% of the water limits the City's ability to backwash efficiently. Additionally, increasing the recycled water capacity greatly reduces the City's risk for the potential to overflow the Recycled

Backwash Pond.

Relationship to other CIP: None

Alternatives: Do nothing which limits the City's capacity for existing and future water

demands.

Project Update: Design of this project is anticipated to begin in FY 20-21. Construction of

this project is anticipated to be completed in FY 21-22.

Relationship to General Plan or other adopted plan:

None



Water Treatment Plant Backwash and Recycled Water Capacity

Project Budget:

FY 2020-2021 Projected Expenditures FY 2021-2022 Proposed Est Budget Balance	1,072,200
Total Project Budget through FY 2021-2022	1,072,200
FY 2021-2022 Budget - Proposed Change	453,200
FY 2020-2021 Appropriated Project Budget	619,000

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	121,800	575,130										696,930
Loans/Grants												-
Impact Fees		375,270										375,270
Pay-Go												-
Other-Developer												-
Total	121,800	950,400	-	-	-	-	-	-	-	-	-	1,072,200

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	116,800											116,800
Construction		792,000										792,000
Project Management		158,400										158,400
Materials Testing												-
Construction Staking												-
Other	5,000											5,000
Contingencies												-
Total	121,800	950,400	-	-	-	-	-	-	-	-	-	1,072,200

Operating Impact

Net Operating Effect:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



2021-2022 Capital Improvement Plan

Project Name: Water Treatment Plant Lime System Upgrades

Project Number: WA1803

Project Contact: Todd Eising

Project Description: This project involves assessing the City's existing lime silo and

rehabilitating the City's existing lime system at the WTP.

Justification: Over the past several years, the lime system has had multiple shut downs

in conjunction with not dosing correctly. This is partially due to moisture

entering the lime silo.

Relationship to other CIP: None

Alternatives: Leave the lime system as is and continue to have multiple shut downs and

incorrect dosing at the WTP.

Project Update: Lime, among other alternatives, are currently being evaluated. Design is

estimated to be completed in FY 21-22.

Relationship to General None

Plan or other adopted plan:

Water Treatment Plant Lime System Upgrades

Project Budget:

FY 2021-2022 Proposed Est Budget Balance	590,169
FY 2020-2021 Projected Expenditures	108,580
Total Project Budget through FY 2021-2022	698,749
FY 2021-2022 Budget - Proposed Change	1
FY 2020-2021 Appropriated Project Budget	698,749

Financial Impact

Funding Sources:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Debt Service												-
Enterprise	61,495	308,140										369,635
Loans/Grants												-
Impact Fees - Fund 521	36,029	242,029										278,058
Impact Fees - Fund 536	11,056	40,000										51,056
Other-Developer												-
Total	108,580	590,169	-	-	-	-	-	-	-	-	-	698,749

Project Cost Estimates:

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-	
Elements	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Land/ROW												-
Environmental												-
Design	108,580	590,169										698,749
Construction												
Project Management												-
Materials Testing												-
Construction Staking												-
Other												
Contingencies												-
Total	108,580	590,169	-	-	-	-	-	-	-	-	-	698,749

Operating Impact

	Prior	FY 2021-	FY 2022-	FY 2023-	FY 2024-	FY 2025-	FY 2026-	FY 2027-	FY 2028-	FY 2029-	FY 2030-
Sources	Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



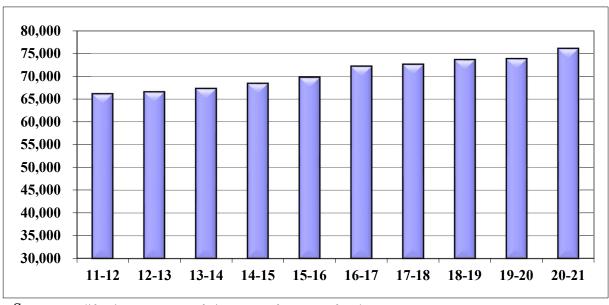


Appendix

Miscellaneous Statistics

Date of Incorporation	1946
Form of Government	Charter City
Population (excludes Folsom Prison)	76,065
Area of Square Miles	31
Miles of Streets	305
Zoos	1
Community Centers	4
Community Clubhouses	2
Parks	48
Park Acreage	456
Swimming Pools (Aquatic Center)	3
Tennis Courts	25
Fire Stations	5
Fire Personnel & Officers	78
Police Stations	1
Police Personnel & Officers	107.5
Number of Patrol Units	60
Elementary schools	11
Secondary schools	5
Community colleges	1
Visual and Performing Arts Center	1
Hospitals	1

Population Trend



Source: California Department of Finance as of January of each year

Population by Age and Sex: (all demographic data below from the 2010 US Census Bureau unless otherwise noted)

(1)

Age	Population	Male	Female
9 years and under	8,988	4,658	4,330
10 to 19 years	11,435	5,705	5,730
20 to 34 years	14,487	7,969	6,518
35 to 54 years	26,510	14,219	12,291
55 to 64 years	9,626	5,211	4,415
65 to 84 years	9,252	3,536	5,716
85 years and over	1,026	297	729

(1) Median Age (years)

Total Population	40.1
Male	38.7
Female	

(1) Education (Population 25 years and over)

Less than 9 th grade	1.2%
9 th to 12 th grade, no diploma	3.0%
High school graduate (includes equivalency)	13.3%
Some college, no degree	18.2%
Associate's degree	11.2%
Bachelor's degree	32.1%
Graduate or professional degree	20.9%

(2) Median Household Income:

\$114,405 in 2019 Inflation adjusted dollars

⁽²⁾Mean (average) Household Income:

\$132,609 in 2019 Inflation adjusted dollars

(2) Housing Occupancy

Total housing units	27,836
Average household size (owner occupied)	
Average household size (renter occupied)	

Historical Data

	1990 2000		2010	
	Census	Census	Census	
Total Population (includes Folsom Prison)	29,802	51,884	72,203	
Change from previous		22,082	20,319	
% change		74.1%	39.2%	
Population by Gender				
Male	17,882	28,658	38,481	
	60.0%	55.2%	53.3%	
Female	11,920	23,226	33,722	
	40.0%	44.8%	46.7%	
Population by Race				
White	25,026	40,415	53,627	
	84.0%	77.9%	74.3%	
Asian	1,031	3,731	9,000	
	3.5%	7.2%	12.5%	
Black or African American	2,949	3,109	4,140	
	9.9%	6.0%	5.7%	
			21,70	
Persons of Hispanic or Latino Origin	3,245	4,914	8,064	
	10.9%	9.5%	11.2%	
Population by Age				
Under 5	6.6%	6.9%	6.1%	
5-19	16.4%	19.1%	20.2%	
20-64	68.4%	65.2%	64.1%	
65 and over	8.7%	8.8%	9.6%	
Median Age	32.7	35.9	37.6	
Population by Education				
Less than 9th grade	4.5%	2.2%	1.7%	
9th to 12th grade, no diploma	11.3%	8.9%	6.6%	
High School Graduate	24.8%	19.1%	16.7%	
Some college, no degree	26.5%	23.8%	22.0%	
Associate's degree	8.8%	8.3%	9.3%	
Bachelor's degree	16.8%	25.7%	27.4%	
Graduate or professional degree	7.4%	11.9%	16.3%	
High School Grad or higher	84.2%	88.8%	91.7%	
Bachelor's degree or higher	24.2%	37.6%	43.7%	
Harris de III Ivenere				
Household Income	es2 527	\$32.175	\$05.C22	
Median Household Income	\$53,527	\$73,175	\$95,623	
HH's with income above \$150,000		11.6%	23.0%	
Top 5 Occupations of residents				
		Educ & Health - 16.3%	Educ & Health - 17.9%	
		Mfg - 13.6%	Mgmt/Prof - 13.0%	
		Mgmt/Prof - 12.0%	Fin & Ins - 12.4%	
		Publile Admin - 10.9%	Mfg - 12.3%	
		Finance & Ins - 10.6%	Public Admin - 11.3%	
Housing Units				
Total Units		17,968	26,109	
Owner Occupied		13,408	17,850	
Rental		4,560	8,259	
% Vacant		4,360	8,239 4.4%	
% Vacant % Owner Occupied		4.3% 76.3%	4.4% 69.9%	
7.5 Owner occupied		70.570	07.770	

How does Folsom compare?

⁽²⁾Population and Age

		City of		City of			
	City of	Citrus	City of Elk	Rancho	City of	City of	County of
	Folsom	Heights	Grove	Cordova	Roseville	Sacramento	Sacramento
Age	Population	Population	Population	Population	Population	Population	Population
9 years and under	9,452	10,013	22,637	11,192	16,880	66,226	201,076
10 to 19 years	10,892	9,969	26,107	8,464	18,327	61,069	196,812
20 to 34 years	12,648	19,781	30,913	17,491	24,443	126,944	337,014
35 to 54 years	25,836	22,054	48,118	19,291	37,835	125,613	394,610
55 to 64 years	9,465	11,395	21,478	8,140	15,823	55,449	185,445
65 to 84 years	8,854	12,360	19,164	7,555	18,803	56,557	182,263
85 years and over	1,012	1,801	2,408	1,014	3,526	9,072	27,333
Total Population	78,159	87,373	170,825	73,147	135,637	500,930	1,524,553
Male	40,472	42,234	82,246	36,344	65,653	245,188	744,997
Female	37,687	45,139	88,579	36,803	69,984	255,742	779,556
Median Age (years)	40.7	38.0	37.5	34.5	39.0	34.5	36.2

Employment / Unemployment

Below is the unemployment rate as well as the employed and unemployed numbers for California and several counties and cities in the area. This information is as of January 2021.

	Employment	Unemployment Rate	Unemployment
California	16,901,800	9.2	1,721,700
Sacramento County	653,300	8.1	57,900
Placer County	174,500	6.0	11,100
El Dorado County	84,800	6.9	6,300
Citrus Heights City	39,800	7.8	3,400
Elk Grove CDP	76,900	6.5	5,400
Folsom City	35,600	4.9	1,800
Rancho Cordova City	32,400	7.9	2,800
Roseville City	64,700	5.8	4,000
Sacramento City	217,900	8.7	20,600

Source: California Employment Development Department – Not Seasonally Adjusted

Income, Education and Housing

		City of Folsom	City of Citrus Heights	City of Elk Grove	City of Rancho Cordova	City of Roseville	City of Sacramento	County of Sacramento
(1)	Median Household Income:	\$114,405	\$62,276	\$93,780	\$65,307	\$89,082	\$62,335	\$67,151
(1)	High school graduate or higher, percent of person age 25+, 2015-2019	93.8%	90.3%	90.5%	88.9%	94.6%	85.3%	87.0%
(1)	Bachelor's degree or higher, percent of persons age 25+, 2015-2019	51.2%	20.4%	36.9%	26.9%	41.7%	33.1%	30.9%
(1)	Homeownership rate, 2015-2019	69.5%	56.8%	74.9%	55.0%	65.8%	48.5%	56.4%
(1)	Median value of owner-occupied housing units,							
	2015-2019	\$524,100	\$297,700	\$406.300	\$299,800	\$444,400	\$336,900	\$351,900
(2)	Total Housing Units	28,775	35,301	54,635	26,504	52,462	196,652	570,752
(1)	Persons below poverty level, percent, 2015-2019	5.6%	11.5%	8.1%	13.3%	8.4%	16.6%	12.6%

 ⁽¹⁾ Source: U.S. Census Bureau, 2019 American Community Survey 1-Year Estimates
 (2) Source: U.S. Census Bureau, 2015-2019 American Community Survey 5-Year Estimates



Major Employers

Major employers in the region encompassing the City are shown below. Listed in no particular order.

Business Product / Service

Intel Corporation Electronics / Manufacturing

California State Prison Prison
Folsom State Prison Prison
Folsom Cordova Unified School District School
California ISO Utilities

Micron Technologies (Numonyx) Electronics / Manufacturing

Mercy Hospital of Folsom Hospitals SAFE Credit Union Financial

Costco Wholesale Wholesale Membership Clubs

City of Folsom Government Entity

Source: Avenu Insights & Analytics

City of Folsom

Employment Development Department

CITY OF FOLSOM, CALIFORNIA Operating Indicators by Function/Program Last Five Fiscal Years

Function/Program	2016	2017	2018	2019	2020
n l'					
Police Misdamagnar and falany arrests	1 257	1,251	1,023	1,226	1,126
Misdemeanor and felony arrests Citations	1,257	2,575	2,130	2,512	4,574
Cultisions	2,997 1,528	2,573 1,673	1,639	2,312 1,583	4,374 861
Collisions	1,326	1,073	1,039	1,363	801
Fire					
Structure Fire	29	38	40	41	77
Vehicle Fires	19	13	24	16	24
Brush/Grass/Wildland Fires	23	52	65	43	79
Other Fires	60	67	61	53	57
Ambulance transports	3,819	4,045	4,446	5,275	4,933
Medical responses	4,369	4,748	5,105	6,025	5,973
Inspections completed	1,460	506	1,017	1,439	684
Other public works					
Lane miles of street overlay	8	2	_	8	_
Curb miles of streets swept	4,275	2,930	3,900	4,300	4,000
Hot pour crack seal applied (lineal ft.)	150,000	390,000	350,000	400,000	320,000
Square feet of street patch	200,000	75,000	450,000	415,000	106,500
Number of miles of streets	302	303	303	305	312
Number of traffic signals (1)	119	119	122	107	108
Number of streetlights	6,714	6,749	6,749	6,806	6,810
Number of miles of storm drains added	0.6	0.2	-	7.5	6.0
Area of Slurry Seal applied (square feet)	2,250,000	-	-	4,350,000	1,000,000
Parks and Recreation					
Aquatic center number of paid admissions	58,694	61,731	56,586	48,978	33,895
Community facilities number of reservations	3,269	3,115	3,315	2,859	2,188
Community facilities number of paid rentals	1,111	1,059	1,127	1,086	678
Total park acreage	439	439	451	456	456
Open space acreage	631	631	631	631	631
Trails maintained (miles)	50	50	48	50	48.5
Recreation division program participation	560,973	523,268	542,249	515,120	366,198
Zoo attendance	116,057	121,953	143,367	134,741	87,019
Library					
Volumes in collection	91,519	89,133	92,033	94,960	97,777
Total volumes borrowed	613,597	603,421	618,458	644,158	501,160

⁽¹⁾ Beginning in FY 2019, excludes signals located within City Boundaries but not owned or maintained by the City

CITY OF FOLSOM, CALIFORNIA Operating Indicators by Function/Program Last Five Fiscal Years

Function/Program	2016	2017	2018	2019	2020
Community Development					
Total Permits Issued	4,884	4,399	4,479	4,542	4,991
Single Family Permits Issued	86	180	428	476	436
Water					
New connections	268	180	253	501	406
Water main breaks	5	1	4	1	1
Daily average consumption in gallons	14.2 MGD	16.65 MGD	17.35 MGD	15.44 MGD	16.81 MGD
Maximum daily capacity of plant in gallons	50 MGD	50 MGD	50 MGD	50 MGD	50 MGD
Wastewater					
Average daily sewage treatment					
(thousands of gallons)					
Daily average flow in gallons	5.98 MGD	8.03 MGD	7.1 MGD	7.1 MGD	7.1 MGD
Maximum daily pump station capacity in gallons (1)	14.2 MGD	14 MGD	14 MGD	41 MGD	43.9 MGD
Refuse collection					
Solid Waste (tons per day)	144	150	151	152	151
Recycling (tons per day)	44	44	40	39	39
Green Waste (tons per day)	36	40	38	44	41
Transit (2)					
Total route miles	200,897	195,989	197,147	113,043	N/A
Passengers-Folsom Stage Line	83,180	92,282	89,794	50,183	N/A
Passengers-Light Rail	689,935	619,684	627,850	722,364	N/A

⁽¹⁾ Beginning in FY 19, puymp station capacity includes capacity ofr each lift station

⁽²⁾ City Transit operations were annexed by the Sacramento Regional Transit District effective February 4, 2019

Indicators

Indicators

		2	2015		2016		2017		2018		2019		2020
	Municipal productivity												
Indicator 1	(Resident per budgeted FTE)	1	83.0		181.0		179.4		175.9		171.0		180.4
Indicator 2	Revenues per capita (constant \$)		989		1,033		978		1,548		1,187		1,151
Indicator 3	Restricted Revenues	10	9.1%		15.0%		17.6%		13.4%		14.6%		16.8%
Indicator 4	Intergovernmental Revenues		9.2%		8.4%		10.7%		6.0%		8.1%		6.1%
Indicator 5	Elastic Tax Revenues		2.1%		12.7%		14.3%		8.2%		11.7%		10.7%
maicator 5	Taxable sales tax transaction	1.2	2.170		12.770		14.370		0.270		11.770		10.770
Indicator 6 *	(000)	1,666	,468	1	,782,958		1,944,042	1,9	983,797		2,093,411	1	,772,950
Indicator 6.1 *	Taxables sales tax transaction growth rate	2	2.9%		7.0%	1	9.0%		2.0%	1	5.5%		-15.3%
	Property Tax Revenues												
Indicator 7	(constant \$)	11,349	,664	12	2,198,244	1	1,832,259	11,6	585,304	1	1,930,326	12	2,569,510
I4:	Property Tax Revenues	4	20/		7.50/		2.00/		1.20/		2 10/		5 40/
Indicator 7.1	growth rate	-(0.2%		7.5%	1	-3.0%		-1.2%		2.1%		5.4%
Indicator 8	Expenditures per capita (constant \$)	1	,071		1,068		1,430		1,612		1,170		1,207
Indicator 9	Benefits as a % of Salaries	53	3.7%		56.8%)	61.4%		63.7%		62.0%		70.4%
	Public Safety Expenditures as												
Indicator 10	a % of General Fund Expenditures	40	6.6%		47.5%		48.7%		46.1%		49.5%		48.8%
	General Government												
	expenditures as a % of												
Indicator 11	General Fund expenditures	28	8.9%		25.7%	1	25.4%		26.5%		21.7%		26.6%
	Public works expenditures as a % of General Fund												
	expenditures - does not												
Indicator 12	include transfers out	8	8.2%		8.0%		7.3%		8.8%		7.9%		7.2%
	Culture and Recreation expenditures as a % of												
	General Fund expenditures -												
	does not include subsidy	•	-		10.007		10.50/		10.50/		20.00/		17.40/
Indicator 13	transfer out	1;	5.6%		18.9%)	18.5%		18.5%	1	20.9%		17.4%
	Salaries as a % of General Fund expenditures - does not												
Indicator 14	include transfers out	4:	5.4%		43.8%)	42.1%		40.5%		42.8%		40.4%
	Benefits as a % of General												
Indicator 15	Fund expenditures - does not include transfers out	22	3.8%		24.4%		24.2%		25.2%		27.2%		28.0%
maleator 13	General Fund Revenues per	۷.	3.070		24.470	N .	24.270		23.270	'	27.270		28.070
Indicator 16	Capita (Constant \$)	\$	4.03	\$	4.19	\$	4.29	\$	4.37	\$	4.51	\$	4.15
T 12 / 15	General Fund Expenditures	Φ.	2.02	Ф	4.03	•	4.05	Ф	4.22	C	4.00	Ф	4.50
Indicator 17	per Capita (Constant \$)	\$:	3.92	\$	4.01	\$	4.05	\$	4.33	\$	4.23	\$	4.52
Indicator 18	General Fund Cash per Capita	\$ 10	7.39	\$	113.44	\$	181.97	\$	209.05	\$	234.76	\$	266.34

^{*}Sales tax data is from the California Department of Tax and Fee Administration and is reported on a calendar year basis.

WATER FUND

		Fiscal Year							
		2015	2016	2017	2018	2019	2020		
Indicator 1	Current Ratio - (Current								
	Assets/Current Liabilities)	2.67	2.91	3.63	4.63	4.48	4.09		
Indicator 2	Asset Turnover (Charges for								
	svcs/Capital assets)	13.7%	12.5%	13.9%	14.6%	13.0%	13.9%		
Indicator 3	Operating Income (Loss) - Op						_		
	Income (loss)/Chgs 4 Svcs.	0.11	0.03	0.10	0.04	(0.02)	0.04		
Indicator 4	Depreciation Expense -								
	(Depreciation Expense/Total								
	cap. assets)	3.8%	3.8%	3.8%	4.1%	3.7%	3.8%		
Indicator 5	Change in net assets (Change								
	in net assets/Charges for svcs)	0.11	0.17	0.53	0.15	0.97	0.40		
Indicator 6	Change in net assets vs. Total								
	assets	1.3%	1.9%	6.2%	1.8%	10.3%	4.5%		
Indicator 7	Change in net assets vs.								
	Operating cash flow	0.17	0.43	0.90	0.25	2.16	1.03		
Indicator 8	Debt repayment	0.14	0.24	0.15	0.14	0.20	0.23		
Indicator 9	Operating \$ flow vs. Change in								
	net assets	5.81	2.35	1.11	4.00	0.46	0.97		
Indicator 10	Change in current assets vs.								
	Change in net assets	0.61	(0.98)	0.87	0.67	0.24	0.19		
Indicator 11	Change in current liabilities vs.								
	Change net assets	1.17	(0.55)	0.12	(0.39)	0.07	0.13		
Indicator 12	\$ flow from operations/Charges								
	from services	0.62	0.40	0.59	0.59	0.45	0.39		
Indicator 13	Salaries as a percentage of								
	operating expenses	19.7%	20.0%	19.6%	18.6%	19.3%	19.3%		
Indicator 14	Benefits as a percentage of								
	operating expenses	11.1%	12.6%	13.1%	12.4%	9.5%	14.3%		
Indicator 15	Cost to process one gallon of								
	water	0.002453	0.002268	0.002242	0.002579	0.002767	0.002761		

WASTEWATER FUND

	_	Fiscal Year					
		2015	2016	2017	2018	2019	2020
Indicator 1	Current Ratio - (Current						
	Assets/Current Liabilities)	3.41	3.74	4.08	3.82	4.74	6.76
Indicator 2	Asset Turnover (Charges for						
	svcs/capital assets)	15.6%	15.8%	15.7%	15.8%	12.5%	13.1%
Indicator 3	Operating Income (Loss) - Op						
	Income (loss)/Chgs 4 Svcs.	0.16	0.14	0.20	0.15	0.11	0.10
Indicator 4	Depreciation Expense -						
	(Depreciation Expense/Total	3.9%	3.9%	3.7%	4.0%	3.2%	3.6%
Indicator 5	Change in net assets (Change						
	in net assets/charges for svcs)	0.16	0.14	0.34	0.17	1.95	0.72
Indicator 6	Change in net assets vs. total						
	assets	1.9%	1.8%	4.2%	2.1%	19.3%	7.4%
Indicator 7	Change in net assets vs.						
	operating cash flow	0.29	0.41	0.88	0.39	4.71	2.41
Indicator 8	Debt repayment	0.00	0.00	0.00	0.00	0.00	0.00
Indicator 9	Operating \$ flow vs. change in						
	net assets	3.41	2.46	1.13	2.59	0.21	0.42
Indicator 10	Change in current assets vs.						_
	change in net assets	(2.07)	0.62	(0.01)	0.46	0.19	0.39
Indicator 11	Change in current liabilities vs.						
	change net assets	0.81	(0.14)	(0.11)	0.28	(0.00)	(0.11)
Indicator 12	\$ flow from operations/charges						
	from services	0.54	0.35	0.39	0.44	0.41	0.30
Indicator 13							
	operating expenses	28.8%	28.5%	27.0%	23.7%	23.5%	21.8%
Indicator 14	Benefits as a percentage of						
	operating expenses	16.5%	16.7%	17.8%	16.2%	14.8%	17.0%

SOLID WASTE FUND

	Fiscal Year								
	2015	2016	2017	2018	2019	2020			
Current Ratio - (Current	,					_			
Assets/Current Liabilities)	5.26	8.42	8.63	12.05	12.34	6.74			
Asset Turnover (Charges for									
svcs/capital assets)	2.59	3.06	3.52	4.54	8.58	6.51			
Income (loss)/Chgs 4 Svcs.	0.16	0.12	0.13	0.04	0.01	(0.02)			
*									
<u> </u>	0.24	0.33	0.41	0.47	0.87	0.32			
` `									
	0.09	0.05	0.04	(0.03)	(0.06)	(0.07)			
Change in net assets vs. total									
assets	0.13	0.07	0.06	(0.04)	(0.08)	(0.09)			
2									
operating cash flow	0.33	0.24	0.17	(0.15)	(0.33)	(0.50)			
Debt repayment	0.00	0.00	0.00	0.00	0.00	0.00			
Operating \$ flow vs. change in						_			
net assets	3.05	4.21	5.86	(6.86)	(3.04)	(2.01)			
Change in current assets vs.						_			
change in net assets	(1.51)	1.62	1.70	(2.25)	(1.58)	0.31			
Change in current liabilities vs.									
change net assets	0.09	(0.20)	0.17	0.30	(0.11)	(0.53)			
\$ flow from operations/charges									
from services	0.28	0.22	0.25	0.21	0.18	0.13			
Salaries as a percentage of									
operating expenses	31.1%	30.8%	28.5%	25.5%	26.2%	24.7%			
Benefits as a percentage of									
operating expenses	19.7%	19.7%	19.7%	18.9%	16.3%	19.2%			
	Assets/Current Liabilities) Asset Turnover (Charges for svcs/capital assets) Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs. Depreciation Expense - (Depreciation Expense/Total Change in net assets (Change in net assets/charges for svcs) Change in net assets vs. total assets Change in net assets vs. operating cash flow Debt repayment Operating \$ flow vs. change in net assets Change in current assets vs. change in current liabilities vs. change in current liabilities vs. change net assets \$ flow from operations/charges from services Salaries as a percentage of operating expenses	Current Ratio - (Current Assets/Current Liabilities) Asset Turnover (Charges for svcs/capital assets) Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs. Depreciation Expense - (Depreciation Expense/Total Change in net assets (Change in net assets/charges for svcs) Change in net assets vs. total assets Change in net assets vs. Operating cash flow Operating \$ flow vs. change in net assets Change in current assets vs. Change in current liabilities vs. Change in current liabilities vs. Change net assets \$ 0.09 \$ flow from operations/charges from services Salaries as a percentage of operating expenses Benefits as a percentage of	Current Ratio - (Current Assets/Current Liabilities) 5.26 8.42 Asset Turnover (Charges for svcs/capital assets) 2.59 3.06 Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs. 0.16 0.12 Depreciation Expense - (Depreciation Expense/Total 0.24 0.33 Change in net assets (Change in net assets/charges for svcs) 0.09 0.05 Change in net assets vs. total assets 0.13 0.07 Change in net assets vs. operating cash flow 0.33 0.24 Debt repayment 0.00 0.00 Operating \$ flow vs. change in net assets 3.05 4.21 Change in current assets vs. change in net assets (1.51) 1.62 Change in current liabilities vs. change net assets 0.09 (0.20) \$ flow from operations/charges from services 0.28 0.22 Salaries as a percentage of operating expenses 31.1% 30.8% Benefits as a percentage of	Current Ratio - (Current Assets/Current Liabilities) 5.26 8.42 8.63 Asset Turnover (Charges for svcs/capital assets) 2.59 3.06 3.52 Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs. 0.16 0.12 0.13 Depreciation Expense - (Depreciation Expense/Total Depreciation Expense/Total Change in net assets (Change in net assets (Change in net assets vs. total assets 0.09 0.05 0.04 Change in net assets vs. total assets 0.13 0.07 0.06 Change in net assets vs. operating cash flow 0.33 0.24 0.17 Debt repayment 0.00 0.00 0.00 Operating \$ flow vs. change in net assets 3.05 4.21 5.86 Change in current assets vs. change in current liabilities vs. change in current liabilities vs. change net assets 0.09 (0.20) 0.17 \$ flow from operations/charges from services 0.28 0.22 0.25 Salaries as a percentage of operating expenses 31.1% 30.8% 28.5%	Zu15 Zu16 Zu17 Zu18 Current Ratio - (Current Assets/Current Liabilities) 5.26 8.42 8.63 12.05 Asset Turnover (Charges for svcs/capital assets) 2.59 3.06 3.52 4.54 Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs. 0.16 0.12 0.13 0.04 Depreciation Expense - (Depreciation Expense/Total 0.24 0.33 0.41 0.47 Change in net assets (Change in net assets (Change in net assets vs. total assets 0.09 0.05 0.04 (0.03) Change in net assets vs. operating cash flow 0.33 0.24 0.17 (0.15) Debt repayment 0.00 0.00 0.00 0.00 Operating \$ flow vs. change in net assets 3.05 4.21 5.86 (6.86) Change in current assets vs. change in net assets (1.51) 1.62 1.70 (2.25) Change in current liabilities vs. change in current sasets 0.09 (0.20) 0.17 0.30 \$ flow from operations/charges from services <td>Z015 Z016 Z017 Z018 Z019 Current Ratio - (Current Assets/Current Liabilities) 5.26 8.42 8.63 12.05 12.34 Asset Turnover (Charges for svcs/capital assets) 2.59 3.06 3.52 4.54 8.58 Operating Income (Loss)- Op Income (loss)/Chgs 4 Svcs. 0.16 0.12 0.13 0.04 0.01 Depreciation Expense - (Depreciation Expense/Total 0.24 0.33 0.41 0.47 0.87 Change in net assets (Change in net assets (Change in net assets vs. total assets 0.09 0.05 0.04 (0.03) (0.06) Change in net assets vs. operating cash flow 0.33 0.24 0.17 (0.15) (0.33) Debt repayment 0.00 0.00 0.00 0.00 0.00 0.00 Operating \$ flow vs. change in net assets 3.05 4.21 5.86 (6.86) (3.04) Change in current assets vs. change in net assets (1.51) 1.62 1.70 (2.25) (1.58) Change in current liabilities vs. change in net assets 0.09</td>	Z015 Z016 Z017 Z018 Z019 Current Ratio - (Current Assets/Current Liabilities) 5.26 8.42 8.63 12.05 12.34 Asset Turnover (Charges for svcs/capital assets) 2.59 3.06 3.52 4.54 8.58 Operating Income (Loss)- Op Income (loss)/Chgs 4 Svcs. 0.16 0.12 0.13 0.04 0.01 Depreciation Expense - (Depreciation Expense/Total 0.24 0.33 0.41 0.47 0.87 Change in net assets (Change in net assets (Change in net assets vs. total assets 0.09 0.05 0.04 (0.03) (0.06) Change in net assets vs. operating cash flow 0.33 0.24 0.17 (0.15) (0.33) Debt repayment 0.00 0.00 0.00 0.00 0.00 0.00 Operating \$ flow vs. change in net assets 3.05 4.21 5.86 (6.86) (3.04) Change in current assets vs. change in net assets (1.51) 1.62 1.70 (2.25) (1.58) Change in current liabilities vs. change in net assets 0.09			

Staffing Detail

Below is a comparison of full time (FT) and permanent part time (PPT) positions for the FY 2018 through FY 2021 Budgets and the proposed FY 2021-22 Budget. All positions are listed as full-time equivalent except for City Council which is listed as number of members.

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
City Council					
Mayor	1.00	1.00	1.00	1.00	1.00
Council Member	4.00	4.00	4.00	4.00	4.00
Total City Council	5.00	5.00	5.00	5.00	5.00
City Manager's Office					
Administration					
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	0.50	0.50	0.75
Administrative Support Specialist	1.00	1.00	1.00	1.00	1.00
Public Information					
Public Information Officer	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coordinator	0.50	-	-	-	-
Media Specialist	-	1.00	1.00	1.00	1.00
Animal Care Services					
Animal Control Officer	1.00	-	-	-	-
Total City Manager	5.50	5.00	4.50	4.50	4.75
City Attorney					
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy/Asst City Attorney	1.00	1.00	1.00	1.00	1.00
Legal Analyst	1.00	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00	1.00
Total City Attorney	4.00	4.00	4.00	4.00	4.00
City Clerk					
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00
City Clerk Technician II	-	1.00	1.00	1.00	1.00
City Clerk Technician I	1.00	-	-	-	-
Total City Clerk	3.00	3.00	3.00	3.00	3.00
Community Development					
Administration					
Community Development Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	-	-	-
Senior Office Assistant	-	-	1.00	1.00	1.00

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Community Development (cont.)					
Building					
Building Inspector I/II	2.00	2.00	2.00	2.00	2.00
Building Plans Coordinator	1.00	1.00	1.00	1.00	1.00
Building Technician I/II	2.00	2.00	2.00	2.00	2.00
Chief Building Official	1.00	-	-	-	-
Plan Check Engineer	1.00	2.00	2.00	2.00	2.00
Senior Building Inspector	1.00	1.00	1.00	1.00	1.00
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Code Enforcement					
Code Enforcement Officer I/II	1.00	1.00	1.00	1.00	1.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00	1.00
Engineering					
Arborist	1.00	1.00	1.00	1.00	1.00
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	1.00	2.00	2.00	2.00	2.00
Planning					
Building Inspector II	-	1.00	-	-	-
Building Tradesworker I/II	1.00	-	-	-	-
Planner I (Asst)/Planner II (Associate)	2.00	1.00	2.00	2.00	2.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Principal Planner	1.00	2.00	2.00	2.00	2.00
Senior Planner	-	1.00	1.00	1.00	1.00
Total Community Development	24.00	26.00	26.00	26.00	26.00
Fire Department					
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Division Chief	-	-	1.00	1.00	2.00
Accounting Technician I/II	1.00	1.00	1.00	-	-
Administrative Technician	-	-	-	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	-	-
Emergency Operations					
Fire Division Chief	4.00	3.00	2.00	2.00	1.00
Fire Battalion Chief	-	1.00	1.00	1.00	2.00
Fire Captain-Suppression	12.00	12.00	15.00	15.00	15.00
Fire Engineer	12.00	12.00	15.00	15.00	15.00
Firefighter	36.00	42.00	36.00	36.00	36.00

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Fire Department (cont.)					
Fire Prevention					
Deputy Fire Marshall	-	1.00	1.00	1.00	1.00
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00
Fire Protection Engineer	1.00	-	-	-	-
Total Fire	71.00	77.00	77.00	77.00	78.00
Human Resources					
Human Resources Director	0.50	0.50	0.25	0.50	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Human Resources Technician I/II	2.00	2.00	2.00	2.00	2.00
Senior Management Analyst	2.00	2.00	2.00	2.00	2.00
Total Human Resources	5.50	5.50	5.25	5.50	6.00
Library					
Library Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	-	1.00	1.00	1.00	1.00
Librarian	1.00	2.00	2.00	2.00	2.00
Library Assistant	3.00	4.00	4.00	4.00	4.00
Library Assistant - PPT	0.50	-	-	-	-
Library Circulation Coordinator	1.00	1.00	1.00	1.00	1.00
Library Technician	2.00	2.00	2.00	2.00	2.00
Marketing & Graphics Coord	-	0.75	0.75	0.75	-
Senior Librarian	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	-	-	-	-
Total Library	10.50	12.75	12.75	12.75	12.00
Office of Management and Budget					
Administration					
Chief Financial Officer/Finance Director	0.50	0.50	0.25	-	1.00
Finance Director	-	-	1.00	1.00	-
Administrative Assistant	-	1.00	1.00	1.00	1.00
Finance Technician	1.00	-	-	-	-
Disbursements					
Disbursements Specialist	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	2.00	2.00	2.00	2.00	2.00
Disbursements Technician	1.00	1.00	1.00	1.00	1.00
Revenue					
Revenue Technician I/II	4.00	4.00	4.00	4.00	3.00
Revenue/Disbursements Manager	1.00	1.00	1.00	1.00	-
Revenue Supervisor	-	-	-	-	1.00
Senior Revenue Technician	1.00	1.00	1.00	1.00	2.00

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Office of Management and Budget (cont.)	••		•	• •	
Financial Services					
Accounting Technician II	1.00	1.00	1.00	1.00	1.00
Financial Specialist	-	1.00	1.00	1.00	1.00
Senior Financial Analyst	2.00	2.00	2.00	2.00	2.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00
Information Systems					
Information Systems Manager	1.00	1.00	1.00	1.00	1.00
Information Systems Analyst	-	-	-	3.00	3.00
Information Systems Technician I/II	3.00	3.00	3.00	-	-
GIS Analyst	1.00	1.00	1.00	1.00	1.00
Process Improvement Specialist	-	1.00	1.00	1.00	1.00
Total Office of Management and Budget	21.50	23.50	24.25	24.00	24.00
Parks & Recreation					
Administration					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	3.00	3.00	3.00	3.00
Marketing & Graphics Coordinator	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	-	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	-	-	-
Senior Office Assistant	1.00	-	-	-	-
Park Maintenance					
Maintenance Specialist	2.00	2.00	2.00	2.00	2.00
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Parks/Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Park Development					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Park Planner	-	1.00	-	-	-
Trails					
Senior Trails Planner	1.00	1.00	1.00	1.00	1.00
Zoo					
Zookeeper I / II	5.00	5.00	5.00	5.00	5.00
Lead Zookeeper	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	1.00	1.00	1.00	-	-
Recreation Coordinator II	-	-	-	1.00	1.00
Zoo Supervisor	1.00	1.00	1.00	1.00	1.00

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Parks & Recreation (cont.)					
Aquatics					
Recreation Coordinator I	0.50	0.50	0.50	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	0.50	0.50
Recreation Manager	0.50	0.50	-	-	-
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	-	-	_	_	-
Community & Cultural Services /					
Community Facilities					
Community & Cultural Services Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	2.00	2.00	1.00	1.00	1.00
Recreation Coordinator II	1.00	1.00	3.00	3.00	3.00
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Recreation / Sports Complex					
Recreation Coordinator I	1.50	1.50	1.50	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	1.50	1.50
Recreation Manager	0.50	0.50	_	_	-
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Facility Services					
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Building Tradesworker	3.00	3.00	3.00	3.00	3.00
Building Tradesworker I/II	-	1.00	1.00	1.00	1.00
Municipal Landscaping					
Lighting & Landscape District Manager	1.00	1.00	1.00	1.00	1.00
Construction Inspector I	-	-	1.00	1.00	1.00
Irrigation Systems Coordinator	-	-	-	-	1.00
Maintenance Supervisor	-	-	1.00	1.00	1.00
Senior Maintenance Worker	2.00	2.00	1.00	1.00	-
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Total Parks & Recreation	46.00	48.00	48.00	48.00	48.00
Police Department					
Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Commander	-	-	-	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Administrative Technician	-	-	-	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	1.00	1.00	1.00	1.00	1.00

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Police Department (cont.)			• •		
Support Services					
Police Commander	1.00	1.00	1.00	-	-
Police Lieutenant	-	-	-	1.00	1.00
Police Support Services Manager	-	1.00	1.00	-	-
Communications Supervisor	2.00	3.00	3.00	3.00	3.00
Dispatcher I/II	14.00	13.00	13.00	13.00	13.00
Administrative Technician	1.00	1.00	1.00	-	-
Senior Records Clerk	-	1.00	1.00	1.00	1.00
Police Records Clerk	3.00	2.00	2.00	2.00	2.00
Police Records Clerk - PPT	0.50	0.50	0.50	0.50	0.50
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Police Technical Services Manager	1.00	-	-	-	-
Police Volunteer Coordinator	1.00	-	-	-	-
Operations					
Police Commander	1.00	1.00	1.00	1.00	1.00
Community Service Officer	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	3.00	3.00	3.00	3.00	3.00
Police Sergeant	9.00	9.00	9.00	9.00	9.00
Police Corporal	4.00	5.00	5.00	5.00	5.00
Police Officer	41.00	43.00	43.00	43.00	43.00
Police Volunteer Coordinator	-	1.00	1.00	1.00	1.00
Investigations					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	10.00	10.00	10.00	10.00	10.00
Property and Evidence Technician	2.00	2.00	2.00	-	-
Community Service Officer	-	-	-	2.00	2.00
Crime & Intelligence Analyst	1.00	1.00	1.00	1.00	1.00
Animal Care Services					
Animal Control Officer		1.00	1.00	1.00	1.00
Total Police Department	103.50	107.50	107.50	107.50	107.50
Public Works Department					
Administration / Engineering					
Public Works Director	0.80	0.80	0.80	0.80	0.80
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	-	-	-	-
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Management Analyst	0.50	-	-	-	-
PW/Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	-	-
Senior Civil Engineer	2.00	3.00	3.00	3.00	3.00
Senior Management Analyst	-	0.50	0.75	0.75	0.75
Senior Office Assistant	-	-	-	1.00	1.00

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Public Works Department (cont.)	-				
Fleet Maintenance					
PW / Utilities Section Manager	0.30	0.30	0.35	0.35	0.35
Fleet / Solid Waste Manager	-	0.20	0.20	0.20	0.35
Administrative Assistant	0.10	0.10	0.10	0.10	0.10
Inventory Clerk	1.00	1.00	1.00	1.00	1.00
Lead Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Mechanic II	4.00	4.00	4.00	4.00	4.10
Maintenance Worker I/II	0.10	0.10	0.10	0.10	-
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00
Streets		• • •	• • •		• • •
Maintenance Specialist	2.00	3.00	3.00	3.00	3.00
Maintenance Worker I/II	5.10	4.10	4.10	4.10	4.00
Mechanic II	-	-	-	-	0.10
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Streets Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Traffic Maintenance					
Associate Civil Engineer	-	1.00	1.00	1.00	1.00
Maintenance Specialist	2.00	2.00	2.00	1.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Traffic Control & Lighting Technician	1.00	1.00	1.00	1.00	1.00
Traffic Control & Lighting Supervisor	1.00	-	-	-	-
Traffic Control & Lighting Technician I/II	3.00	3.00	3.00	4.00	4.00
Transit*	0.10	0.10			
PW / Utilities Section Manager	0.10	0.10	-	-	-
Administrative Assistant	0.40	0.40	-	-	-
Senior Management Analyst	1.00	0.25	-	-	-
Transit Chief	1.00	1.00	-	-	-
Transit Bus Driver	2.00	4.00	-	-	-
Transit Bus Driver - PPT (@ 80%)	8.00	6.40	-	-	-
Transit Coordinator	1.00	1.00	-	-	-
Transit Scheduler Transit Trainer	1.00	1.00	-	-	-
Total Public Works Department	1.00	1.00	34.40	34.40	2455
Environmental and Water Resources	48.40	49.25	34.40	34.40	34.55
Water Resources Administration					
Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coord	0.50	0.25	0.25	0.25	-
PW / Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
SCADA Programmer	-	1.00	1.00	1.00	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00	2.00
	2.00	2.00		2.00	

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Environmental and Water Resources (cont.)					
Wastewater					
Senior Wastewater Collection Technician	2.00	2.00	2.00	2.00	2.00
Utilities Technician	1.00	1.00	-	-	-
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Tech I/II	10.00	10.00	11.00	11.00	11.00
Water Conservation					
Water Management Coordinator	1.00	1.00	1.00	1.00	1.00
Water Management Specialist	2.00	2.00	2.00	2.00	2.00
Water Utility Maintenance					
Senior Water Utility Worker	1.00	1.00	1.00	1.00	1.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	5.00	5.00	5.00	5.00	5.00
Water Treatment Plant					
Lead Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Plant Mechanic	1.00	1.00	1.00	1.00	-
Senior Office Assistant	1.00	1.00	1.00	1.00	-
Water Treatment Plant Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Operator III	3.00	3.00	3.00	3.00	4.00
Water Treatment Plant Operator I / II	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
Water Quality					
Water Distribution Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator I/II	3.00	3.00	3.00	3.00	3.00
Water Quality Technician	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
Water Metering Program					
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Water Utility Worker	-	-	-	1.00	1.00
Senior Water Meter Worker	-	1.00	1.00	-	-
Water Utility Worker I/II	4.00	3.00	3.00	3.00	3.00
Total Environmental and Water Resources	52.50	53.25	53.25	53.25	53.00

	FY 18	FY 19	FY 20	FY 21	FY 22
	Approved	Approved	Approved	Approved	Proposed
Solid Waste Department	Арргочец	Арргочец	Аррг очец	Арргочец	Troposcu
Solid Waste Collections					
Public Works Director	0.20	0.20	0.20	0.20	0.20
PW / Utilities Section Manager	0.60	0.60	0.65	0.65	0.65
Solid Waste / Fleet Manager	_	0.80	0.80	0.80	0.65
Solid Waste Supervisor	_	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.90	0.90	0.90
Account Technician	_	1.00	1.00	1.00	1.00
Management Analyst	0.50	_	_	_	_
Senior Management Analyst	_	0.25	0.25	0.25	0.25
Maintenance Worker I/II	0.80	1.80	1.80	1.80	1.00
Mechanic II	1.00	1.00	1.00	1.00	1.80
Refuse Driver	32.00	31.00	31.00	31.00	37.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	3.00	3.00	3.00	3.00	3.00
Hazardous Materials					
Environmental Specialist Supervisor	1.00	_	-	-	_
Hazardous Materials Coordinator	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	1.00
Recycling					
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	_	-	-	-	2.00
Total Solid Waste Department	45.60	47.15	47.60	47.60	55.45
Total Staffing Positions	446.00	466.90	452.50	452.50	461.25

^{*}Transit – During Fiscal Year 2019 the City Transit Services were annexed by Sacramento Regional Transit

RESOLUTION NO. 10623

A RESOLUTION ADOPTING THE CITY MANAGER'S FISCAL YEAR 2021-22 OPERATING AND CAPITAL BUDGETS FOR THE CITY OF FOLSOM, THE SUCCESSOR AGENCY, THE FOLSOM PUBLIC FINANCING AUTHORITY, AND THE FOLSOM RANCH PUBLIC FINANCING AUTHORITY

WHEREAS, section 3.02.030 of the <u>Folsom Municipal Code</u> states "An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director"; and

WHEREAS, on the 27th day of April 2021, the City Manager presented to the City Council the FY 2021-22 Preliminary Operating Budget and Capital Improvement Plan; and

WHEREAS, the Preliminary Budget includes the budget recommendations of each office and department of the City, including the FY 2021-22 Preliminary Budget for the Successor Agency, the Folsom Public Financing Authority and the Folsom Ranch Public Financing Authority as well as the FY 2021-22 Capital Improvement Plan; and

WHEREAS, the Preliminary Operating Budget and Capital Improvement Plan (CIP) is on file and available for inspection on the City website; and

WHEREAS, the City Council reviewed the Preliminary Operating Budget, CIP, and all components thereof on May 11, 2021;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Folsom that the summary of revenues, summary of appropriations by funds and staffing levels as attached to this resolution, are hereby appropriated to the departments' offices and operations in the amounts and for the objects and purposes therein stated.

PASSED AND ADOPTED this 25th day of May 2021, by the following roll-call vote:

AYES: Councilmember(s): Howell, Rodriguez, Aquino, Chalamcherla, Kozlowski

NOES: Councilmember(s): None

ABSENT: Councilmember(s): None

ABSTAIN: Councilmember(s): None

Michael D. Kozlowski, MAYOR

ATTEST:

Christa

Christa Freemantle, CITY CLERK

Resolution No. 10623

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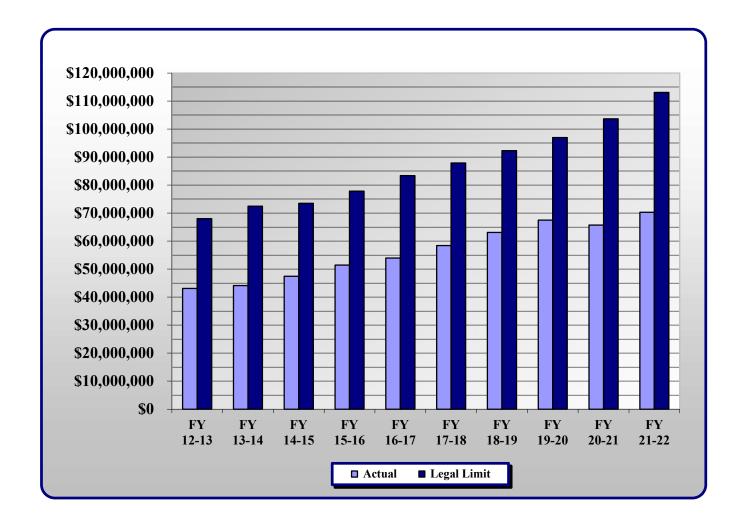
Appropriation Limit

In 1979, California voters approved Proposition 4 (Article XIII-B of the California State Constitution). Informally known as the "Gann Initiative," Article XIII-B provides limits to the amount of tax proceeds state and local governments can spend each year. In 1980, the State Legislature added Section 9710 of the Government Code stating that the governing body of each City must establish, by resolution, an appropriations limit for the following year. The limit for any fiscal year is equal to the previous year's limit, adjusted for population changes and the change in the U.S. Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided by the California Department of Finance.

In 1990, Proposition 111 modified Article XIII-B. A city may choose which annual adjustments to use. The adjustment factors include the growth in the California Per Capita Income <u>or</u> the growth in the non-residential assessed valuation due to construction within the city, <u>and</u> the population growth within the city <u>or</u> county. The table below illustrates the computation used to derive the FY 2020-21 appropriation limits.

RESOURCES		APPROPRI	ATIONS	
PROCEEDS OF TAXES Property Taxes Sales Taxes Special Taxes State Subventions Franchise Taxes Business Licenses	\$ 32,491,949 24,551,790 3,685,000 8,486,484 751,800 791,700	SUBJECT TO LIN	MITATIONS:	
TOTAL PROCEEDS OF TAXES	\$ 70,758,723	\$ 70,758,723		
Interest Income	168,408	168,408		
TOTAL SUBJECT TO LIMITATIONS	\$ 70,927,131	\$ 70,927,131		
NON-PROCEEDS OF TAXES		NOT SUBJECT TO LIMITATIONS:		
		\$ 11,043,033 12,442,313 11,963,656 50,322,160 21,353,908 19,935,275	General Fund not financed with proceeds of taxes Special Revenue Funds Capital Project Funds Enterprise Funds Internal Service Funds Trust Funds Miscellaneous General Funds	
TOTAL NON-PROCEEDS OF ALL TAXES	127,060,345	127,060,345		
TOTAL ALL RESOURCES	\$ 197,987,476	\$197,987,476		
Maximum allowable appropriation subjec Less: Total appropriation subject to limita		•	\$113,051,966 (70,927,131)	
BALANCE UNDER ARTICLE XIIIB LIMI	Т:		\$ 42,124,835	

Comparison of Appropriations Limit from FY 2012-13 to FY 2021-22



RESOLUTION NO. 10651

A RESOLUTION ELECTING THE POPULATION AND INFLATION FACTORS AND ESTABLISHING THE FISCAL YEAR 2021-2022 APPROPRIATIONS LIMIT

WHEREAS, Section 3.02.030 of the <u>Folsom Municipal Code</u> states "An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director . . . "; and

WHEREAS, the City Council is required by Government code 7910 to establish its appropriations limit by resolution and approve the appropriate inflation and population factors used in the calculation of the limit; and

WHEREAS, on the 25th day of May 2021, the City Council approved the City Manager's Fiscal Year 2021-22 Operating Budget and Capital Improvement Plan; and

WHEREAS, the Budget sets forth the "Proposition 4 Appropriations Limitation Schedule", computed using the City population growth factor of 3.15% and the California Per Capita personal income change factor of 5.73% as determined by the State of California, Department of Finance, for the Fiscal Year 2021-22 of the City of Folsom; and

WHEREAS, the documentation used in the determination of the appropriations limit has been available to the public in the City Clerk's Office for fifteen days prior to the meeting; and

WHEREAS, the City of Folsom's appropriations limit for the fiscal year 2021-22 shall be \$113,051,966.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Folsom that the Gann Appropriations Limit is approved.

PASSED AND ADOPTED this 22nd day of June, 2021, by the following roll-call vote:

AYES: Councilmember(s): Aquino, Chalamcherla, Howell, Rodriguez, Kozlowski

NOES: Councilmember(s): None

ABSENT: Councilmember(s): None

ABSTAIN: Councilmember(s): None

Michael D. Kozlowski, MAYOR

ATTEST:

Christa Freemantle, CITY CLERK

Resolution No. 10651

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ACCRUAL BASIS – Sometimes called "full accrual" basis. A basis of accounting in which revenues are recognized when earned regardless of when they are received, and expenses are recorded at the time the liability is incurred, regardless of when it is paid.

ACCUMULATED DEPRECIATION – The amount of depreciation that has accumulated to date during the existing useful life of City assets.

ADOPTED BUDGET – The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the budget resolution adopted by the Council.

APPROPRIATION – An authorization by the City Council to make expenditures and to incur obligations for a specific purpose. An appropriation is usually limited in amount as to the time when it may be expended.

APPROPRIATION RESOLUTION – The official enactment by a legislative body establishing the legal authority for officials to obligate and expend resources.

ASSESSED VALUATION – A dollar value placed on real estate or other property by Sacramento County as a basis for levying property taxes.

ASSESSMENT DISTRICT – Not a separate government entity, but rather a defined area of land that will benefit from the acquisition, construction, or maintenance of a public improvement.

AUDIT – A systematic collection of sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements, or to evaluate whether management has efficiently and effectively carried out its responsibility.

BALANCED BUDGET - The total sum of revenues budgeted equal the total amount of the expenditures budgeted.

BEGINNING/ENDING FUND BALANCE – Appropriated resources available in a fund from the prior/current year after payment of the prior/current year's expenses. This is not necessarily cash on hand.

BOND – A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future together with periodic interest at a special rate.

BUDGET – A plan of financial operation listing an estimate of proposed applications or expenses and the proposed means of financing them for a particular time period. The budget is proposed until it has been approved by the City Council.

BUDGET CALENDAR - A schedule of key dates and milestones that a government follows in the preparation and adoption of the budget.

BUDGET MESSAGE – Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget,

changes from previous fiscal years, and the views and recommendations of the City Manager.

CAPITAL EXPENDITURES - Expenditures which result in acquisitions of or addition to fixed assets - including furniture, vehicles, machinery, and equipment - and the costs necessary to place the capital item into service.

CAPITAL IMPROVEMENT – A permanent addition to the City's assets, including the design, construction, or purchase of land, buildings, or facilities, or major renovations of the same.

CAPITAL IMPROVEMENT PROGRAM – A financial plan of proposed capital improvement projects with single and multiple-year capital expenditures. This program plans for five years and is updated annually.

CAPITAL OUTLAY – A budget category which budgets all equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year. Capital outlay is budgeted in the operating budget.

CERTIFICATES OF PARTICIPATION – Form of lease-purchase financing used to construct or acquire capital facilities and equipment.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A federal grant that aims to develop viable urban communities by providing decent housing, a suitable living environment, and expanded opportunities for persons of low and moderate income. The City of Folsom receives an annual CDBG entitlement from the U.S. Department of Housing and Urban Development.

DEBT SERVICE – Payment of the principal and interest on an obligation resulting from the issuance of bonds or notes.

DEFICIT – An excess of expenditures or expenses over resources.

DEPARTMENT – A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION – The decrease in value of physical assets due to use and the passage of time.

DEVELOPMENT IMPACT FEE – Fees placed on the development of land or conditions required for the approval of a development project such as the donation (dedication or exaction) of certain land (or money) to specific public uses. The fees are typically justified as an offset to the future impact that development will have on existing infrastructure.

ENCUMBRANCES – A legal obligation to pay funds for an expenditure that has not yet occurred. They cease to be encumbrances when the obligations are paid or otherwise terminated.

ENTERPRISE FUNDS – This fund type is used to account for operations that are: (a) financed and operated in a manner similar to private sector enterprises and it is the intent of the City that the costs (including depreciation) for providing goods or services to the general public be financed or recovered primarily through the user charges; or (b) the City or an outside grantor agency has determined that a periodic determination of revenues earned, expenses, and net income is appropriate for capital

maintenance, public policy, management control, accountability, or other purposes. The City has established the following enterprise funds: water, wastewater, solid waste, and transit.

EXPENDITURE – The outflow of funds paid or to be paid for an asset or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

FIDUCIARY FUNDS - Used to report assets held in a trustee or agency capacity for others.

FISCAL YEAR – A 12-month period of time to which the budget applies. The City of Folsom's fiscal year is July 1 through June 30.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time base (i.e., one person working half time would equate to 0.5 FTE).

FUND – An independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created. The seven generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

FUND BALANCE – The amount of financial resources available for use. Generally, this represents the detail of all the annual operating surpluses and deficits since the fund's inception. Also known as the financial position, fund balance is the excess of assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditure and other financing uses.

GANN APPROPRIATIONS LIMIT – This term refers to Article XIIIB of the California State Constitution that places limits on the amount of proceeds from taxes that state and local governmental agencies can receive and spend each year.

GAS TAX – Administered by the State Board of Equalization (SBOE), this is a per gallon tax on fuel used to propel a motor vehicle or aircraft. Use of the revenue is for research, planning, construction, improvement, maintenance, and operation of public streets and highways or public mass transit.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting.

GENERAL FUND – The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include the City Council, City Manager's Office, Police, Fire, Personnel, Attorney's Office, Finance, and others.

GENERAL PLAN – California State law requires each City to adopt a General Plan that describes the direction the City will take concerning its future development.

GOAL – The desired result of accomplishments within a given time frame.

GOVERNMENTAL FUNDS - Funds used to account for tax-supported activities.

GRANT – Contribution or gift or cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

HTE – The City's primary financial, community development, and public safety software vendor.

INFRASTRUCTURE – Facilities on which the continuance and growth of the community depend on, such as roads, water lines, sewers, public buildings, etc.

INTER-FUND TRANSFERS – Monies moved from one fund to another. The money is transferred to finance the operations of another fund or to reimburse the fund for expenses.

INTERNAL SERVICE FUND – Funds established to account for the financing of goods or services provided by one department for other departments within the City on a cost reimbursement basis.

LANDSCAPE AND LIGHTING DISTRICT – An assessment district that is formed for the maintenance of landscaping and street light improvements.

MEASURE A – Sacramento County voters approved a ½ cent sales tax funding source in the late 1980's to fund specific transportation projects.

MELLO ROOS DISTRICT – The formation of a special tax district for the installation and maintenance of public improvements.

MODIFIED ACCRUAL – An adaptation of the accrual basis of accounting for governmental fund types. Revenues and other financing resources are recognized when they become available to finance expenditures for the current period. Expenditures are recognized when the fund liability is incurred.

MOTOR VEHICLE IN-LIEU – A State vehicle fee imposed on motorists for the privilege of operating a motor vehicle on the public highways. It is imposed "in-lieu" of a local property tax.

MUNICIPAL CODE – A book that contains City Council approved ordinances currently in effect. The Code defines City policy with respect to areas such as planning, zoning, building, etc.

NET POSITION – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

OBJECTIVES – The necessary steps that need to be accomplished to achieve a desired goal.

OPERATING BUDGET – Annual appropriation of funds for on-going program costs, including salaries and benefits, services and supplies, debt service and capital outlay.

OPERATING EXPENSES – Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not included in program inventories.

ORDINANCE – A formal legislative enactment by the City Council. It is the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

PERFORMANCE MEASURES – Performance measures are an important component of decision making, and at a minimum they should be based on program goals and objectives, measure program results or accomplishments, provide for comparisons over time, measure efficiency and effectiveness, and be reliable, verifiable, and understandable.

PROPERTY TAX – Property tax is imposed on real property (land and permanently attached improvements such as building) and tangible personal property located within the City.

PROPOSED BUDGET – This refers to the status of an annual budget which has been submitted by the City Manager and is pending public review and City Council adoption.

PROPOSITION 8 – An amendment to Article XIII A of the California Constitution that allows a temporary reduction in assessed value when real property suffers a decline in value. A decline in value occurs when the current market value of real property is less than the current assessed (taxable) factored base year value.

PROPOSITION 13 – Under Proposition 13 tax reform, property tax value was rolled back and frozen at the 1976 assessed value level. Property tax increases on any given property were limited to no more than 2% per year as long as the property was not sold. Once sold, the property was reassessed at 1% of the sale price, and the 2% yearly cap became applicable to future years. This was done to allow property owners the ability to estimate the amount of future property taxes.

REDEVELOPMENT AGENCY (RDA) – A separate legal entity charged with the responsibility for elimination of blight through the process of redevelopment.

REIMBURSEMENT – The payment of an amount remitted on behalf of another party, department, or fund.

RESERVE – An account used to record a portion of the fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – A special order of the City Council which has a lower legal standing than an ordinance.

REVENUE – Amount received for taxes, fees, permits, licenses, interest, and intergovernmental sources during the fiscal year.

REVENUE BONDS – A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

SALARIES AND BENEFITS – A budget category that generally accounts for full-time and temporary employees, overtime, and all employee benefits, such as medical, dental, and retirement.

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

SUCCESSOR AGENCY – Agency established to wind down Redevelopment Agencies due to the dissolution by the Governor of the State of California.

STAFFING – A budget category which generally accounts for full-time and temporary employees.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

TRANSIENT OCCUPANCY TAX (TOT) – A tax imposed on travelers who stay in temporary lodging facilities within the City. Also referred to as a Hotel/Motel Tax.

Directory of Acronyms

A

AASHTO: American Association of State Highway and Transportation Officials

AB: Assembly Bill

ABW: Automatic Backwash

ADA: American's with Disabilities Act

ADAM: Apparatus Deployment Analysis Module

AED: Automated External Defibrillator

ALS: Advanced Life Support

APT: Association of Public Treasurers AUMA: Adult Use of Marijuana Act

 \mathcal{B}

B & GT: Buildings & Ground TrustBARB: Box Area Response BuilderBID: Business Improvement District

C

CAD: Computer Aided Dispatch

CAFR: Comprehensive Annual Financial Report

Cal PERS: California Public Employees' Retirement System

CAP: Citizen Assisting Police CBD: Central Business District

CCF: Community Correctional Facility

CCTV: Closed Circuit Television

CDBG: Community Development Block Grant

CDPD: Cellular Digital Packet Data

CERT: Community Emergency Response Team CEQA: California Environmental Quality Act

CFD: Community Facility District
CHP: California Highway Patrol
CIP: Capital Improvement Plan
CMC: Certified Municipal Clerk

CMMS: Computerized Maintenance Management System

CMO: City Manager's OfficeCOP: Certificates of ParticipationCPR: Cardiopulmonary Resuscitation

CPSC: Consumer Product Safety Commission
CRRF: California Recovery & Recycling Facility
CRT: Cathode Ray Tube/T.V (includes computers)

CSEC: Capital Southeast Connector

CSMFO: California Society of Municipal Finance Officers

CSUS: California State University, Sacramento CVPIA: Central Valley Project Improvement Act

CY: Corporation yard

 \mathcal{D}

DFEH: Department of Fair Employment and Housing

DHS: Department of Health Services

DOC: Department of Corrections
DUI: Driving Under the Influence

 ${\cal E}$

EDITH: Exit Drills In The Home
EIR: Environmental Impact Report
EMS: Emergency Medical Service
ERP: Enterprise Resource Planning

 \mathcal{F}

F.A.S.T.I.R: Folsom Accelerated Small Tenant Improvement Review

F/A LRE: Folsom Amtrak Light Rail Extension
FCUSD: Folsom Cordova Unified School District
FED Corp: Folsom Economic Development Corporation
FEMA: Federal Emergency Management Agency

FHWA: Federal Highway Administration

FMC: Folsom Municipal Code FMLA: Family Medical Leave Act

FMMG: Folsom Middle Management Group (collective bargaining unit)

FPA: Folsom Plan Area

FPPC: Fair Political Practices Commission

FSPA: Folsom Specific Plan Area

FT: Full-Time

FTA: Federal Transit Act FTE: Full time equivalent

FTBID: Folsom Tourism Business Improvement District

FY: Fiscal Year

 $\boldsymbol{\mathcal{G}}$

GASB: Government Accounting Standards Board

GF: General Fund

GFOA: Government Finance Officers Association of the United States and Canada

GHG: Greenhouse Gas

GIS: Geographic Information System

GO: General Obligations

GPRS: General Packet Radio Service

 ${\mathcal H}$

HBRR: Highway Bridge Rehabilitation & Replacement

HBWC: Humbug Willow Creek

HES: Hazard Elimination and Safety HHW: Household Hazardous Waste

HIPPA: Health Insurance Portability and Accountability Act of 1996

HUD: U.S. Department of Housing and Urban Development

HVAC: Heating, Ventilation, and Air Conditioning

I

IAFF: International Association of Fire Fighters

IS: Information SystemsIT: Information Technology

ITS: Intelligent Transportation System

IUOE: International Union of Operating Engineers

 \mathcal{J}

JDC: Joint Defense Counsel JPA: Joint Powers Authority

L

LAFCO: Local Agency Formation Commission

LED: Light Emitting Diode LOMR: Letter of Map Revision

LT: Limited Term

M

MAP-21: Moving Ahead for Progress in the 21st Century Act

MCC: Mortgage Credit Certificate Program MCR: Mandatory Commercial Recycling

MDC: Mobile Data Computer
MDT: Mobile Data Terminal
MGD: Millions of Gallons per Day
MOU: Memorandum of Understanding

MS4: Sacramento Municipal Separate Storm Sewer System MTIP: Metropolitan Transportation Improvement Plan

MTP: Metropolitan Transportation Plan

 ${\mathcal N}$

NCCSIF: Northern California Cities Self Insurance Fund

NCU: Neighborhood Clean Up

NPDES: National Pollutant Discharge Elimination System

NTU: Nephelometric Turbidity Units

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OSHA: Occupational Safety & Health Agency

 ${\cal P}$

PACE: Property Assessed Clean Energy

PBID: Property and Business Improvement District

PCI: Payment Card Industry

PFFP: Public Facilities Financing Plan

PG & E: Pacific Gas and Electric

PMP: Pedestrian Master Plan or Pavement Management Plan

PPT: Permanent Part-Time PRA: Public Records Act

PSAP: Public Safety Answering Point

R

RFP: Request for Proposal

ROW: Right-Of-Way RT: Regional Transit

RWQCB: Regional Water Quality Control Board

 \mathcal{S}

SA: Successor Agency

SACOG: Sacramento Area Council of Government SAFF-522: Sacramento Area Fire Firefighters Local 522 SCADA: Supervisory Control and Data Acquisition SCBA: Self Contained Breathing Apparatus

SDP: Services Delivery Plan

SHRA: Sacramento Housing and Redevelopment Agency

SMAQMD: Sacramento Metropolitan Air Quality Management District

SMUD: Sacramento Municipal Utility District

SPR: Southern Pacific Railroad

SPTC: Sacramento-Placerville Transportation Corridor SRCSD: Sacramento Regional County Sanitation District

SRFECC: Sacramento Regional Fire/EMS Communications Center

SRRE: Source Reduction and Recycling Element SRTD: Sacramento Regional Transit District SSMP: Sanitary Sewer Management Plan

SSO: Sanitary Sewer Overflow

STA: Sacramento Transportation Authority

SWOT: Strengths, Weaknesses, Opportunities and Threats

 \mathcal{T}

TDA: Transportation Development Act

TOT: Transient Occupancy Tax
TPT: Temporary Part-Time
TRA: Tree Risk Assessment

 \mathcal{U}

USA: Underground Service Alert USBR: U.S. Bureau of Reclamation

V

VLF: Vehicles License Fee

W

WAN: Wide Area Network

WebEOC: Web Based Emergency Operations Center

WTP: Water Treatment Plant